



# FY 2021

## Operating & Capital Improvement Budget

July 1, 2020 - June 30, 2021

**City of Davenport, Iowa**





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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Davenport**

**Iowa**

For the Fiscal Year Beginning

**July 1, 2019**

*Christopher P. Morrill*

Executive Director



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# FY 2021 Budget

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City of Davenport

**BUDGET** **FY 2021**

**Budget & Organizational  
Overview**

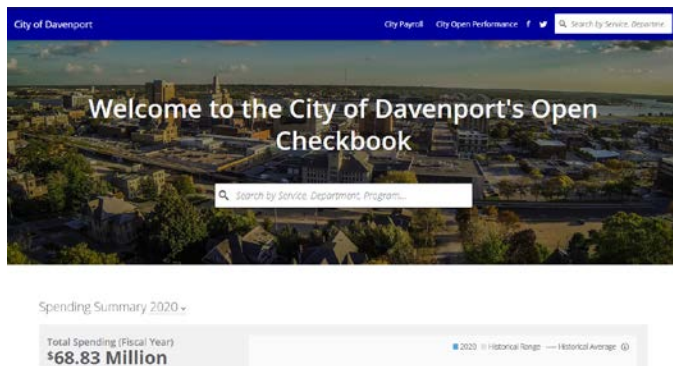
# Budget Message

## 2021 Budget

### Overview

The FY 2021 adopted budget of \$230,988,524 is presented as a balanced and core-competency driven budget addressing city-wide goals and strategic initiatives established by the city council. The overall FY 2021 Budget increased 1.38% compared to FY 2020. The FY 2021 Budget remains consistent with the two-year, long-term approach first introduced in the FY 2013 Budget and maintains the current tax levy rate of \$16.78. Davenport's balanced approach of reducing expenditures and enhancing revenues is effectively improving the city's overall fiscal condition.

As FY 2021 begins, the city continues to provide highly rated municipal services and programs. Davenport remains one of the most livable small cities in America and has captured the attention of several national publications. The city has received recognition from the Sunshine Review for transparency and continues to be nationally recognized for its strategic transparency initiatives such as the Open Checkbook and Open Payroll.



Davenport was also named as one of the Top 10 Digital Cities by the Republic's Center for Digital Government. Additionally, Davenport's city-owned

ballpark, Modern Woodmen Park, was named the Best Minor League Ballpark in America by USA.



The FY 2021 Budget continues to provide excellent city services and promote quality of life, while maintaining a strong financial position. The city's diversified revenue base continues to see signs of growth, and staff remains committed to responsibly reducing expenditures and creatively optimizing operations. Davenport has an unassigned fund balance of \$12 million, representing 24.8% of operating expenditures in the general fund.

The city's strong financial position was reaffirmed by both bond rating agencies in February 2020. Standard & Poor's maintained the city's AA bond rating, citing very strong finances and compliance with its reserve and liquidity policy. The city maintained its Aa3 rating from Moody's, which also noted strong improvement in financial reserves.

With the FY 2021 Budget of \$230.9 million, the city will maintain current service levels, continue to invest in both the street and sewer networks, make progress towards and accomplish many of the city council's goals through the City Administrator's adopted work plan, and seek ways



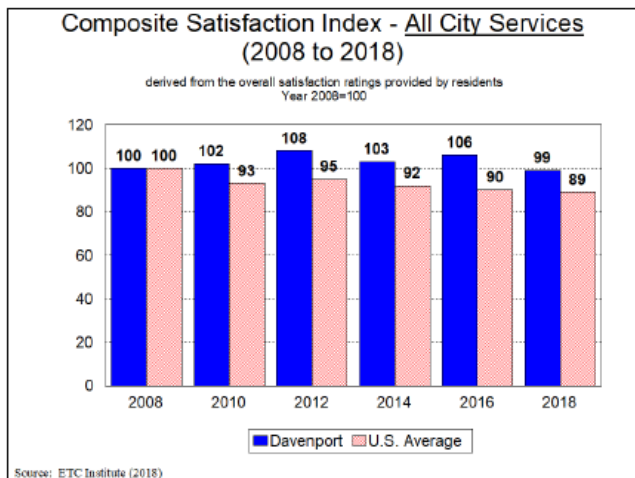
# Budget Message

## 2021 Budget

to improve the quality of life for Davenport residents and their customer experiences with their government.

### The Process

The city has a strong commitment to citizen involvement in the budget process. A citizen survey has been conducted every two years since 2000, including the last survey in 2018. The next survey will be conducted in the summer of 2020. The survey is designed to measure citizens' attitudes regarding quality of life and quality of city services.



Davenport's overall rating of citizen satisfaction has continued to outpace the U.S. national average since 2008. Satisfaction with fire, library, garbage collection, parks and recreation, and police services led overall survey results. Citizens responded that the city's top four priorities should be:

1. Quality of city streets
2. Quality of neighborhoods
3. Quality of police services
4. Efforts to attract and retain businesses

As part of the FY 2021 Budget process, three public workshops were held on the operating and capital improvement budgets. During the workshop process, the city council identifies goals and provides policy direction. The adopted budget, linked directly to council's goals and the adopted work plan, includes items identified at the workshops and community meetings with modifications to both the operating budget and capital improvement program based on council discussion and direction.

### Schedule

- January 18<sup>th</sup> | Operating Funds**
  - FY 2019 Financial Review
  - FY 2020 Financial Update
  - Fund Accounting and Structure Essentials
  - FY 2021 Operating Budget Review
- January 25<sup>th</sup> | Capital Funds**
  - Debt Service Fund
  - Local Option Sales Tax Fund
  - Road Use Tax Fund
  - Six-year Capital Improvement Program
- February 1<sup>st</sup> | City Administrator's Budget & Work Plan**
  - Previous Workshop Follow-Up
  - City Administrator's Recommended FY 2021 Budget

### Budget Summary

Davenport presents an overall budget of \$230,998,524 for FY 2021. The overall budget increased 1.38% from FY 2020. The total operating budget increased by \$5,347,490 or 3.7%. The city's main operating fund, the general fund, increased by \$2,563,326 or 5.1%, primarily due to rising personnel costs associated with collective bargaining agreements and the addition of five full-time positions which are linked directly to the operational pillars and workplan. The budget is consistent with the city's budget policies and includes community and city council input.



# Budget Message

## 2021 Budget

	Adopted FY 2020	Proposed FY 2021	Change
Operating	\$145,941,281	\$151,288,771	+3.66%
Capital	\$49,356,669	\$46,527,921	-5.73%
Debt	\$32,537,529	\$33,171,832	+1.95%
<b>Total</b>	<b>\$227,835,979</b>	<b>\$230,988,524</b>	<b>+1.38%</b>

Below is a summary of some of the major budget highlights for the upcoming year:

- Development of the Public Safety Analytics Division.
- Public safety pension rates for employer contribution increased slightly from 24.41% to 25.31%.
- Continued commitment to infrastructure investment including funding for street and sewer improvements totaling \$28.3 million in FY 2021.

### General Fund Highlights & Challenges

The city's general fund receives approximately 73.3% of its revenue from property taxes. The State of Iowa allows a maximum levy rate of \$8.10 per thousand dollars of assessed value and \$0.27 in an emergency levy. The city has been at the maximum levy rates since 1984 and 1986, respectively. Growth limitations are imposed on the city's property tax base by the State, including the residential and commercial property rollbacks. For FY 2021, total assessed value increased by 5.9%, while taxable values increased by 4.4%. Senate File (SF) 295, which was passed by the State of Iowa in 2013, will challenge Iowa municipalities with revenue reductions as costs continue to rise, especially as the State legislature contemplates defunding the backfill provided in the original

legislation. One change in Iowa's property tax structure continues to cause budget gaps in the future involving a new rollback for multi-residential properties. These properties were changed from a commercial property classification to a new multi-residential classification with the same rollback as residential properties. All of the changes introduced by SF 295 will result in an estimated loss of \$40.5 million in property tax revenues through FY 2022 without significant growth in the tax base.

Personnel costs represent 76% of general fund expenditures. Public safety remains Davenport's highest priority with police and fire employees accounting for over 71% of all salaries paid by the general fund.

Employee benefits include funding for health claims, which has a national projected increase of 5.7% in 2020, continues to be an area that requires diligence. The city continues to look for ways to bend the healthcare curve including the implementation of wellness programs and conducting dependent eligibility verification audits.

To better manage costs, investments in labor-saving technology continue to be supported, methods to reduce health-care claims are ongoing, and intergovernmental partnerships are pursued where practicable. Revenue sources continue to be diversified with incremental increases in the sewer fee (7%), clean water fee (3%), and solid waste fee (3%) to fully fund services related to each of these functions.

Davenport is experiencing slow and modest increases in its main revenue sources signifying economic growth in the Quad Cities region.

# Budget Message

## 2021 Budget

However, staff continues to review each open position, evaluate travel requests, and maintain operations with limited growth in supplies and services allocations.

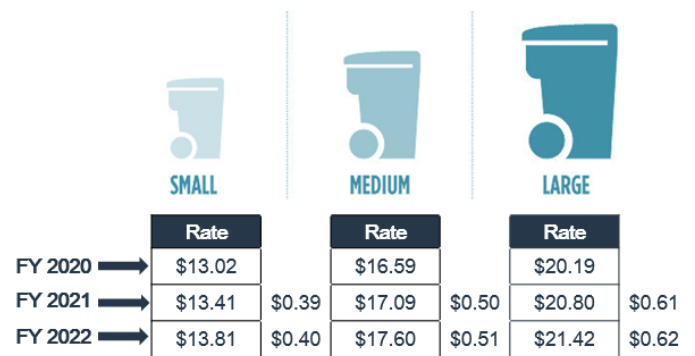
for operational efficiencies, such as automated collection and route consolidations and single-stream recycling with a financing structure that completely supports the program without subsidies from property taxes.

### Enterprise Funds

#### Sanitary Sewers

Following a 2017 update to the sewer rate study first undertaken at the end of 2013, the city council approved a 7% rate increase for FY 2021, with a staff recommendation to increase rates by 7% through FY 2022. Beginning July 1, 2020, sewer rates will increase by 7% for both residential and commercial users. Residential customers with average usage will see a quarterly bill amount increase of \$8.64. Rates are anticipated to continue increasing at 5% in FY 2023 and beyond to allow the city to keep pace with future sewer network capital needs.

In FY 2021, solid waste fees will see a planned increase of 3% to accommodate increasing costs including the cost of replacing solid waste vehicle equipment. The current fee and approved fees per month for FY 2021 are as follows:



	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Quarterly Customer Charge	\$24.93	\$26.64	\$28.47	\$29.89	\$31.38
Volume Rate per CCF	\$4.76	\$5.09	\$5.45	\$5.72	\$6.01
Monthly Increase*	\$2.70	\$2.88	\$3.13	\$3.29	\$3.45
Quarterly Increase*	\$8.11	\$8.64	\$9.39	\$9.86	\$10.35

These changes position the city to continue to service debt issued for necessary capital projects mandated by the city's consent order issued by the Iowa Department of Natural Resources (IDNR). The city's exemption program, which waives sewer charges for elderly or disabled low-income residents, will continue in the FY 2021 Budget and beyond.

#### Solid Waste

Over the past several years, the solid waste program has undergone several changes allowing

#### Clean Water

The clean water fund was created in FY 2006 to provide a revenue source to address stormwater issues throughout Davenport. The FY 2012 Budget included the first increase in the rate of \$0.25 and included approved increases through FY 2015 with recommended increases of 3% per year to fund stormwater capital projects and maintenance programs. In the FY 2021 Budget, the rate will increase \$0.25 per quarter. The monthly ERU fee beginning July 1, 2020 will be \$2.88 per ERU. These incremental increases in the clean water rate allow the city to address capital improvements to the storm sewer system over time.



# Budget Message

## 2021 Budget

### Capital Improvement Program

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The total cost of the planned six-year Capital Improvement Program (CIP) from FY 2021 to FY 2026 is \$251,273,554, with \$46,527,921 budgeted for FY 2021. This capital program repairs the city's infrastructure, modernizes operations, and turns community vision into reality.

Some highlights of the program are provided in the project categories below.

#### Street Network

The street network category includes capital projects for streets (\$74,695,313), bridges (\$5,980,000), traffic engineering (\$3,643,800), and pedestrian transportation (\$6,547,971) and totals \$90,867,084. The focus of the program over the next six years will be basic street maintenance necessary to maintain road surfaces at their current levels, as well as improving the street network for economic development opportunities. Significant streets projects over the six-year program include the reconstruction of 53<sup>rd</sup> Street and the development and commitment to street repair programs such as neighborhood street repair and high volume street repair.

#### Sewer Collection System

Total sanitary sewer (\$55,088,950), stormwater (\$5,010,000), and Water Pollution Control Plant funding (\$10,970,000) in the six-year program is \$71,068,950. In addition to sanitary and storm sewers, capital funding is also provided for improvements and maintenance at the Water Pollution Control Plant. Many of these projects focus on studying and correcting inflow and infiltration as identified and prioritized in the city's

consent order from the Iowa Department of Natural Resources (IDNR).

#### Transportation

Transportation improvement projects total \$12,868,520 in the six-year program. This program includes funding for airport and mass transit. Airport projects represent the majority of this program and are funded at a total of \$7,708,520. Most airport projects are 90% funded by federal grants and only require a 10% city contribution.

#### Public Safety

Funding for public safety capital projects in the six-year program includes funding for both Fire and Police totaling \$9,095,000. The majority of funding in this program is for equipment replacement.

#### Quality of Life/Culture

The quality of life/culture category in the six-year program includes capital projects for parks (\$5,470,000), riverfront enhancements (\$9,640,000), library branches (\$3,220,000), and RiverCenter and Adler Theatre (\$3,125,000) improvements that total \$21,455,000. These improvements include funding for the emerald ash borer program, renovations to the RiverCenter, continuation of the park development program, and the golf course improvements program.

Additionally, library materials and electronic equipment are budgeted at \$3,220,000 through the six-year capital program. This funding will be used to purchase books and materials, upgrade technology, and provide building maintenance funds for the Main Library and two other library locations.

# Budget Message

## 2021 Budget

### Community & Economic Development

Funding for council-directed neighborhood beautification projects is continued in the six-year CIP program. The community improvement and support program supports general beautification projects throughout the community (\$330,000).

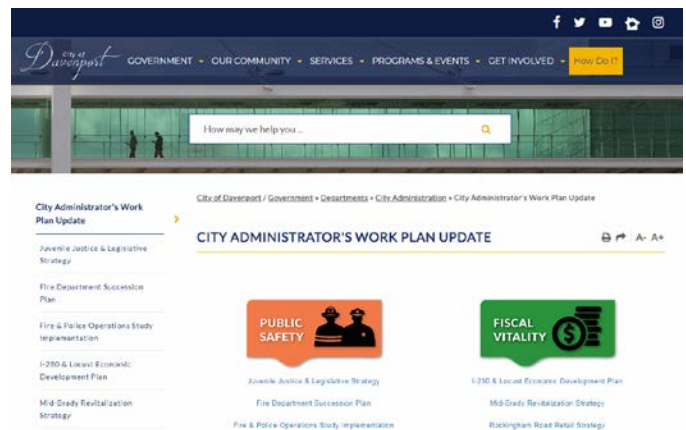
Additionally, the city will continue its Urban Revitalization program in FY 2021. This program aims to provide funding for a comprehensive approach to city revitalization, which may involve an investment in infrastructure, rehabilitation and/or construction incentives or property acquisition. The Urban Revitalization program is budgeted at \$1,040,000 in FY 2021 and \$6,240,000 in FY 2021-2026.

### Conclusion and Future Outlook

Davenport remains a desirable, inclusive, and affordable community. The FY 2021 Budget, adopted by the city council, continues Davenport's commitment to improving quality of life for residents while creating growth opportunities for business investment. This budget also provides a continued commitment to street and sewer improvements and maintains and enhances Davenport's public safety emergency response capabilities. The city's approach to the FY 2021 Budget, as the first year of a two-year budget plan, has resulted in a balanced budget that continues to emphasize long-term planning for fiscal responsibility. This budget looks ahead to FY 2022 and beyond, while recognizing potential challenges that staff are already working to address.

As many cities are forced to consider the difficult realities of service reductions and depleting fund

balance reserves, Davenport has focused on continued commitment to the council's six pillars and openly sharing progress towards key city projects on the city's website on the work plan update page.



As Davenport continues to adapt, the future outlook of Iowa municipalities remains challenged as the State of Iowa continues to propose significant legislative changes with large financial implications to cities. At the operational level, the budget continues the city's primary focus of providing public safety services. It also sustains funding to increase the city's ability to analyze economic development opportunities and properly market the city to potential businesses.

While the FY 2021 Budget is balanced, two circumstances, in particular, require vigilance. The national economy, remains somewhat unsettled with forecasts predicting the country may begin to experience a slowdown in economic growth due to the COVID-19 emergency. The city has already started developing analytics and strategies to address the revenue sources affected by the COVID-19 emergency. This analysis includes a review of potential FY 2021 impacts. Secondly, the Iowa State Legislature continues to introduce bills

# Budget Message

## 2021 Budget



that would reduce and/or eliminate the vital revenue sources currently available to municipal governments. One such example is elimination of the SF 295 backfill, which was originally a commitment from the state legislature to ensure that the negative impacts of SF 295 would not be borne by local taxpayers. Together with the other large Iowa cities, Davenport has supported policies that respect cities as economic engines of the state.

Working together, our challenges become new opportunities.

Respectfully submitted,

Corri Spiegel  
City Administrator



I would like to thank the council, citizens, and staff for their time and assistance in preparing the FY 2021 Budget and FY 2021-2026 CIP. In particular, I would like to thank Budget Analyst Meghan Murray, Capital Manager Clay Merritt, as well as all city departments and their management teams for their collaborative efforts in gathering, analyzing, and presenting this information.

Finally, I thank each and every member of the city council and each and every member of our union leadership, along with the employees they represent, and all of the non-represented employees for assisting the city in meeting the fiscal challenges we face together.



# About the City of Davenport 2021 Budget

## About the City of Davenport

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The City of Davenport, the principal city of eastern Iowa and the county seat of Scott County, is located on the Iowa bank of the Mississippi River approximately midway between Des Moines, Iowa and Chicago, Illinois. Davenport, named after Colonel George Davenport, was originally settled in 1808 making it one of the oldest cities in the upper Midwest. The city was incorporated in 1836.

The development of Davenport commenced with the end of the Black Hawk War in 1832 and the immigration flowing from political unrest in Europe. Lands were first open for settlement in 1833. In addition, the Mississippi and early water transportation established Davenport as a major grain depot in the heart of the greatest agricultural center of the world. Commercial development became prominent as early as 1850.

Davenport is the third largest city in the State of Iowa. With its dynamic development, Davenport serves its area in a unique capacity. Davenport, with a population of 99,685 based on the 2010 census, is the largest municipality in the Quad-City Metropolitan Statistical Area, which includes four counties located in two states. The metropolitan area has a population of 383,681. Other major communities in the metropolitan area include Bettendorf, Iowa and Rock Island, Moline, and East Moline in Illinois.

Davenport is located 355 miles southeast of Minneapolis, Minnesota, 163 miles west of Chicago, Illinois, 303 miles east of Omaha, Nebraska, and 233 miles north of St. Louis, Missouri.

## Form of Government

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The City of Davenport employs a mayor-council form of government, utilizing a professional city administrator. City residents elect a mayor, two aldermen at-large, and an alderman for each of eight wards. At each election, the mayor and aldermen at-large are elected on a citywide ballot. The remaining aldermen are elected on a ballot from electors in a particular ward. The persons elected to all positions hold their respective offices for a term of two years.

Davenport has a full-time city administrator appointed by the city council for an indefinite term. There are thirteen department directors, of which nine are appointed by the city administrator and confirmed by the mayor. Corporation counsel is appointed by the city administrator and confirmed by the city council. The director of the Davenport Public Library is appointed by the board of library trustees and the civil rights director is appointed by the civil rights commission.

**The mission of the leadership team is to bring out the best of the organization to successfully provide essential services and sustainable infrastructure for a safe, welcoming, and vibrant community.**

# Quick Facts **Davenport**



Incorporated on:  
January 25th

**1839**

**Mayor/Council**

Professional Manager

**FORM OF GOVERNMENT**

**8 wards:**

8 ward aldermen elected to two year terms; two at-large aldermen

Approximately half-way between Chicago and Des Moines. Bordered on the south by the Mississippi River and includes Interstates 80,74, & 280.



SQ. MILES

**66**

**102,318**

Population (2018 ACS)

ISO RATING

**2/2x**

**infrastructure**

711 Miles of Streets

448 Miles of San. Sewers

232 Miles of Storm Sewers

**Libraries** **3** 622,624 Materials Circulated  
55,949 Registered Patrons

**7** FIRE STATIONS

**1** POLICE STATION

**overlapping  
taxing  
districts:**

Scott County

Davenport Community Schools

Eastern Iowa Community Collect District

**52** Parks & Playgrounds

**1,981** Park Acres



# Quick Facts **Davenport**



## Population by Age

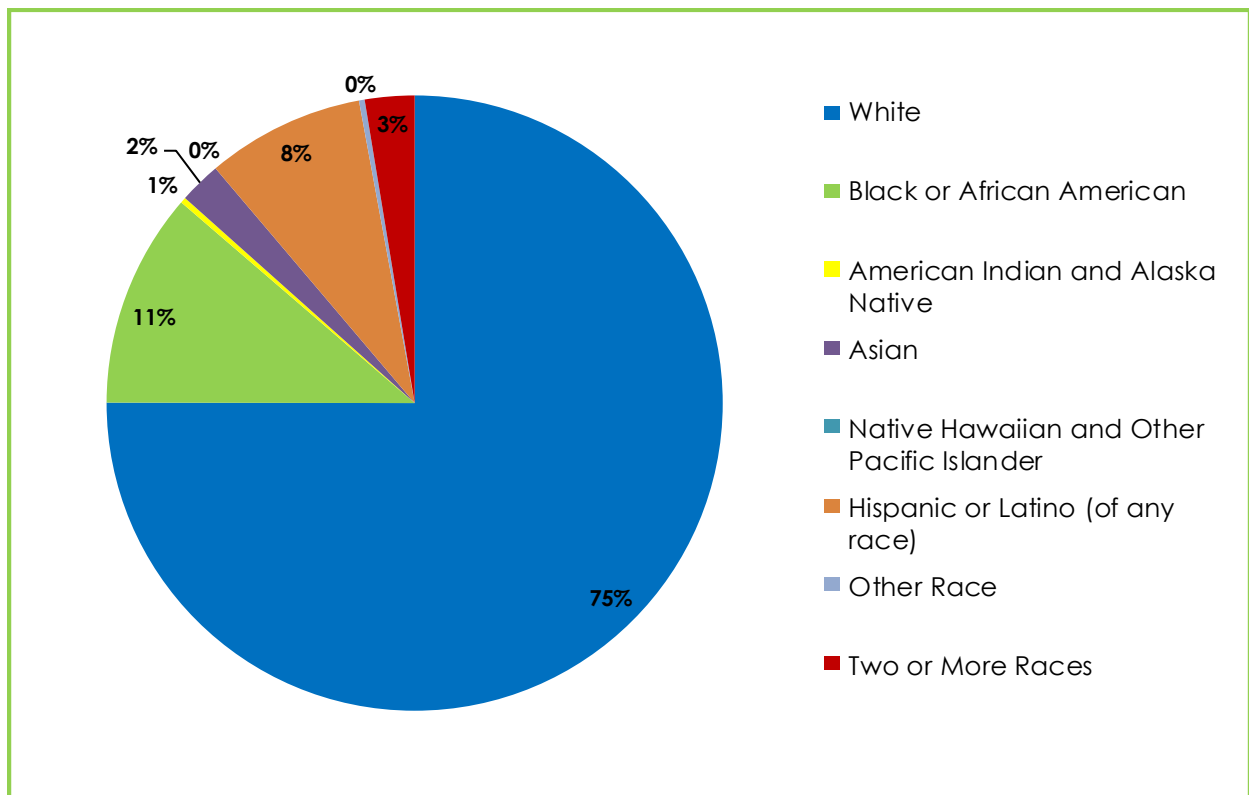
Age Category	Number	Percent of Total
Under 5 Years	7,255	7.1%
5 to 9 Years	6,950	6.8%
10 to 14 Years	6,214	6.1%
15 to 19 Years	6,657	6.5%
20 to 24 Years	7,587	7.4%
25 to 34 Years	16,296	15.9%
35 to 44 Years	11,986	11.7%
45 to 54 Years	13,170	12.9%
55 to 59 Years	6,333	6.2%
60 to 64 Years	6,040	5.9%
65 to 74 Years	7,396	7.2%
75 to 84 Years	4,036	3.9%
85 Years & Over	2,385	2.3%
<b>Totals</b>	<b>102,305</b>	<b>100.00%</b>

Source: U.S. Census 2012-2016 American Community Survey

# Quick Facts Davenport



## Population by Race



Source: U.S. Census 2012-2016 American Community Survey

# Quick Facts **Davenport**



## Civilian Employment by Industry

Industry	Number	Percentage
Educational Services & Healthcare	11,277	22.96%
Manufacturing	8,307	16.92%
Retail Trade	6,112	12.45%
Arts, Entertainment, & Accommodation	5,076	10.34%
Professional, Scientific, & Mgmt.	3,840	7.82%
Finance, Insurance, & Real Estate	2,776	5.65%
Construction	2,709	5.52%
Transportation, Warehousing, & Utilities	2,613	5.32%
Other Services, Except Public Admin.	2,167	4.41%
Public Administration	1,752	3.57%
Wholesale Trade	1,353	2.76%
Information	943	1.92%
Agriculture, Forestry, Etc.	184	0.37%
<b>Totals</b>	<b>49,109</b>	<b>100.00%</b>

Source: U.S. Census 2012-2016 American Community Survey

## Top Ten Employers (# of employees)

1. Genesis Medical Centers (4,900)
2. Arconic/ALCOA(2,030)
3. Davenport Community Schools(2,096)
4. Kraft Foods/Oscar Mayer (1,650)
5. City of Davenport (1,086)
6. MidAmerican Energy Company (1,025)
7. Eastern Iowa Community College (1,005)
8. Alorica Customer Care Inc./APAC (900)
9. United Parcel Service (590)
10. Von Maur (560)

# Quick Facts Davenport



## Top Ten Taxpayers

Taxpayer Entity	Business Service	Taxable Valuation
MidAmerican Energy	Utility	\$143,825,214
Rhythm City Casino LLC	Commercial	\$61,757,127
Iowa-American Water Company	Utility	\$53,763,177
Macerich North Park Mall LLC	Shopping Center	\$53,135,388
John Deere Construction	Commercial	\$28,106,784
THF Davenport North Development	Commercial	\$24,647,661
Putnam Landlord LLC	Commercial	\$21,426,291
Deere & Company	Manufacturing	\$20,184,579
Menard Inc	Commercial	\$18,040,551
Falls Plaza LLC	Commercial	\$17,079,471
<b>Totals</b>		<b>\$441,966,243</b>

Source: Scott County, Iowa Treasurer's Office 2019 Property Taxes

## Breakdown of Vacant Housing Units

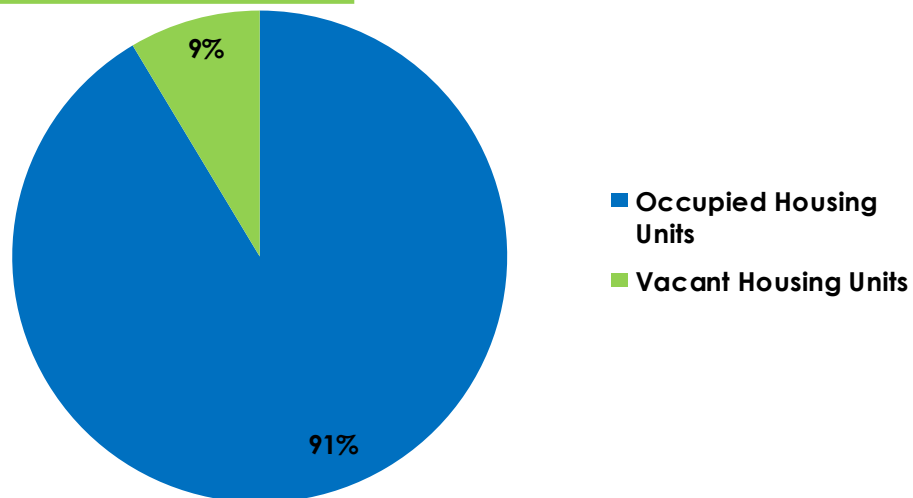
Type of Housing Unit	Units	Percentage
For Rent	1,385	36.20%
Other	1,601	41.85%
For Sale Only	472	12.34%
For Seasonal, Recreational, or Occasional Use	154	4.03%
Sold, Not Occupied	130	3.40%
Rented, Not Occupied	84	2.2%
<b>Total Vacant Units</b>	<b>3,826</b>	<b>100%</b>

Source: U.S. Census 2012-2016 American Community Survey

# Quick Facts Davenport



## Housing Occupancy

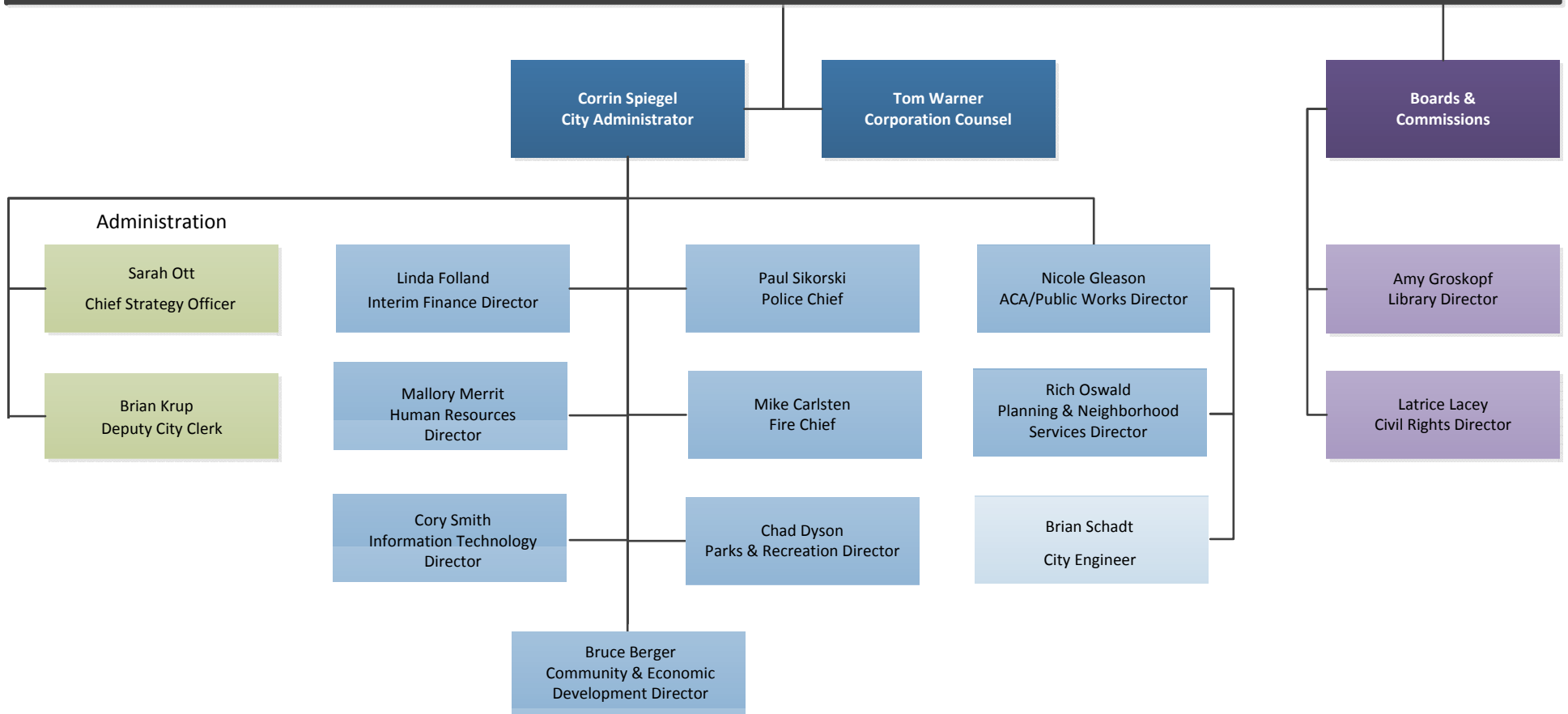


## Distribution of Family Incomes

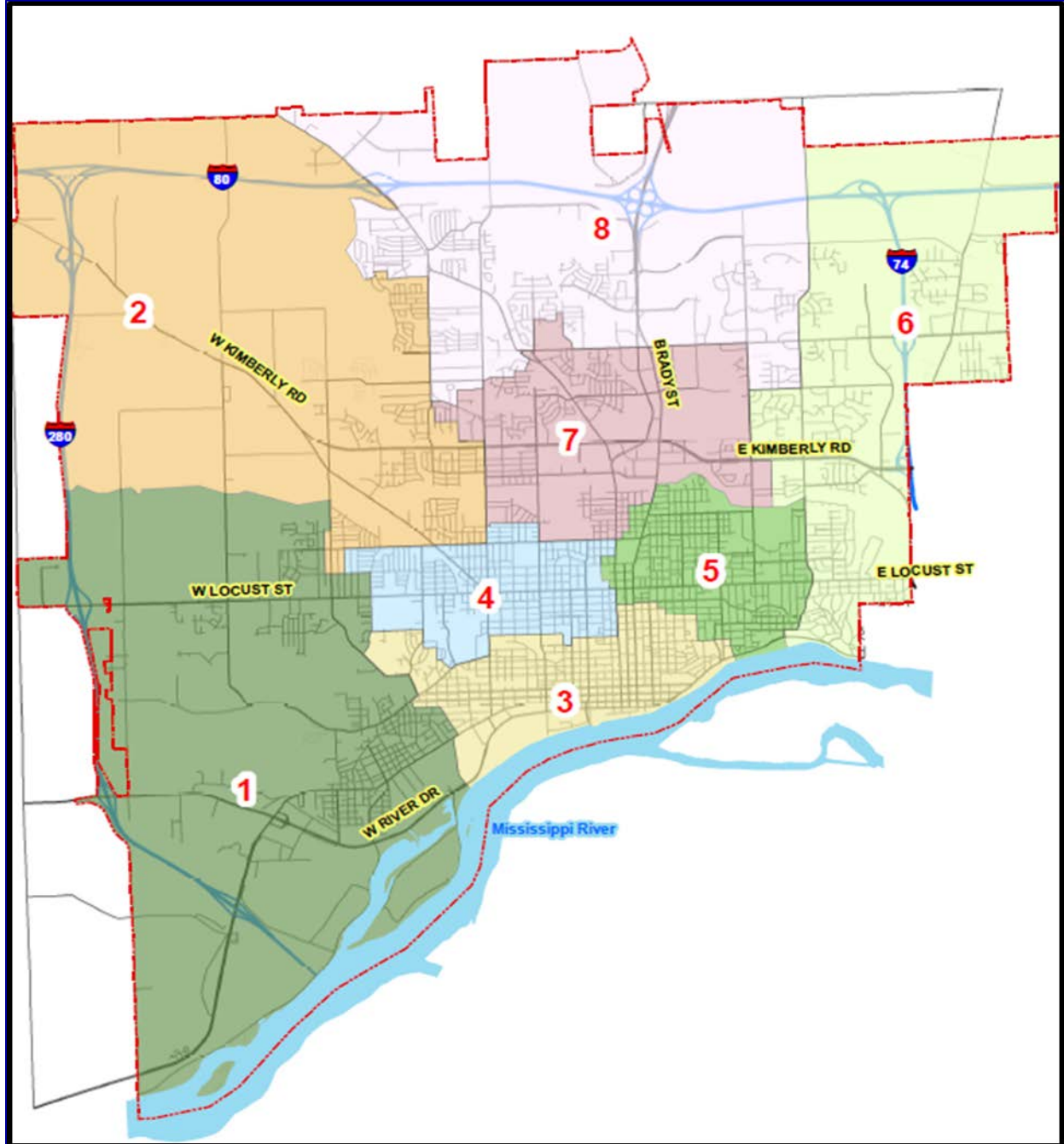
Income Bracket	# of Families	Percentage	# of Households	Percentage
Under \$10,000	1,155	4.8%	3,298	8.2%
\$10,000 to \$14,999	881	3.7%	2,278	5.2%
\$15,000 to \$24,999	1,825	7.6%	4,685	11.1%
\$25,000 to \$34,999	2,291	9.5%	4,983	11.6%
\$35,000 to \$49,999	3,290	13.7%	5,740	14.5%
\$50,000 to \$74,999	4,995	20.8%	7,699	19.9%
\$75,000 to \$99,999	3,767	15.7%	5,153	12.2%
\$100,000 to \$149,999	3,851	16.0%	4,708	11.3%
\$150,000 to \$199,999	1,348	5.6%	1,477	4.1%
\$200,000 or More	608	2.5%	743	2.0%
<b>Total</b>	<b>24,011</b>	<b>100.0%</b>	<b>40,764</b>	<b>100.0%</b>

Source: U.S. Census American Community Survey 2017

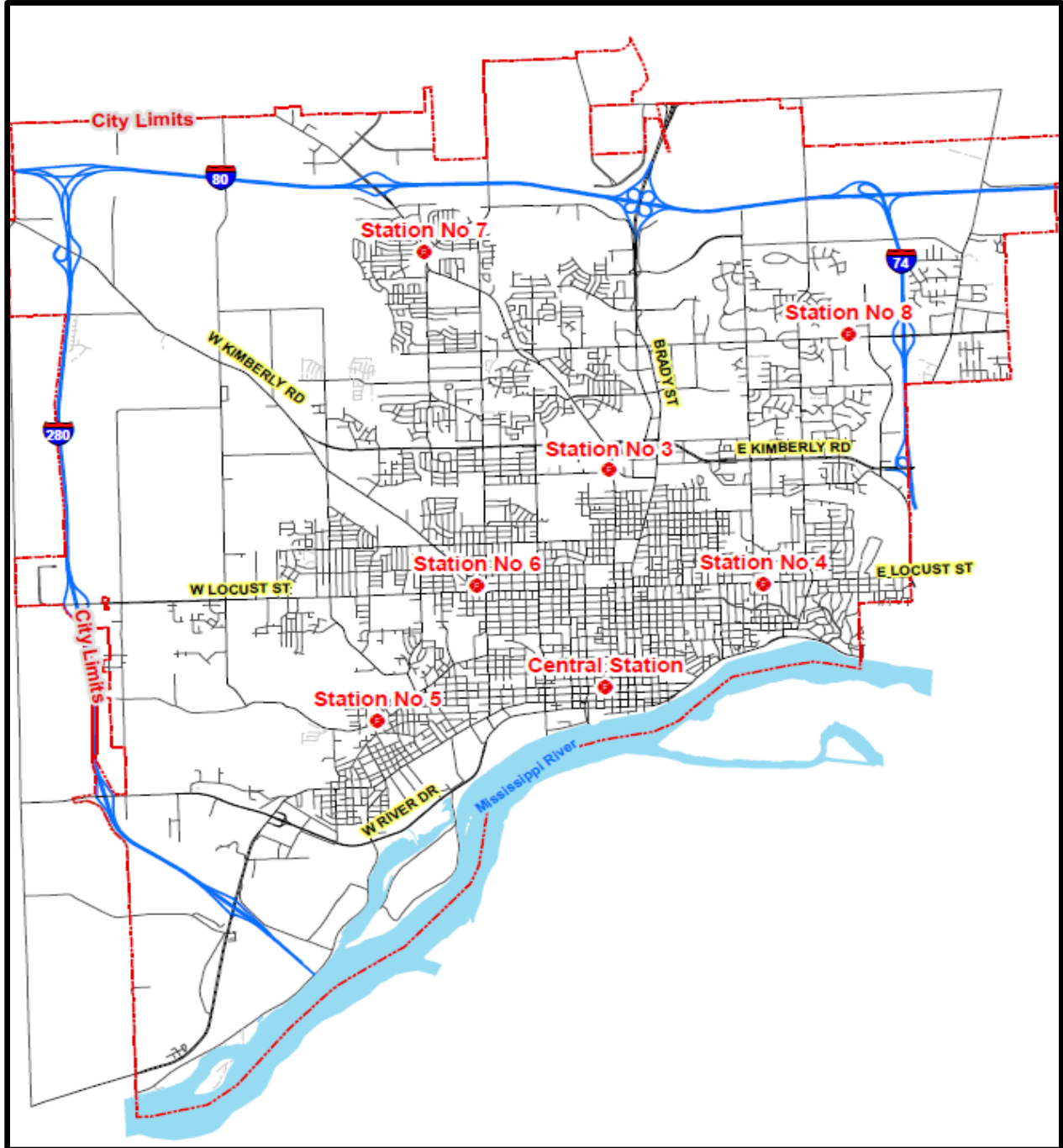
# CITIZENS OF DAVENPORT



# City of Davenport Ward Map 2021 Budget

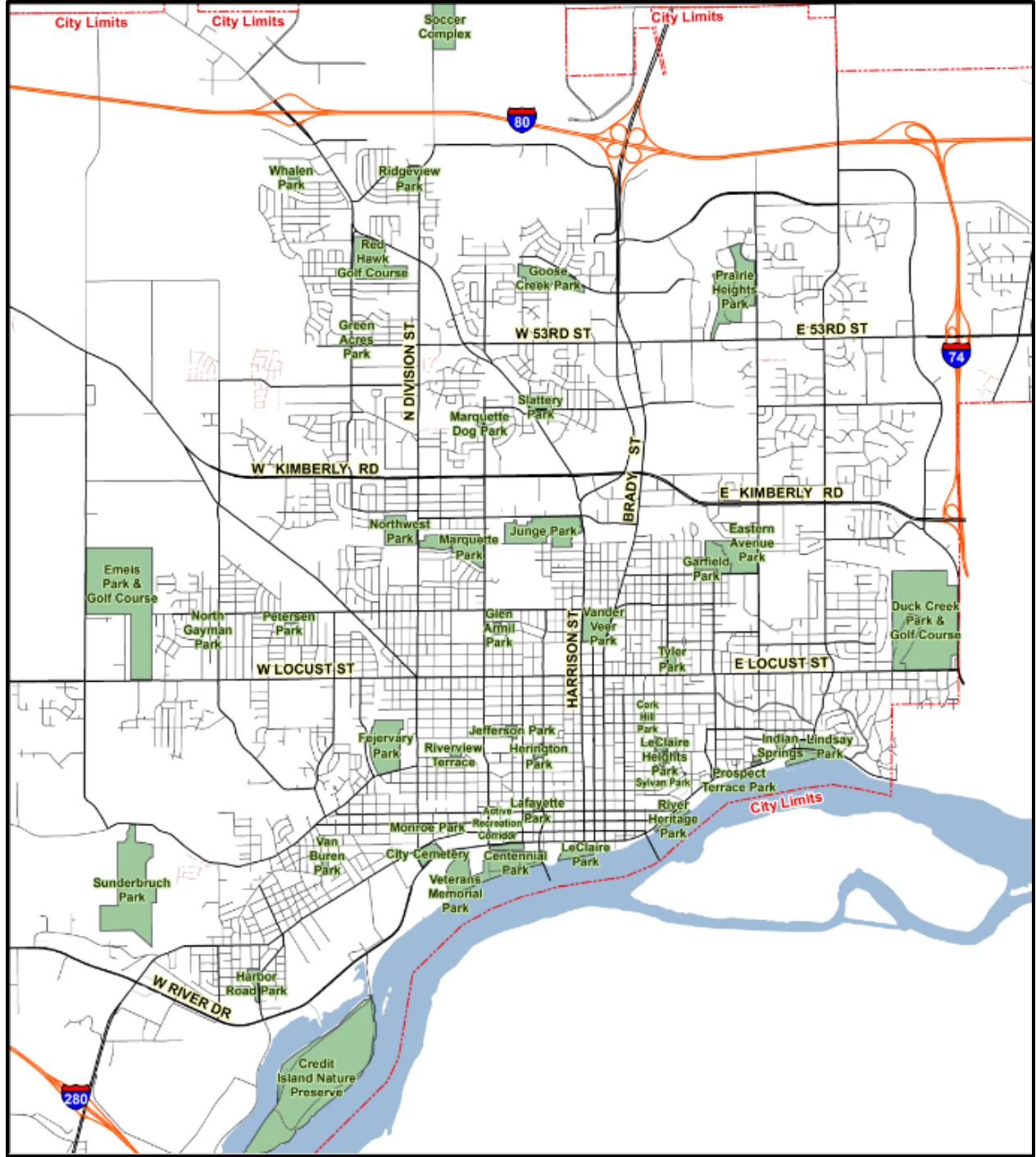


# City of Davenport Fire Station Map 2021 Budget





# City of Davenport Parks Map 2021 Budget





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City of Davenport

**BUDGET** **FY 2021**

**Budget Process & Guiding  
Principles**



# **Basis of Accounting/Budgeting & Budget Process**

## **2021 Budget**

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### **Basis of Accounting**

The term “basis of accounting” is used to describe the timing and recognition of when the effects of transactions or events should be recognized.

The modified accrual basis of accounting is followed by all governmental fund types (General, Special Revenue, Debt Service, and Capital). Under the modified accrual basis, expenditures are recognized at the time fund liabilities are incurred, if measurable. Revenues are recognized in the accounting period when they become measurable and available.

Proprietary funds are maintained on the accrual basis with revenues being recognized when earned and expenses recognized when incurred.

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### **Basis of Budgeting**

With respect to city budgeting, the primary difference between the principles of the basis of accounting and the basis of budgeting is seen in the treatment of transactions in the proprietary funds. Under Generally Accepted Accounting Principles (GAAP), proprietary funds are accounted for on the accrual basis of accounting. Under the basis of budgeting for Davenport, capital assets are recorded as expenditures in the year when they are purchased or constructed. Under GAAP and in accordance with the accrual basis of accounting, capital assets through proprietary funds are recorded as assets and depreciated over the length of their useful lives.

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### **Budget Process**

The budget process consists of five stages:

#### **1. Completion of Bi-annual Citizen Survey**

Davenport is committed to involving citizens in the budget process. A citizen survey has been conducted every other year since 2000, most recently in 2018. The survey is designed to measure citizens’ attitudes regarding quality of life and quality of city services. In the most recent survey, respondents indicated that the city’s top priorities should be quality of streets and infrastructure, quality of neighborhoods, overall efforts to attract and retain business, and quality of police services.

#### **2. Development of the Base Budget**

City departments begin the budget process by developing a base budget. Departments present their core competencies and identify the costs of maintaining existing service levels and aligning those services with the information gathered from council goal-setting sessions, citizen satisfaction surveys, and public meetings. The Finance Department also projects revenues for the upcoming year.

#### **3. Presentation of the Current Service Level Budget and Discretionary Process**

In January, the city administrator presents the preliminary budget to the mayor and city council and provides an overview and forecast of the financial status of the city. Based on these discussions, the city council and mayor determine whether sufficient revenues are available for services offered to the community or whether service levels must be adjusted to balance the budget. Depending on the outcome of these discussions, the mayor and

# Basis of Accounting/Budgeting & Budget Process

## 2021 Budget

city council may direct the city administrator to prepare addition or reduction packages. During the remainder of January, the mayor and city council meet with staff in work sessions to review budget requests, discuss proposed addition or reduction packages, discuss capital budget issues, and develop goals for the upcoming fiscal year. The public is invited to attend the work sessions during this process.

### 4. Adoption of the Annual Budget

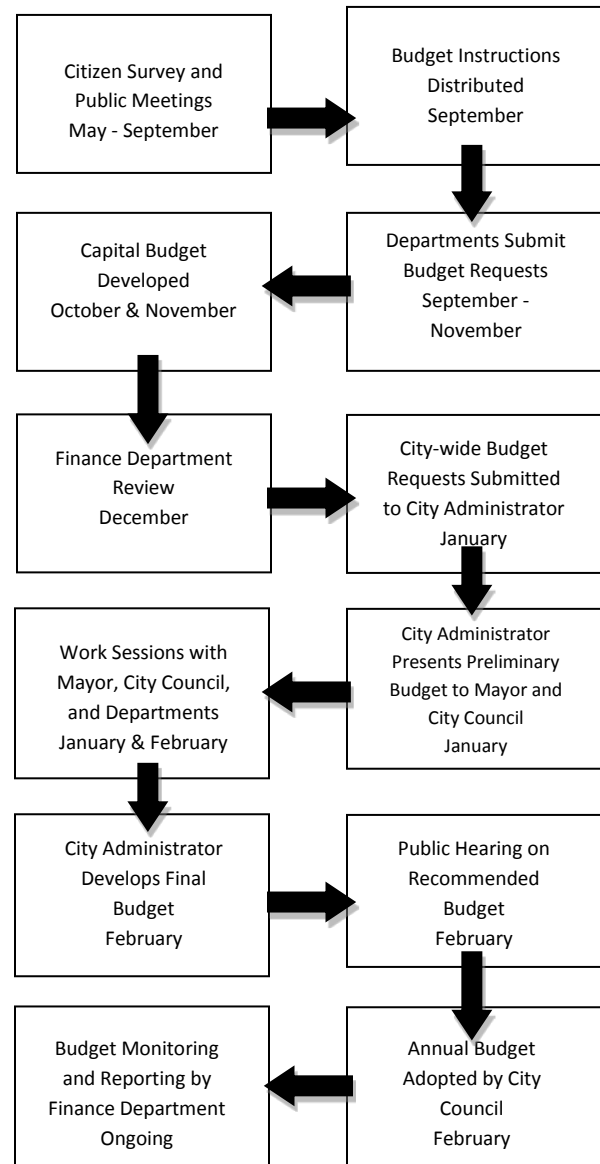
Following completion of the work sessions, the city administrator presents the recommended budget to the finance committee of the city council, including changes made during work sessions. After holding a public hearing as required by law, the city council adopts the budget. Once adopted, the budget and related tax levy must be certified to the county auditor by March 15<sup>th</sup>. The county auditor then forwards the adopted budget to the State of Iowa, as required by state law.

### 5. Amending the Adopted Budget

During the course of a fiscal year, situations arise that require the adopted budget to change. These include unexpected increases or decreases in revenues and expenditures, carry-over funding from prior years, re-budgeting of uncompleted capital projects, and additional new programs. The City of Davenport typically completes one budget amendment by May 31<sup>st</sup>, as required by state law. Departments submit amendment requests that are reviewed by the Finance Department and recommendations are made to the city council. A required public hearing is held prior to approval by the city council.

Following adoption, the amendment is forwarded to the county auditor and the Iowa Department of Management for certification.

### Budget Process Chart



# Basis of Accounting/Budgeting & Budget Process 2021 Budget

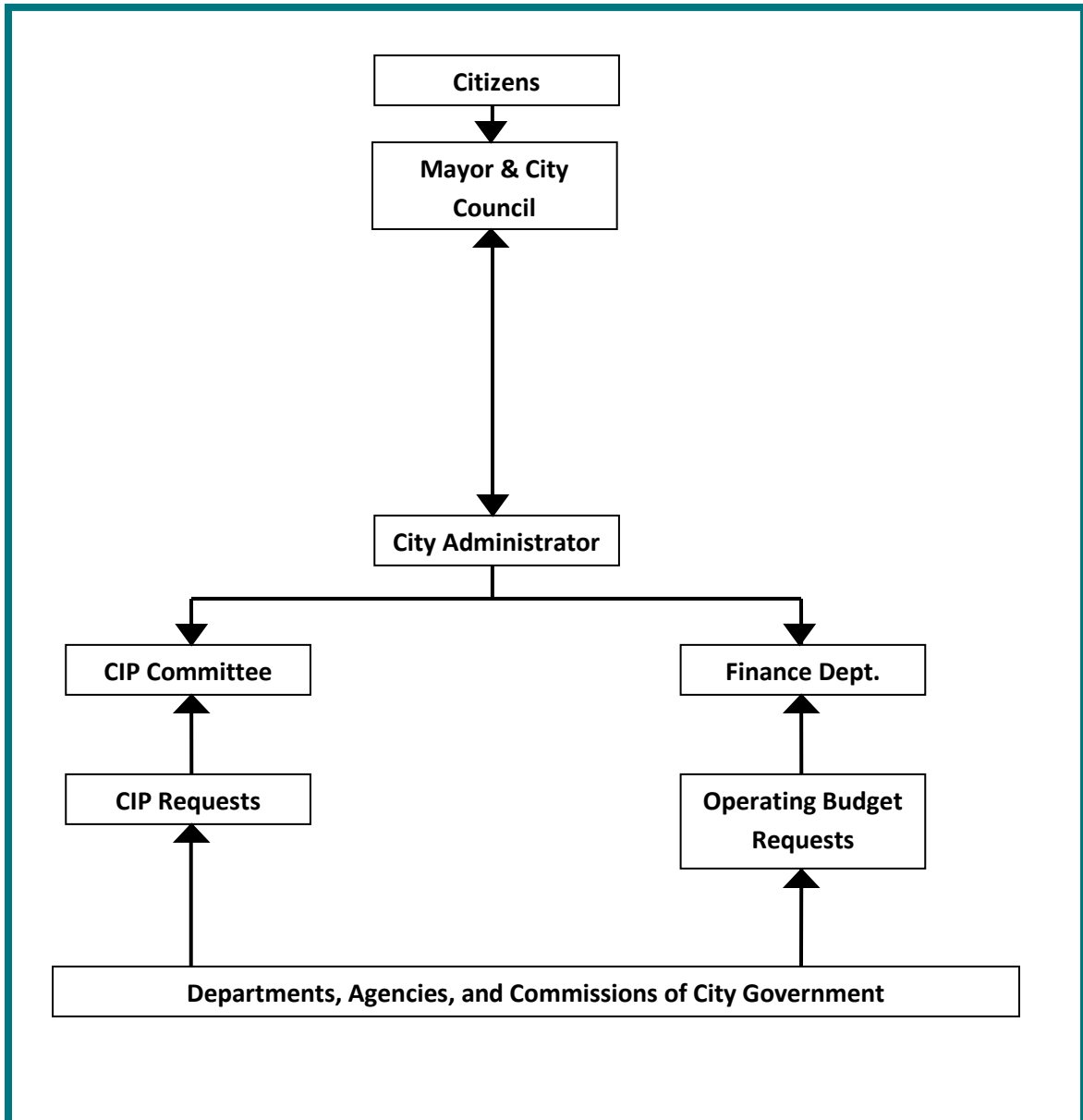


## FY 2021 Budget Calendar

Date	Budget Action
July 1 – Aug. 30, 2019	Salary and Benefits Projection & CIP Salary Planning
July 17, 2019	Business Plans Released to Departments for Updating
August 14, 2019	Department Business Plans due to Finance
Aug. 14 – Sept. 4, 2019	Financial Forecast Preparation
September 4, 2019	Budget Kickoff / MUNIS opens for input
Sept. 4 – Sept. 25, 2019	Review and Development of the FY 2020 Equipment Replacement Program
Sept. 4 – Oct. 15, 2019	Department Input of FY 2020 Budget Requests (Operating and Capital)
Sept. 4 – Oct. 15, 2019	Revenue Forecasting Preparation
Oct. 15 – Oct. 2, 2019	Review of Budget Requests
Oct. 28 – Nov. 15, 2019	Council Input on CIP Priorities
Oct. 28 – Nov. 15, 2019	Budget Meetings Between Departments, Finance, and City Administration to Review Operating and Capital Budgets
November 27, 2019	City Council Adopts FY 2021 Budget Policies
January 2, 2020	Presentation of the Preliminary FY 2020 Budget by the City Administrator
Jan. 17 – Feb. 3, 2020	Budget Workshops
January 21, 2020	Publish Public Notice of Public Hearing on FY 2021 Maximum Property Tax Dollars
February 5, 2020	FY 2021 Maximum Property Tax Dollars is Presented to the City Council (Public Hearing)
February 12, 2020	Adoption of FY 2021 Maximum Property Tax Dollars
March 3, 2020	Publish Public Notice of Public Hearing of FY 2021 Budget
March 18, 2020	City Administrator's Budget is Presented to the City Council (Public Hearing)
March 25, 2020	Adoption of the FY 2021 Budget
March 27, 2020	Certify FY 2021 Budget with the County Auditor
May 31, 2020	Distribution of FY 2021 Budget Book

# Basis of Accounting/Budgeting & Budget Process 2021 Budget

## Operating and Capital Budget Request Process





# Description of Accounting Funds

## 2021 Budget

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### General Funds

#### General Fund

The General Operating Fund of the city is used to account for all financial resources except those that are required legally or by sound financial management to be accounted for in another fund. The main source of revenue in this fund is the general property tax levy that is capped at \$8.10 per \$1,000 of taxable value.

#### Parks Special Needs Fund

Accounts for large donations made to the Davenport Parks and Recreation program. The use of these occasional funds is limited to the terms of individual donations.

#### Library Special Levy Fund

Accounts for property taxes received from the library special levy, which is capped at \$0.27 per \$1,000 of taxable value. The use of these funds is limited to enhancing public library services.

#### Hotel/Motel Tax Fund

Accounts for revenues received from the city's hotel/motel tax, which is imposed on gross receipts from Davenport hotels and motels. The imposed tax rate is 7%. At least 50% of hotel/motel tax receipts are used for efforts to attract visitors to Davenport and economic development.

#### Flood Fund

Accounts for costs associated with the city's response to flooding. A portion of these costs may be reimbursable through federal and state grants.

#### Trust & Agency Fund

Accounts for costs related to employee benefits. Examples include social security, health insurance, and pensions. Revenue for

this fund is received from the trust and agency property tax levy, which is not capped by statute.

#### Emergency Tax Levy Fund

Accounts for property tax revenues received from the city's emergency tax levy, which is capped at \$0.27 per \$1,000 of taxable value. Revenue collected in this fund is transferred to the General Fund and can only be levied when the general property tax levy reaches its \$8.10 cap.

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### Special Revenue Funds

#### Self-Supporting Municipal Improvement Districts

These funds account for revenues and expenses of self-supporting municipal improvement districts (SSMIDs). The city has seven SSMIDs. Revenues are received from a voluntary property tax approved by members of the district. Funds are used for maintenance and capital improvements in the district.

#### Fair Housing Fund

Accounts for federal grants to assist citizens who believe they have been victims of housing discrimination.

#### Section 8 Housing Fund

Accounts for federal grants related to the Section 8 rental assistance program.

#### Community Development Block Grant

Accounts for federal grants that provide the City of Davenport with resources to address a wide range of community development needs.





# Description of Accounting Funds

## 2021 Budget

### **Community Development Loan Pool/Special Revenue Funds**

Account for federal and state grants used for various loan programs offered by the City of Davenport.

### **Road Use Tax Fund**

Accounts for revenues and expenditures related to the State of Iowa's gas tax. These revenues are designated for use on maintaining and improving the city's system of streets.

### **Levee Improvement Commission Fund**

Accounts for revenues and expenditures related to the operation of city-owned land along the levee of the Mississippi River. Revenues received into the fund are from rents of levee land and buildings.

### **Local Option Sales Tax Fund**

Accounts for the revenues and expenditures related to the collection of the 1.00% local option sales tax approved by voters. Sixty percent of the revenue from the collection of the local sales tax is used for property tax relief, while the remaining forty percent is used for capital improvements and equipment.

### **Youth Sports Fund**

Accounts for revenues and expenses related to youth sports and activities. The primary sources of revenue are registration fees.

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## **Enterprise Funds**

### **Sewer Maintenance Fund**

Accounts for revenue collected and expenses related to the operation and maintenance of the city's sanitary and storm sewer systems. The primary revenue source of this fund is the sewer fee charged to residential, commercial, and industrial property. This fund also

transfers the city's portion of the operating cost of the Water Pollution Control Plant to the Water Pollution Control Plant Fund.

### **Water Pollution Control Plant Fund**

Accounts for the revenues and expenses related to the operation of the city's sewage treatment plant and compost facility. Revenues are received from cities whose wastewater is treated at the plant. These include: Davenport, Bettendorf, Riverdale, and Panorama Park. In addition, revenues are received from the operation of the compost facility.

### **Water Pollution Control Plant Equipment Replacement Fund**

Accounts for the replacement of equipment at the Water Pollution Control Plant. Revenues are equal to 20% of the annual operation cost of the plant and are received from the various cities in proportion to their share of operating costs.

### **District Main Fund**

Accounts for fees paid by builders when new development requires connecting sewer pipes to the city's sewer system. Revenues are used to pay for sewer projects throughout the city.

### **Clean Water Utility Fund**

Accounts for revenues and expenses related to the operation and maintenance of the stormwater collection system. Revenues received into the fund are collected from property owners through the clean water utility fee.

### **Parking Fund**

Accounts for revenues and expenses related to the operation of city-owned ramps and parking lots and the enforcement of city parking ordinances. Revenues are received



# Description of Accounting Funds

## 2021 Budget

from ramp and lot charges, retail rental space at city-owned ramps, and parking fines.

### **Transit Fund**

Accounts for revenues and expenses related to the operation of the city's fixed-route bus transportation system and Ground Transportation Center. Revenues received into the fund are from the transit property tax (capped at \$0.95 per \$1,000 of taxable value), bus fares, state and federal grants, and rental space at the Ground Transportation Center.

### **Airport Fund**

Accounts for the revenues and expenses related to the operation of the city's municipal commuter airport. Major revenues are received from hanger rent and fuel sales.

### **Heritage Housing Fund**

Accounts for revenues and expenses related to the operation of the Heritage High Rise building, which is available for elderly and disabled low-income residents. Major revenue sources are federal grants and program rent.

### **Scattered Site Housing Fund**

Accounts for a program which places low-income families in city-owned homes throughout Davenport. Primary revenue sources include federal grants and program rent.

### **RiverCenter Fund**

Accounts for the revenues and expenses related to the operation of the city's convention center (known as the RiverCenter) and the Adler Theatre. Primary revenue sources include facility charges. Annual operating deficits are eliminated through a subsidy from hotel/motel tax receipts.

### **Golf Course Fund**

Accounts for revenues and expenses related to the operation and maintenance of three city-owned golf courses: Duck Creek, Emeis, and Red Hawk. The primary sources of revenue are golf fees.

### **River's Edge Fund**

Accounts for revenues and expenses related to the operation of the city's multi-sport facility known as the River's Edge. Primary revenue sources are user fees and facility rental charges.

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## **Internal Service Funds**

### **Information Technology Fund**

Accounts for the operation of the city's computer and phone system. Expenses are allocated to departments based on usage.

### **Employee Insurance Fund**

Accounts for the revenues and expenses related to the operation of the city's self-insured health insurance plan. Funding is provided from property taxes and enterprise fund user charges.

### **Risk Management Fund**

Accounts for revenues and expenses related to the city's property insurance, liability insurance, workers' compensation, and risk management functions. Revenues are received from enterprise fund user charges and property taxes through the tort liability tax levy, which is not capped by statute.

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## **Debt Service Funds**

### **General Debt Service Fund**

Accounts for the revenues and expenditures related to the city's general debt obligations.



# **Description of Accounting Funds**

## **2021 Budget**

The primary revenue sources for this fund are the debt service levy, which is not capped by statute, and local sales tax.

### **Tax Increment Financing Funds**

Accounts for the debt service revenues and expenditures of the various tax increment financing (TIF) districts in the City of Davenport. Revenues are received from property taxes designated for the TIF district.

## **Capital Improvement Funds**

### **Capital Project Fund**

Accounts for the revenues and expenditures related to the acquisition, construction, renovation, or replacement of any major permanent physical asset in the community and related expenditures. The major source of revenue is general obligation bonds, which are primarily financed from the unlimited debt service levy, local sales tax receipts, and enterprise fund user fees. Other revenue sources include federal and state grants as well as operating fund transfers.

# City of Davenport Strategic Planning and Goal-Setting 2021 Budget

## 2020|2021 Goals

The Davenport mayor and city council, in conjunction with the city's administrative team and department head team, regularly develops a list of goals and objectives for the city. The goals shown in the below document are items related to overall community improvement, operational optimization measures, and economic development opportunities and strategies. Realistic and attainable objectives provide benchmarks to measure the city's progress. Specific policies, programs, and projects direct the City of Davenport toward the future envisioned by the council. Below is a snapshot of the 2020|2021 mayor/council goals that are executed through the City Administrator's two-year workplan.

Although the city council and mayor outline the vision for the city and the city-wide goals, it is important for department goals to be directly linked to the overall city-wide goals.

## Linking City Council Goals To Department Goals

The FY 2021 Budget addresses these goals through departmental action items. The following items highlight some of the broader performance measures associated with each of the mayor and city council's priority areas.



### Well-Protected Community

1. Expand utilization of the on-site health clinic. (Finance)

2. Provide proactive inspections and assist in verifying weed, debris, and zoning complaints. (Public Works)
3. Effectively enforce abandoned vehicle issues on private properties. (Public Works)
4. Expand interagency cooperation with all area law enforcement partners to coordinate efficient enforcement actions within the City of Davenport. (Police)
5. Work with Scott Emergency Communications Center, Scott County, and the city to implement the upcoming radio system upgrade. (Fire)
6. Continue to work with the Scott Emergency Communications Center to enhance dispatch efficiencies in order to improve response times. (Fire)



### Welcoming Neighborhoods

1. Development of revitalization strategies for key commercial corridors. (Community & Economic Development)
2. Develop strategies and plans for the city-wide council goal of urban revitalization. (Community & Economic Development)
3. Develop a more efficient and proactive tree nuisance abatement program to address the emerald ash borer infestation. (Public Works)
4. Refining and implementation of public safety awareness campaign to promote crime prevention. (Police)
5. Develop links and resources for new families and residents to access information about Davenport parks systems and programs. (Parks & Recreation)

# City of Davenport Strategic Planning and Goal-Setting 2021 Budget



## Fiscal Vitality

1. Obtain the GFOA's Comprehensive Annual Financial Report Award. (Finance)
2. Obtain the GFOA's Distinguished Budget Presentation Award. (Finance)
3. Digitize employee payroll documents. (Finance)
4. Complete last phase of property valuation appraisals. (Finance)
5. Adjust the IT Department's services bill back process for the city. (IT)
6. Transition to in-house custodial services to improve the cleaning of city buildings, facilitate lawn mowing needs at Public Works, and reduce contracted custodial service costs. (Public Works)
7. Develop programming for current golfing market including time sensitive playing times and special gaming opportunities at practice ranges. (Parks & Recreation)
5. Continue training departments on the p-card policy and expanding the city's purchasing card system, allowing more small purchases to be made with purchasing cards. (Finance)
6. Standard reports on lost workdays, year-to-date comparisons, and trend data on injuries and accidents. (Finance)
7. Continue implementation the Safe "D" citywide safety process. (Finance)
8. Begin yearly end user development and security awareness training. (IT)
9. Complete the RiverCenter Wireless upgrade. (IT)
10. Develop an IT Department job shadow program in partnership with Davenport Schools and EICC. (IT)
11. Implement a city-wide training curriculum on a variety of topics including a continued focus on supervisor and middle-management training. (HR)



## High-Performing Government

1. In conjunction with the Information Technology Department, upgrade the media equipment in the council chambers and the police department community room for more efficient transmission of public meetings. (Administration)
2. Allow customers to access and print licenses online. (Finance)
3. Organize and hold, as needed, training workshops regarding the electronic bid submission system. (Finance)
4. Continue to train departments on the importance of the purchasing policy and the benefits of competitive bidding. (Finance)
12. Successfully negotiate collective bargaining agreements for AFSCME, AFSCME-Lib, Transit, and Teamsters. (HR)
13. Implement the new zoning ordinance and conduct regular code and map amendments to address errors and omissions as necessary. (Community & Economic Development)
14. Develop a new Community Risk Assessment for the City of Davenport, from a fire department aspect. And rewrite the current standard of cover for Davenport Fire to reflect these changes. (Fire)
15. Develop a communication plan for Fire Department media relations, which integrates into the city's updated media platforms. (Fire)

# City of Davenport Strategic Planning and Goal-Setting 2021 Budget



16. Conduct pricing survey within the corporate facilities and regional competition. Especially in relation to food pricing and ancillary revenue streams. (RiverCenter/Adler)

## Sustainable Infrastructure

1. Restructure the city's internal network. (IT)
2. Continue close coordination with utility partners for installation of fiber to the home initiative. (Public Works)
3. Implement a targeted education campaign for property owners along streams and drainage easements to aid in stream corridor preservation. (Public Works)
4. Facilitate partnerships with local contractors for in-house road repair projects. (Public Works)
5. Utilize acoustic inspection technology to prioritize sewer line maintenance scheduling. (Public Works)
6. Reconstruction and extension of the terminal area apron to accommodate larger aircraft parking. (Public Works)

## Vibrant Region

1. Continue coordination of economic development activities and associated marketing opportunities with partners. (Community & Economic Development)
2. In conjunction with local partners, continue to refine the microbial source tracking program to identify and eliminate e-coli sources in streams. (Public Works)
3. Continue partnership with Davenport Schools Great Minds Program, hosting

- library tours and issuing library cards to all 2nd grade students. (Library)
4. Work with partner, the Bix Beiderbecke Museum and World Archive, to preserve and provide access to the Bix Archive, focusing efforts on audio recordings in the archive. (Library)

# City of Davenport Strategic Planning and Goal-Setting 2021 Budget



## CY 2020 & CY 2021 CITY ADMINISTRATOR'S WORKPLAN

### Well-Protected Community

#### Council Priority 1: Juvenile Justice & Support Services

Collaboration to Increase Juvenile Support Services	Sikorski	Ott
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#### Council Priority 2: Crime Analytics, Prevention & Detection

Creation of Crime Analytics Division	Sikorski	Bladel
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#### Other Focus Areas

Public Safety Partnership	Sikorski	Bladel
Station 3 Acquisition and Training Center Relocation	Carlsten	Ott

### Fiscal Vitality

#### Council Priority 3: Commercial Corridor Reinvestment

Northpark Redevelopment Strategy	Spiegel	Berger/Ott
Commercial Corridor Planning	Berger	Knutsen
Vacated Kraft Building Revitalization Plan	Berger	Knutsen

### Welcoming Neighborhoods

#### Council Priority 4: Urban Revitalization

Davenport DREAM Program	Ott	Berger
Vacant and Abandoned Property Program (657A)	Berger	Ott

#### Other Focus Areas

Good Neighbor Project	Harris	Lemke
Alley & Sidewalk Programs	Merritt, C.	N/A
Jersey Farm Park Development	Dyson	N/A

### High-Performing Government

Implement Redefined Communications Strategy	Ott	All
Development Services Transition	Oswald	Berger
Department Code Review	Warner	Spiegel
Long Term Facility Plans/Blackhawk Foundary	Ott	Merritt, C.
Cybersecurity Enhancement	Smith	N/A
Bargaining Unit Negotiations	Merritt, M.	Finance Dir
Business License Process Evaluation	Ott	Finance Dir

### Sustainable Infrastructure

#### Council Priority 5: Infrastructure Investment

Division Street Reconstruction	Merritt, C.	Kramer
Canadian Pacific Crossing Restoration	Gleason	Schadt
53rd Street Reconstruction & Widening- Brady to Eastern	Merritt, C.	Gravert
53rd Street Reconstruction & Widening- Eastern to Elmore	Schadt	Math
Division Street Bridge Deck Replacement	Merritt, C.	Gravert
1930's Sewer Interceptor Disconnection	Merritt, C.	Guy, B.
Elm Street Bridge	Schadt	Schmucker

### Vibrant Region

#### Council Priority 5: Flood Plan & Resiliency

Water Pollution Control Plant Study	Gleason	Merritt, C.
Silver Jackets Study	Gleason	Dunn, R.
Flood Protection Study Consultant	Gleason	Spiegel

#### Other Focus Areas

Main Street Landing Regional Activity Area Design	Dyson	Ahrens
Professional Services Agreement with Visit Quad Cities	Spiegel	Finance Director
DDP Operational Agreement	Spiegel	Finance Director
Census 2020 Implementation	Spiegel	Torres
Riverboat Preparation	Dyson	Ahrens



## Budget Policies 2021 Budget

The city budget process is part of an overall policy framework that guides the services and functions of the City of Davenport. The budget serves an important role in the policy framework by allocating financial resources to implement the city's overall policies and to execute the city's core competencies. To this end, the budget document serves as a financial plan, an operating guide, a communications device, a statement of values, and a policy document to guide future decision-making.

- Budget development will be framed by the 2018 customer survey, public input, and the city council goals, and the city administrator work plan. Departmental strategies and goals will be linked to the work plan.
- Two-year budget plans will continue with the FY 2021 Budget being the first year of a two-year budget plan adopted for FY 2021 and looking ahead to FY 2022.
- Budgeted expenditures will be linked to goals and performance-related results. Performance measures will continue to be utilized, monitored, and reported in department budgets.
- The goal of the city's budgeting process is to minimize the tax burden on Davenport citizens while meeting demand for city services. To this end, the city will first address budgetary gaps through departmental reductions in expenditures that minimize reductions in service levels. Revenue options will be explored after reductions in expenditures in order to provide for a structurally balanced budget.
- Cities are greatly affected by state and federal codes and regulations, property tax rollbacks, and state-mandated employee pension contributions. Certain property tax levies are appropriately not limited by statute, therefore levy rate increases are rarely necessary given this environment.
- User fee increases will be enacted when necessary to maintain cost recovery rates or to diversify revenue. Where possible, fees will be reviewed with the goal of diversifying General Fund revenues.
- The budget will be balanced with projected expenditures not to exceed recurring revenues. The FY 2021 Budget will be structured such that actual results are realistically anticipated to meet both the city council approved General Fund reserve and liquidity policies.
- The budget shall provide a basis for revenue and expenditure projections and shall consider long-range operating implications.
- The capital improvement budget and the six-year capital improvement plan (CIP) will include projects that are funded within projected available resources. This program of projects is based on the city's comprehensive planning process, community needs, and the individual proposals of departments, boards, and commissions of local government. The CIP technical committee shall include representatives from all direct-service and necessary support departments.
- Due to the state legislature's adoption of SF 295, cities in Iowa are likely to continue to experience revenue reductions through FY 2024. To this end, the City of Davenport will be proactive in modernizing operations and exploring cost-saving and revenue-enhancing options to mitigate the impact on service levels. Potential areas of organizational review include the exploration of department/division consolidations, intergovernmental service agreements, new revenue sources, and tax levies.





# Long-Term Financial Policies

## 2021 Budget

### Overview

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The importance of sound financial management motivates municipalities to establish goals and targets for financial operations. This process enables policies that are consistent and complete and performance can be continually monitored. The following long-term financial policies are applied to the management of the City of Davenport's finances.

### Financial Planning Policies

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1. The budget of a fund shall be considered balanced if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and fund balance at the beginning of the fiscal year.
2. Local option sales tax shall be utilized as follows:
  - 60% for property tax relief
  - 40% for capital projects
3. The six-year Capital Improvement Program shall be updated on an annual basis.
4. The annual budget process shall include a basis for revenue and expenditure projections and shall consider long-range operating implications.
5. A focused effort shall be made to relate budgeted expenditures to goal-related results. Performance measures shall be utilized and reported in department budgets.
6. Budget development shall be framed by customer surveys, public input, and city council goals.

7. The Capital Improvement Program shall be funded by a combination of bond proceeds, grants, and operating funds.

### Revenue Policies

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1. Maintain a diversified revenue structure to improve the city's ability to handle fluctuations in individual revenue sources.
2. User fees will be periodically reviewed and increases will be enacted when necessary to maintain cost recovery rates.
3. One-time revenues shall be used for one-time expenditures and/or to build fund balance reserves.
4. The city shall conservatively budget for unpredictable revenue sources and amend the annual budget when actual collections significantly exceed budgeted levels, when such practice is determined to be fiscally responsible and appropriate.

### Expenditure Policies

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1. Maintain the percentage of debt that is less than the state-imposed 5% of the city's gross assessed valuation.
2. Maintain a general fund balance level of 17% to 25% of budgeted operating requirements to cover cash flow needs prior to property tax collections.
3. Actual expenditures to budget shall be reviewed and reported monthly. Expenditures with a variance of more than 3% of expected levels shall be identified and investigated.



# Other Financial Policies

## 2021 Budget

### Overview

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The City of Davenport operates under specific policies in managing its financial position and preparing its annual operating and capital budgets. The policies are implemented with an eye toward the city's current financial position and future economic considerations.

### Fund Types

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#### Fund Accounting

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Davenport, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements, including restrictions on the use of certain monies. All of the funds of the City of Davenport can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

#### Governmental Funds

Governmental fund types are those funds through which most governmental functions of the city are financed. The acquisition, use, and balances of the city's expendable financial resources and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. Information is presented in the budget for revenues, expenditures, and changes in fund balances for the General Funds, Special Revenue Funds, Internal Service Funds, and Debt Service Funds. The City of Davenport

adopts an annual appropriated budget, prepared on a modified accrual basis.

#### Proprietary Funds

Proprietary fund types are used to account for the city's ongoing organizations and activities. The measurement focus is upon determination of net income. The City of Davenport maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City of Davenport's various functions. The City of Davenport uses internal service funds to account for employee health insurance, risk management, and information management services.

#### Fiduciary Funds

Fiduciary fund types are used to account for assets held by the city in a trustee capacity under a formal trust agreement or as an agent for individuals, private organizations, other governmental units and/or other funds. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the City of Davenport's own programs. The city's fiduciary fund type has three agency funds.

### Fund Balance Management

---

The focus of the City of Davenport's governmental funds is to provide information on near-term inflow, outflow, and balances of spendable resources. Such information is useful in assessing the City of Davenport's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources



# Other Financial Policies

## 2021 Budget

available for spending at the end of the fiscal year.

Storm Sewers	30 Years
Traffic Signals	20-40 Years

The city's policy on General Fund reserves is that the unassigned General Fund balance will be maintained at 17 to 25 percent of operating requirements. The current fund balance is within policy guidelines. Fund balances at June 30 cover the city's cash flow needs prior to the collection of property taxes (in September and March each year) so that cash flow borrowings are unnecessary. Fund balances also provide flexibility (i.e. should revenue projections fall short or expected expenditures arise) and can be used in cases of emergency (i.e. flooding or storm clean-up).

The city's collection of works of art, library books, and other similar assets are not capitalized. These collections are unencumbered, held for public exhibition and education, protected, cared for and preserved, and subject to a city policy that requires proceeds from sale of these items to be used to acquire other collection items.

### Capital Asset Administration

---

Capital assets including land, buildings, improvements, infrastructure, and equipment are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Generally, capital assets purchased in excess of \$5,000 are capitalized if they have an expected useful life of one year or greater. Assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value on the date donated. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Capital assets are depreciated using the straight-line method of depreciation over the following estimated useful lives:

Buildings	40-50 Years
Improvements	10-20 Years
Equipment and Vehicles	3-15 Years
Sanitary Sewers	40 Years
Paving	10-30 Years

### Long-Term Debt Administration

---

State statute limits the amount of general obligation debt a governmental entity may issue to five percent of its total assessed valuation. The June 30, 2019 limitation for the City of Davenport is \$362,147,694 which is significantly in excess of the City of Davenport's outstanding total debt, \$212,801,388.

The City of Davenport maintains an AA rating from Standard & Poor's, and an Aa3 rating from Moody's Investors Service for general obligation debt.

### Budgetary and Legal Appropriation and Amendment Policies

---

The Code of Iowa requires the adoption of an annual budget on or before March 15<sup>th</sup> of each year, which becomes effective July 1<sup>st</sup> and constitutes the appropriation for each program specified therein until amended. The legal level of control (the level on which expenditures may not legally exceed appropriations) is the function level for budgeted funds in total. There is no state



## Other Financial Policies

### 2021 Budget

requirement to adopt budgets for individual funds. However, the city council action to legally enact the budget goes beyond the state requirement and includes budgets for the individual funds. Appropriations adopted and amended lapse at the end of the fiscal year.

After the initial annual budget is adopted by the city council, it may be amended for specific purposes. Budget amendments must be prepared and adopted in the same manner as the original budget. The finance director is authorized to transfer budgeted amounts between departments of any fund.

The city's governmental fund types are budgeted on a modified accrual basis of accounting in conformance with the accounting principles generally accepted in the United States (GAAP). Proprietary fund types are budgeted on a full accrual basis except for bond proceeds, which are budgeted on a modified accrual basis, and depreciation and incurred-but-not reported insurance claims, which are not budgeted.

### Encumbrances

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Appropriations in the governmental funds are charged for encumbrances when commitments are made. Fund balances are reserved for outstanding encumbrances. The following year's appropriation provides authority to complete these transactions as expenditures when authorized.

### Cash and Pooled Cash Investments

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Except where otherwise required, the city maintains all deposits in a bank account in the

name of the city. Cash resources have been pooled in order to maximize investment opportunities. Income from investments purchased with pooled cash is allocated to individual funds based on the fund's average cash balance and legal requirements. Fund cash deficits, which represent current loans between funds, have been reported as interfund loans receivable/payable.

### Investments

---

Investments are stated at fair value or amortized cost.

### Restricted Assets

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Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. If the use of monies received is limited by city ordinance and/or contract provisions, they are reported as restricted assets. Also, liabilities that are payable from restricted assets are reported as such.

### Interfund Transactions

---

Interfund transactions that would be treated as revenue and expenditures or expenses if they involved organizations external to the city are similarly treated when involving other funds of the city. Major transactions that fall into this category include payments to the Sewer Fund for fees and payments to the internal service funds for costs of the city's insurance programs and data processing system.

Transfers from funds receiving revenue to funds through which the resources are to be



## Other Financial Policies 2021 Budget

expended and operating loss subsidies are classified as transfers. Major transactions that fall into this category include transfers from the Local Option Sales Tax Fund to the General Debt Service Fund. The Capital Projects Fund receives transfers from the Local Option Sales Tax Fund and the Road Use Tax Fund for projects that were built in the Capital Projects Fund but funded from other funds.

Activity between funds that are representative of lending/borrowing arrangements at the end of the fiscal year are referred to as interfund payables/receivables. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as internal balances.

### Compensated Absences

---

City employees earn vacation and sick leave based on union contracts or city policy on an annual basis and are credited with vacation and sick leave hours each payroll period up to allowable maximum caps. Vacation leave is fully vested when earned. In general, except for police and fire personnel, 75% of accumulated sick leave in excess of 720 hours earned prior to July 1, 1987 is vested using the employees' hourly rate at July 1, 1987. For police and fire personnel hired before July 1, 1988, 75% of accumulated sick leave earned in excess of 720 hours is vested using the employees' hourly rate at the time of termination. The maximum amount of accumulated sick leave for police and fire will not exceed 2,970 hours and 3,696 hours, respectively. Employees are offered the option of accumulating overtime hours to be taken as compensatory time off rather than being paid for them on a current basis; any amounts unused at time of termination are also paid.

For proprietary fund types, these accumulations are recorded as expenses and liabilities of the appropriate fund in the fiscal year earned. For governmental fund types, a liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

### Fund Equity

---

Reservations of fund balance represent amounts that are legally restricted to a specific future use or not available for appropriation. Restrictions of net assets are limited to outside third-party restrictions. Designations of fund balance represent tentative management plans that are subject to change.

### Long-Term Obligations

---

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as expenses.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while



## **Other Financial Policies 2021 Budget**

discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

### **Deposits and Investments**

---

Chapter 12C of the Code of Iowa requires that all city funds be deposited into an approved depository and either insured or collateralized.

The city is authorized by statute to invest public funds in obligations of the United States government, its agencies and instrumentalities, certificates of deposit or other evidences of deposit at federally insured Iowa institutions approved by the city council, prime eligible bankers acceptances, certain high-rated commercial paper, perfected repurchase agreements, certain registered open-end management investment companies, and state and local securities.



City of Davenport

**BUDGET** **FY 2021**

**Financial Reports**

CITY OF DAVENPORT, IOWA  
OVERVIEW OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BY FUND TYPE 2019-2021  
FY 2021 BUDGET

	General Funds			Special Revenue Funds		
	2019 Actual	2020 Original Budget	2021 Budget	2019 Actual	2020 Original Budget	2021 Budget
Estimated Fund Balance, July 1	20,806,097	22,779,838	21,984,521	13,239,209	14,891,982	14,259,243
<b>Revenues:</b>						
Property Taxes	58,495,887	61,888,083	64,550,503	1,240,514	1,299,112	1,426,203
Other Taxes	5,708,572	5,731,000	5,832,500	16,889,445	16,833,500	16,833,500
Licenses & Permits	2,012,764	1,911,600	1,919,300	85,856	70,000	70,000
Intergovernmental Revenue	5,010,779	1,510,455	2,206,380	19,897,379	21,044,610	21,748,270
Charges for Services	3,842,092	3,817,920	3,925,890	329,760	343,000	280,000
Uses of Money & Property	988,779	804,200	803,200	384,160	298,000	300,000
Fines & Forfeitures	1,901,288	886,000	1,146,000	-	-	-
Other Revenues	710,197	516,432	492,132	1,003,784	1,056,500	985,148
Transfers In	2,091,533	1,647,612	1,989,271	1,811,465	1,386,593	1,995,383
<b>Total Revenues</b>	<b>80,761,891</b>	<b>78,713,302</b>	<b>82,865,176</b>	<b>41,642,363</b>	<b>42,331,315</b>	<b>43,638,504</b>
<b>Expenditures:</b>						
Salaries & Benefits	60,843,613	61,753,834	63,151,796	10,488,164	11,314,547	11,396,086
Supplies & Services	6,337,498	6,571,841	6,749,817	10,717,401	12,508,908	12,801,434
Equipment	448,675	77,500	77,500	1,483,599	1,342,619	1,611,019
Allocated Costs	7,571,363	8,630,332	9,641,265	2,194,167	2,241,730	2,487,082
Debt Service	-	-	-	71,321	71,750	73,500
Capital Projects	-	-	-	-	-	-
Other Expenditures	-	-	-	-	-	-
Transfers Out	3,587,001	2,475,112	3,536,154	15,034,938	15,484,500	15,236,000
<b>Total Expenditures</b>	<b>78,788,150</b>	<b>79,508,619</b>	<b>83,156,532</b>	<b>39,989,590</b>	<b>42,964,054</b>	<b>43,605,121</b>
Excess/(Deficiency) of Revenues over Expenditures	1,973,741	(795,317)	(291,356)	1,652,773	(632,739)	33,383
Projected Fund Balance, June 30	22,779,838	21,984,521	21,693,165	14,891,982	14,259,243	14,292,626



CITY OF DAVENPORT, IOWA  
OVERVIEW OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BY FUND TYPE 2019-2021  
FY 2021 BUDGET

	TIF Funds			Debt Service Funds		
	2019 Actual	2020 Original Budget	2021 Budget	2019 Actual	2020 Original Budget	2021 Budget
Estimated Fund Balance, July 1	9,394,384	11,447,669	9,790,449	7,872,252	8,987,677	9,916,764
<b>Revenues:</b>						
Property Taxes	6,777,869	6,318,150	5,999,999	9,080,312	9,551,612	9,932,425
Other Taxes	217,721	-	-	37,558	33,000	28,000
Licenses & Permits	-	-	-	-	-	-
Intergovernmental Revenue	183,788	-	-	552,903	88,750	175,000
Charges for Services	-	-	-	-	-	-
Uses of Money & Property	217,464	-	-	571,670	23,000	15,000
Fines & Forfeitures	-	-	-	-	-	-
Other Revenues	1,834,000	-	-	689,200	797,000	708,000
Transfers In	-	-	-	10,416,580	9,757,000	9,757,000
<b>Total Revenues</b>	<b>9,230,842</b>	<b>6,318,150</b>	<b>5,999,999</b>	<b>21,348,223</b>	<b>20,250,362</b>	<b>20,615,425</b>
<b>Expenditures:</b>						
Salaries & Benefits	-	-	-	-	-	-
Supplies & Services	2,413,691	3,508,600	3,532,100	3,000	-	-
Equipment	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-
Debt Service	4,488,866	4,191,770	4,080,632	18,115,848	18,491,275	18,430,119
Capital Projects	-	-	-	-	-	-
Other Expenditures	-	-	-	-	-	-
Transfers Out	275,000	275,000	275,000	2,113,950	830,000	828,400
<b>Total Expenditures</b>	<b>7,177,557</b>	<b>7,975,370</b>	<b>7,887,732</b>	<b>20,232,798</b>	<b>19,321,275</b>	<b>19,258,519</b>
Excess/(Deficiency) of Revenues over Expenditures	2,053,285	(1,657,220)	(1,887,733)	1,115,425	929,087	1,356,906
Projected Fund Balance, June 30	11,447,669	9,790,449	7,902,716	8,987,677	9,916,764	11,273,670

CITY OF DAVENPORT, IOWA  
OVERVIEW OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BY FUND TYPE 2019-2021  
FY 2021 BUDGET

	Proprietary Funds			Capital Funds		
	2019 Actual	2020 Original Budget	2021 Budget	2019 Actual	2020 Original Budget	2021 Budget
Estimated Fund Balance, July 1	92,198,998	91,319,554	90,373,002	20,243,258	20,290,682	20,290,682
<b>Revenues:</b>						
Property Taxes	3,653,064	4,071,473	4,163,975	-	-	-
Other Taxes	198,732	3,700	3,700	-	-	-
Licenses & Permits	37,021	30,000	30,000	-	-	-
Intergovernmental Revenue	3,124,248	2,357,577	3,022,858	15,082,379	9,323,419	3,486,421
Charges for Services	65,209,542	66,065,442	69,639,410	-	-	-
Uses of Money & Property	1,291,029	773,110	789,910	-	-	-
Fines & Forfeitures	125,411	175,000	125,000	-	-	-
Other Revenues	2,443,279	134,550	199,700	18,504,984	32,833,250	35,390,000
Transfers In	13,846,216	9,211,607	10,338,135	5,132,062	7,200,000	7,651,500
<b>Total Revenues</b>	<b>89,928,542</b>	<b>82,822,459</b>	<b>88,312,688</b>	<b>38,719,425</b>	<b>49,356,669</b>	<b>46,527,921</b>
<b>Expenditures:</b>						
Salaries & Benefits	18,871,181	19,856,215	20,412,722	-	-	-
Supplies & Services	35,720,166	37,351,822	38,601,124	-	-	-
Equipment	209,926	925,150	871,150	-	-	-
Allocated Costs	7,430,783	6,857,390	7,672,596	-	-	-
Debt Service	8,531,495	9,782,734	10,587,581	-	-	-
Capital Projects	-	-	-	36,171,748	48,214,169	44,651,921
Other Expenditures	984,985	-	-	266,253	-	-
Depreciation	12,930,866	-	-	-	-	-
Transfers Out	6,128,584	8,995,700	9,874,735	2,234,000	1,142,500	1,876,000
<b>Total Expenditures</b>	<b>90,807,986</b>	<b>83,769,011</b>	<b>88,019,908</b>	<b>38,672,001</b>	<b>49,356,669</b>	<b>46,527,921</b>
Excess/(Deficiency) of Revenues over Expenditures	(879,444)	(946,552)	292,780	47,424	-	-
Projected Fund Balance, June 30	91,319,554	90,373,002	90,665,782	20,290,682	20,290,682	20,290,682

CITY OF DAVENPORT, IOWA  
OVERVIEW OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BY FUND TYPE 2019-2021  
FY 2021 BUDGET

	All Funds		
	2019 Actual	2020 Original Budget	2021 Budget
Estimated Fund Balance, July 1	163,754,198	169,717,402	166,614,661
<b>Revenues:</b>			
Property Taxes	79,247,646	83,128,430	86,073,105
Other Taxes	23,052,028	22,601,200	22,697,700
Licenses & Permits	2,135,641	2,011,600	2,019,300
Intergovernmental Revenue	43,851,476	34,324,811	30,638,929
Charges for Services	69,381,394	70,226,362	73,845,300
Uses of Money & Property	3,453,102	1,898,310	1,908,110
Fines & Forfeitures	2,026,699	1,061,000	1,271,000
Other Revenues	25,185,444	35,337,732	37,774,980
Transfers In	33,297,856	29,202,812	31,731,289
<b>Total Revenues</b>	<b>281,631,286</b>	<b>279,792,257</b>	<b>287,959,713</b>
<b>Expenditures:</b>			
Salaries & Benefits	90,202,958	92,924,596	94,960,604
Supplies & Services	55,191,756	59,941,171	61,684,475
Equipment	2,142,200	2,345,269	2,559,669
Allocated Costs	17,196,313	17,729,452	19,800,943
Debt Service	31,207,530	32,537,529	33,171,832
Capital Projects	36,171,748	48,214,169	44,651,921
Other Expenditures	1,251,238	-	-
Depreciation	12,930,866	-	-
Transfers Out	29,373,473	29,202,812	31,626,289
<b>Total Expenditures</b>	<b>275,668,082</b>	<b>282,894,998</b>	<b>288,455,733</b>
Excess/(Deficiency) of Revenues over Expenditures	5,963,204	(3,102,741)	(496,020)
Projected Fund Balance, June 30	169,717,402	166,614,661	166,118,641

City of Davenport  
FY 2021 Budget Summary Overview

Fund	Revenues			Expenditures							Budgeted Excess/ (Deficiency)
	Projected Revenues	Transfers In	Total Resources	Salaries & Benefits	Supplies & Services	Equipment/ Capital	Allocated Costs	Debt Service	Transfers Out	Total Expenditures	
<b>General Funds</b>											
General Fund	51,530,130	1,712,474	53,242,604	40,655,894	4,969,807	77,500	6,472,848	-	1,046,180	53,222,229	20,375
Special Public Safety	224,632	-	224,632	403,830	-	-	18,824	-	-	422,654	(198,022)
Library Special Levy	1,334,974	-	1,334,974	1,012,857	104,810	-	244,926	-	-	1,362,593	(27,619)
Hotel/Motel Tax Fund	2,940,000	-	2,940,000	56,581	1,675,200	-	96,710	-	1,205,000	3,033,491	(93,491)
Trust and Agency	23,561,195	276,797	23,837,992	21,022,634	-	-	2,807,957	-	-	23,830,591	7,401
Emergency Tax Levy	1,284,974	-	1,284,974	-	-	-	-	-	1,284,974	1,284,974	-
<b>Total General Funds</b>	<b>80,875,905</b>	<b>1,989,271</b>	<b>82,865,176</b>	<b>63,151,796</b>	<b>6,749,817</b>	<b>77,500</b>	<b>9,641,265</b>	<b>-</b>	<b>3,536,154</b>	<b>83,156,532</b>	<b>(291,356)</b>
<b>Special Revenue Funds</b>											
Self-Supporting Improvement Districts	1,696,761	-	1,696,761	-	1,623,261	-	-	73,500	-	1,696,761	-
Fair Housing Fund	102,340	-	102,340	108,920	8,800	-	6,226	-	-	123,946	(21,606)
HUD Section 8	4,259,500	-	4,259,500	400,250	3,690,350	-	132,291	-	-	4,222,891	36,609
Community Development Block Grant	3,001,372	-	3,001,372	451,265	2,436,107	-	114,000	-	-	3,001,372	-
Community Development Loan Pool/Sp. Revenue	2,175,648	-	2,175,648	50,476	2,124,797	-	375	-	500,000	2,675,648	(500,000)
Road Use Tax	13,195,000	1,766,356	14,961,356	7,793,957	2,681,819	850,300	2,106,015	-	1,600,000	15,032,091	(70,735)
Riverfront Improvement Fund	360,000	75,000	435,000	109,351	195,300	-	18,175	-	52,500	375,326	59,674
Youth Sports	150,000	44,383	194,383	153,383	41,000	-	-	-	-	194,383	-
Local Option Sales Tax	16,702,500	109,644	16,812,144	2,328,484	-	760,719	110,000	-	13,583,500	16,782,703	29,441
<b>Total Special Revenue Funds</b>	<b>41,643,121</b>	<b>1,995,383</b>	<b>43,638,504</b>	<b>11,396,086</b>	<b>12,801,434</b>	<b>1,611,019</b>	<b>2,487,082</b>	<b>73,500</b>	<b>15,736,000</b>	<b>44,105,121</b>	<b>(466,617)</b>
<b>Proprietary Funds</b>											
Sewer Maintenance	21,651,000	-	21,651,000	2,451,906	643,637	277,000	1,733,226	8,066,678	7,882,236	21,054,683	596,317
Water Pollution Control Plant	3,098,952	7,812,236	10,911,188	4,517,074	2,828,680	357,500	1,204,358	481,283	1,150,000	10,538,895	372,293
Solid Waste Collection	6,570,000	-	6,570,000	2,988,653	1,352,910	160,650	1,251,077	651,756	-	6,405,046	164,954
Clean Water Utility	3,122,000	-	3,122,000	1,675,692	416,890	76,000	310,314	225,900	750,000	3,454,796	(332,796)
Parking	1,327,500	828,400	2,155,900	325,649	464,200	-	235,454	978,400	-	2,003,703	152,197
Transit	6,869,433	350,000	7,219,433	4,161,197	1,840,123	-	1,199,401	32,620	-	7,233,341	(13,908)
Airport	310,010	-	310,010	118,356	136,699	-	61,849	37,200	-	354,104	(44,094)
Heritage Housing	1,038,000	-	1,038,000	121,407	309,369	-	284,588	13,694	92,499	821,557	216,443
Scattered Site Housing	274,000	92,499	366,499	91,381	100,710	-	174,408	-	-	366,499	-
RiverCenter Operating	4,571,900	655,000	5,226,900	-	4,930,694	-	196,156	100,050	-	5,226,900	-
Golf Course Operating	1,653,400	200,000	1,853,400	906,583	580,250	-	450,894	-	-	1,937,727	(84,327)
River's Edge Sports Center	603,300	225,000	828,300	403,218	283,570	-	203,819	-	-	890,607	(62,307)
<b>Total Enterprise Funds</b>	<b>51,089,495</b>	<b>10,163,135</b>	<b>61,252,630</b>	<b>17,761,116</b>	<b>13,887,732</b>	<b>871,150</b>	<b>7,305,544</b>	<b>10,587,581</b>	<b>9,874,735</b>	<b>60,287,858</b>	<b>964,772</b>
<b>Internal Service Funds</b>											
Information Management Systems	2,901,738	-	2,901,738	1,347,108	1,468,255	-	86,375	-	-	2,901,738	-
Employee Insurance	17,502,343	-	17,502,343	111,073	18,034,000	-	29,262	-	-	18,174,335	(671,992)
Risk Management	6,585,977	70,000	6,655,977	1,193,425	5,211,137	-	251,415	-	-	6,655,977	-
<b>Total Internal Service Funds</b>	<b>26,990,058</b>	<b>70,000</b>	<b>27,060,058</b>	<b>2,651,606</b>	<b>24,713,392</b>	<b>-</b>	<b>367,052</b>	<b>-</b>	<b>-</b>	<b>27,732,050</b>	<b>(671,992)</b>
<b>Total Proprietary Funds</b>	<b>78,079,553</b>	<b>10,233,135</b>	<b>88,312,688</b>	<b>20,412,722</b>	<b>38,601,124</b>	<b>871,150</b>	<b>7,672,596</b>	<b>10,587,581</b>	<b>9,874,735</b>	<b>88,019,908</b>	<b>292,780</b>
<b>Debt Service Funds</b>											
General Debt Service	10,858,425	9,757,000	20,615,425	-	-	-	-	18,430,119	828,400	19,258,519	1,356,906
Tax Increment Debt Service	5,999,999	-	5,999,999	-	3,532,100	-	-	4,080,632	275,000	7,887,732	(1,887,733)
<b>Total Debt Service Funds</b>	<b>16,858,424</b>	<b>9,757,000</b>	<b>26,615,424</b>	<b>-</b>	<b>3,532,100</b>	<b>-</b>	<b>-</b>	<b>22,510,751</b>	<b>1,103,400</b>	<b>27,146,251</b>	<b>(530,827)</b>
<b>Total Capital Project Funds</b>	<b>38,876,421</b>	<b>7,651,500</b>	<b>46,527,921</b>	<b>-</b>	<b>-</b>	<b>44,651,921</b>	<b>-</b>	<b>-</b>	<b>1,876,000</b>	<b>46,527,921</b>	<b>-</b>
<b>TOTAL FY 2021 BUDGET</b>	<b>256,333,424</b>	<b>31,626,289</b>	<b>287,959,713</b>	<b>94,960,604</b>	<b>61,684,475</b>	<b>47,211,590</b>	<b>19,800,943</b>	<b>33,171,832</b>	<b>32,126,289</b>	<b>288,955,733</b>	<b>(996,020)</b>

City of Davenport  
FY 2021 Budget - Changes in Fund Balance by Fund

Fund	Beginning Fund Balance 6/30/2019	FY 2020 Revenues	FY 2020 Expenditures	Est. Beginning Fund Balance 6/30/2020	FY 2021 Revenues	FY 2021 Expenditures	Budgeted Excess/ (Deficiency)	Est. Ending Fund Balance 6/30/2021
<b>General Funds</b>								
General Fund	15,601,833	50,632,813	50,658,903	15,575,743	53,242,604	53,222,229	20,375	15,596,118
Special Public Safety	545,382	224,632	462,003	308,011	224,632	422,654	(198,022)	109,989
Parks Special Needs	-	-	-	-	-	-	-	-
Special Library Levy	937,356	1,323,203	1,371,425	889,134	1,334,974	1,362,593	(27,619)	861,515
Hotel/Motel Tax Fund	1,847,284	2,940,000	3,022,576	1,764,708	2,940,000	3,033,491	(93,491)	1,671,217
Flood Fund	150,000	-	-	150,000	-	-	-	150,000
Trust and Agency	3,697,983	22,372,542	22,773,600	3,296,925	23,837,992	23,830,591	7,401	3,304,326
Emergency Tax Levy	-	1,220,112	1,220,112	-	1,284,974	1,284,974	-	-
<b>Total General Funds</b>	<b>22,779,838</b>	<b>78,713,302</b>	<b>79,508,619</b>	<b>21,984,521</b>	<b>82,865,176</b>	<b>83,156,532</b>	<b>(291,356)</b>	<b>21,693,165</b>
<b>Special Revenue Funds</b>								
Self-Supporting Improvement Districts	969,771	1,569,670	1,569,670	969,771	1,696,761	1,696,761	-	969,771
Fair Housing Fund	(11,326)	109,450	146,147	(48,023)	102,340	123,946	(21,606)	(69,629)
HUD Section 8	158,844	4,163,593	4,163,593	158,844	4,259,500	4,222,891	36,609	195,453
Community Development Block Grant	(10,373)	2,710,602	2,702,920	(2,691)	3,001,372	3,001,372	-	(2,691)
Community Development Loan Pool/Sp. Revenue	2,109,081	2,485,000	2,985,000	1,609,081	2,175,648	2,675,648	(500,000)	1,109,081
Road Use Tax	1,320,717	14,026,000	14,345,220	1,001,497	14,961,356	15,032,091	(70,735)	930,762
Riverfront Improvement Commission	13,300	387,000	329,125	71,175	435,000	375,326	59,674	130,849
Youth Sports	96,564	168,000	201,012	63,552	194,383	194,383	-	63,552
Local Option Sales Tax	9,209,595	16,712,000	17,021,367	8,900,228	16,812,144	16,782,703	29,441	8,929,669
<b>Total Special Revenue Funds</b>	<b>13,856,173</b>	<b>42,331,315</b>	<b>43,464,054</b>	<b>12,723,434</b>	<b>43,638,504</b>	<b>44,105,121</b>	<b>(466,617)</b>	<b>12,256,817</b>
<b>Proprietary Funds</b>								
Sewer Maintenance	6,479,065	20,365,000	19,801,217	7,042,848	21,651,000	21,054,683	596,317	7,639,165
Water Pollution Control Plant	339,843	10,222,516	9,524,757	1,037,602	10,911,188	10,538,895	372,293	1,409,895
Solid Waste Collection	1,336,356	6,302,832	6,089,975	1,549,213	6,570,000	6,405,046	164,954	1,714,167
Clean Water Utility	3,031,852	2,979,899	3,416,038	2,595,713	3,122,000	3,454,796	(332,796)	2,262,917
Parking	67,319	2,155,500	1,885,368	337,451	2,155,900	2,003,703	152,197	489,648
Transit	675	6,073,056	6,575,592	(501,861)	7,219,433	7,233,341	(13,908)	(515,769)
Airport	5,706	310,010	355,421	(39,705)	310,010	354,104	(44,094)	(83,799)
Transload	11,587	-	-	11,587	-	-	-	-
Heritage Housing	373,329	1,030,194	1,028,041	375,482	1,038,000	821,557	216,443	591,925
Scattered Site Housing	33,848	354,131	354,131	33,848	366,499	366,499	-	33,848
RiverCenter Operating	830,356	5,011,100	5,011,100	830,356	5,226,900	5,226,900	-	830,356
Golf Course Operating	12,020	1,669,400	1,908,667	(227,247)	1,853,400	1,937,727	(84,327)	(311,574)
River's Edge Sports Center	3,365	692,800	819,997	(123,832)	828,300	890,607	(62,307)	(186,139)
<b>Total Enterprise Funds</b>	<b>12,525,321</b>	<b>57,166,438</b>	<b>56,770,304</b>	<b>12,921,455</b>	<b>61,252,630</b>	<b>60,287,858</b>	<b>964,772</b>	<b>13,874,640</b>
Information Management Systems	-	2,830,321	2,830,321	-	2,901,738	2,901,738	-	-
Employee Insurance	4,936,744	16,870,000	18,212,686	3,594,058	17,502,343	18,174,335	(671,992)	2,922,066
Risk Management	8,527,865	5,955,700	5,955,700	8,527,865	6,655,977	6,655,977	-	8,527,865
<b>Total Internal Service Funds</b>	<b>13,464,609</b>	<b>25,656,021</b>	<b>26,998,707</b>	<b>12,121,923</b>	<b>27,060,058</b>	<b>27,732,050</b>	<b>(671,992)</b>	<b>11,449,931</b>
<b>Total Proprietary Funds</b>	<b>25,989,930</b>	<b>82,822,459</b>	<b>83,769,011</b>	<b>25,043,378</b>	<b>88,312,688</b>	<b>88,019,908</b>	<b>292,780</b>	<b>25,324,571</b>
<b>Debt Service Funds</b>								
General Debt Service	8,987,677	20,250,362	19,321,275	9,916,764	20,615,425	19,258,519	1,356,906	11,273,670
Tax Increment Debt Service	11,447,669	6,318,150	7,975,370	9,790,449	5,999,999	7,887,732	(1,887,733)	7,902,716
<b>Total Debt Service Funds</b>	<b>20,435,346</b>	<b>26,568,512</b>	<b>27,296,645</b>	<b>19,707,213</b>	<b>26,615,424</b>	<b>27,146,251</b>	<b>(530,827)</b>	<b>19,176,386</b>
<b>Total Capital Project Funds</b>								
	<b>20,290,682</b>	<b>49,356,669</b>	<b>49,356,669</b>	<b>20,290,682</b>	<b>46,527,921</b>	<b>46,527,921</b>	<b>-</b>	<b>20,290,682</b>
<b>TOTALS</b>	<b>103,351,969</b>	<b>279,792,257</b>	<b>283,394,998</b>	<b>99,749,228</b>	<b>287,959,713</b>	<b>288,955,733</b>	<b>(996,020)</b>	<b>98,741,621</b>



# Overview of Changes to Fund Balance 2021 Budget

The City of Davenport presents an operating and capital plan that constitutes a balanced budget. A budget that is balanced signifies that expenditures (money out) equal revenues (money in). At certain times, fund balance or reserves are strategically used to pay for expenditures. Below is an overview of the city's main operating fund, the General Fund, and all funds that will have a change in fund balance by 10% or more.

## Special Public Safety Fund

The fund balance is scheduled to decrease by \$198,022 to pay for approval personnel costs for this program. The funding for this program was front loaded and is expected to be drawn down over a three-year period.

## Fair Housing Fund

The fund balance is projected to decrease by \$21,606; however, this fund is connected to a grant award. The grant award amount is not yet known, so this number could change as part of the FY 2021 Budget Amendment.

## HUD Section 8

The fund balance is projected to increase by \$36,609 largely due to personnel changes starting in FY 2021.

## Riverfront Improvement Commission Fund

The fund balance is projected to increase slightly by \$59,674 due to increasing rental

revenues at Riverfront Improvement Commission properties.

## Water Pollution Control Plant

The fund balance is scheduled to increase by \$372,293 due to smaller amounts being used for capital projects in FY 2021.

## Solid Waste Collection

The fund balance is set to increase by \$164,954. This increase can be attributed to the increased personnel costs and supplies and services costs related to updates in this fund's share of allocated costs.

## Clean Water Utility Fund

The fund balance is projected to decrease by \$332,796 due to an increase in the number of storm water projects being completed in FY 2021. This draw down of reserves to pay for projects is part of a four-year plan to spend down reserves in this fund to complete necessary projects.

## Parking

The fund balance is projected to increase by \$152,197 largely due to a change with internal cost allocations and additional service costs.

## Airport Fund

The fund balance is scheduled to decrease by \$44,094 due to rising personnel property insurance costs in the airport fund that do not have offsetting increases in airport revenue.



# Overview of Changes to Fund Balance 2021 Budget

## Heritage Housing

The fund balance is scheduled to increase by \$216,443 due to smaller amounts being needed in other assisted housing funds.

prudent planning for annual debt loading to complete city capital improvement projects.

## Golf Course Fund

The fund balance is projected to decrease by \$84,327 due to a sustained imbalance in the golf course fund where operating and maintenance costs for the golf course are not expected to be fully covered by golf course fees and revenues.

## River's Edge Fund

The fund balance will decrease by \$62,307 to pay for ongoing operating costs related to the River's Edge facility. Updates to the facility's share of allocated insurance costs have increased expenses in this fund. Additionally, the decrease is due to relatively flat revenue sources in user fees and increasing expenses for operations and maintenance.

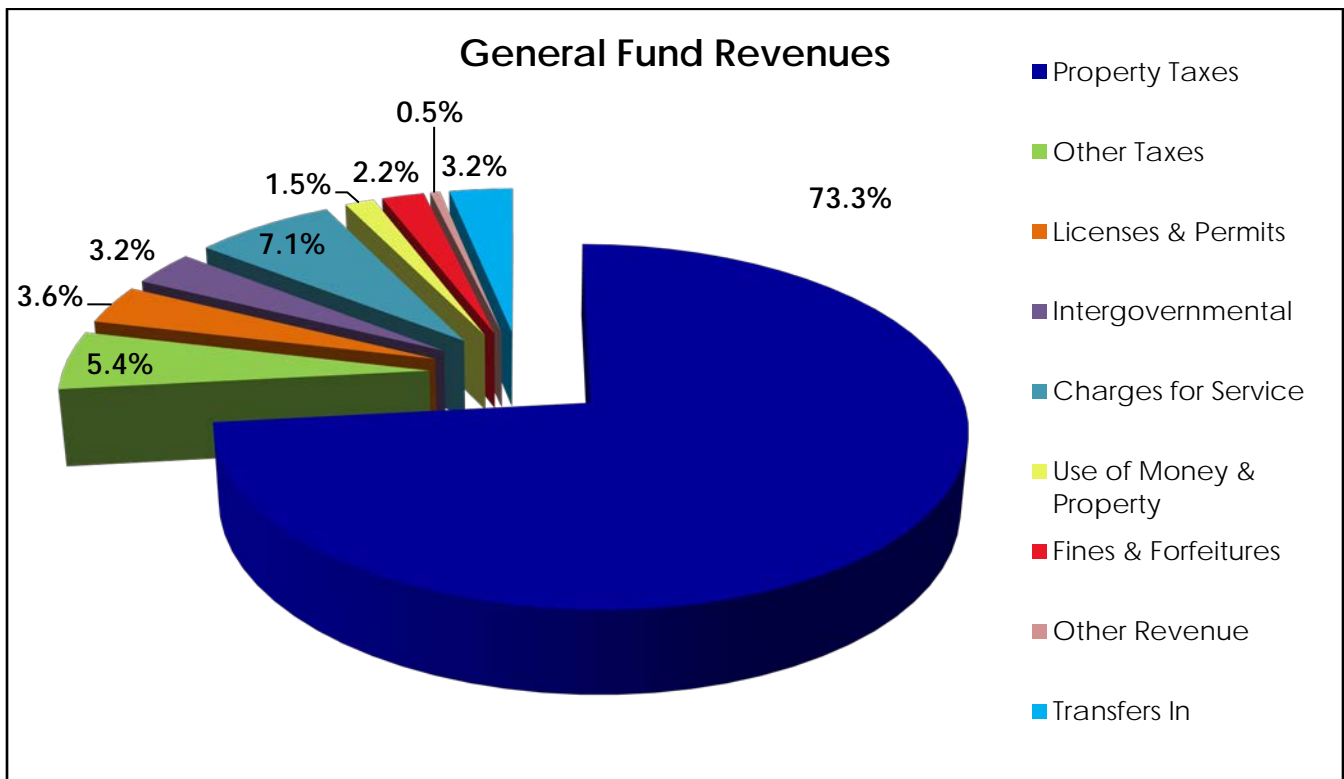
## Employee Health Insurance Fund

The fund balance will decrease by \$671,992 to pay for the city's health insurance program for employees. Costs for the program are paid from user departments throughout the city.

## General Debt Service Fund

This fund balance is projected to increase by \$1,356,906 due to the city's efforts to lower debt service costs through bond refundings and

# Overview of Revenues 2021 Budget

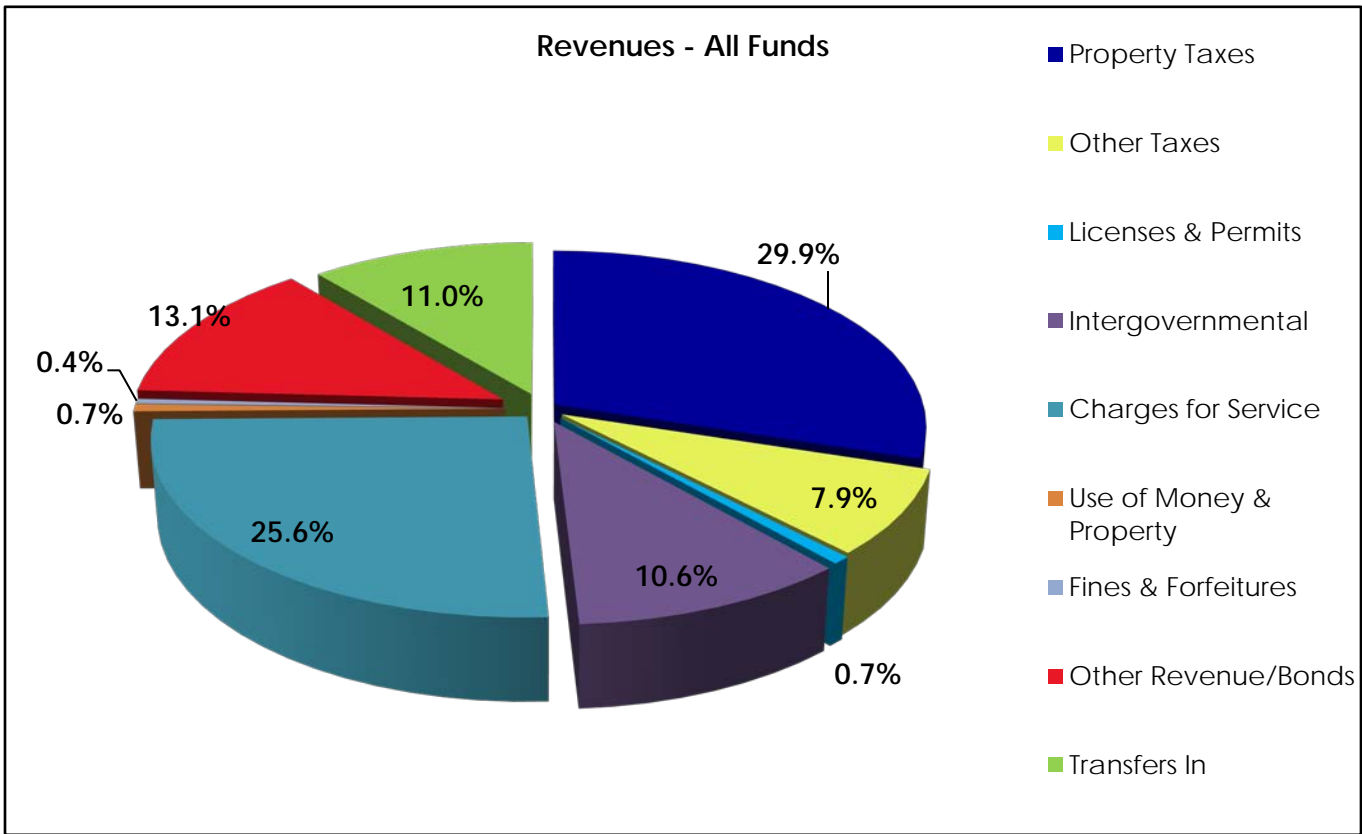


## General Fund Revenues FY 2021 Budget

	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	Percent Change
Property Taxes	35,364,971	37,414,501	39,024,360	4.30%
Other Taxes	2,873,836	2,769,000	2,870,500	3.67%
Licenses & Permits	2,012,764	1,911,600	1,919,300	0.40%
Intergovernmental	3,565,243	1,277,180	1,722,380	34.86%
Charges for Service	3,661,380	3,681,920	3,789,890	2.93%
Use of Money and Property	968,666	753,200	790,200	4.91%
Fines & Forfeitures	1,901,288	886,000	1,146,000	29.35%
Other Revenue	488,730	291,800	267,500	-8.33%
Transfers In	1,128,576	1,647,612	1,712,474	3.94%
	<b>51,965,454</b>	<b>50,632,813</b>	<b>53,242,604</b>	5.15%



# Overview of Revenues 2021 Budget



## Revenues - All Funds FY 2021 Budget

	<b>FY 2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>Percent Change</b>
Property Taxes	79,247,646	83,128,430	86,073,105	3.54%
Other Taxes	23,052,028	22,601,200	22,697,700	0.43%
Licenses & Permits	2,135,641	2,011,600	2,019,300	0.38%
Intergovernmental	43,851,476	34,324,811	30,638,929	-10.74%
Charges for Service	69,988,015	70,226,362	73,845,300	5.15%
Use of Money and Property	3,453,102	1,898,310	1,908,110	0.52%
Fines & Forfeitures	2,026,699	1,061,000	1,271,000	19.79%
Other Revenue/Bonds	24,578,823	35,337,732	37,774,980	6.90%
Transfers In	33,297,861	29,202,812	31,731,289	8.66%
	<b>281,631,291</b>	<b>279,792,257</b>	<b>287,959,713</b>	<b>2.92%</b>

**City of Davenport**  
**Revenue Detail by Fund**  
**FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>GENERAL FUND</b>				
<b>Taxes</b>				
Property Taxes - Current	33,658,279	35,309,241	37,414,501	39,024,360
Property Taxes - Delinquent	12,062	55,729	-	-
Mobile Home	34,225	35,571	34,000	35,500
Cable TV Franchise	760,516	770,971	760,000	760,000
Payment in Lieu of Taxes (Sewer)	898,152	875,004	875,000	875,000
Gaming - Development Fee	909,872	1,192,290	1,100,000	1,200,000
<b>Total Taxes</b>	<b>36,273,106</b>	<b>38,238,806</b>	<b>40,183,501</b>	<b>41,894,860</b>
<b>Licenses</b>				
Liquor Licenses	172,588	183,097	170,000	180,000
Cigarette Licenses	11,200	13,150	11,500	13,000
Business Licenses	161,173	165,194	165,000	165,000
Mobile Food Vendor Licenses	1,511	(493)	-	-
Bicycle/Dog/Cat Licenses	455	115	100	100
Exam Fees	-	-	-	-
Contractor Licenses	105,580	88,950	105,000	100,000
Electrical Licenses	1,900	1,200	-	1,200
<b>Total Licenses</b>	<b>454,407</b>	<b>451,213</b>	<b>451,600</b>	<b>459,300</b>
<b>Permits</b>				
Building Permits	1,274,941	974,937	900,000	900,000
HVAC Permits	197,969	171,866	175,000	175,000
Plumbing Permits	149,301	91,596	110,000	110,000
Electrical Permits	185,138	140,899	175,000	140,000
Miscellaneous Permits	135,186	182,252	100,000	135,000
Excavation Permits	1,125	-	-	-
Emerald Ash Borer Permits	30	-	-	-
Concrete Permits	(10)	-	-	-
<b>Total Permits</b>	<b>1,943,680</b>	<b>1,561,550</b>	<b>1,460,000</b>	<b>1,460,000</b>
<b>Total Licenses and Permits</b>	<b>2,398,087</b>	<b>2,012,763</b>	<b>1,911,600</b>	<b>1,919,300</b>
<b>Intergovernmental</b>				
Federal Grants	447,899	435,503	125,000	125,000
Gambling Profits	333,880	355,964	300,000	340,000
State Grants	93,669	87,942	30,000	30,000
Roadside Maintenance	-	98,880	98,880	98,880
Other Local Government	454,996	371,810	367,800	370,000
Commercial Rollback	1,398,225	1,442,905	347,500	-
Business Property Tax Credit	750,311	763,718	-	750,000
Monies and Credit Reimbursement	8,050	8,522	8,000	8,500
<b>Total Intergovernmental</b>	<b>3,487,030</b>	<b>3,565,244</b>	<b>1,277,180</b>	<b>1,722,380</b>
<b>Charges for Service</b>				
Beer Licenses	-	-	-	-
Pool Admissions	37,907	45,875	46,500	45,000
Soccer Concessions	12,343	7,190	12,000	12,000
Pool Concessions	15,111	16,711	15,000	16,000
Self Sustaining Rec. Programs	365,818	356,022	324,000	327,000

**City of Davenport**  
**Revenue Detail by Fund**  
**FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
Duck Creek Lodge	29,250	28,366	25,000	28,000
Credit Island Lodge	20,658	7,440	20,000	10,000
Park Shelter Fees	-	-	-	-
Ballfield Reservations	30,714	36,477	30,000	35,000
Bandshell Rental	25,100	16,510	22,000	20,000
Americorps Member Fees	67,500	59,250	-	-
Misc. Park Fees	27,567	30,062	30,000	30,000
Tree Removal	2,142	85	2,000	500
Lumber Sales	2,891	960	2,000	1,000
Reforestation Fee	69	(161)	-	-
Rental Inspections	501,683	275,284	285,000	300,000
Mobile Home Inspections	2,618	4,389	2,000	2,700
Rental Reinspection	25,897	19,801	20,000	20,000
Misc. Inspections	12,598	8,340	12,000	10,000
Condemned Property	10,792	1,457	10,000	1,500
Condemned Property Demolition	103,509	(103,347)	-	-
Released Vehicles	16,475	26,915	18,000	20,000
Rezoning Fee	17,492	7,071	15,000	12,000
Map Sales	2,550	13,425	2,500	5,000
Zoning Board of Adjustment	3,350	2,000	10,000	3,000
Subdivision Fee	2,375	3,425	4,000	3,500
Site Plan Review	12,650	12,950	5,000	12,000
Littig House - Meeting Rooms	-	-	-	-
Water Service Repair	26,326	4,258	20,000	10,000
Sewer Lateral Repair	10,155	-	-	-
Snow Removal	7,056	17,284	5,000	8,000
Trench Filling	-	-	-	-
Weed Cutting	110,007	73,169	110,000	80,000
Brush/Debris Removal	59,502	80,228	75,000	75,000
Motor Vehicle Maintenance	348,349	296,151	310,000	300,000
Police Photo Services Reimbursement	-	-	-	-
Police Copy Fees	44,824	41,235	40,000	40,000
School Crossing Guard/D.A.R.E Officer Charge	83,235	63,045	80,000	80,000
Crime Free Multi-Housing Course	675	1,700	1,000	1,000
Davenport School Security	170,121	169,244	170,000	170,000
HazMat Fee	145,792	152,350	145,000	150,000
Alcohol Application Fee	250	150	200	200
Fire Rider Fee	22,100	18,375	20,000	20,000
Special Events Fees	48,779	59,317	50,000	55,000
FOIA Fees	1,972	1,491	-	1,500
Wage Assignment Fees	2,638	2,576	3,000	2,500
Barricade Rental	27,148	30,702	30,000	30,000
Collection Agency Surcharge	25,936	3,482	25,000	2,000
Indirect Cost Reimbursement	1,722,576	1,770,129	1,685,720	1,850,490
<b>Total Charges for Service</b>	<b>4,206,500</b>	<b>3,661,383</b>	<b>3,681,920</b>	<b>3,789,890</b>
<b>Use of Money and Property</b>				
Interest Earnings - Pooled	474,341	705,377	500,000	500,000
Interest Earnings - Assessments	9,216	16,332	10,000	12,000

**City of Davenport**  
**Revenue Detail by Fund**  
**FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
NSF - Service Charges	155	50	200	200
Purchasing Card Rebate	-	-	-	30,000
Littig House Apartment	-	-	-	-
Roosevelt Rent	24,085	23,836	24,000	23,000
Jr. Theatre Rental	34,964	32,502	34,000	33,000
LeClaire House Rent	-	-	-	-
Annie Whittenmyer Rent	43,181	42,200	35,000	42,000
Miscellaneous Rent	152,853	148,370	150,000	150,000
<b>Total Use of Money and Property</b>	<b>738,795</b>	<b>968,667</b>	<b>753,200</b>	<b>790,200</b>
<b>Fines and Forfeitures</b>				
District Court Fines	233,833	192,188	240,000	200,000
District Court Fines - Surcharges	-	-	-	-
Seizures	39,820	31,183	40,000	30,000
Nuisance Abatement Costs	-	-	-	-
Alarm Fines	300	943	1,000	1,000
Speed Camera Fines	1,479,536	1,644,460	600,000	900,000
Parking Violations	717	-	5,000	-
Book Fines	35,058	32,514	-	15,000
<b>Total Fines and Forfeitures</b>	<b>1,789,264</b>	<b>1,901,288</b>	<b>886,000</b>	<b>1,146,000</b>
<b>Other Revenues</b>				
Contributions - Police	12,355	19,266	-	-
Contributions - Fire	24,495	21,016	-	-
Contributions - City Hall	488	246	-	-
Contributions - Parks	13,624	10,192	-	-
Contributions - Public Works	20,000	5,100	-	-
Contributions - Community & Econ. Dev.	6,467	25,869	-	-
Riverboat Development Authority	18,203	-	-	-
Other Contributions	2,500	26,682	-	-
Publication Sales	275	131	500	200
Towed Vehicles	315,806	262,941	200,000	200,000
Auction	27,383	5,998	10,000	8,000
Scrap Sales	-	1,739	-	-
Asphalt Sales	164	820	500	500
Pop Exclusive Beverage Provider	800	1,428	800	800
Miscellaneous - Parks	12,418	12,443	-	-
Miscellaneous - Library	41,569	43,453	35,000	35,000
Kids Pass	5,155	2,950	5,000	3,000
City Hall Auxiliary	859	-	-	-
Miscellaneous - Other	40,218	23,091	40,000	20,000
Cash Over/(Short)	19	(35)	-	-
Fixed Asset Sales	-	25,400	-	-
<b>Total Other Revenue</b>	<b>542,798</b>	<b>488,730</b>	<b>291,800</b>	<b>267,500</b>
<b>Total General Fund Revenue</b>	<b>49,435,580</b>	<b>50,836,881</b>	<b>48,985,201</b>	<b>51,530,130</b>

**City of Davenport  
Revenue Detail by Fund  
FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>Other Financing Sources</b>				
Transfer In - Emergency Levy	1,157,798	1,214,248	1,220,112	1,284,974
Transfer In - Intrafund	-	(962,957)	-	-
Transfer In - Other	254,610	877,285	427,500	427,500
<b>Total Other Financing Sources</b>	1,412,408	1,128,576	1,647,612	1,712,474
<b>TOTAL RESOURCES</b>	50,847,988	51,965,457	50,632,813	53,242,604
<b>SPECIAL PUBLIC SAFETY FUND</b>				
Other Contributions	-	150,844	224,632	224,632
Transfer In	100,000	-	-	-
<b>Total Revenue</b>	100,000	150,844	224,632	224,632
<b>TOTAL RESOURCES</b>	100,000	150,844	224,632	224,632
<b>PARKS SPECIAL NEEDS FUND</b>				
Interest earnings	367	-	-	-
<b>TOTAL RESOURCES</b>	367	-	-	-
<b>LIBRARY LEVY FUND</b>				
Property Taxes	1,087,218	1,141,745	1,208,020	1,259,974
Business Property Tax Credit	24,262	24,695	-	20,000
Commercial Rollback	45,212	46,657	22,183	-
Mobile Home Taxes	1,107	1,150	1,000	1,000
Library Rentals	20,500	82,787	79,000	41,000
Interest earnings	53,114	20,113	13,000	13,000
<b>TOTAL RESOURCES</b>	1,231,413	1,317,147	1,323,203	1,334,974
<b>HOTEL MOTEL TAX FUND</b>				
Hotel Motel Taxes	2,981,578	2,811,433	2,940,000	2,940,000
<b>TOTAL RESOURCES</b>	2,981,578	2,811,433	2,940,000	2,940,000
<b>FLOOD FUND</b>				
Miscellaneous	-	68,830	-	-
Transfer In	72,890	962,957	-	-
<b>TOTAL RESOURCES</b>	72,890	1,031,787	-	-
<b>TRUST AND AGENCY</b>				
Property Taxes - Current	19,844,670	20,814,702	22,057,542	23,006,195
Property Taxes - Delinquent	7,121	32,723	-	-
Mobile Home	20,207	21,002	20,000	20,000
Business Property Tax Credit	442,998	450,914	-	440,000
Commercial Rollback	825,539	851,919	200,000	-
Davenport School Security	95,219	97,925	95,000	95,000
Miscellaneous	57,160	1,793	-	-
<b>Total Revenues</b>	21,292,914	22,270,978	22,372,542	23,561,195
<b>Other Financing Sources</b>				
Transfer In	200,000	-	-	276,797
<b>Total Other Financing Services</b>	200,000	-	-	276,797
<b>TOTAL RESOURCES</b>	21,492,914	22,270,978	22,372,542	23,837,992

**City of Davenport**  
**Revenue Detail by Fund**  
**FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>EMERGENCY OPERATING TAX</b>				
Property Taxes - Current	1,086,827	1,139,953	1,208,020	1,259,974
Property Taxes - Delinquent	390	1,792	-	-
Business Property Tax Credit	24,262	24,695	-	24,000
Commercial Rollback	45,212	46,657	11,092	-
Mobile Home Tax	1,107	1,150	1,000	1,000
<b>TOTAL RESOURCES</b>	<b>1,157,798</b>	<b>1,214,247</b>	<b>1,220,112</b>	<b>1,284,974</b>
<b>INFORMATION MANAGEMENT SERVICES</b>				
Data Processing Charges - Internal	2,179,195	2,154,544	2,812,825	2,884,242
Data Processing Charges - External/Misc. Rev	17,496	17,496	17,496	17,496
Miscellaneous Revenue	50,721	51,441	-	-
Fiber Revenue	16,533	17,033	-	-
<b>TOTAL RESOURCES</b>	<b>2,263,945</b>	<b>2,240,514</b>	<b>2,830,321</b>	<b>2,901,738</b>
<b>EMPLOYEE INSURANCE</b>				
Employer Contributions	14,167,528	15,178,496	15,400,000	16,112,343
Employee Contributions	1,410,422	1,326,056	1,420,000	1,340,000
Interest Earnings - Pooled	49,925	93,042	50,000	50,000
Miscellaneous	1,029,609	966,603	-	-
<b>TOTAL RESOURCES</b>	<b>16,657,484</b>	<b>17,564,197</b>	<b>16,870,000</b>	<b>17,502,343</b>
<b>RISK MANAGEMENT</b>				
Self-Insurance Allocations	5,234,489	5,547,157	5,757,700	6,457,977
Interest Earnings - Pooled	128,039	202,491	128,000	128,000
Insurance Reimbursement/Misc.	80,878	299,955	-	-
<b>Total Revenues</b>	<b>5,443,406</b>	<b>6,049,603</b>	<b>5,885,700</b>	<b>6,585,977</b>
Transfer In (Sewer Fund)	250,230	58,982	70,000	70,000
<b>TOTAL RESOURCES</b>	<b>5,693,636</b>	<b>6,108,585</b>	<b>5,955,700</b>	<b>6,655,977</b>
<b>GENERAL DEBT SERVICE</b>				
Property Taxes - Current	8,656,026	9,066,419	9,551,612	9,932,425
Property Taxes - Delinquent	3,433	13,894	-	-
Business Property Tax Credit	199,873	198,489	-	175,000
Commercial Rollback	344,251	354,414	88,750	-
Special Assessments	37,731	28,825	25,000	20,000
Mobile Home	8,403	8,733	8,000	8,000
Interest Earnings	140,361	157,082	23,000	15,000
Arbitrage Earnings	326,358	304,664	-	-
Miscellaneous	7,930,477	799,124	797,000	708,000
<b>Total Revenues</b>	<b>17,646,913</b>	<b>10,931,644</b>	<b>10,493,362</b>	<b>10,858,425</b>
Transfer In (Local Sales Tax)	10,316,455	10,416,580	9,757,000	9,757,000
<b>TOTAL RESOURCES</b>	<b>27,963,368</b>	<b>21,348,224</b>	<b>20,250,362</b>	<b>20,615,425</b>
<b>TAX INCREMENT DEBT SERVICE</b>				
Property Taxes - Current	6,663,087	6,773,100	6,318,150	5,999,999
Property Taxes - Delinquent	7,922	4,768	-	-
Business Property Tax Credit	258,287	181,168	-	-
Commercial Rollback	16,222	2,686	-	-

**City of Davenport**  
**Revenue Detail by Fund**  
**FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
Development Fees	598,965	217,721	-	-
Interest - Loans	14,266	-	-	-
Interest Earnings - Pooled	82,431	162,168	-	-
Other	1,687,396	-	-	-
Arbitrage Earnings	68,369	55,296	-	-
<b>Total Revenues</b>	<b>9,396,945</b>	<b>7,396,907</b>	<b>6,318,150</b>	<b>5,999,999</b>
Build America Bond Credit	2,841	-	-	-
Premium on Issuance	33,208	-	-	-
Proceeds of Bond Refunding	95,000	-	-	-
Transfer In	-	1,834,000	-	-
<b>TOTAL RESOURCES</b>	<b>9,527,994</b>	<b>9,230,907</b>	<b>6,318,150</b>	<b>5,999,999</b>
<b>SEWER OPERATIONS</b>				
Service Charges - Residential/Commercial	16,815,092	17,344,287	17,000,000	18,400,000
Service Charges - Industrial	3,586,060	3,580,857	3,200,000	3,100,000
Sewer Lateral Repairs	44,023	32,924	40,000	31,000
Interest Earnings	242,725	321,101	25,000	30,000
No Fault Sewer Back-up Program	250,230	56,118	-	-
Miscellaneous	4,527,072	145,400	20,000	10,000
<b>Total Revenues</b>	<b>25,465,202</b>	<b>21,480,687</b>	<b>20,285,000</b>	<b>21,571,000</b>
Proceeds of Bonds	7,015,720	6,365,000	-	-
Transfer In	-	-	80,000	80,000
<b>TOTAL RESOURCES</b>	<b>32,480,922</b>	<b>27,845,687</b>	<b>20,365,000</b>	<b>21,651,000</b>
<b>WATER POLLUTION CONTROL PLANT</b>				
Service Charges - Bettendorf	1,319,680	1,408,559	1,630,154	1,862,337
Service Charges - Riverdale	54,133	60,824	68,494	99,769
Service Charges - Panarama Park	4,809	5,257	6,392	6,846
Davenport Charges (Intra fund Transfer In)	5,690,049	5,686,497	7,427,476	7,812,236
Compost Operations	610,907	421,790	580,000	600,000
Sale of Energy	563,104	461,764	500,000	500,000
Interest Earnings	39,822	53,907	10,000	30,000
Miscellaneous	470	1,123	-	-
<b>TOTAL RESOURCES</b>	<b>8,282,974</b>	<b>8,099,721</b>	<b>10,222,516</b>	<b>10,911,188</b>
<b>DISTRICT MAIN</b>				
Sewer Connections	30,576	34,522	-	-
Interest Earnings	20,413	30,314	-	-
<b>TOTAL RESOURCES</b>	<b>50,989</b>	<b>64,836</b>	<b>-</b>	<b>-</b>
Solid Waste Collection Fee	6,065,742	6,257,436	6,212,832	6,475,000
Interest Earnings	32,711	54,508	30,000	30,000
Yard Waste Carts	57,791	68,282	60,000	65,000
Miscellaneous	-	75	-	-
<b>TOTAL RESOURCES</b>	<b>6,156,244</b>	<b>6,380,301</b>	<b>6,302,832</b>	<b>6,570,000</b>

**City of Davenport  
Revenue Detail by Fund  
FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>CLEAN WATER UTILITY</b>				
Permits	31,359	37,021	30,000	30,000
Stormwater Charges	2,905,297	2,868,614	2,887,899	3,030,000
Interest Earnings	41,394	65,527	37,000	37,000
Miscellaneous	405,544	4,090	25,000	25,000
<b>TOTAL RESOURCES</b>	<b>3,383,594</b>	<b>2,975,252</b>	<b>2,979,899</b>	<b>3,122,000</b>
<b>PARKING SYSTEM</b>				
Ramps - Hourly	660,483	564,926	-	-
Ramps - Permit	588,793	708,071	1,122,500	1,180,500
Parking Violations	175,922	125,211	175,000	125,000
Building Rent	16,800	17,108	20,000	20,000
Interest	5,560	2,179	8,000	2,000
Miscellaneous	2,700,000	294	-	-
<b>Total Revenues</b>	<b>4,147,558</b>	<b>1,417,789</b>	<b>1,325,500</b>	<b>1,327,500</b>
Transfer In	459,294	484,093	830,000	828,400
<b>TOTAL RESOURCES</b>	<b>4,606,852</b>	<b>1,901,882</b>	<b>2,155,500</b>	<b>2,155,900</b>
<b>TRANSIT</b>				
Property Taxes - Current	3,663,013	3,842,065	4,071,473	4,163,975
Property Taxes - Delinquent	1,129	5,854	-	-
Mobile Home Taxes	3,730	3,877	3,700	3,700
Federal Grants	1,167,810	1,476,526	1,100,000	1,707,858
State Grants	478,791	468,645	430,000	430,000
Business Property Tax Credit	81,770	83,232	-	80,000
Commercial Rollback	152,381	234,146	37,383	-
Passenger Fares	182,027	186,771	190,000	190,000
CASI Demand Response	3,829	-	3,500	500
Bus Passes	116,289	122,206	120,000	122,000
Tokens	20,294	21,255	20,000	20,600
Demand Response Fare	63,211	66,957	60,000	72,000
Citibus Advertising	18,548	51,729	30,000	55,000
Vending Machines - Transit Center	6,684	6,724	7,000	7,000
Transit Center Rent - West	16,800	16,800	-	16,800
Miscellaneous	2,829	132	-	-
Transfer In	500,000	583,385	-	350,000
<b>TOTAL RESOURCES</b>	<b>6,479,135</b>	<b>7,170,304</b>	<b>6,073,056</b>	<b>7,219,433</b>
<b>AIRPORT</b>				
Airport Operations	40,095	40,093	40,000	40,000
Executive Hanger	6,840	6,840	6,800	6,800
T-Hanger	105,010	107,391	105,000	105,000
Small Box Hanger	21,000	21,600	20,000	20,000
Airport Fuel	34,200	31,828	31,100	31,100
Farm Land	51,441	65,445	65,510	65,510
Issac Walton Building	(717)	261	250	250
Radar Farm Land	2,904	2,904	2,900	2,900
NWS Lease	16,644	9,744	9,700	9,700
Farm Lease	5,775	5,775	5,750	5,750



**City of Davenport  
Revenue Detail by Fund  
FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
Railroad Lease	-	1,025	-	-
Interest - Pooled Investments	1,673	-	-	-
Miscellaneous	221,554	37,212	23,000	23,000
<b>Total Revenues</b>	<b>506,419</b>	<b>330,118</b>	<b>310,010</b>	<b>310,010</b>
Transfer In	54,555	-	-	-
<b>TOTAL RESOURCES</b>	<b>560,974</b>	<b>330,118</b>	<b>310,010</b>	<b>310,010</b>
<b>TRANSLOAD</b>				
Miscellaneous	10,000	12,000	-	-
<b>TOTAL RESOURCES</b>	<b>10,000</b>	<b>12,000</b>	<b>-</b>	<b>-</b>
<b>HERITAGE HIGHRISE</b>				
Federal Grants	352,194	643,445	592,194	600,000
Rent	373,806	375,900	375,000	375,000
Vending Machines	23,794	23,395	23,000	23,000
Interest Earnings	1,650	3,476	-	-
Miscellaneous	18,157	54,401	40,000	40,000
<b>TOTAL RESOURCES</b>	<b>769,601</b>	<b>1,100,617</b>	<b>1,030,194</b>	<b>1,038,000</b>
<b>SCATTERED SITE</b>				
Federal Grants	198,831	218,255	198,000	205,000
Rent	71,187	58,912	75,000	60,000
Other City Property	(3,896)	3,697	6,000	6,000
Miscellaneous	2,697	4,237	1,000	3,000
<b>Total Revenues</b>	<b>268,819</b>	<b>285,101</b>	<b>280,000</b>	<b>274,000</b>
Transfer In (Intra Fund)	53,195	71,885	74,131	92,499
<b>TOTAL RESOURCES</b>	<b>322,014</b>	<b>356,986</b>	<b>354,131</b>	<b>366,499</b>
<b>RIVER CENTER</b>				
RiverCenter Event Fees and Charges	4,901,895	4,224,567	4,328,750	4,481,400
Miscellaneous	262,457	279,469	27,350	90,500
<b>Total Revenues</b>	<b>5,164,352</b>	<b>4,504,036</b>	<b>4,356,100</b>	<b>4,571,900</b>
Transfer In	900,919	749,525	655,000	655,000
<b>TOTAL RESOURCES</b>	<b>6,065,271</b>	<b>5,253,561</b>	<b>5,011,100</b>	<b>5,226,900</b>

**City of Davenport  
Revenue Detail by Fund  
FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>GOLF COURSES - OPERATING AND CAPITAL</b>				
Golf Fees - Duck Creek	323,648	288,050	320,000	310,000
Golf Fees - Emeis	383,088	350,348	380,000	380,000
Golf Fees - Red Hawk	102,633	100,060	100,000	100,000
Merchandise	(1,432)	3,258	-	-
First Tee	40,070	41,007	38,000	40,000
Concessions - Duck Creek	86,174	76,700	90,000	88,000
Concessions - Emeis	121,340	107,542	120,000	110,000
Concessions - Red Hawk	18,470	16,716	18,000	17,000
Interest Earnings	-	118	-	-
Driving Range	102,834	100,532	100,000	100,000
Commissions	484,079	401,495	480,000	475,000
Exclusive Beverage	15,400	27,300	15,400	15,400
Miscellaneous	12,475	8,823	8,000	18,000
<b>Total Revenues</b>	<b>1,688,779</b>	<b>1,521,949</b>	<b>1,669,400</b>	<b>1,653,400</b>
Transfer In	73,930	307,781	-	200,000
<b>TOTAL RESOURCES</b>	<b>1,762,709</b>	<b>1,829,730</b>	<b>1,669,400</b>	<b>1,853,400</b>
<b>RIVER'S EDGE</b>				
Concessions	65,289	48,987	65,000	60,000
Facility Admissions	94,579	79,896	95,000	94,000
Lessons	64,104	47,831	65,000	60,000
Birthday Party Rentals	8,018	7,649	6,000	6,000
Skate Rental	27,373	24,517	25,000	25,000
Sponsorship	1,090	2,530	2,000	2,500
Interest Earnings	(543)	-	-	-
Facility Rentals	387,175	330,256	370,000	350,000
Lease of Space	11,237	450	11,000	2,000
Miscellaneous	3,790	6,449	3,800	3,800
<b>Total Revenues</b>	<b>662,112</b>	<b>548,565</b>	<b>642,800</b>	<b>603,300</b>
Transfer In	50,000	145,686	50,000	225,000
<b>TOTAL RESOURCES</b>	<b>712,112</b>	<b>694,251</b>	<b>692,800</b>	<b>828,300</b>
<b>DOWNTOWN DAVENPORT IMPROVEMENT DISTRICT</b>				
Property Taxes - Current	809,107	820,883	840,000	937,955
Payment in Lieu of Taxes	226,000	226,000	226,000	226,000
Property Taxes - Delinquent	1,596	1,804	-	-
Business Property Tax Credit	-	24,689	-	24,000
Commercial Rollback	92,558	65,490	36,911	12,911
Interest Earnings	9,888	16,801	-	-
Miscellaneous	208,767	-	-	-
<b>TOTAL RESOURCES</b>	<b>1,347,916</b>	<b>1,155,667</b>	<b>1,102,911</b>	<b>1,200,866</b>
<b>VILLAGE OF EAST DAVENPORT SSMID</b>				
Property Taxes - Current	23,896	25,797	32,085	35,482
Business Property Tax Credit	-	5,876	-	-
Commercial Rollback	8,076	2,652	724	724
Interest Earnings	485	724	-	-
<b>TOTAL RESOURCES</b>	<b>32,457</b>	<b>35,049</b>	<b>32,809</b>	<b>36,206</b>

**City of Davenport**  
**Revenue Detail by Fund**  
**FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>HILLTOP SSMID</b>				
Property Taxes - Current	65,496	64,182	73,126	77,418
Business Property Tax Credit		9,525	-	
Commercial Rollback	16,107	6,631	1,582	1,582
Interest Earnings	2,715	3,678	-	-
<b>TOTAL RESOURCES</b>	<b>84,318</b>	<b>84,016</b>	<b>74,708</b>	<b>79,000</b>
<b>ELMORE CORRIDOR SSMID</b>				
Property Taxes - Current	266,233	327,847	353,901	375,348
Business Property Tax Credit		5,378	-	
Commercial Rollback	30,714	29,788	5,341	5,341
Interest Earnings	1,528	2,655	-	-
<b>TOTAL RESOURCES</b>	<b>298,475</b>	<b>365,668</b>	<b>359,242</b>	<b>380,689</b>
<b>FAIR HOUSING GRANT</b>				
Transfer In	26,637	42,878	-	-
Federal Grants	60,572	56,700	109,450	102,340
<b>TOTAL RESOURCES</b>	<b>87,209</b>	<b>99,578</b>	<b>109,450</b>	<b>102,340</b>
<b>SECTION 8 HOUSING</b>				
Federal Grants	3,526,139	4,036,239	3,780,000	4,200,000
Charges for Services	5,750	119,955	100,000	50,000
Interest Earnings	-	100	-	-
Miscellaneous	9,156	46,392	9,500	9,500
<b>Total Revenues</b>	<b>3,541,045</b>	<b>4,202,686</b>	<b>3,889,500</b>	<b>4,259,500</b>
Transfer In	280,361	83,221	274,093	-
<b>TOTAL RESOURCES</b>	<b>3,821,406</b>	<b>4,285,907</b>	<b>4,163,593</b>	<b>4,259,500</b>
<b>COMMUNITY DEVELOPMENT BLOCK GRANT</b>				
Entitlement	1,464,695	1,376,136	2,210,602	2,501,372
Miscellaneous Rent	590	590	-	-
Miscellaneous	326	-	-	-
<b>Total Revenues</b>	<b>1,465,611</b>	<b>1,376,726</b>	<b>2,210,602</b>	<b>2,501,372</b>
Transfer In	523,122	518,730	500,000	500,000
<b>TOTAL RESOURCES</b>	<b>1,988,733</b>	<b>1,895,456</b>	<b>2,710,602</b>	<b>3,001,372</b>
<b>COMM DEV LOAN POOL/SPECIAL REVENUE FUNDS</b>				
Residential Rehabilitation Loan Program	(18,731)	2,594	-	-
Economic Development Fund	(8,542)	-	-	-
HOME Investment Partnership	1,185,321	383,609	2,250,000	2,000,000
Safer Grant Fund	66,783	-	-	-
Housing Economic Recovery Fund	12,005	192,505	190,000	145,648
Youth Sports	168,156	140,090	168,000	194,383
Community Growth Revolving Loan Fund	23,878	20,745	15,000	10,000
Community Development Block Grant - Part 2	2,594,032	209,659	-	-
I-Jobs Iowa Financing Authority	14,263	53,723	-	-
Economic Development Land Sales	5,398	7,887	-	-
Residential Exterior Improvement Program	934,717	496,967	30,000	20,000
Commercial Property Preservation Fund	118	173	-	-
<b>TOTAL RESOURCES</b>	<b>4,977,398</b>	<b>1,507,952</b>	<b>2,653,000</b>	<b>2,370,031</b>

**City of Davenport  
Revenue Detail by Fund  
FY 2021 Budget**

FUND/TYPE/DETAIL	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>ROAD USE TAX</b>				
Road Use Tax	12,378,001	12,956,227	12,300,000	12,500,000
Other Local Government	428,463	949,484	600,000	600,000
Excavation Permits	168,149	85,856	70,000	70,000
Miscellaneous	38,562	19,474	40,000	25,000
<b>Total Revenues</b>	<b>13,013,175</b>	<b>14,011,041</b>	<b>13,010,000</b>	<b>13,195,000</b>
Transfer In	-	-	1,016,000	1,766,356
<b>TOTAL RESOURCES</b>	<b>13,013,175</b>	<b>14,011,041</b>	<b>14,026,000</b>	<b>14,961,356</b>
<b>RIVERFRONT IMPROVEMENT COMMISSION</b>				
Interest Earnings	352	235	-	-
Levee Commission Rents	210,213	160,365	290,000	285,000
Miscellaneous	63,358	41,866	22,000	75,000
<b>Total Revenues</b>	<b>273,923</b>	<b>202,466</b>	<b>312,000</b>	<b>360,000</b>
Transfer In	94,250	95,366	75,000	75,000
<b>TOTAL RESOURCES</b>	<b>368,173</b>	<b>297,832</b>	<b>387,000</b>	<b>435,000</b>
<b>LOCAL OPTION SALES TAX</b>				
Sales Tax Collections	16,482,935	16,655,925	16,600,000	16,600,000
Condemned Property Demolition	3,882	18,723	5,000	10,000
Sidewalk Maintenance	120,682	51,992	70,000	70,000
Interest Earnings	30,184	16,629	8,000	15,000
Special Assessments	8,298	7,520	7,500	7,500
Miscellaneous Revenue	4,646	12,101	-	-
Sale of Capital Assets	10,440	1,305	-	-
<b>Total Revenues</b>	<b>16,661,067</b>	<b>16,764,195</b>	<b>16,690,500</b>	<b>16,702,500</b>
Transfer In	-	1,140,000	21,500	109,644
<b>TOTAL RESOURCES</b>	<b>16,661,067</b>	<b>17,904,195</b>	<b>16,712,000</b>	<b>16,812,144</b>
<b>CAPITAL PROJECTS FUNDS</b>				
Federal & State Grants	10,047,484	15,082,379	9,323,419	3,396,421
Bond Proceeds	22,695,000	16,049,944	28,448,250	35,390,000
Miscellaneous	1,854,938	2,455,040	4,385,000	90,000
Transfer In	4,951,799	5,132,062	7,200,000	7,651,500
<b>TOTAL RESOURCES</b>	<b>39,549,221</b>	<b>38,719,425</b>	<b>49,356,669</b>	<b>46,527,921</b>
<b>TOTAL RESOURCES ALL FUNDS</b>	<b>293,864,314</b>	<b>281,631,352</b>	<b>279,792,257</b>	<b>287,959,713</b>

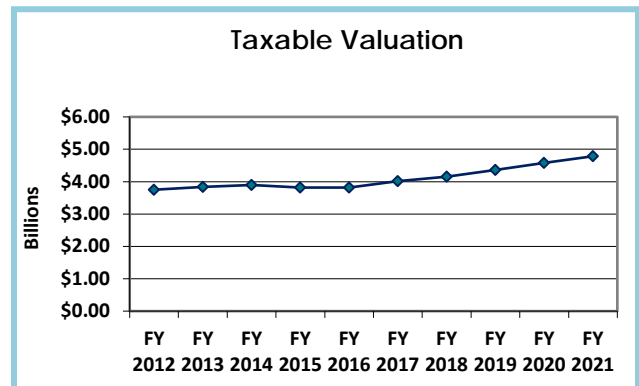
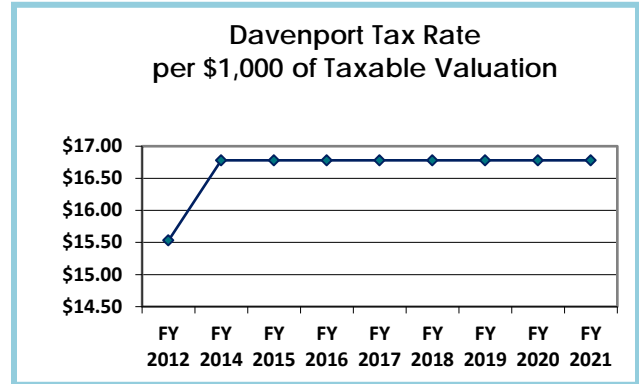
# Discussion of Revenue Sources

## 2021 Budget

The FY 2021 Budget relies on a wide variety of revenue sources including property taxes, sales tax, road use taxes, federal and state grants, gaming fees, and a variety of enterprise revenues. Below is a discussion of the major revenue classifications for FY 2021 across all funds including the percent each revenue represents of all resources.

### 1. Property Taxes (30%) \$86,073,105

The FY 2021 property tax levy of \$86,073,105 will be based on a combined tax rate of \$16.78 per \$1,000 of taxable valuation of real property in the City of Davenport. This dollar amount represents a 4.4% increase over the FY 2020 Budget due to rising property valuations. Property taxes are collected to support the general fund, trust and agency fund, library special levy fund, debt service fund, transit fund, tax increment financing (TIF) funds, and self-supporting municipal improvement district (SSMID) funds.



### 2. Local Sales Tax (5.8%) \$16,600,000

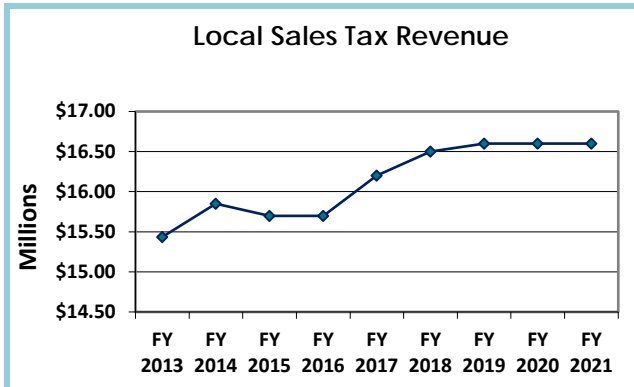
The city's local option sales tax rate is 1.00% and is collected and administered by the Iowa Department of Revenue. The city's estimated revenue of \$16,600,000 for FY 2021 is based on the assumption that the local economy for the purchasing of goods and services continues its trend of slow, modest growth. As approved by Davenport voters, 60% of local sales tax collection is utilized for property tax relief and 40% is utilized for capital projects. The city typically dedicates the portion reserved for property tax relief to repay municipal bonds. This practice has allowed the city to maintain a

Property Class	FY 2020	FY 2021
Residential	\$2,625,703,881	\$2,660,531,246
Agricultural	17,964,016	19,151,936
Commercial	1,608,950,757	1,760,574,133
Multi-Residential	96,166,727	99,700,990
Industrial	223,082,286	235,889,214
Railroads	4,122,062	4,911,009
Utilities	14,035,508	11,176,171
<b>Gross Valuation</b>	<b>\$4,590,025,237</b>	<b>\$4,791,934,699</b>
Military Exemption	(7,946,932)	(7,648,760)
<b>Net Valuation</b>	<b>\$4,582,078,305</b>	<b>\$4,784,285,939</b>
<b>Dollar Change</b>		<b>202,207,634</b>

# Discussion of Revenue Sources

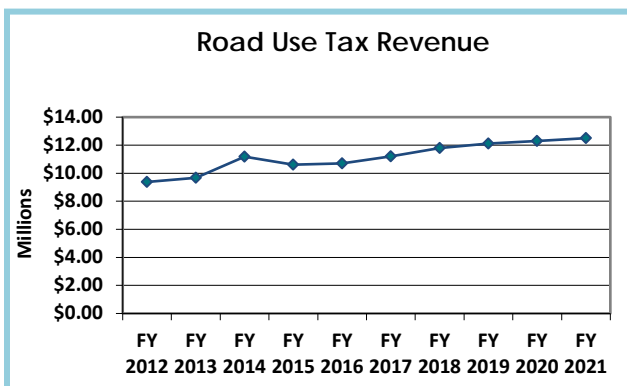
## 2021 Budget

low property tax rate related to debt service relief.



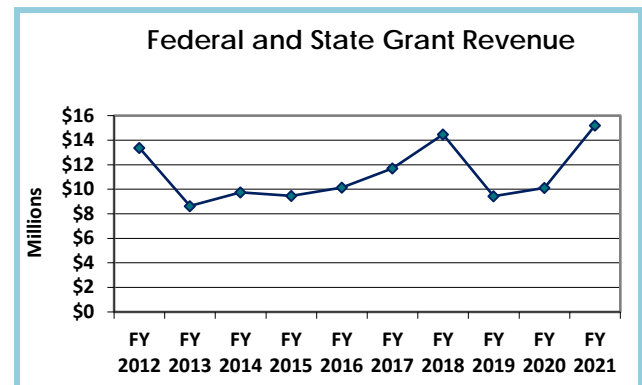
### 3. Road Use Tax (4.4%) \$12,500,000

The city receives road use tax revenue from the State of Iowa. The revenue is accumulated through motor vehicle registration fees, motor vehicle fuel taxes, an excise tax imposed on the rental of automobiles, and a use tax on trailers. The amount remitted to the city is based on a budgeted per capita rate provided by the Department of Transportation. The allowable uses of road use tax revenue are set by the State of Iowa and limited to any purposes related to construction, maintenance, and supervision of public streets.



### 4. Federal and State Grants (5.3%) \$15,195,651

The city is a recipient of a variety of federal and state grants. The larger grants include the Community Development Block Grant (CDBG) (\$2.5 million), federal and state transit grants (\$2.1 million), the Section 8 Housing Grant (\$4.2 million), and the HOME Investment Partnership Grant (\$2.0 million). These grants provide for a wide range of services directly assisting Davenport residents and communities, most of which are managed through the Community and Economic Development Department.



### 5. Gaming Operator Revenues (<1%) \$1,101,000

Davenport is home to the Rhythm City Casino and Resort. Per the city's agreement with the company, the city receives a 2.165% tax on its adjusted gross income. The city also receives a 0.5% state shared revenue that is collected through the State of Iowa. The license for the casino is held by the Riverboat Development

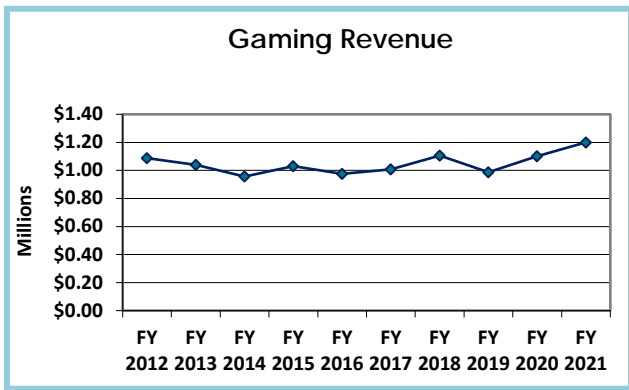
# Discussion of Revenue Sources

## 2021 Budget



Authority (RDA), a non-profit organization founded in 1989. However, during FY 2017, the casino transitioned to a land-based casino which has increased gaming revenues. The current land-based operation will further enhance the gambling license held by the RDA and increase revenues to the City of Davenport.

consent order to the Water Pollution Control Plant (WPCP) and the 1970's Interceptor. To cover these costs, the city council adopted a four-year sewer fee schedule at 7% increases every year that incrementally prepares the city for these improvement project costs. Both residential and commercial customers will see fee increases of 7%. Beginning July 1, 2020, residential customers will see an average quarterly bill increase of \$8.64.



### Solid Waste

Davenport utilizes a three-sized cart system with a corresponding fee structure. In FY 2021, all customers, regardless of cart size, will see an increase of 3% on their monthly bill amounts. Customers with small carts will see a monthly increase of \$0.39, those with medium carts will see an increase of \$0.50, and those with large carts will see an increase of \$0.61. These increases will accommodate increasing costs including the cost of replacing solid waste vehicle equipment.

### Clean Water

In order to more effectively and quickly address stormwater infrastructure projects, the city council approved a \$0.24 increase per quarter per equivalent residential unit (ERU) for FY 2021. The \$0.24 increase allows the city to continue efforts to mitigate the negative impacts of stormwater runoff.

## 6. Enterprise Fund Revenues (21%) \$61,252,630

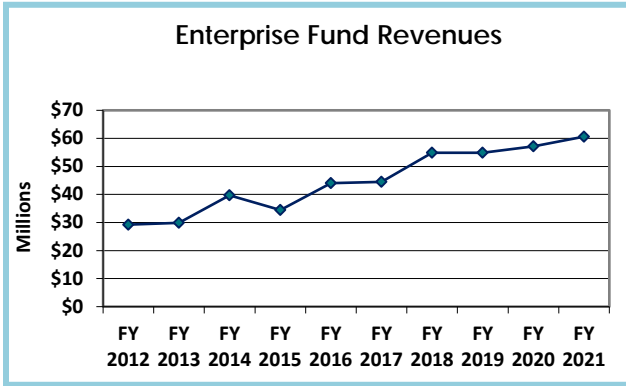
The City of Davenport has 13 enterprise fund operations: sewer operations, the water pollution control plant, district main, solid waste (garbage collection), clean water (stormwater), parking, transit (Citibus), airport, heritage high rise, scattered sites (Section 8 Housing), the RiverCenter, three golf courses, and the River's Edge. The revenues generated from these operations are designed to completely support each respective system.

### Sewer Operations

The next five years will bring approximately \$20M in Joint Use Cities costs related to improvements required by the Iowa Department of Natural Resources (IDNR)

# Discussion of Revenue Sources

## 2021 Budget



**7. Bond Proceeds (Capital) (12%)**  
**\$35,390,000**

The city primarily pays for its capital improvement program by issuing bonds that are paid back through the debt service fund and various enterprise funds. The bond proceeds allow the city to pay for projects included in its six-year capital improvement program even when annual costs fluctuate. The city’s capital program for FY 2021 requires \$35,390,000 in bond proceeds, with the remaining portion of the city’s capital funding coming from operating funds and federal/state grant opportunities.

**8. Interfund Transfers (8.5%)**  
**\$24,349,670**

The FY 2021 Budget includes \$24,349,670 in interfund transfers. This total includes a transfer of \$9.76 million from the local sales tax fund to the debt service fund to provide property tax relief. A total of \$7.30 million is transferred from the sewer fund to the water pollution control plant fund to pay for Davenport’s share of operations and equipment replacement. The general fund will receive approximately \$1.71 million in transfers

from various funds. The transfers include: emergency tax levy fund (\$1.28 million), hotel/motel tax fund (\$100,000), TIF funds (\$275,000), and the levee commission fund (\$52,500). The transfer from TIF funds will be used to pay for salaries related to Community and Economic Development Department employees, and the transfer from the levee commission fund is used to pay for riverfront maintenance. The RiverCenter receives a portion of its funding from the hotel/motel tax fund and will receive a transfer of \$655,000.



# State Rollback Discussion

## 2021 Budget



The State of Iowa Code restricts the city's ability to generate residential property tax revenue increases equal with the city's property tax base growth. Property tax rollback provisions in the Iowa Code restrict growth in the taxable value of each property class to three percent annually. In addition, the taxable value of residential property is further limited because its total assessed value is tied to the total assessed value of agricultural property in the state. Residential and agricultural values are coupled so that statewide growth in one class cannot exceed the growth in the other. This limiting of assessed value growth is known as the rollback. The rollback results in a shift of the property tax burden from residential properties to commercial and industrial properties and erodes the ability of local governments to fund local services. Since 1995, the rollback to residential property has decreased taxable value from 79.5% of its assessed value to a low of 44.1% in 2009. The residential rollback decreased to 55.074% for FY 2021.

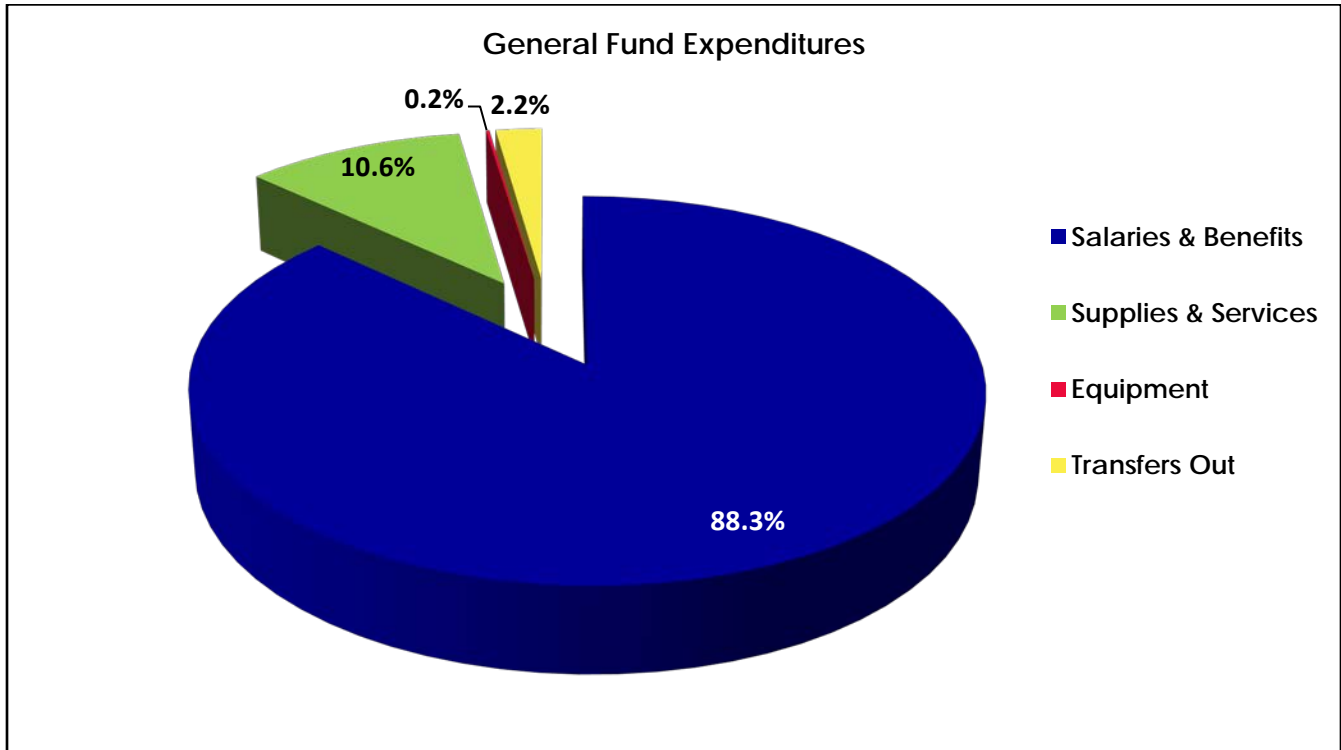
Over the same period, commercial and industrial properties had been taxed at their full value, with the exception of commercial property that was previously taxed at 97.4% of assessed value in FY 1999, 98.8% in FY 2001, 97.8% in FY 2003, 99.3% in FY 2005, 99.2% in FY 2007, and 99.7% in FY 2009. However, Senate File 295 (SF 295), which was passed by the State of Iowa in 2013, altered Iowa's property tax structure and initiated a new commercial rollback from 100% of assessed value to 90%. The rollback was phased in with a 95% rollback in FY 2015 and a 90% rollback in FY 2016 which will carry forward into future years. Additionally, SF 295 created a new rollback in FY 2017 for multi-residential properties as these properties will be phased from commercial property status to multi-residential with a rollback percentage of 71.25% in FY 2021 and will eventually become equal to the residential rollback rate.

Due to the residential rollback, residential valuations are artificially suppressed. The suppression of residential valuations shifts the property tax burden to other property classifications, as demonstrated in the chart below for FY 2021.

<u>Fiscal Year</u>	<u>Residential Rollback Multiplier</u>	<u>Fiscal Year</u>	<u>Residential Rollback Multiplier</u>
2002	0.563	2012	0.485
2003	0.517	2013	0.508
2004	0.514	2014	0.528
2005	0.485	2015	0.544
2006	0.480	2016	0.557
2007	0.460	2017	0.556
2008	0.455	2018	0.569
2009	0.441	2019	0.556
2010	0.456	2020	0.569
2011	0.469	2021	0.551

<u>Property Class</u>	<u>100% Assessed Value</u>	<u>Taxable Assessed Value</u>
Residential	63%	54%
Commercial	26%	35%
Multi-Res	2%	2%
Utilities	<1%	<1%
Industrial	3%	5%
Agricultural	<1%	<1%
	100%	100%

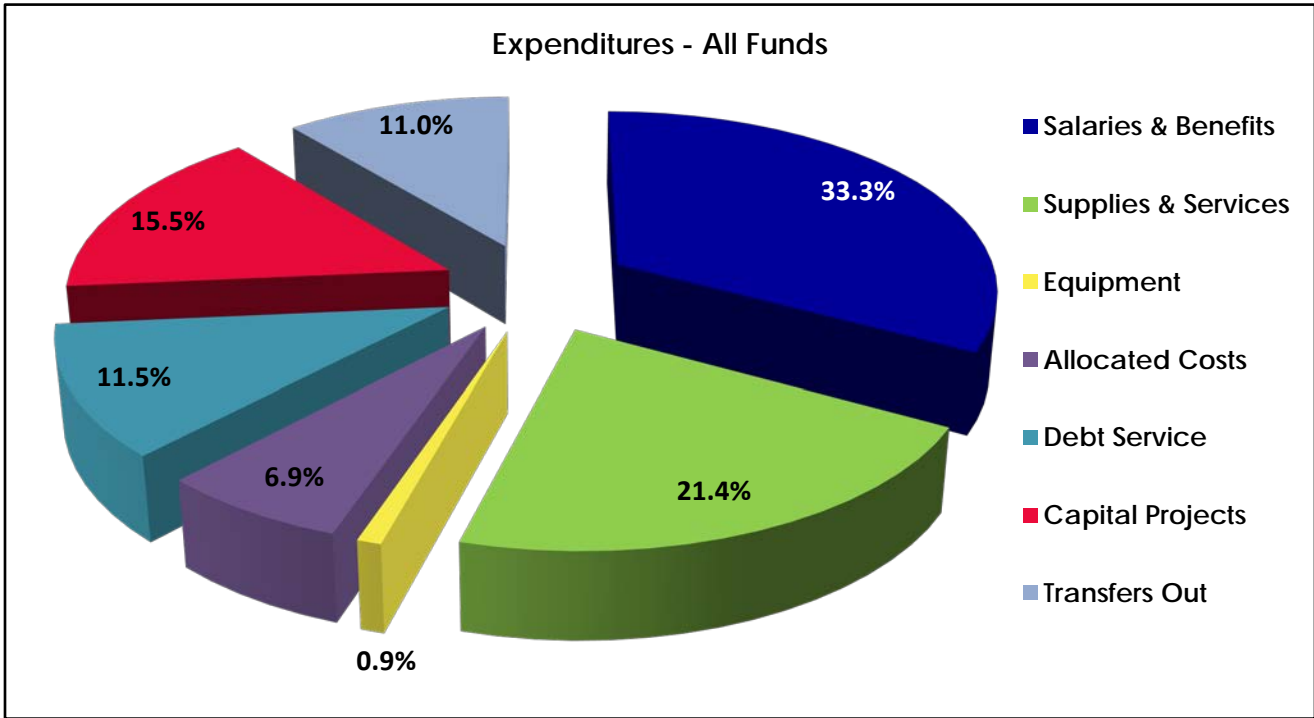
# Overview of Expenditures 2021 Budget



## General Fund Expenditures FY 2021 Budget

	<b>FY 2019 Actual</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>Percent Change</b>
Salaries & Benefits	38,682,509	40,048,501	40,655,894	1.52%
Supplies & Services	4,424,638	4,797,451	4,969,807	3.59%
Equipment	448,675	77,500	77,500	0.00%
Allocated Costs	4,946,574	5,735,451	6,472,848	12.86%
Transfers Out	1,330,096	-	1,046,180	-
	<b>49,832,492</b>	<b>50,658,903</b>	<b>53,222,229</b>	5.06%

# Overview of Expenditures 2021 Budget



## Expenditures - All Funds FY 2021 Budget

	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	Percent Change
Salaries & Benefits	90,202,958	92,924,596	94,960,604	2.19%
Supplies & Services	55,191,756	59,941,171	61,684,475	2.91%
Equipment	2,142,200	2,345,269	2,559,669	9.14%
Allocated Costs	17,196,313	17,729,452	19,800,943	11.68%
Debt Service	31,207,530	32,537,529	33,171,832	1.95%
Capital Projects	36,171,748	48,214,169	44,651,921	-7.39%
Other Expenditures	14,182,104	-	-	
Transfers Out	29,373,473	29,202,812	31,626,289	8.30%
	<b>275,668,082</b>	<b>282,894,998</b>	<b>288,455,733</b>	<b>1.97%</b>

City of Davenport  
 FY 2021 Budget  
 Operating Budgets by Major and Non-Major Funds

Department	Funds											Total
	General Fund	Trust and Agency	Library Special Levy	Information Technology	Risk Management	Sewer Fund	WPCP Fund	Solid Waste Fund	Road Use Tax Fund	Local Option Sales Tax	Other Non-Major Funds	
City Council	\$344,306	\$171,545										\$515,851
Mayor's Office	\$127,397	\$56,462										\$183,859
Finance Department	\$1,443,877	\$472,961			\$5,771,228	\$533,173		\$163,876		\$25,000	\$342,165	\$8,752,280
City Administration	\$918,494	\$258,904		\$3,184							\$142,572	\$1,323,154
Information Technology Department				\$2,898,554								\$2,898,554
Legal Department					\$884,749							\$884,749
Human Resources Department	\$793,730	\$197,719									\$18,174,335	\$19,165,784
Community & Economic Devpmt	\$642,246	\$167,486							\$205,012		\$15,971,131	\$16,985,875
RiverCenter Department											\$6,622,850	\$6,622,850
Civil Rights Department	\$344,703	\$112,229									\$123,946	\$580,878
Development & Neighborhood Svcs Dpt	\$1,945,251	\$793,534							\$28,000		\$776,656	\$3,543,441
Public Works Department	\$2,548,412	\$1,460,139				\$4,572,596	\$8,907,612	\$5,589,414	\$13,432,091	\$2,280,972	\$10,082,152	\$48,873,388
Police Department	\$19,254,407	\$8,424,311								\$338,819	\$422,654	\$28,440,191
Fire Department	\$13,254,608	\$6,629,887								\$172,000		\$20,056,495
Parks and Recreation Department	\$4,281,101	\$831,088								\$149,000	\$3,069,677	\$8,330,866
Figge Department	\$753,000											\$753,000
Library Department	\$2,784,063	\$1,446,369	\$1,362,593									\$5,593,025
<b>TOTAL</b>	<b>\$49,435,595</b>	<b>\$21,022,634</b>	<b>\$1,362,593</b>	<b>\$2,901,738</b>	<b>\$6,655,977</b>	<b>\$5,105,769</b>	<b>\$8,907,612</b>	<b>\$5,753,290</b>	<b>\$13,432,091</b>	<b>\$3,198,803</b>	<b>\$55,728,138</b>	<b>\$173,504,240</b>

**City of Davenport  
Expenditure Detail by Fund  
FY 2021 Budget**

Fund/Department/Division	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>GENERAL FUND</b>				
<b><u>City Council</u></b>	338,479	330,106	342,266	344,306
<b><u>Mayor's Office</u></b>	127,391	107,476	121,633	127,397
<b><u>Finance</u></b>				
Administration	526,040	529,386	544,828	502,085
Revenue	258,453	262,483	242,992	281,981
Accounting	395,901	417,772	453,555	461,826
Purchasing	168,506	192,133	194,009	197,985
<b>Total Finance</b>	<b>1,348,900</b>	<b>1,401,774</b>	<b>1,435,384</b>	<b>1,443,877</b>
<b><u>City Administrator's Office</u></b>				
Administration	549,980	718,207	744,160	749,867
Public Safety Analytics	-	-	-	168,627
Communications	208,133	-	-	-
<b>Total Administration</b>	<b>758,113</b>	<b>718,207</b>	<b>744,160</b>	<b>918,494</b>
<b><u>Information Technology</u></b>	14,418	(32,577)	-	-
<b><u>Legal</u></b>	416	-	-	-
<b><u>Human Resources</u></b>	669,476	720,526	765,459	793,730
<b><u>Community Planning &amp; Econ. Development</u></b>				
Administration	209,639	240,875	272,199	281,235
Planning and Land Use	224,743	247,801	260,626	40,350
Housing Rehabilitation	73,774	19,402	37,530	6,800
Economic Development	249,835	270,879	296,279	313,861
<b>Total CPED</b>	<b>757,991</b>	<b>778,957</b>	<b>866,634</b>	<b>642,246</b>
<b><u>Civil Rights</u></b>	354,349	331,811	333,497	344,703
<b><u>Neighborhood Services Department</u></b>				
Administration	114,204	112,349	122,850	182,527
Inspections	667,926	689,782	710,014	785,086
Code Enforcement	-	24,453	737,354	740,272
Planning & Development	-	-	-	237,366
<b>Total Neighborhood Services</b>	<b>782,130</b>	<b>826,584</b>	<b>1,570,218</b>	<b>1,945,251</b>
<b><u>Public Works</u></b>				
Administration	314,746	313,602	274,008	282,198
Facilities Maintenance	(204,840)	(112,993)	24,343	(701)
Annie Wittenmyer Facility	128,726	121,860	170,380	174,600
City Hall Maintenance	227,319	218,246	215,800	234,200
Baseball Stadium	63,962	56,350	66,600	70,600
Community Services	1,729	-	-	-
Engineering	46,206	35,191	50,550	50,550
Construction Code Enforcement	748,024	708,904	-	-
Clean Water	88	228	-	-
Forestry	374,945	355,232	402,629	420,661
Solid Waste Collection	1,082	1,527	-	-

**City of Davenport**  
**Expenditure Detail by Fund**  
**FY 2021 Budget**

Fund/Department/Division	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
Fleet Management	879,819	42,193	983,285	989,160
Signals and Street Lighting	169,975	150,632	185,000	185,000
Operations & Support Services	190,702	239,102	217,938	93,088
OP&SS - Analytics	32,015	37,746	35,429	36,006
Capital Design & Environment	12,636	13,306	13,050	13,050
<b>Total Public Works</b>	<b>2,987,134</b>	<b>2,181,126</b>	<b>2,639,012</b>	<b>2,548,412</b>
<b><u>Police</u></b>				
Administration	2,333,700	3,250,118	2,589,978	2,687,294
School Crossing Guards	115,750	111,762	146,652	122,732
Patrol	9,064,866	8,931,985	9,441,362	9,588,668
Investigation	3,113,203	3,045,960	3,470,598	3,540,176
Services	3,061,418	3,564,994	3,619,820	3,315,537
Forfeiture and Seizure	193,867	95,030	-	-
<b>Total Police</b>	<b>17,882,804</b>	<b>18,999,849</b>	<b>19,268,410</b>	<b>19,254,407</b>
<b><u>Fire</u></b>				
Administration	249,475	313,788	306,594	332,031
Prevention	354,017	344,336	334,006	344,053
Hazardous Materials	156,663	167,769	158,782	162,073
Suppression	10,998,229	11,491,703	11,329,509	11,691,984
Maintenance	348,117	371,686	412,500	421,550
Training	242,094	301,541	301,830	302,917
<b>Total Fire</b>	<b>12,348,595</b>	<b>12,990,823</b>	<b>12,843,221</b>	<b>13,254,608</b>
<b><u>Parks and Recreation</u></b>				
Administration	504,938	506,040	583,486	665,805
Americorp	418,578	381,077	10,000	80,800
Park Operations	1,678,728	1,730,193	1,881,644	1,927,666
Recreation Programs	1,113,687	1,124,643	1,253,732	1,239,030
Self-Sustaining Programs	386,151	314,701	367,800	367,800
<b>Total Parks and Recreation</b>	<b>4,102,082</b>	<b>4,056,654</b>	<b>4,096,662</b>	<b>4,281,101</b>
<b><u>FIGGE Art Museum</u></b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>
<b><u>Library</u></b>				
Administration	787,834	491,628	476,054	519,486
Information Service	987,348	1,994,010	2,207,012	2,264,577
Adult Services	648,425	-	-	-
Grants	103,424	-	-	-
<b>Total Library</b>	<b>2,527,031</b>	<b>2,485,638</b>	<b>2,683,066</b>	<b>2,784,063</b>
<b>Total Departmental Expenses</b>	<b>45,752,309</b>	<b>46,649,954</b>	<b>48,462,622</b>	<b>49,435,595</b>
<b><u>Non-Departmental Expenses</u></b>				
Towing	251,796	208,127	180,000	210,000
Election Expense	64,548	-	80,000	-
City Council Contingency	89,756	166,912	115,000	296,000
Misc. Expenses	7,848	5,448	4,500	4,500
Stormwater Fees City Property	-	-	62,800	62,800
Tort Liability	667,797	707,865	1,231,885	1,607,876
Property Insurance	720,841	764,091	522,096	559,278

**City of Davenport**  
**Expenditure Detail by Fund**  
**FY 2021 Budget**

Fund/Department/Division	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>Total Non-Departmental</b>	1,802,586	1,852,443	2,196,281	2,740,454
<b>Transfers Out - Other</b>	2,555,483	1,330,096	-	1,046,180
<b>Total General Fund</b>	50,110,378	49,832,493	50,658,903	53,222,229
<b>SPECIAL PUBLIC SAFETY FUND</b>				
Patrol	-	305,462	462,003	422,654
<b>Total Special Public Safety Fund</b>	-	305,462	462,003	422,654
<b>PARKS SPECIAL NEEDS FUND</b>				
Special Population Rec	-	26,512	-	-
<b>Total Parks Special Needs</b>	-	26,512	-	-
<b>LIBRARY SPECIAL LEVY FUND</b>				
Library Administration	294,365	15,109	31,859	33,117
Information Services	444,328	1,276,981	1,339,566	1,329,476
Adult Services	422,402	15	-	-
Transfers Out	4,850	25,043	-	-
<b>Total Library</b>	1,165,945	1,317,148	1,371,425	1,362,593
<b>HOTEL/MOTEL TAX FUND</b>				
Finance Administration	39,472	40,876	45,542	48,219
City Administration	25,771	78,436	150,834	142,572
Communications	56,392	-	-	-
RiverCenter	1,140,104	1,170,862	1,396,000	1,496,000
Skybridge	137,809	113,336	175,200	141,700
Transfer Out	1,286,235	991,102	1,255,000	1,205,000
<b>Total Hotel/Motel Tax Fund</b>	2,685,783	2,394,612	3,022,576	3,033,491
<b>FLOOD RECOVERY FUND</b>				
Flood Recovery	72,889	1,481,787	-	-
<b>Total Flood Recovery Fund</b>	72,889	1,481,787	-	-
<b>TRUST AND AGENCY</b>				
FICA	1,328,020	1,351,205	1,360,955	1,422,752
IPERS	1,069,037	1,130,066	1,278,772	1,324,599
Employee Health Insurance	9,352,674	10,125,266	10,676,467	11,197,959
Public Safety Pensions (MFPRSI)	5,800,533	6,092,165	5,845,144	6,097,442
Retirement Health Savings Plan	807,616	880,563	825,192	832,540
Workers Compensation	2,206,866	2,339,278	2,406,070	2,557,957
Unemployment Compensation	198,495	158,836	250,000	250,000
Miscellaneous	132,842	138,513	131,000	147,342
<b>Total Trust and Agency</b>	20,896,083	22,215,892	22,773,600	23,830,591
<b>EMERGENCY TAX LEVY</b>				
Transfer Out	1,157,798	1,214,248	1,220,112	1,284,974
<b>Total Emergency Tax Levy Fund</b>	1,157,798	1,214,248	1,220,112	1,284,974

**City of Davenport**  
**Expenditure Detail by Fund**  
**FY 2021 Budget**

Fund/Department/Division	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>INFORMATION TECHNOLOGY</b>				
Information Technology	2,596,677	2,296,166	2,830,321	2,901,738
Depreciation	613,686	697,532	-	-
<b>Total Information Technology Fund</b>	<b>3,210,363</b>	<b>2,993,698</b>	<b>2,830,321</b>	<b>2,901,738</b>
<b>EMPLOYEE INSURANCE</b>				
Citywide Health Insurance Costs	16,259,011	16,639,576	18,212,686	18,174,335
<b>Total Employee Insurance Fund</b>	<b>16,259,011</b>	<b>16,639,576</b>	<b>18,212,686</b>	<b>18,174,335</b>
<b>RISK MANAGEMENT</b>				
Finance - Administration	22,744	12,239	5,000	4,000
Finance - Accounting	32,552	33,821	36,806	37,720
Finance - Risk Management	5,550,321	5,762,057	5,051,060	5,729,508
Legal	736,558	787,541	862,834	884,749
<b>Total Risk Management</b>	<b>6,342,175</b>	<b>6,595,658</b>	<b>5,955,700</b>	<b>6,655,977</b>
<b>GENERAL DEBT SERVICE</b>				
Debt Service - Principal	13,837,760	13,378,119	13,829,915	13,970,000
Debt Service - Interest	5,184,136	4,737,729	4,661,360	4,460,119
Payment to Refunding Agent	17,365,000	-	-	-
Miscellaneous	62,004	3,000	-	-
Transfer Out	763,243	2,113,950	830,000	828,400
<b>Total General Debt Service</b>	<b>37,212,143</b>	<b>20,232,798</b>	<b>19,321,275</b>	<b>19,258,519</b>
<b>TAX INCREMENT DEBT SERVICE</b>				
Economic Development	2,715,911	2,413,691	3,508,600	3,472,100
Debt Service - Principal	2,856,610	3,330,000	3,201,079	3,206,079
Payment to Refunding Agent	675,450	-	-	-
Debt Service - Interest	930,140	1,158,866	990,691	874,553
Bond Issuance Costs	482	-	-	-
Professional Services	-	-	-	60,000
Transfer Out	275,000	275,000	275,000	275,000
<b>Total TIF Debt Service</b>	<b>7,453,593</b>	<b>7,177,557</b>	<b>7,975,370</b>	<b>7,887,732</b>
<b>SEWER MAINTENANCE</b>				
Finance - Administration	40,902	42,445	48,922	49,768
Finance - Revenue	394,001	465,780	503,754	483,405
Public Works - Administration	330,892	322,987	398,593	372,814
Public Works - Engineering	412,060	449,888	493,781	247,663
Public Works - Sewer Maintenance	2,770,619	2,767,970	2,861,680	3,005,804
Public Works - Fleet Maintenance	360,530	396,552	531,000	555,365
Debt Service	6,174,418	6,264,912	7,261,299	8,066,678
OP&SS - Analytics	43,565	46,371	55,787	61,252
OP&SS - Customer Experience	61,199	61,563	148,925	82,583



**City of Davenport**  
**Expenditure Detail by Fund**  
**FY 2021 Budget**

Fund/Department/Division	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
Miscellaneous Expense	1,156,710	1,059,465	-	247,115
Depreciation	5,807,072	6,168,676	-	-
Transfers Out	5,940,279	5,973,479	7,497,476	7,882,236
<b>Total Sewer</b>	<b>23,492,247</b>	<b>24,020,088</b>	<b>19,801,217</b>	<b>21,054,683</b>
<b>WATER POLLUTION CONTROL PLANT</b>				
Public Works - Administration	70,235	64,976	91,129	96,619
OP&SS - Analytics	43,566	46,371	55,787	61,258
Public Works - Water Pollution Control Plant	5,795,471	5,690,365	6,217,641	6,365,168
Public Works - Compost	2,114,352	2,041,876	2,391,797	2,281,505
Public Works - Sewer	-	-	20,000	-
Public Works - Fleet Maintenance	81,719	61,855	104,095	103,062
Debt Service	115,273	440,550	444,308	481,283
Transfer Out	-	-	200,000	1,150,000
<b>Total Water Pollution Control Plant</b>	<b>8,220,616</b>	<b>8,345,993</b>	<b>9,524,757</b>	<b>10,538,895</b>
<b>SOLID WASTE COLLECTION</b>				
Finance - Administration	25,901	27,234	31,461	32,193
Finance - Revenue	91,555	113,394	155,160	131,683
Public Works - Administration	37,821	46,569	57,592	61,214
OP&SS - Analytics	29,044	30,914	39,655	42,815
OP&SS - Customer Experience	68,881	65,953	84,638	83,206
Public Works - Solid Waste	4,887,429	5,099,871	5,025,906	5,402,179
Debt Service	17,014	569,855	695,563	651,756
Depreciation	782,681	756,961	-	-
<b>Total Solid Waste Collection</b>	<b>5,940,326</b>	<b>6,710,751</b>	<b>6,089,975</b>	<b>6,405,046</b>
<b>CLEAN WATER UTILITY</b>				
Finance - Administration	12,950	13,617	17,003	17,622
Finance - Revenue	24,537	44,284	59,690	57,761
CPED - Planning	7,094	7,443	11,280	10,770
Planning & Development	-	-	-	7,716
Public Works - Administration	33,385	34,322	44,982	48,404
Public Works - Engineering	37	10,556	-	1,000
Public Works - Clean Water	758,195	811,959	917,559	1,186,845
Public Works - Sewer Maintenance	271	3,159	-	-
Public Works - Storm Sewer Maintenance	878,801	845,769	1,078,886	1,092,388
Operations & Support Services	56,952	78,702	60,000	-
OP&SS - Analytics	29,045	30,914	39,655	43,815
OP&SS - Customer Experience	10,800	7,812	14,233	12,575
Debt Service	388,969	201,161	222,750	225,900
Depreciation	904,894	961,181	-	-
Transfer Out	-	-	950,000	750,000
<b>Total Clean Water Utility</b>	<b>3,105,930</b>	<b>3,050,879</b>	<b>3,416,038</b>	<b>3,454,796</b>
<b>PARKING</b>				
Finance - Administration	-	-	600	500
Finance - Revenue	167,029	167,871	193,781	218,063
Neighborhood Services - Parking	720,398	702,141	679,937	768,940
Skywalk/Design Center	35,073	37,069	30,800	37,800

**City of Davenport  
Expenditure Detail by Fund  
FY 2021 Budget**

Fund/Department/Division	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
Public Works - Community Services	30,569	1,271	-	-
Debt Service	2,932,856	855,276	980,250	978,400
Miscellaneous	9,829	-	-	-
Depreciation	789,250	825,958	-	-
<b>Total Parking</b>	<b>4,685,004</b>	<b>2,589,586</b>	<b>1,885,368</b>	<b>2,003,703</b>
<b>TRANSIT</b>				
Finance - Administration	1,191	-	-	-
Public Works - Citibus	4,926,819	5,689,565	5,057,604	5,635,621
Public Works - Ground Transportation	151,888	28,471	165,250	163,100
Public Works - Fleet	1,254,284	1,307,714	1,320,118	1,402,000
Transit Sale	44,110	-	-	-
Debt Service	-	32,620	32,620	32,620
Depreciation	594,591	654,650	-	-
<b>Total Transit</b>	<b>6,972,883</b>	<b>7,713,020</b>	<b>6,575,592</b>	<b>7,233,341</b>
<b>AIRPORT</b>				
Public Works - Airport	272,632	260,335	316,721	316,904
Debt Service	246,696	33,220	38,700	37,200
Depreciation	723,888	717,344	-	-
<b>Total Airport</b>	<b>1,243,216</b>	<b>1,010,899</b>	<b>355,421</b>	<b>354,104</b>
<b>TRANSLOAD</b>				
Public Works	5,344	3,889	-	-
Depreciation	520,401	520,401	-	-
<b>Total Transload</b>	<b>525,745</b>	<b>524,290</b>	<b>-</b>	<b>-</b>
<b>HERITAGE HIGHRISE</b>				
CPED - Administration	-	1,777	-	2,000
CPED - Assisted Housing	699,672	735,960	670,873	713,364
Debt Service	2,975	7,817	8,944	13,694
Miscellaneous	18,125	-	-	-
Depreciation	251,601	192,058	-	-
Transfer Out	53,195	155,106	348,224	92,499
<b>Total Heritage Highrise</b>	<b>1,025,568</b>	<b>1,092,718</b>	<b>1,028,041</b>	<b>821,557</b>
<b>SCATTERED SITE HOUSING</b>				
CPED - Assisted Housing	356,651	317,946	354,131	366,499
Depreciation	82,876	82,876	-	-
<b>Total Scattered Site</b>	<b>439,527</b>	<b>400,822</b>	<b>354,131</b>	<b>366,499</b>

**City of Davenport  
Expenditure Detail by Fund  
FY 2021 Budget**

Fund/Department/Division	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>RIVERCENTER</b>				
RiverCenter	3,094,071	2,804,011	2,745,042	2,610,983
Adler Theater	2,724,002	2,358,617	2,167,758	2,515,867
Debt Service	28,110	90,934	98,300	100,050
Depreciation	950,069	1,070,447	-	-
<b>Total RiverCenter</b>	<b>6,796,252</b>	<b>6,324,009</b>	<b>5,011,100</b>	<b>5,226,900</b>
<b>GOLF COURSE OPERATING/CAPITAL</b>				
Parks - Administration	82,540	102,180	86,317	91,783
Parks - Golf Administration	10,046	3,600	-	-
Parks - Duck Creek Golf Course	644,889	637,749	684,743	696,124
Parks - Emeis Golf Course	621,518	661,411	719,382	716,262
Parks - Red Hawk Golf Course	408,640	412,783	418,225	433,558
Depreciation	159,469	135,236	-	-
<b>Total Golf Courses</b>	<b>1,927,102</b>	<b>1,952,959</b>	<b>1,908,667</b>	<b>1,937,727</b>
<b>RIVER'S EDGE</b>				
Parks - River's Edge	707,781	695,488	819,997	890,607
Depreciation	128,525	147,545	-	-
<b>Total River's Edge Fund</b>	<b>836,306</b>	<b>843,033</b>	<b>819,997</b>	<b>890,607</b>
<b>DOWNTOWN DAVENPORT SSMID</b>				
Improvement District	883,191	977,473	1,031,161	1,127,366
Debt Service	288,522	71,321	71,750	73,500
<b>Total Downtown Davenport SSMID</b>	<b>1,171,713</b>	<b>1,048,794</b>	<b>1,102,911</b>	<b>1,200,866</b>
<b>VILLAGE OF EAST DAVENPORT SSMID</b>				
Improvement District	72,829	22,123	32,809	36,206
<b>Total Village of East Davenport SSMID</b>	<b>72,829</b>	<b>22,123</b>	<b>32,809</b>	<b>36,206</b>
<b>HILLTOP SSMID</b>				
Improvement District	91,861	53,641	74,708	79,000
<b>Total Hilltop SSMID</b>	<b>91,861</b>	<b>53,641</b>	<b>74,708</b>	<b>79,000</b>
<b>ELMORE SSMID</b>				
Improvement District	296,947	363,013	359,242	380,689
<b>Total Elmore SSMID</b>	<b>296,947</b>	<b>363,013</b>	<b>359,242</b>	<b>380,689</b>
<b>FAIR HOUSING GRANT</b>				
Civil Rights	82,785	99,332	146,147	123,946
<b>Total Fair Housing Fund</b>	<b>82,785</b>	<b>99,332</b>	<b>146,147</b>	<b>123,946</b>
<b>HUD SECTION 8</b>				
CPED - Administration	1,393	99	1,600	1,600
CPED - Assisted Housing	3,915,242	4,146,913	4,161,993	4,221,291
Transfers Out	-	49,785	-	-
<b>Total HUD Section 8 Housing</b>	<b>3,916,635</b>	<b>4,196,797</b>	<b>4,163,593</b>	<b>4,222,891</b>
<b>CDBG-DR PART2</b>				
Housing Rehabilitation	3,043,952	516,508	-	-
<b>Total CDBG-DR Part2</b>	<b>3,043,952</b>	<b>516,508</b>	<b>-</b>	<b>-</b>

**City of Davenport  
Expenditure Detail by Fund  
FY 2021 Budget**

Fund/Department/Division	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
<b>COMMUNITY DEVELOPMENT BLOCK GRANT</b>				
CPED - Administration	189,723	132,038	182,869	214,621
CPED - Planning	36,565	2,154	-	-
CPED - CDBG Program Administration	272,292	294,899	535,266	385,267
CPED - Housing Rehabilitation	1,032,605	988,058	1,169,386	1,354,742
CPED - Economic Development	484,936	463,886	815,399	1,046,742
<b>Total CDBG Block Grant</b>	<b>2,016,121</b>	<b>1,881,035</b>	<b>2,702,920</b>	<b>3,001,372</b>
<b>COMM DEV LOAN POOL/SPECIAL REVENUE FUNDS</b>				
Home Investment Partnership	582,674	298,718	2,250,000	1,994,225
Housing Economic Recovery Fund	244,493	1,000	190,000	151,423
Community Growth Revolving Loan Fund	-	-	15,000	10,000
Residential Exterior Improvement Program	37,652	20,721	30,000	20,000
SAFER Grant	45,009	-	-	-
Youth Sports	183,574	157,338	201,012	194,383
HSEMD Grant	(4,800)	6,000	-	-
<b>Total CDBG Loan Pool</b>	<b>1,088,602</b>	<b>483,777</b>	<b>2,686,012</b>	<b>2,370,031</b>
<b>ROAD USE TAX</b>				
Public Works - Administration	459,170	585,702	647,773	410,337
Public Works - Engineering	1,990,195	1,631,651	1,962,072	1,194,832
Public Works - Clean Water	-	-	-	-
Public Works - Street Maintenance	5,237,662	7,057,814	6,143,607	6,686,936
Public Works - Forestry	128,278	140,365	121,924	113,466
Public Works - Fleet Management	1,339,339	1,415,287	1,563,874	1,581,217
Public Works - Traffic Engineering	380,780	374,670	399,725	413,502
Public Works - Signals and Street Lights	1,541,255	1,365,113	1,631,882	1,547,181
Operations & Support Services	89,599	82,574	89,600	90,000
OP&SS - Analytics	94,852	98,956	112,823	121,921
OP&SS - Customer Experience	61,586	54,023	63,440	60,865
Capital Design	5,878	8,500	8,500	1,211,834
Transfer Out	1,086,886	1,729,662	1,600,000	1,600,000
<b>Total Road Use Tax</b>	<b>12,415,480</b>	<b>14,544,317</b>	<b>14,345,220</b>	<b>15,032,091</b>
<b>LEEVE IMPROVEMENT COMMISSION</b>				
CPED - Project Management	271,193	294,661	276,625	322,826
Transfer Out	52,500	52,500	52,500	52,500
<b>Total Levee Improvement Commission</b>	<b>323,693</b>	<b>347,161</b>	<b>329,125</b>	<b>375,326</b>
<b>LOCAL OPTION SALES TAX</b>				
Finance - Administration	17,390	-	25,000	25,000
CPED - Administration	-	35,500	-	-
CPED - Planning	181,181	156,112	162,007	163,624
CPED - Project Management	13,000	13,000	13,000	13,000
CPED - Housing Rehabilitation	34,924	37,133	28,326	28,788
CPED - Economic Development	112,124	106,524	-	-
Neighborhood Services - Administration	-	23,752	24,500	28,000
Neighborhood Services - Inspections	-	25,446	24,500	-
Public Works - Administration	124,190	403,135	328,785	16,100
Public Works - Facilities Maintenance	179,601	161,933	58,896	59,408

**City of Davenport  
Expenditure Detail by Fund  
FY 2021 Budget**

Fund/Department/Division	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET
Public Works - Community Services Division	37,095	-	-	-
Public Works - Engineering	608,887	596,769	752,553	308,878
Public Works - Street Maintenance	1,076,644	886,470	1,043,981	1,124,938
Public Works - Forestry	24,437	65,388	-	-
Public Works - Fleet	-	-	-	71,000
Public Works - Capital Planning	-	-	-	700,648
Police - Administration	205,057	195,904	237,819	338,819
Police - Investigations	135,911	80,578	63,000	-
Fire - Suppression	167,424	161,731	172,000	172,000
Fire - Maintenance	-	88,425	56,000	-
Parks - Administration	57,693	43,681	60,000	60,000
Parks - Operations	92,490	136,381	139,000	89,000
Non-departmentals	4,000	12,239	-	-
Transfer Out	13,211,503	13,202,991	13,832,000	13,583,500
<b>Total Local Option Sales Tax</b>	<b>16,283,551</b>	<b>16,433,092</b>	<b>17,021,367</b>	<b>16,782,703</b>
<b>CAPITAL PROJECTS</b>				
Capital Projects	36,448,236	38,672,001	49,356,669	46,527,921
<b>Total Capital Project Funds</b>	<b>36,448,236</b>	<b>38,672,001</b>	<b>49,356,669</b>	<b>46,527,921</b>
<b>TOTAL APPROPRIATION ALL FUNDS</b>	<b>289,029,288</b>	<b>275,668,079</b>	<b>282,894,998</b>	<b>288,455,733</b>

City of Davenport  
 FY 2021 Budget  
 Transfer Matrix

From	To	General Fund	Trust and Agency	Risk Fund	Debt Service Fund	WPCP Funds	Parking Fund	Transit Fund	Scattered Sites Fund	RiverCenter Fund	River's Edge Fund	Golf Fund	Youth Sports	Comm Dev Block Grant	Road Use Tax Fund	Riverfront Improvement	Local Sales Tax Fund	Capital Projects	Total
General Fund			\$276,797					\$350,000			\$175,000	\$200,000	\$44,383						\$1,046,180
Hotel/Motel Tax Fund		\$100,000								\$655,000	\$50,000							\$400,000	\$1,205,000
Emergency Tax Levy		\$1,284,974																	\$1,284,974
General Debt							\$828,400												\$828,400
TIF Funds		\$275,000																	\$275,000
Sewer Maintenance Fund				\$70,000		\$7,812,236													\$7,882,236
WPCP Equipment Replacement Fund																		\$1,150,000	\$1,150,000
Clean Water Fund																		\$750,000	\$750,000
Heritage Housing Fund									\$92,499										\$92,499
Residential Rehab Loan														\$250,000					\$250,000
Economic Development														\$250,000					\$250,000
Road Use Tax Fund																		\$1,600,000	\$1,600,000
Riverfront Improvement Fund		\$52,500																	\$52,500
Local Option Sales Tax Fund					\$9,757,000											\$75,000		\$3,751,500	\$13,583,500
Capital Projects															\$1,766,356		\$109,644		\$1,876,000
<b>TOTAL TRANSFERS</b>		<b>\$1,712,474</b>	<b>\$276,797</b>	<b>\$70,000</b>	<b>\$9,757,000</b>	<b>\$7,812,236</b>	<b>\$828,400</b>	<b>\$350,000</b>	<b>\$92,499</b>	<b>\$655,000</b>	<b>\$225,000</b>	<b>\$200,000</b>	<b>\$44,383</b>	<b>\$500,000</b>	<b>\$1,766,356</b>	<b>\$75,000</b>	<b>\$109,644</b>	<b>\$7,651,500</b>	<b>\$32,126,289</b>



City of Davenport

**BUDGET** **FY 2021**

**Personnel Overview**

City of Davenport, Iowa  
Staffing Summary Report

	FY 2019				FY 2020				FY 2021			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Mayor's Office</b>	1.00	1.00	-	2.00	1.00	1.00	-	2.00	0.75	1.00	-	1.75
<b>City Council</b>	0.75	10.00	-	10.75	0.75	10.00	-	10.75	0.75	10.00	-	10.75
<b>Finance</b>												
Administration	6.00	-	-	6.00	5.00	-	-	5.00	4.00	-	-	4.00
Revenue	6.50	0.50	-	7.00	6.50	0.50	-	7.00	6.00	1.00	-	7.00
Accounting	6.00	-	-	6.00	6.00	-	-	6.00	6.00	-	-	6.00
Purchasing	2.00	-	-	2.00	2.00	-	-	2.00	2.00	-	-	2.00
Risk Management	4.00	-	-	4.00	4.00	-	-	4.00	4.00	-	-	4.00
<b>Total Finance</b>	<b>24.50</b>	<b>0.50</b>	<b>-</b>	<b>25.00</b>	<b>23.50</b>	<b>0.50</b>	<b>-</b>	<b>24.00</b>	<b>22.00</b>	<b>1.00</b>	<b>-</b>	<b>23.00</b>
<b>City Administration</b>												
Administration	6.00	0.75	0.60	7.35	6.00	1.35	-	7.35	5.50	0.60	-	6.10
Public Safety Analytics	-	-	-	-	-	-	-	-	2.00	-	-	2.00
<b>Total City Administration</b>	<b>6.00</b>	<b>0.75</b>	<b>0.60</b>	<b>7.35</b>	<b>6.00</b>	<b>1.35</b>	<b>-</b>	<b>7.35</b>	<b>7.50</b>	<b>0.60</b>	<b>-</b>	<b>8.10</b>
<b>Information Technology</b>	<b>8.50</b>	<b>-</b>	<b>-</b>	<b>8.50</b>	<b>8.50</b>	<b>0.75</b>	<b>-</b>	<b>9.25</b>	<b>10.50</b>	<b>0.75</b>	<b>-</b>	<b>11.25</b>
<b>Legal</b>	<b>5.00</b>	<b>0.25</b>	<b>-</b>	<b>5.25</b>	<b>5.00</b>	<b>0.25</b>	<b>-</b>	<b>5.25</b>	<b>5.00</b>	<b>0.25</b>	<b>-</b>	<b>5.25</b>
<b>Human Resources</b>	<b>6.00</b>	<b>1.13</b>	<b>-</b>	<b>7.13</b>	<b>6.00</b>	<b>1.13</b>	<b>-</b>	<b>7.13</b>	<b>6.50</b>	<b>0.63</b>	<b>-</b>	<b>7.13</b>
<b>CPED</b>												
Administration	3.30	-	-	3.30	3.85	-	-	3.85	4.30	-	-	4.30
Planning	4.00	-	-	4.00	4.00	-	-	4.00	1.00	-	-	1.00
Project Management	1.00	-	-	1.00	1.00	-	-	1.00	1.00	-	-	1.00
Assisted Housing	7.00	-	-	7.00	6.55	-	-	6.55	6.20	-	-	6.20
Housing Rehabilitation	5.70	-	-	5.70	5.05	-	-	5.05	5.05	-	-	5.05
Economic Development	3.00	-	-	3.00	2.00	-	-	2.00	2.00	-	-	2.00
<b>Total CPED</b>	<b>24.00</b>	<b>-</b>	<b>-</b>	<b>24.00</b>	<b>22.45</b>	<b>-</b>	<b>-</b>	<b>22.45</b>	<b>19.55</b>	<b>-</b>	<b>-</b>	<b>19.55</b>
<b>Civil Rights</b>	<b>4.00</b>	<b>0.44</b>	<b>-</b>	<b>4.44</b>	<b>4.00</b>	<b>0.44</b>	<b>-</b>	<b>4.44</b>	<b>4.00</b>	<b>0.44</b>	<b>-</b>	<b>4.44</b>
<b>Neighborhood Services</b>												
Administration	1.00	-	-	1.00	1.00	-	-	1.00	2.00	-	-	2.00
Inspections	8.25	-	-	8.25	8.25	-	-	8.25	9.25	-	-	9.25
Parking	0.75	4.50	-	5.25	0.75	4.50	-	5.25	0.75	4.50	-	5.25
Code Enforcement	-	-	-	-	9.00	-	-	9.00	9.00	-	-	9.00
Planning and Development	-	-	-	-	-	-	-	-	3.00	-	-	3.00
<b>Total NSD</b>	<b>10.00</b>	<b>4.50</b>	<b>-</b>	<b>14.50</b>	<b>19.00</b>	<b>4.50</b>	<b>-</b>	<b>23.50</b>	<b>24.00</b>	<b>4.50</b>	<b>-</b>	<b>28.50</b>



**City of Davenport, Iowa  
Staffing Summary Report**

	FY 2019				FY 2020				FY 2021			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Public Works</b>												
Administration	7.00	-	-	7.00	7.00	-	-	7.00	2.00	-	-	2.00
Facilities	13.75	4.15	-	17.90	13.75	4.15	-	17.90	13.75	4.15	-	17.90
Engineering	27.00	1.75	-	28.75	27.00	1.75	-	28.75	12.00	0.25	-	12.25
Building Inspections	9.00	-	-	9.00	-	-	-	-	-	-	-	-
Water Pollution Control Plan	32.00	-	-	32.00	32.00	-	-	32.00	32.00	-	-	32.00
Compost	11.20	2.91	-	14.11	11.20	2.91	-	14.11	11.20	2.91	-	14.11
Clean Water	4.00	-	0.59	4.59	4.00	0.59	-	4.59	6.00	0.59	-	6.59
Streets	52.53	0.75	-	53.28	52.53	0.75	-	53.28	53.03	0.75	-	53.78
Forestry	7.00	-	0.46	7.46	7.00	-	0.46	7.46	7.00	-	0.46	7.46
Solid Waste	31.30	-	-	31.30	31.30	-	-	31.30	31.30	-	-	31.30
Sanitary Sewer Maintenance	12.34	0.38	-	12.72	12.34	0.38	-	12.72	12.84	0.38	-	13.22
Storm Sewer Maintenance	10.33	0.38	-	10.71	10.33	0.38	-	10.71	10.33	0.38	-	10.71
Fleet Management	35.55	3.75	-	39.30	35.00	3.75	-	38.75	35.00	3.75	-	38.75
Citibus	29.00	12.75	-	41.75	30.00	12.75	-	42.75	30.00	12.75	-	42.75
Traffic Engineering	1.00	-	-	1.00	1.00	-	-	1.00	1.00	-	-	1.00
Signals and Street Lights	5.00	-	-	5.00	4.00	-	-	4.00	4.00	-	-	4.00
Airport	1.00	-	-	1.00	1.00	-	-	1.00	1.00	-	-	1.00
Operations & Customer Service	7.00	0.65	-	7.65	7.00	-	-	7.00	6.00	0.65	-	6.65
Capital Design and Implementation	-	-	-	-	-	-	-	-	19.00	1.50	-	20.50
<b>Total Public Works</b>	<b>296.00</b>	<b>27.47</b>	<b>1.05</b>	<b>324.52</b>	<b>286.45</b>	<b>27.41</b>	<b>0.46</b>	<b>314.32</b>	<b>287.45</b>	<b>28.06</b>	<b>0.46</b>	<b>315.97</b>
<b>Police</b>												
Administration	5.00	-	-	5.00	5.00	-	-	5.00	5.00	-	-	5.00
Crossing Guards	-	5.36	-	5.36	-	5.36	-	5.36	-	5.36	-	5.36
Patrol	107.00	-	-	107.00	107.00	-	-	107.00	107.00	-	-	107.00
Investigations	37.00	-	-	37.00	37.00	-	-	37.00	37.00	-	-	37.00
Services	42.00	-	-	42.00	41.00	-	-	41.00	41.00	-	-	41.00
<b>Total Police</b>	<b>191.00</b>	<b>5.36</b>	<b>-</b>	<b>196.36</b>	<b>190.00</b>	<b>5.36</b>	<b>-</b>	<b>195.36</b>	<b>190.00</b>	<b>5.36</b>	<b>-</b>	<b>195.36</b>
<b>Fire</b>												
Administration	2.00	-	-	2.00	2.00	-	-	2.00	2.00	-	-	2.00
Prevention	3.00	-	-	3.00	3.00	-	-	3.00	3.00	-	-	3.00
Hazmat	1.00	-	-	1.00	1.00	-	-	1.00	1.00	-	-	1.00
Suppression	128.00	-	-	128.00	128.00	-	-	128.00	128.00	-	-	128.00
Training	2.00	-	-	2.00	2.00	-	-	2.00	2.00	-	-	2.00
<b>Total Fire</b>	<b>136.00</b>	<b>-</b>	<b>-</b>	<b>136.00</b>	<b>136.00</b>	<b>-</b>	<b>-</b>	<b>136.00</b>	<b>136.00</b>	<b>-</b>	<b>-</b>	<b>136.00</b>
<b>Parks &amp; Recreation</b>												
Administration	2.00	4.27	1.00	7.27	2.00	4.27	1.00	7.27	3.00	4.27	1.00	8.27
Golf	5.00	11.74	5.46	22.20	5.00	11.74	5.46	22.20	5.00	13.61	1.66	20.27
Parks Operations	7.00	38.22	-	45.22	7.00	37.72	-	44.72	7.00	23.43	-	30.43
Recreation Programs	6.00	13.91	6.75	26.66	6.00	13.66	6.75	26.41	5.00	17.61	15.82	38.43
Self Sustaining Programs	-	23.20	-	23.20	-	25.20	-	25.20	-	25.20	-	25.20
River's Edge	1.00	9.49	-	10.49	1.00	9.49	-	10.49	1.00	9.49	-	10.49
<b>Total Parks &amp; Recreation</b>	<b>21.00</b>	<b>100.83</b>	<b>13.21</b>	<b>135.04</b>	<b>21.00</b>	<b>102.08</b>	<b>13.21</b>	<b>136.29</b>	<b>21.00</b>	<b>93.61</b>	<b>18.48</b>	<b>133.09</b>

City of Davenport, Iowa  
Staffing Summary Report

	FY 2019				FY 2020				FY 2021			
	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total	Full Time	Part Time	Seasonal	Total
<b>Library</b>												
Administration	4.00	1.21	-	5.21	4.00	1.21	-	5.21	4.00	1.00	-	5.00
Library Services	36.00	14.02	-	50.02	37.00	12.00	-	49.00	37.00	12.86	-	49.86
<b>Total Library</b>	<b>40.00</b>	<b>15.23</b>	<b>-</b>	<b>55.23</b>	<b>41.00</b>	<b>13.21</b>	<b>-</b>	<b>54.21</b>	<b>41.00</b>	<b>13.86</b>	<b>-</b>	<b>54.86</b>
<b>Grand Total</b>	<b>773.75</b>	<b>167.46</b>	<b>14.86</b>	<b>956.07</b>	<b>770.65</b>	<b>167.98</b>	<b>13.67</b>	<b>952.30</b>	<b>776.00</b>	<b>160.06</b>	<b>18.94</b>	<b>955.00</b>

# Summary of Major Staffing Changes 2021 Budget

The City of Davenport strives to maintain an efficient and responsible workforce that is responsive to the needs of Davenport citizens. To this end, positions may be eliminated, added, or reclassified from one fiscal year to the next. Below is a summary of the major staffing changes between the FY 2020 Budget and the FY 2021 Budget. The FY 2020 staffing level was 952.3 full-time equivalents (FTEs). The FY 2021 staffing level is 955, an increase of 3.7 FTEs.

## Eliminated Positions

	Position	Department
1	Finance Systems Administrator	Finance
2	Parks Supervisor	Parks
3	Benefits & Training Manager	HR
4	Equipment Services Worker	Public Works
6	Management Analyst I	HR
7	Senior Clerk	Public Works
8	Investigative Paralegal	Civil Rights
9	PW Software Administrator	Public Works
10	Guard Custodian	Library

In FY 2020, several full-time positions were eliminated to optimize the organization's structure by replacing eliminated positions with new positions aimed toward accomplishing the city's strategic goals and city council strategies. As part of the FY 2021 Budget process, both the City Administration and Human Resources Departments underwent modifications.

## Added Positions

	Position	Department
1	Enterprise Systems Administrator	Finance
2	Benefits Manager	HR
3	Talent Acquisition & Program Mgr	HR
4	Mechanic	Public Works
5	Administrative Assistant	Dev & Nbhd Svc
6	Civil Rights Specialist	Civil Rights
7	GIS Administrator	Public Works
8	Equipment Operator	Public Works
9	Heavy Equipment Operator	Public Works
10	Public Safety Business Admin	City Admin
11	Code Enforcement Officer I	Dev & Nbhd Svc
12	System & Security Engineer	IT

Several positions were added as part of the FY 2021 Budget process. The City Administration reorganization included the creation of one additional Public Safety Business Administrator position, which will oversee the Public Safety Analytics subdivision in the department. A new Code Enforcement Officer I position was added to the Development and Neighborhood Services department as part of the FY 2021 to improve the city's response to nuisance and code violations throughout Davenport. Additionally, the position of System and Security Engineer was added to continue efforts to build an IT network that is sustainable and secure from external threats.

The Human Resources modifications included two reclassified positions that will all aid in the implementation of new department-wide strategies.

# Summary of Major Staffing Changes 2021 Budget

## Reclassified Positions

	Position	Department
1	Digital Media Coordinator	City Admin
2	Content Development Specialist	City Admin
3	Administrative Assistant	HR
4	Administrative Assistant	Mayor's Office

Along with the eliminated and added positions, the FY 2021 Budget process included departmental reorganizations with reclassified positions. A reclassified position is one that changes job title and description, but does not change the majority of job duties or the overall number of city employees. In City Admin, the Digital Media Coordinator position was reclassified along with the Content Development Specialist. In Human Resources and the Mayor's Office, the Confidential Secretary positions were reclassified as Administrative Assistants.



City of Davenport

**BUDGET** **FY 2021**

**Debt Discussion**

# Debt Limit Discussion

## 2021 Budget

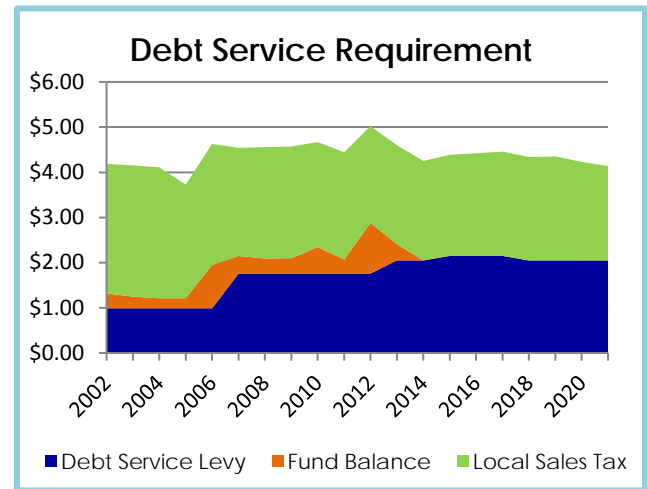


In order to limit the liability of taxpayers, the Iowa State Constitution imposes a limit on the amount of debt that the City of Davenport can incur. Davenport’s debt limitation is five percent of its gross assessed valuation. This limitation applies only to general obligation debt, or debt that is backed by the city’s taxing ability. Davenport’s debt as a percentage of gross assessed valuation as of June 30, 2019 is 2.94%.

The City of Davenport is a special charter city, which allows the city to issue bonds upon the approval of the city council without a vote of taxpayers. The total debt margin, as shown in the chart below, is \$149,346,306 as of June 30, 2019.

fund the program with another increase to \$2.15 in FY 2016. In FY 2018, the debt service levy lowered to \$2.05. The FY 2021 Budget maintains the overall city levy rate at \$16.78 per \$1,000 of taxable value. The city primarily pays its debt obligations through the debt service property tax levy, local sales tax revenue, and fund balance when necessary. Below is a graph showing the total debt service levy requirement and how it is reduced through the use of local sales tax and fund balance.

Legal Debt Limit Calculation	
Gross Assessed Valuation	\$7,242,953,880
Legal Debt %	5%
Legal Debt Limit	\$362,147,694
City Total Debt	\$212,801,388
Debt Margin	\$149,346,306



Usage of excess assets resulting from local sales tax receipts exceeding projections allowed the reduction of the debt service levy by \$0.26 in FY 1994, \$0.07 in FY 1996, and \$0.06 in FY 1997. The city remained at the \$0.99 debt service levy rate until FY 2007 when it increased to \$1.76. In FY 2013, the city’s capital improvement program (CIP) required an increase in the debt service levy to \$2.05 to fully

Following this page is a schedule of bond payments depicting the city’s obligated bond payments broken down by principal, interest, and total through FY 2035. Each bond issuance is used to fund the city’s ongoing CIP program. These particular issuances have funded a variety of city improvement projects including street reconstructions and improvements, sewer projects, and park improvements.

City of Davenport, Iowa  
Debt Service - Principal Payments  
FY 2021 Budget

Bond Issues	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY2028-2035	Total
2013 A	\$ 1,105,000	\$ 1,135,000	\$ 1,160,000	\$ 980,000	\$ 1,000,000	\$ 1,035,000	\$ 1,065,000	\$ 3,530,000	\$ 11,010,000
2014 A	1,370,000	1,420,000	1,480,000	1,535,000	1,555,000	1,610,000	1,675,000	3,580,000	14,225,000
2014 B	1,755,000	765,000	785,000	-	-	-	-	-	3,305,000
2015 A	1,025,000	1,045,000	1,080,000	1,115,000	1,150,000	1,095,000	1,135,000	3,685,000	11,330,000
2016 A	2,800,000	2,645,000	2,725,000	2,805,000	2,950,000	3,010,000	3,095,000	13,345,000	33,375,000
2016 B	735,000	355,000	360,000	370,000	375,000	390,000	395,000	405,000	3,385,000
2016 C	1,025,000	1,080,000	1,110,000	1,145,000	-	-	-	-	4,360,000
2017 A	1,390,000	1,460,000	1,230,000	1,285,000	1,315,000	1,370,000	1,410,000	7,720,000	17,180,000
2017 B	550,000	570,000	590,000	615,000	645,000	675,000	710,000	1,495,000	5,850,000
2017 C	1,845,000	1,905,000	2,000,000	2,095,000	2,175,000	-	-	-	10,020,000
2018 A	3,185,000	2,655,000	2,810,000	2,735,000	1,360,000	1,425,000	1,500,000	10,185,000	25,855,000
2018 B	830,000	410,000	425,000	435,000	450,000	465,000	480,000	3,230,000	6,725,000
2019 A	1,330,000	1,400,000	1,470,000	1,540,000	1,190,000	1,250,000	1,315,000	11,010,000	20,505,000
2020 A	4,570,000	4,505,000	4,590,000	4,680,000	4,780,000	3,040,000	1,675,000	12,450,000	40,290,000
	<b>\$ 23,515,000</b>	<b>\$ 21,350,000</b>	<b>\$ 21,815,000</b>	<b>\$ 21,335,000</b>	<b>\$ 18,945,000</b>	<b>\$ 15,365,000</b>	<b>\$ 14,455,000</b>	<b>\$ 70,635,000</b>	<b>\$ 207,415,000</b>

City of Davenport, Iowa  
Debt Service - Interest Payments  
FY 2021 Budget

<b>Bond Issues</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY2028-2035</b>	<b>Total</b>
2013 A	\$ 333,437	\$ 300,288	\$ 266,237	\$ 231,438	\$ 202,037	\$ 172,037	\$ 140,987	\$ 304,989	\$ 1,951,450
2014 A	523,363	454,862	383,863	324,662	278,613	231,962	179,637	186,982	2,563,944
2014 B	134,250	46,500	23,550	-	-	-	-	-	204,300
2015 A	438,994	397,993	345,744	291,744	235,994	189,994	146,194	228,731	2,275,388
2016 A	1,083,850	943,850	864,500	782,750	642,500	583,500	493,200	1,015,650	6,409,800
2016 B	76,723	62,022	54,923	47,722	39,768	30,955	21,205	10,935	344,253
2016 C	117,950	66,700	45,100	22,900	-	-	-	-	252,650
2017 A	587,281	517,782	459,381	410,181	371,631	319,031	277,931	726,626	3,669,844
2017 B	158,400	147,400	136,000	124,200	105,750	86,400	66,150	67,650	891,950
2017 C	439,850	366,050	270,800	170,800	87,000	-	-	-	1,334,500
2018 A	1,104,437	945,188	812,437	671,938	535,187	467,187	395,938	1,169,088	6,101,400
2018 B	218,215	193,315	181,015	168,265	155,215	141,265	126,385	403,255	1,586,930
2019 A	892,550	826,050	756,050	682,550	605,550	546,050	483,550	1,567,000	6,359,350
2020 A	890,409	728,688	636,786	543,150	447,678	350,166	288,150	1,081,608	4,966,635
	<b>\$ 6,999,709</b>	<b>\$ 5,996,688</b>	<b>\$ 5,236,386</b>	<b>\$ 4,472,300</b>	<b>\$ 3,706,923</b>	<b>\$ 3,118,547</b>	<b>\$ 2,619,327</b>	<b>\$ 6,762,514</b>	<b>\$ 38,912,394</b>



City of Davenport, Iowa  
Debt Service - Principal & Interest Payments  
FY 2021 Budget

Bond Issues	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY2028-2035	Total
2013 A	\$ 1,438,437	\$ 1,435,288	\$ 1,426,237	\$ 1,211,438	\$ 1,202,037	\$ 1,207,037	\$ 1,205,987	\$ 3,834,989	\$ 12,961,450
2014 A	1,893,363	1,874,862	1,863,863	1,859,662	1,833,613	1,841,962	1,854,637	3,766,982	16,788,944
2014 B	1,889,250	811,500	808,550	-	-	-	-	-	3,509,300
2015 A	1,463,994	1,442,993	1,425,744	1,406,744	1,385,994	1,284,994	1,281,194	3,913,731	13,605,388
2016 A	3,883,850	3,588,850	3,589,500	3,587,750	3,592,500	3,593,500	3,588,200	14,360,650	39,784,800
2016 B	811,723	417,022	414,923	417,722	414,768	420,955	416,205	415,935	3,729,253
2016 C	1,142,950	1,146,700	1,155,100	1,167,900	-	-	-	-	4,612,650
2017 A	1,977,281	1,977,782	1,689,381	1,695,181	1,686,631	1,689,031	1,687,931	8,446,626	20,849,844
2017 B	708,400	717,400	726,000	739,200	750,750	761,400	776,150	1,562,650	6,741,950
2017 C	2,284,850	2,271,050	2,270,800	2,265,800	2,262,000	-	-	-	11,354,500
2018 A	4,289,437	3,600,188	3,622,437	3,406,938	1,895,187	1,892,187	1,895,938	11,354,088	31,956,400
2018 B	1,048,215	603,315	606,015	603,265	605,215	606,265	606,385	3,633,255	8,311,930
2019 A	2,222,550	2,226,050	2,226,050	2,222,550	1,795,550	1,796,050	1,798,550	12,577,000	26,864,350
	5,460,409	5,233,688	5,226,786	5,223,150	5,227,678	3,390,166	1,963,150	13,531,608	45,256,635
	<b>\$ 30,514,709</b>	<b>\$ 27,346,688</b>	<b>\$ 27,051,386</b>	<b>\$ 25,807,300</b>	<b>\$ 22,651,923</b>	<b>\$ 18,483,547</b>	<b>\$ 17,074,327</b>	<b>\$ 77,397,514</b>	<b>\$ 246,327,394</b>

# Bond Rating Analysis

## 2021 Budget



Credit rating services (such as Moody's and Standard and Poor's) use various metrics to assign ratings to bonds and other debt instruments issued by the City of Davenport. These financial indicators are a useful means of assessing the city's financial position. Davenport currently enjoys an Aa3 rating from Moody's and a AA rating from Standard and Poor's. These ratings signify that the city's capacity to meet its financial commitment on bond obligations is very strong and provides the city with favorable interest rates that significantly reduce the amount of interest the city pays on long-term general obligation bonds. During the city's bond sale during FY

2019, the city was again able to secure favorable interest rates. The city's strong financial position and investment grade ratings are expected to secure favorable interest rates again in FY 2020.

During the 2019 bond issuance, both rating agencies noted improved fund balance conditions and strong financial management practices as important contributors to the city's high bond ratings. The key statistics from each bond rating opinion are provided below. This report is meant to be informational only.

### 2020 Bond Rating Key Statistics

<u>From 2020 Moody's Report</u>	<u>From 2020 Standard &amp; Poor's Report</u>
<ul style="list-style-type: none"> <li>• Estimated full valuation: \$7.6B</li> <li>• Estimated full valuation per capita: \$77,003</li> <li>• FY 2019 available operating fund balance as a % of revenues: 37%</li> <li>• Net direct debt burden: 2.0% of full valuation</li> </ul> <p>Other Key Notes:</p> <ol style="list-style-type: none"> <li>1. Well-managed finances resulting in steady in improvement in operating reserves</li> <li>2. Large and stable tax base that serves as part of a regional economic center</li> </ol>	<ul style="list-style-type: none"> <li>• Market value per capita: \$74,594</li> <li>• FY 2019 available fund balance: 22%</li> <li>• Total available cash: 60.8% of total governmental fund expenditures</li> <li>• Operating surpluses of 2.5% of expenditures in the general fund</li> </ul> <p>Other Key Notes:</p> <ol style="list-style-type: none"> <li>1. Very strong finance and compliance with reserve and liquidity policies</li> <li>2. Prudent liquidity guidelines demonstrative proactive management and an engaged city council</li> </ol>



City of Davenport

BUDGET

# FY 2021

Financial Forecasts



# Financial Forecast

## FY 2021 – FY 2024

### Introduction

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The City of Davenport annually updates its financial forecast with the best information available and relies on assumptions based on model analyses utilizing prior year information as well as new information provided from a variety of sources. Unanticipated legislative action or significant changes in the local, regional, or national economy due to circumstances outside the scope of this forecast may alter projections.

The city council annually adopts budget policies that are consistent with existing policies for reserve and liquidity targets. This financial forecast is presented consistent with these adopted financial policies. Sound fiscal practice directs the city to continue to be cautious in the next three fiscal years and beyond, particularly due to uncertainty with state legislation that may see a significant reduction in the amount of state backfill.

The following issues were at the forefront of budget discussions for the FY 2021 Budget and should continue into future budget years:

- As a whole, property values in Davenport are beginning to experience moderate increases. For FY 2021, total assessed value increased by 5.89% with taxable valuations increasing by 4.11%. For FY 2021, the rollback for residential property was lowered to 55.0743% from 56.9180% and the multi-residential property rollback was lowered to 71.25% from 75%. As of the close of the last State of Iowa legislative session, Iowa will continue to provide the full backfill originally promised to local governments. This

forecast anticipates that the backfill will be defunded entirely in FY 2021.

- Overall wages and benefits are scheduled to increase for FY 2021 and each of the forecast years. Healthcare claims had an average national increase of 5.7% in 2020 and are expected to increase during the forecast period. Required contributions for public safety personnel pension plans increased from 24.41% to 25.31%.

Based on current analyses and preparation for the elimination of the backfill, the city council should be highly cautious to avoid increasing operating expenditures in tax-supported funds during the forecast period.

The most important enterprise fund for the city to monitor continues to be the sewer fund. The city council adopted a 7% increase for FY 2021 and 7% increases through FY 2022 to prepare for higher capital expenses at the Water Pollution Control Plant to meet the city's obligations under the consent order established by the Iowa Department of Natural Resources (IDNR).

These, and other enterprise funds, will continue to be monitored by operating departments with assistance from the Finance Department. In addition, the annual budget process and monthly financial reporting process will serve as a means of communicating the status of funds to the city council.

# Financial Forecast

## FY 2021 – FY 2024

### General Fund and Trust and Agency Fund

The primary operating funds for the City of Davenport are the general fund and the trust and agency fund. The general fund is used to account for revenues and expenditures of basic municipal services including police, fire, libraries, parks and recreation, neighborhood services, and general government support activities. The trust and agency fund accounts for revenues and expenditures related to employee benefits including Iowa Public Employees Retirement System (IPERS) contributions, Municipal Fire and Police Retirement System of Iowa (MFPRSI) pension contributions for sworn public safety personnel, FICA and Medicare contributions, workers' compensation insurance, and health insurance premium contributions. These benefits apply primarily to employees of the general fund.

Property taxes account for approximately 81% of total general fund and trust and agency fund revenue. The FY 2021 financial forecast includes the basic assumption that the property tax rate of \$16.78 will be maintained through FY 2024 with 4.0% taxable growth each year. It is also assumed that all backfill funding provided by the State of Iowa will be eliminated in FY 2021.

Based on this assumption, property tax collections are expected to increase by the following amounts from FY 2021 through FY 2024.

Tax Levy	Levy Rate	FY 2022	FY 2023	FY 2024
General Fund	8.10	1,485,000	1,544,000	1,606,000
Emergency Levy	0.27	49,000	51,000	54,000
Trust & Agency	4.93	904,000	940,000	977,000
Debt Service	2.05	391,000	406,000	423,000
Transit	0.91	167,000	173,000	180,000
Library	0.27	49,000	51,000	54,000
Tort	0.25	46,000	48,000	50,000
<b>Total</b>	<b>16.78</b>	<b>3,091,000</b>	<b>3,213,000</b>	<b>3,344,000</b>

### Other General Fund Revenues

Other significant general fund revenue sources include cable TV franchise fees, gaming revenue, licenses and permits, charges for services, interest earnings, and fines and forfeitures.

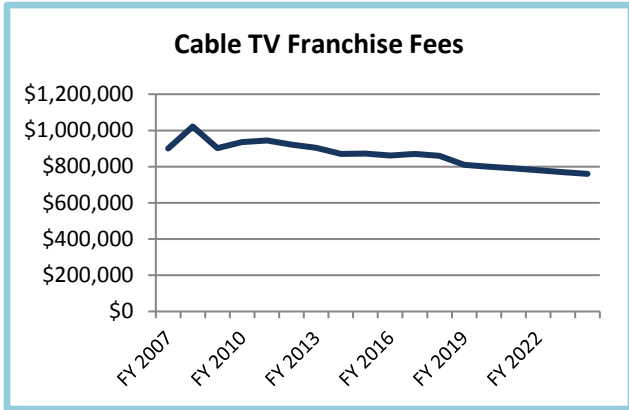
GF Programs	FY 2022	FY 2023	FY 2024
Property Taxes	1,561,000	1,623,000	1,688,000
Other Taxes	26,000	26,000	26,000
Licenses & Permits	14,000	14,000	14,000
Intergovernmental	9,000	9,000	9,000
Charges for Services	0	0	0
Use of Money & Prop.	12,000	12,000	12,000
Fines & Forfeitures	(50,000)	(50,000)	(50,000)
Other	3,000	3,000	3,000
Transfers In	44,000	1,000	1,000
<b>Total</b>	<b>\$1,619,000</b>	<b>\$1,638,000</b>	<b>\$1,703,000</b>

Cable TV franchise fees are based on 5% of gross cable service revenues as allowed by federal law. This revenue source is expected to continue to decrease over time. This decrease is presumably because a greater population is moving towards alternative forms of television viewing such as satellite and internet-based

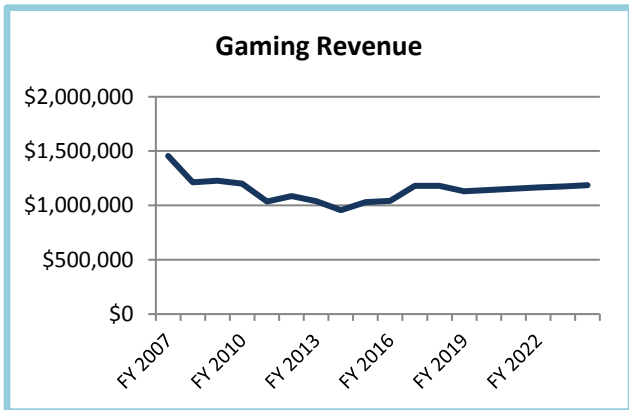
# Financial Forecast

## FY 2021 – FY 2024

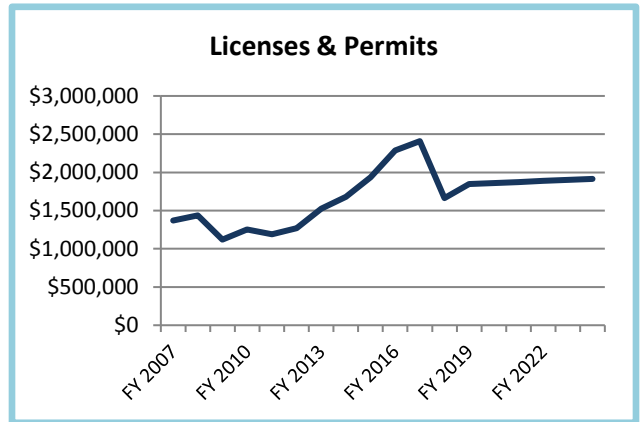
programs, which are not subject to the franchise fee.



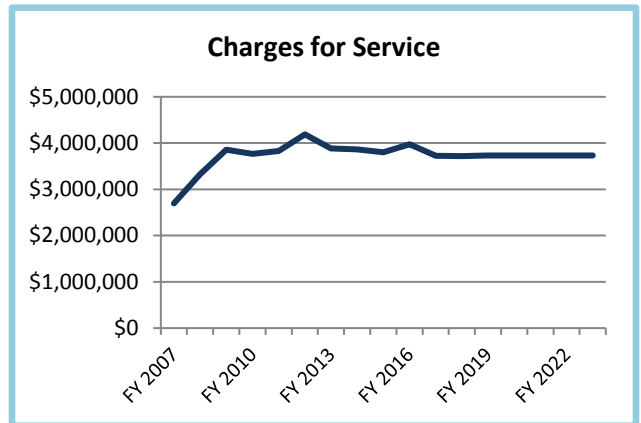
Gaming revenues are moderately recovering after several years of decline. A new operator purchased the former riverboat operation and constructed a new land-based that opened in June 2016. Revenues are projected to begin to increase 1% during each of the forecast years.



Licenses and permits have been trending upward since FY 2010 and are expected to continue increasing for each of the forecast years. The Davenport housing market is showing signs of sustained growth. Conservative projections through FY 2024 forecasts a 0.75% increase in budgeted amounts for building and construction permits.



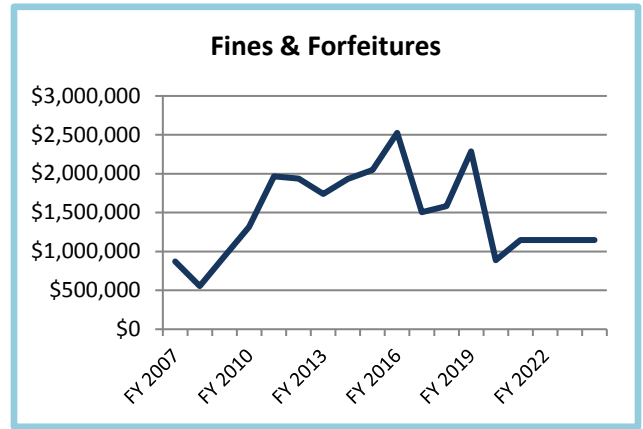
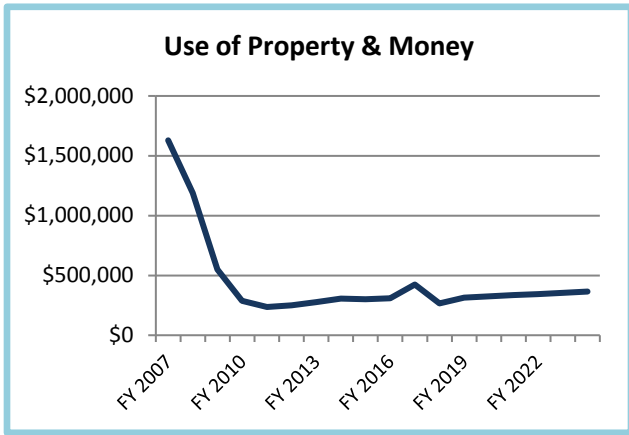
Charges for service encompass many city services including rental inspections, parks and recreation programming, and development services. The FY 2021 projection is based on actual collections for FY 2019 and assumes that this revenue source will see minimal growth through FY 2024.



Interest earnings are the primary component of the use of money and property category. Interest earnings decreased significantly from their FY 2007 high; however, they have been increasing modestly over the last few fiscal years. Given the sustained uptick in investment returns, this revenue source is projected to increase by 3% annually through the forecast period.

# Financial Forecast

## FY 2021 – FY 2024



The fines and forfeitures category has been a larger revenue source since FY 2008 due to the initiation of the city's traffic camera enforcement program. The additional revenue supports services provided by the Davenport Police Department. Given the nature of traffic-enforcement cameras, the city's projections show this revenue source remaining conservatively budgeted for the forecast period. The uptick in FY 2014 and FY 2015 is due to all cameras being operational and the introduction of an amnesty program. The increase in FY 2019, is primarily due to a change in accounting practices at the beginning of the calendar year related to automated traffic enforcement violations. It is worth noting that legislation prohibiting the use of traffic-enforcement cameras continues to be introduced by Iowa legislators. This forecast assumes the continuation of the city's program as it currently exists and anticipates annual decreases in revenue as driver behavior around installed camera locations changes.

### General Fund and Trust & Agency Fund Expenditures

Wages and benefits account for 81% of all expenditures in the general fund. General fund wages and other compensation total \$41 million and include all negotiated contract increases for bargaining and non-bargaining entities. Trust and agency fund benefits and compensation costs total \$21 million. The City of Davenport contributes to pension programs operated by the State of Iowa for municipal employees. The two programs for municipal employees are MFPRSI (for public safety personnel) and IPERS (for all other employees). The state-mandated employer contribution rate for public safety pensions through MFPRSI has increased significantly over the past few years above its 17% base amount. The contribution rate will increase in FY 2021 from 24.41% to 25.31% and is projected to remain flat for the purposes of this financial forecast.

Health insurance contributions are expected to increase at a rate of 8.0% per year based on the city's claim experience. Staff continues to closely monitor the health claims and experience. Below is a chart showing the

# Financial Forecast

## FY 2021 – FY 2024

forecasted increases in health insurance costs through the forecast period.

Health Fund	FY 2022	FY 2023	FY 2024
Salaries & Benefits	4,000	4,000	5,000
Health Claims	1,264,000	1,365,000	1,474,000
Liability Coverage	138,000	152,000	167,000
Benefit Fees	29,000	31,000	32,000
Miscellaneous	1,000	1,000	1,000
<b>Total</b>	<b>\$1,436,000</b>	<b>\$1,554,000</b>	<b>\$1,679,000</b>

Supplies and services in the general fund are budgeted at \$4.9 million for FY 2021. This amount is comparable FY 2020 budgeted amount. This expenditure category is expected to increase by no more than 3.0% annually through FY 2024.

Below is a summary of expenditure increases projected for the general fund through FY 2024.

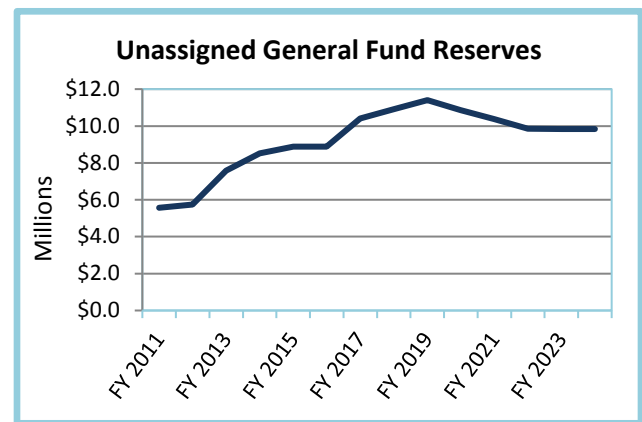
General Fund	FY 2022	FY 2023	FY 2024
Salaries & Benefits	1,220,000	1,256,000	1,294,000
Supplies & Services	99,000	101,000	103,000
Equipment	2,000	2,000	2,000
Allocated Costs	194,000	200,000	206,000
<b>Total</b>	<b>\$1,515,000</b>	<b>\$1,559,000</b>	<b>\$1,605,000</b>

The city council and staff should be prepared to address a projected shortfall of approximately \$973,000 in FY 2021. However, the largest unknown and most conservative component of this estimate involves the State of Iowa completely defunding the commercial backfill in the city's FY 2020. The city will be actively monitoring and lobbying during upcoming legislative sessions to encourage the continuation of this important revenue source.

This forecast predicts a shortfall of \$961,000 in FY 2022 and \$933,000 in FY 2023.

Unassigned fund balance in the general fund is an important factor bond rating agencies consider when determining the financial condition of a city. Bond rating agencies generally reward cities that have a policy regarding unassigned reserves and a management plan in place for maintaining or growing fund balances and diversifying revenue streams in preparation for economic downturns.

The current bond ratings for the City of Davenport are strong investment-grade ratings at AA and Aa3 with Standard and Poor's and Moody's, respectively. Both rating agencies acknowledge strong reserve and liquidity amounts as well as good financial management practices with the city.



In FY 2018, the city council adopted a new liquidity policy and revised the general fund unassigned reserve policy to increase reserve levels. Under the updated general fund unassigned reserve policy, the city will maintain general fund unassigned fund balance between 17% and 25% of operating

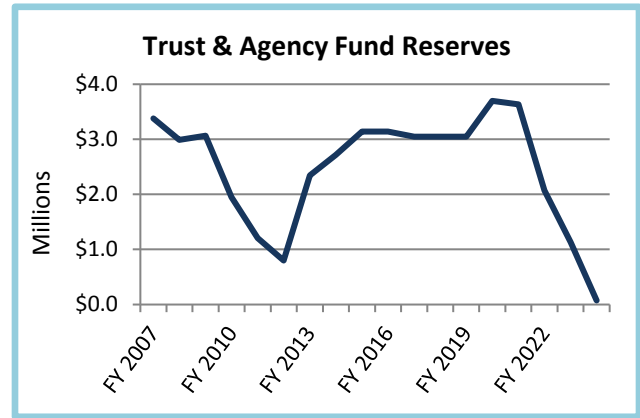


# Financial Forecast

## FY 2021 – FY 2024

expenditures. This financial forecast maintains reserve amounts consistent with this policy. This higher level of reserves not only strengthens the city’s financial position but also prepares the city for potential downturns in the economy associated with job losses, declines in the housing market, or other conditions. The current level of \$12.0 million in unassigned general fund reserves represents 24.8% of general fund expenditures.

The trust and agency fund receives revenue from the trust and agency levy for all taxable property in the City of Davenport and pays for employee benefits. Below is a chart showing projected increases and/or decreases in both revenues and expenditures for each of the forecast years and the resulting budget surplus or shortage.



### Sewer Fund

The sewer fund accounts for revenues and expenses of the sewer system, regional Water Pollution Control Plant, and the Davenport Compost Facility. User fees are paid for sewer services by individual rate payers in Davenport; industrial surcharge fees by identified industrial users; and the Cities of Bettendorf, Panorama Park, and Riverdale. Additional user fees are collected for the tipping fees and the purchase of compost products at the compost facility.

The city council approved 7% increases in the sewer rate for FY 2021 and FY 2022. Beginning July 1, 2020, sewer rates will increase 7% for all customers, and residential customers will see an average increase of \$8.64 on their quarterly bill amounts. These rate increases will position the city to effectively fund debt issued for capital projects mandated by the city’s consent order issued by the Iowa Department of Natural Resources (IDNR).

Expenses for the sewer fund have been increasing over the past several years as debt service payments are made on past bond issuances for sanitary sewer projects, including the westside diversion tunnel. Debt service

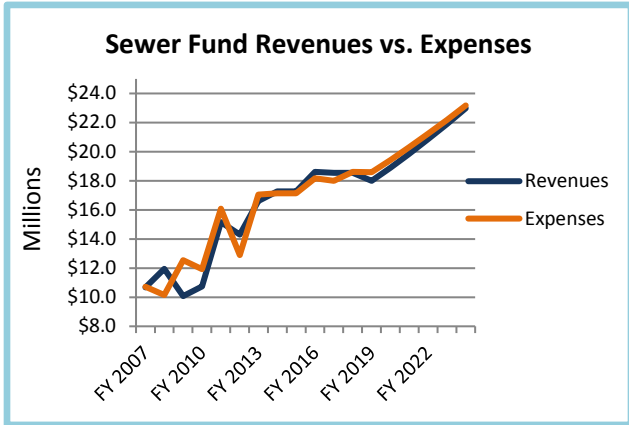
Trust & Agency	FY 2022	FY 2023	FY 2024
Property Taxes	921,000	958,000	996,000
Intergovernmental	(440,000)	0	0
Charges for Services	1,000	1,000	1,000
Transfers In	(276,797)	0	0
<b>Revenue Increase</b>	<b>205,000</b>	<b>959,000</b>	<b>997,000</b>
Employee Benefits	1,682,000	1,816,000	1,962,000
Interdepartmental	84,000	87,000	89,000
<b>Expenditure Increase</b>	<b>1,766,000</b>	<b>1,903,000</b>	<b>2,051,000</b>
<b>Surplus/(Shortfall)</b>	<b>(\$1,561,000)</b>	<b>(\$944,000)</b>	<b>(\$1,054,000)</b>

Again, the largest unknown and most conservative component of this estimate involves the State of Iowa completely defunding the commercial backfill in the city’s FY 2021. This forecast predicts a trust and agency fund shortfall in each of the forecast years of \$1,561,000, \$944,000 and \$1,054,000 respectively for FY 2022, FY 2023, and FY 2024.

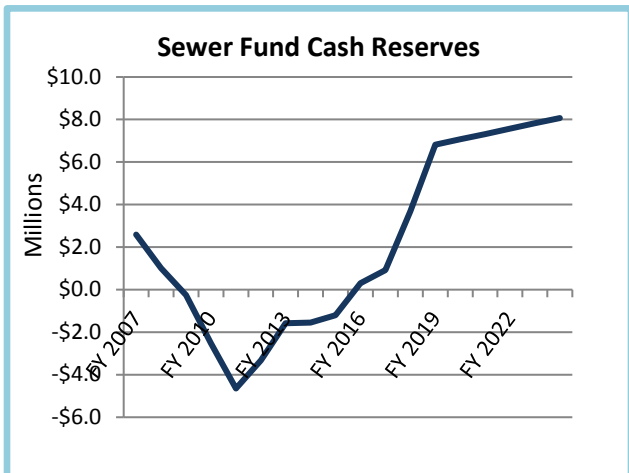
# Financial Forecast

## FY 2021 – FY 2024

payments are expected to remain a significant expense in the sewer fund while numerous other projects needed for the system are completed. In FY 2021, debt service payments will total \$8.1 million.

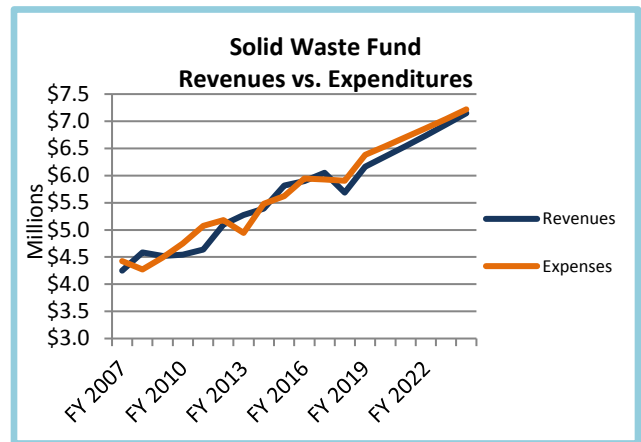


Cash reserves in this fund were exhausted as of the end of FY 2009. In addition to projecting current operations, scenarios including the addition of significant capital projects, requisite debt service and rebuilding this fund's cash reserves were included in the rate model. The sewer fund ended FY 2016 with positive cash levels and is expected to maintain minimal cash reserves throughout the forecast period.



## Solid Waste Fund

The solid waste fund began collecting a fee for garbage collection in FY 2005. In FY 2012, the city council authorized 3% annual increases in solid waste fees to incrementally grow the rate to meet ongoing operating and equipment needs. In FY 2021, rates will increase by the standard 3%. The monthly garbage rates will increase to \$13.41 for small carts, \$17.09 for medium carts, and \$20.80 for large carts. Below is a chart showing the relationship between revenues and expenditures in the solid waste fund.



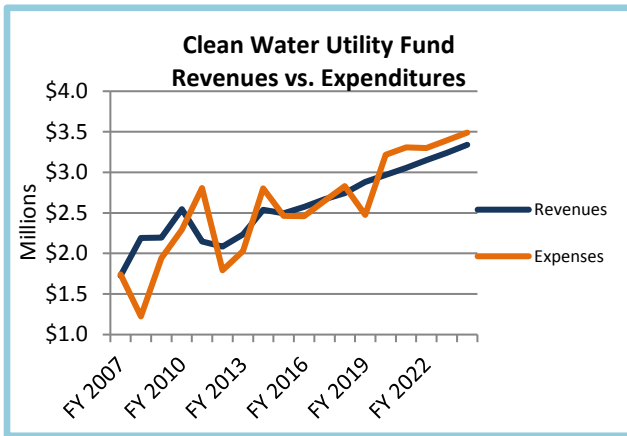
## Clean Water Fund

The clean water utility fund is used to account for revenues and expenses related to the collection and treatment of stormwater runoff. The fee was first implemented in FY 2006 at \$2.32 per equivalent residential unit (ERU) and soon after reduced to \$1.60 beginning in May of 2006. In FY 2012, the city council authorized 3% annual increases in the clean water fee to incrementally grow the rate to meet ongoing operating and project needs. In FY 2021, the fee

# Financial Forecast

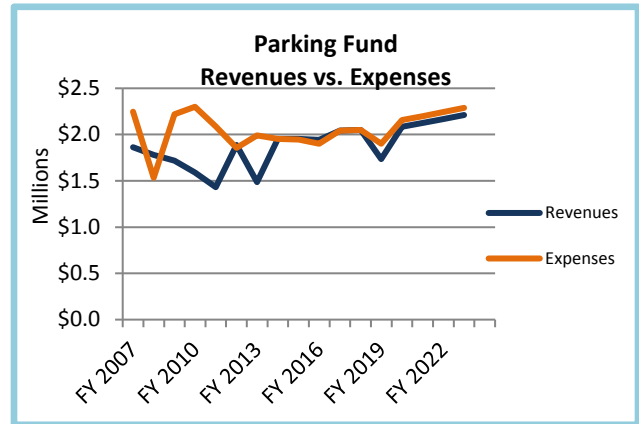
## FY 2021 – FY 2024

will increase from \$2.80 per ERU to \$2.88 per ERU. Following is a chart showing the relationship between revenues and expenditures in the clean water utility fund. Expenses are expected to exceed revenues during the forecast period as additional stormwater projects are undertaken to spend down accumulated cash reserves in the fund.



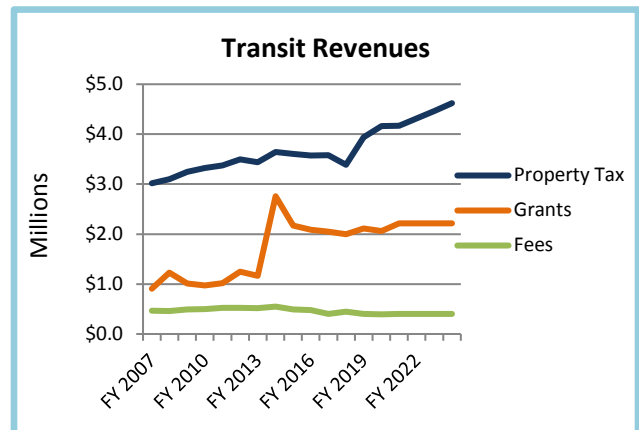
### Parking Fund

The parking fund collects revenues through the parking system from monthly rentals, daily use of the ramps, special events parking, and parking fines. While the parking fund receives sufficient revenue to cover operating and minor maintenance costs at the city's three parking ramps, the majority of debt service costs are covered by the debt service levy and a portion is periodically covered by the downtown TIF fund.



### Transit Fund

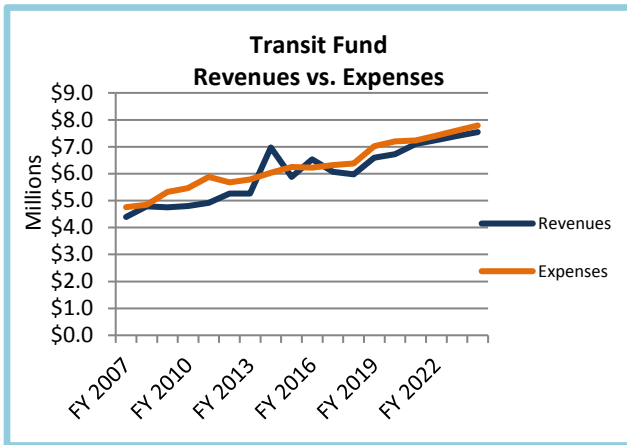
The transit fund receives revenues from three major sources: property taxes, state and federal grants, and charges for service (fees). Property taxes are discussed above in the property tax levy section for the general fund and the trust and agency fund. Federal and state grants have decreased slightly over the past few fiscal years as well as rider fees. Rider fees are projected to remain flat during the forecast period on figures from ridership levels after new routes were implemented in FY 2017. The city recently received five new buses and rehabbed four more. These fleet improvements are expected to reduce maintenance costs during the forecast period.



# Financial Forecast

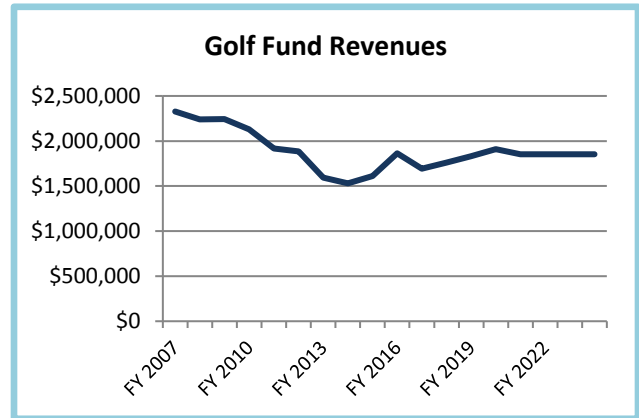
## FY 2021 – FY 2024

Expenses in the transit fund are projected to increase approximately 2.5% per year due to higher personnel costs, with a portion of that being offset by reduced maintenance costs related to new buses. Fuel prices are expected to increase in the short term and gradually over the forecast period.

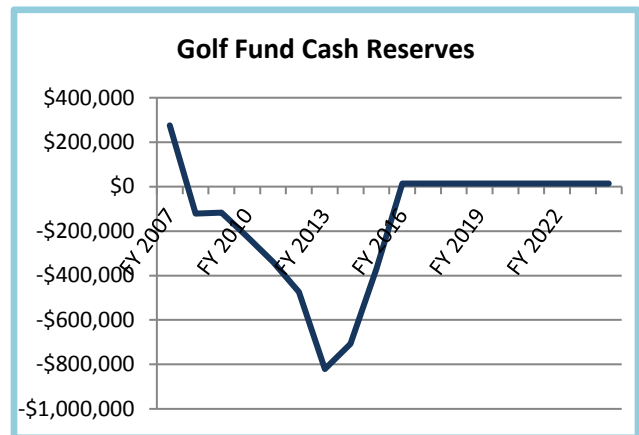


### Golf Course Fund

The golf course fund accounts for revenues and expenses of the city's three golf courses. Fees are collected from golfers who use the facilities, and the funds are used for the operation and maintenance of the facilities as well as capital projects. Golf course revenues have generally declined over the past decade, but show signs of leveling off in the past couple of fiscal years. Revenues in the golf course fund are estimated to remain flat over the forecast period.



City staff and the city council will need to continue exploring long-term solutions to declining revenues if rounds of golf continue to fall during the forecast period.



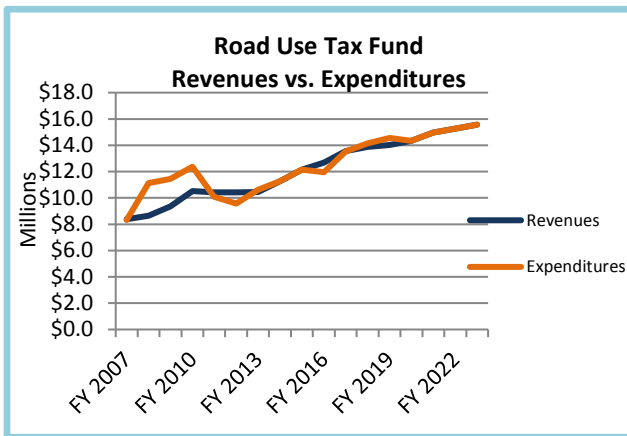
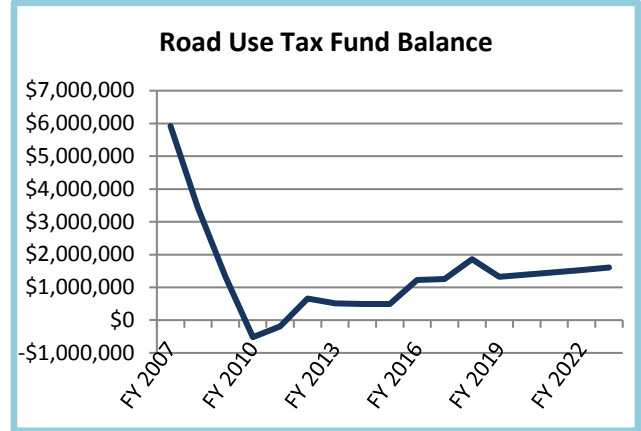
The golf fund is in danger of continuing to require annual subsidies during the forecast period to avoid negative cash balances. If revenue projections continue to fall short and funding for capital projects continues to fall behind, operating costs will need to be reduced and/or the city council may need to consider additional increases in green fees to maintain sufficient cash reserves.

# Financial Forecast

## FY 2021 – FY 2024

### Road Use Tax Fund

The road use tax fund is a special revenue fund that receives state-shared revenue from the State of Iowa and uses these funds for city services related to the maintenance and operations of Davenport roadways. Road use tax fund expenditures experience some volatility due to harsh winters, floods, and an increased need for street maintenance. Revenues are expected to continue growing close to historical trends around 2% a year for the forecast period.



For several years, the city has been working to incrementally re-establish a healthy amount of reserves for future operational needs in the road use tax fund. The fund returned to a positive cash balance in FY 2012 and is expected to remain positive through the forecast years.



City of Davenport

BUDGET

**FY 2021**

Department Business Plans

# Administration Department 2021 Business Plan

## Administration

### Objective

The purpose of the City Administrator's Office is to manage and support the city's daily operations. The city administrator carries out the policies that are established by the mayor and the city council and coordinates the work of all city departments.

### Core Services

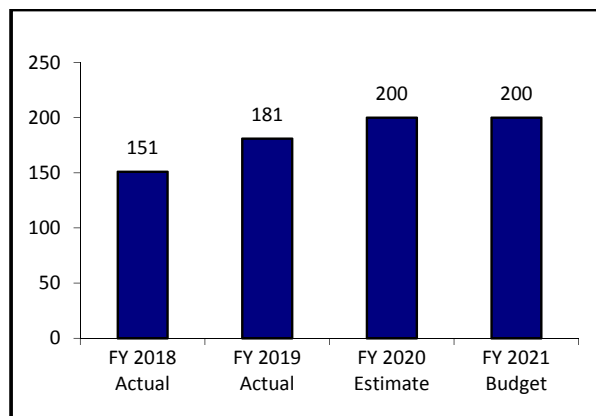
- Direct the day to day operations of the city.
- Prepare and administer the City Administrator work plan.
- Prepare the agenda for city council meetings.
- Process Freedom of Information Act requests.
- Record public meetings.

### Semi-Core Services

- Process special event applications and coordinate internal staff response.
- Maintain the city's communications platforms such as the website and Facebook page.
- Assist the mayor and staff with boards and commission appointments and application management.

### Key Performance Indicators

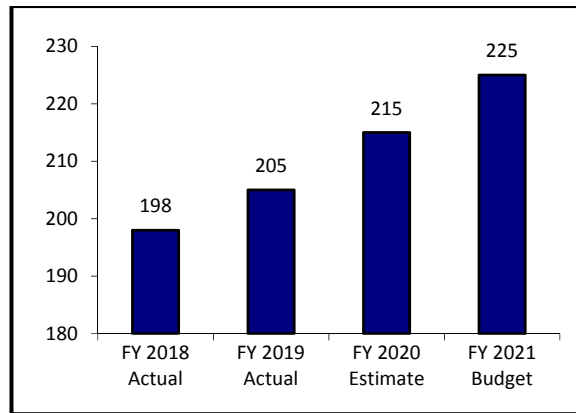
- Number of FOIA Requests Processed



The deputy city clerk is responsible for receiving and responding to FOIA requests. Requests are

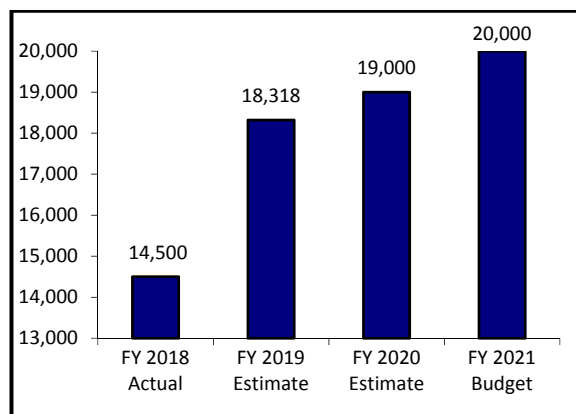
typically fulfilled within ten business days of receipt of the request.

- Number of Special Event Applications Processed



The deputy city clerk is responsible for the processing of special events applications. Requests are routed to multiple city departments to ensure a safe and organized event.

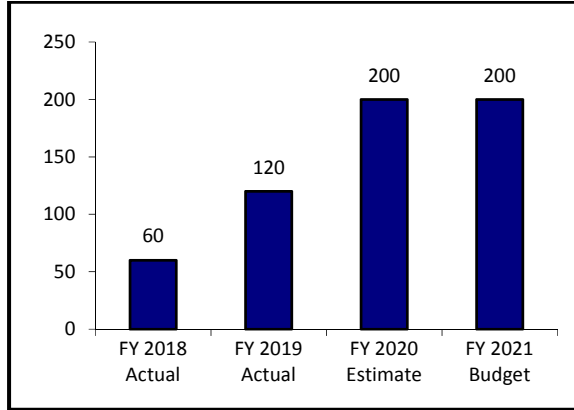
- Number of Followers on the City's Facebook Page



The City Administration Department maintains the city's Facebook page and is responsible for the dissemination of information through that platform.

# Administration Department 2021 Business Plan

## ➤ Number of Public Meetings Recorded



The City Administration Department is responsible for recording public meetings and uploading them to proper channels for public access. The number of recorded meetings is expected to increase in FY 2020 as a result of now recording all board and commission meetings.

### Short-Term Goals



- In conjunction with the Information Technology Department, upgrade the media equipment in the council chambers and the police department community room for more efficient transmission of public meetings.



- Work with consultants to complete the city's strategic communications plan including brand identity and social media analysis.

### Long-Term Goals



- Implement the visual identity portion of the strategic communications plan throughout city departments.





# Finance Department 2021 Business Plan

## Finance Administration

### Objective

Guide and direct the activities of the Finance Department to ensure that departments and the city council have the financial resources available to effectively provide city services.

### Core Services

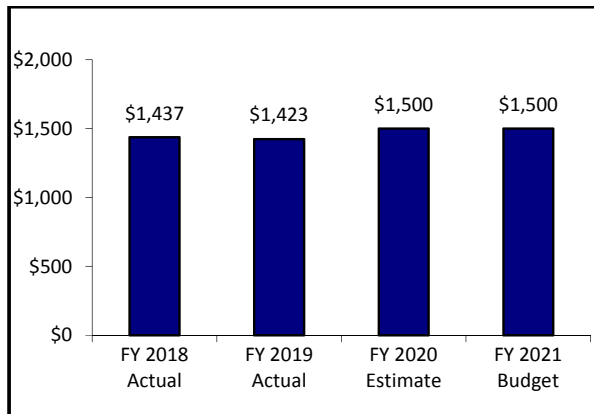
Core services include the issuance of debt, budget development (operating and capital improvement budgets) and monitoring, compliance with federal, state and city ordinances, and completion of the annual audit.

### Semi-Core Services

Semi-core services include check issuance, financial planning, agenda preparation, monthly reporting, support for purchasing, and support to boards and commissions.

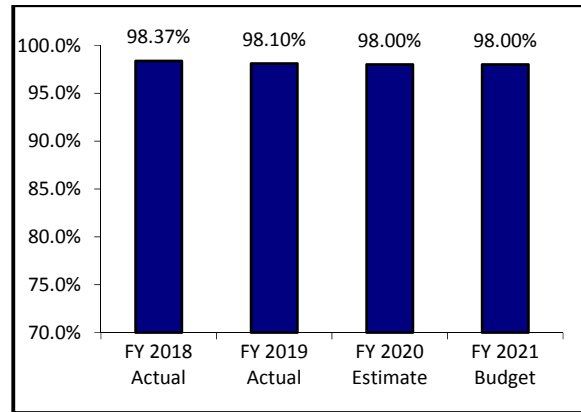
## Key Performance Indicators

### ➤ Net Bonded Debt per Capita



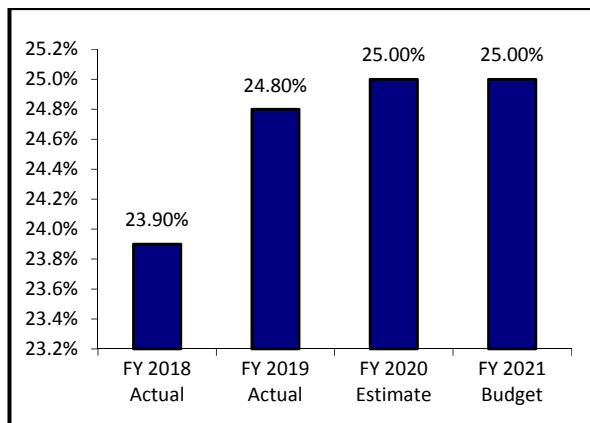
Rating agencies look at this trend to see if debt service is significantly increasing per capita. If so, this measure would be a warning sign that debt is increasing too fast for the population of the community. The goal is to maintain this amount at less than \$1,500 per capita.

### ➤ Property Tax Collection Rate



Rating agencies look at this trend as a measure of the local economy. Collection rates that fall below 92% are a warning sign that the local economy is in a severe crisis. The goal is to maintain this percentage at 98% or better.

### ➤ General Fund Unassigned Fund Balance



The city council's goal is to maintain a General Fund unassigned fund balance of between 17% and 25%.

# Finance Department 2021 Business Plan



## Short-Term Goals

-  • Obtain the GFOA's Comprehensive Annual Financial Report Award.
-  • Obtain the GFOA's Distinguished Budget Presentation Award.

## Long-Term Goals

-  • Obtain the GFOA's Comprehensive Annual Financial Report Award.
-  • Obtain the GFOA's Distinguished Budget Presentation Award.



# Finance Department 2021 Business Plan

## Revenue Division

### Objective

The purpose of the Revenue Division is to bill and collect city revenues in a timely and effective manner and to invest monies with minimal risk to the city while maximizing investment return.

### Core Services

To provide exceptional customer service to residents while coordinating the billing and collection of city revenues and the investment of monies in compliance with city ordinance, state law, federal law, and the annual audit. The Revenue Division bills and collects the city's 40,000 utility customers for sewer, solid waste, and clean water fees along with other city fees and fines such as code enforcement, licenses, yard waste, parking tickets, and speed and red light camera tickets. In addition, the division maintains the city's investment portfolio.

### Semi-Core Services

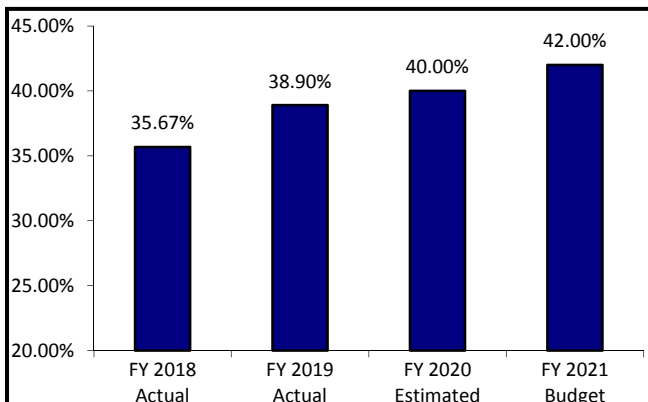
Revenue provides financial reporting, cash flow projections, and management reports.

### Service Enhancements

Assist departments with billing, collection, and reporting of city revenue.

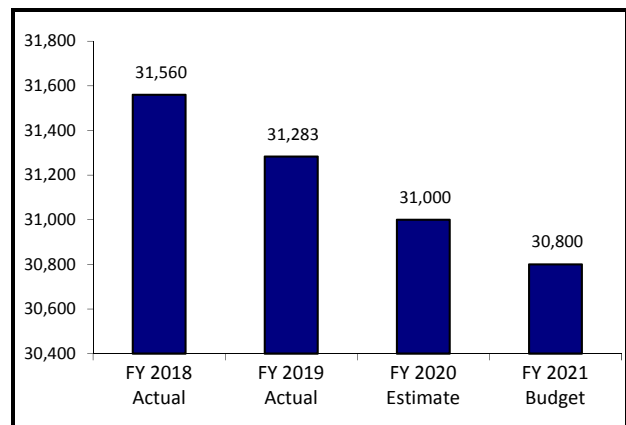
### Key Performance Indicators.

- Percent of Automated and Electronic Payments



Customers having bills processed electronically via the automatic clearing house (ACH), web payment, or at FISERV payment centers provide an operational efficiency for the division. The city receives payments on a timely basis, and the system is able to automatically apply payments to customers' accounts with limited employee interaction.

- Manual Payments Processed per Full-Time Equivalent (FTE)



The number of payments processed per FTE is calculated by taking the total of both manual and automated payment receipts that the Revenue Division applies to accounts during the fiscal year and dividing them by the number of employees in the Revenue Division. This number does not include payment transfers, adjustments, refunds, or reversals.

# Finance Department 2021 Business Plan

## Short-Term Goals



- Allow customers to access and print licenses online.



- Replace credit card merchant for Tyler Cashiering and IVR and establish reconciliation process.



- Cross train staff.

## Long-Term Goals



- Make conducting business with the Revenue Division as clear, simple, and efficient as possible.



- Develop, retain, and value a high-quality workforce.

# Finance Department 2021 Business Plan



## Accounting

### Objective

The purpose of the Accounting Division is to provide internal controls and financial information to city management so that they may manage their business goals and meet their financial reporting needs.

### Core Services

- Accounts payable (AP) maintains the city vendor file and processes vendor payments in accordance with administrative policies.
- Payroll is charged with maintaining all personnel files as they pertain to payroll issues, interpreting union contracts, and maintaining the city's employment tax records

### Semi-Core Services

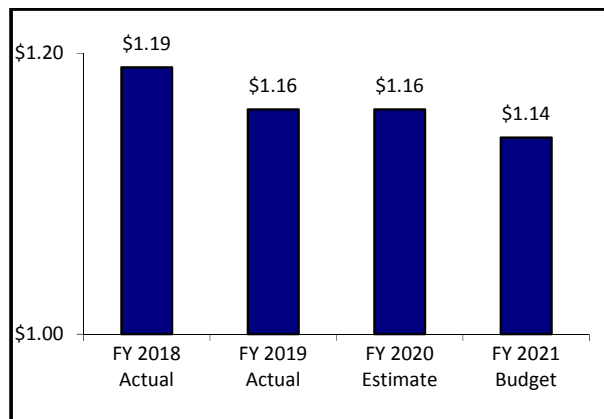
- Prepare annual 1099 tax forms.
- Maintain accounts payable records for city archives.
- Complete employment and wage verifications.
- Maintain system parameters for the city's timekeeping system.

### Service Enhancements

Assist departments, citizens, and various agencies with information requests.

### Key Performance Indicators

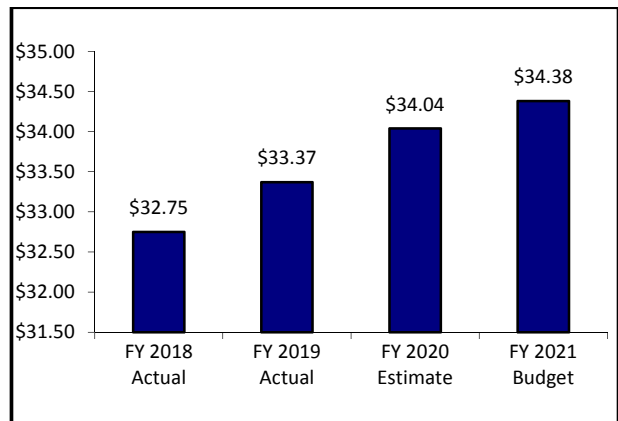
- Cost per AP Transaction Processed



Staff maintains vendor files, reviews invoices for accuracy and matches them with purchasing and receiving documents for payment. P-card transactions are reviewed to verify proper documentation and funding before they are posted to the general ledger.

The Accounting Division's goal is to keep cost under \$1.25 per transaction.

- Support Payroll Cost per Employee per Year



Payroll checks are issued in accordance with five union contracts, as well as city administrative polices. Payroll staff is responsible for maintaining pay rates, special pays, tax tables, deductions, leave balances, and filing monthly, quarterly, and annual payroll tax forms and issuing annual W-2 tax statements for all city employees. The Accounting Division's goal is to support each employee for less than \$35.00 annually.

### Short-Term Goals

- Digitize employee payroll documents.
- Convert microfilmed documents to digitized format.

### Long-Term Goals

- Update written processing procedures.

# Finance Department 2021 Business Plan



## Purchasing

### Objective

The purpose of the Purchasing Division is to oversee the procurement and acquisition of goods and services related to the operation of city business such that resources are preserved and citizens' taxes are maximized.

### Core Services

The core service of the Purchasing Division is to oversee the procurement and acquisition of goods, services, and construction services related to the operation of city business.

- Coordinate purchasing activities
- Approve departmental purchases in compliance with the city's purchasing ordinance and state and federal laws
- Process competitive bids, requests for qualifications, requests for information, and requests for proposals
- Approve P-Card Statements and review purchases made and GL accounts used.

The purpose of public bidding is to eliminate favoritism, fraud, and corruption; avoid misuse of public funds; and stimulate advantageous market place competition.

### Semi-Core Services

The semi-core services include establishing bidder lists, disadvantage business enterprise (DBE) monitoring, preparation of council agenda items, purchasing policy review, handling vendor complaints regarding bids or requests for proposals, approving P-Card purchasing statements, handling problems with vendors that have contracts, holding DBE and targeted small business training sessions regarding how to do business with the City of Davenport and how to use the electronic bid submission system, and track financial conflict of interest issues.

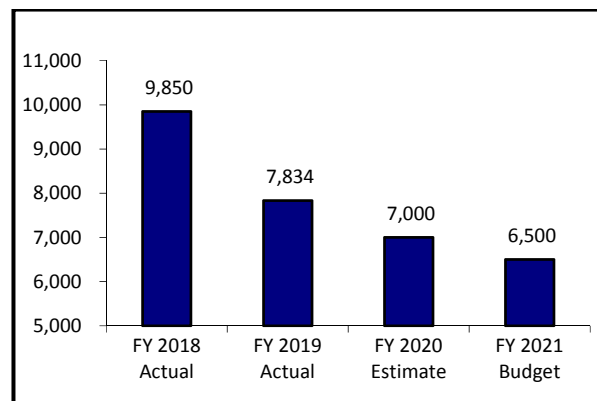
### Service Enhancements

Service enhancements include department training of the purchasing policy and software, training of the P-Card policy and new P-Card program, assisting departments with purchasing

requirements, advising departments regarding purchasing policies, and overseeing vendors' questions and any problems that arise between the departments and vendors. The Purchasing Division also maintains title files for the city's fleet of vehicles and equipment. All certificates of insurance for vendors and contractors are kept on file in the Purchasing Division.

### Key Performance Indicators

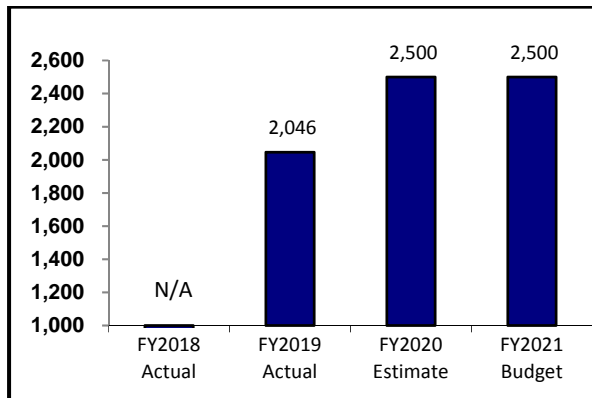
- Number of Purchase Orders Approved by the Purchasing Office per Purchasing Employee



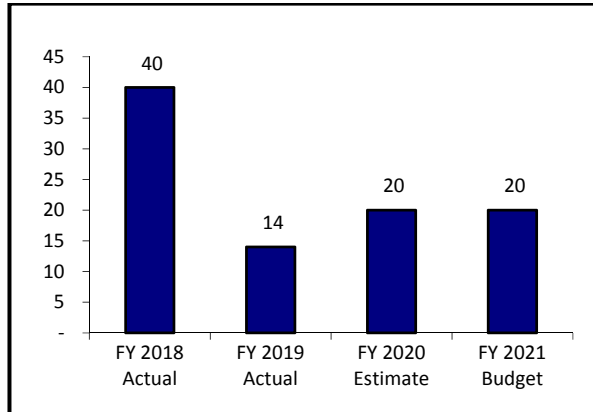
The Purchasing Division approves all purchase orders entered by city employees. A purchase order is generated each time goods or services are acquired by a city department or division. The division is projecting a decrease in the number of purchase orders approved per purchasing employee in FY 2021 due to the city's new initiative to implement purchasing cards. There are still some goods or services that need to be paid for with a purchase order.

# Finance Department 2021 Business Plan

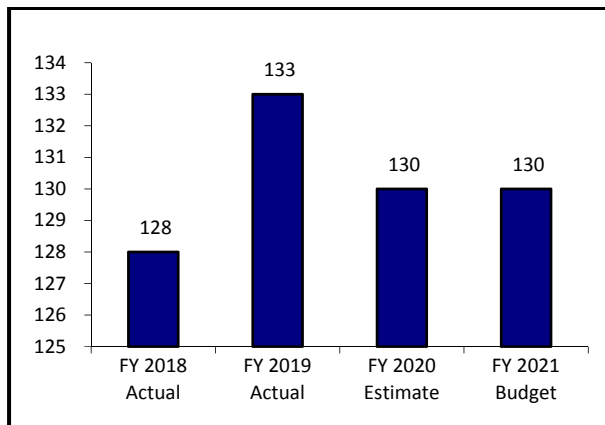
- Number of PCard Transactions Approved by the Purchasing Office per Purchasing Employee



- Number of Request for Written Quotes Processed by the Purchasing Division



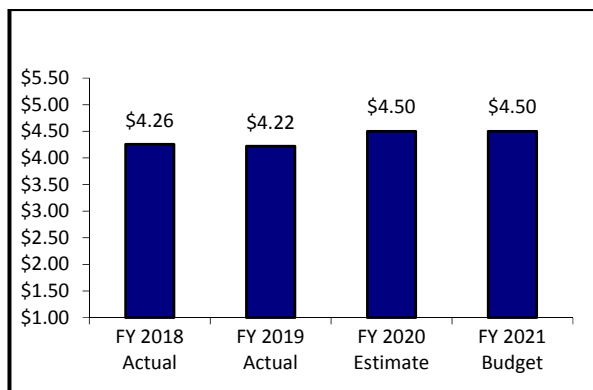
- Number of Bids/RFPs Processed by the Purchasing Office



Acquisitions over certain dollar thresholds must be processed as bids or requests for proposal.

Purchases between \$10,000 and \$50,000 require a request for written quotes (RFWQ). This process is completed via the city's electronic system. The number of usable quotes has increased because more vendors are notified. The purchasing division processes the RFWQ, and after the deadline for quote submission a tabulation is sent to the project manager to review quotes and decide on an award. The initial spike in written quotes processed in FY 2018 is due to FY 2018 being the implementation year for the process.

- Total Dollar Savings Obtained through Bids in Millions

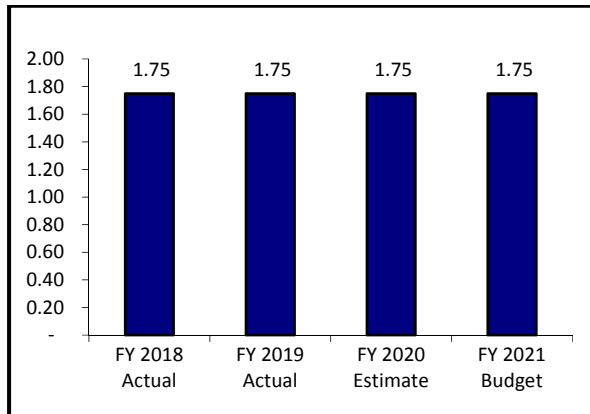


This measure is calculated by taking the sum of the averages of all submitted bids and subtracting the awarded bid prices. This measure demonstrates the truest form of savings the city

# Finance Department 2021 Business Plan

experiences through the function of the purchasing office.

➤ **Bid Processing Timeframe (In Days)**



The time frame for bid processing is the date that all information is received from the requesting department to the date that bids are issued.

### Short-Term Goals



- Organize and hold, as needed, training workshops regarding the electronic bid submission system.



- Continue to train departments on the importance of the purchasing policy and the benefits of competitive bidding.



- Continue training departments on the p-card policy and expanding the city's purchasing card system, allowing more small purchases to be made with purchasing cards.

### Long-Term Goals



- Continue staff educational opportunities to better serve the city's purchasing needs including federal funding workshops and contract classes.



- Continue to inform all city departments and vendors of the city's purchasing policy and ensure adherence to those rules.



# Finance Department 2021 Business Plan



## Risk Management

### Objective

The purpose of the Risk Management Division is to reduce, eliminate, or transfer risk of loss to protect the assets of Davenport taxpayers.

### Core Services

- Develop and initiate risk programs to protect city workers, city assets, and Davenport's citizens.
- Procure insurance coverage that is equitable yet adequate to protect the city assets in the event of loss.
- Analyze, manage, and process all claims for losses including workers compensation, auto liability, and property damage.

### Semi-Core Services

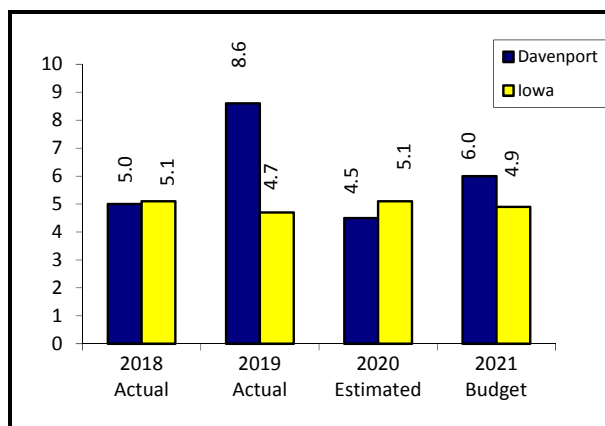
Assist all departments and divisions with loss prevention training and education for continuous improvement.

### Service Enhancements

Provide timely information to all departments related to losses incurred and help plan loss prevention programs.

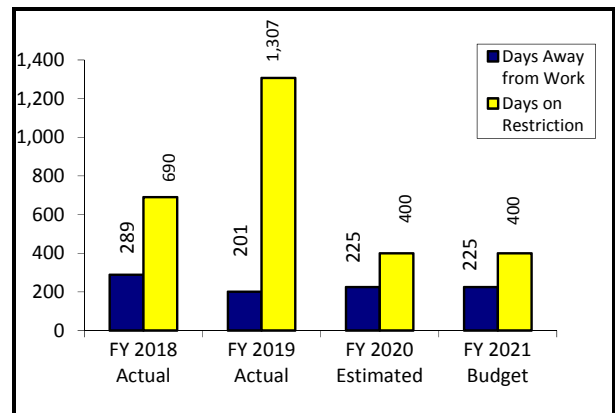
### Key Performance Indicators

- OSHA Recordable Incident Rate (Calendar Yr.)



One key to tracking the success of a safety process is the reduction of the annual recordable injury rate to levels at or below the state average benchmark.

- Lost/Restricted Work Days From Injuries



Loss of production from injuries is a significant cost to the organization. Lost/restricted days are a key indicator of injury severity. Addressing severity creates positive trends in lost/restricted days, which aids in maintaining organization productivity levels.

### Short-Term Goals



- Standard reports on lost workdays, year-to-date comparisons, and trend data on injuries and accidents.
- Expand utilization of the on-site health clinic.
- Continue implementation the Safe "D" citywide safety process.
- Continuing education for Risk Division personnel.
- Audit the records keeping function of the Risk Division.
- Complete last phase of property valuation appraisals.

# Finance Department 2021 Business Plan

## Long-Term Goals



- Full implementation of the Safe “D” safety process.



- Continued reduction of accidents and injuries through implementation of the Safe “D” safety process.



- Targeted and prioritized audits of City operations.

# Information Technology 2021 Business Plan



## Information Technology

### Objective

To provide technology solutions that meet user needs while delivering the highest level of customer satisfaction. Help reduce business expenses by solving service delivery needs through process automation, thereby lowering operating costs and increasing productivity of city departments while at the same time delivering satisfactory customer service to end users.

### Core Services

The Information Technology (IT) Department supports the following core services: email, Internet, print, data storage and retrieval, data protection and disaster recovery, telecommunications services, financial application support, public safety application support, citywide physical network connectivity, business process improvement, vendor monitoring, maintenance, and contract enhancements.

### Semi-Core Services

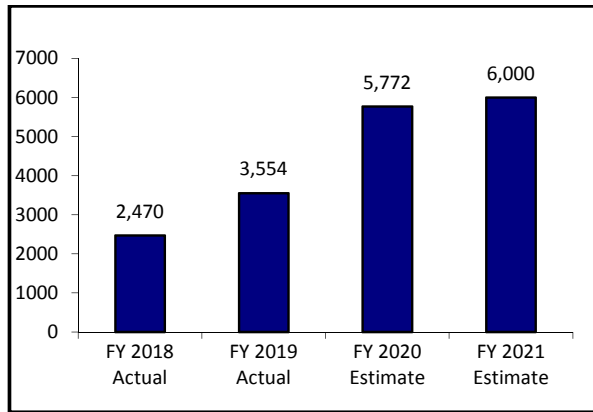
Data backup and recovery, application development, business process workflow review, break fix, help desk, video surveillance, and fiber network.

### Service Enhancements

- IT security training & audits
- Zero client terminal replacement
- Video conference improvements
- Virtual system & network upgrades

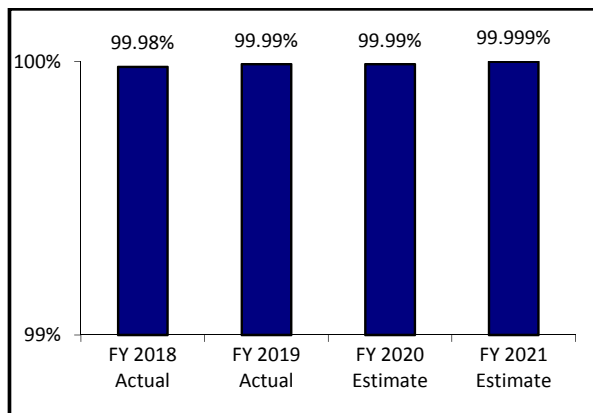
## Key Performance Indicators

### ➤ Help Desk Tickets Closed Annually



As of FY 2019, all departments are required to enter a support request, known as a Help Desk Ticket, to receive service. FY 2020 and FY 2021 estimates are higher to reflect the implementation of this new requirement.

### ➤ Percentage of Uptime



The information technology department strives to keep the city's system up 100% of the time.

## Short-Term Goals









- Begin yearly end user development and security awareness training.








- Install improvements to the virtual environment.

# Information Technology 2021 Business Plan

-  • Restructure the city's internal network.
-  • Complete the RiverCenter Wireless upgrade.
-  • Adjust the IT Department's services bill back process for the city.
-  • Investigate the potential for mobile camera units.
-  • Upgrade the City Hall datacenter.
-  • Develop an IT Department job shadow program in partnership with Davenport Schools and EICC.

## Long-Term Goals

-  • Expand the city-wide fiber network.
-  • Expand the footprint and availability of street intersection cameras.
-  • Complete an all-city facilities wireless upgrade.
-  • Increase cross-training opportunities for IT Department employees.
-  • Reduce costs through cloud computing.

# Human Resources Department 2021 Business Plan



## Human Resources

### Objective

The purpose of the Human Resources Department is to ensure compliance of all employment practices so all city departments can effectively deliver services to citizens including personnel management, providing learning programs, providing consulting services, facilitating procedure guidance, and overseeing total compensation.

### Core Services

- Coordinate and maintain all official personnel files, medical files, disciplinary files, civil service documentation, Americans with Disabilities Act (ADA) compliance, and equal employment opportunity commission (EEOC) compliance.
- Maintain historical employment records related to seniority and civil service compliance.
- Conduct annual performance appraisals and provides institutional knowledge used for succession planning.
- Manage the online tracking system, identify qualified labor pools, recruit applicants, develop legal and effective screening tools, coordinate with the civil service commission, and provides recommendations on future workplace trends.
- Review and update existing policies and procedures, implement new policies, audit and ensure compliance with collective bargaining units, facilitate labor management meetings, provide conflict management, and coordinate state reporting requirements.
- Manage contract with third-party administrators for health, prescription, dental, vision, life and disability insurance, PPO networks, and 457 deferred compensation plan providers.

### Semi-Core Services

Provide consulting to departments on proper storage and handling of sensitive personnel files,

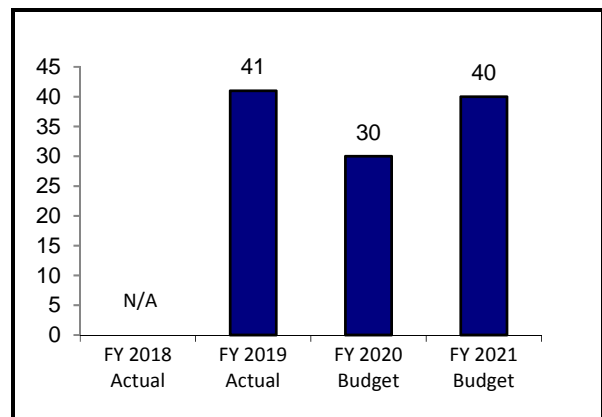
conduct new-hire orientation, provide in-depth background reviews of candidates, provide conflict resolution to department managers and employees, conduct salary studies and job analyses.

### Service Enhancements

Provide centralized data compiling and reporting for departments. Participate in job fair and direct recruiting for departments. Provide mediation services. Provide consultation to departments on workforce efficiency and re-organization impacts and strategies.

### Key Performance Indicators

#### ➤ Civil Service Recruitments



The Human Resources Department, in partnership with the Civil Service Commission, follows the guidelines outlined in Iowa Code in order to employ qualified candidates for open positions.

In FY 2019, 41 lists were created to fill open vacancies. This new indicator and tracking tool became effective in FY 2019.

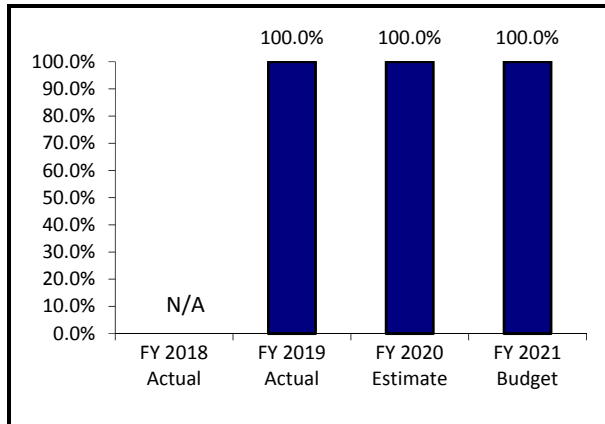
FY 2019 proved a higher number of recruitments due to the Voluntary Early Separation Program, and numerous vacancies in both Fire and Police. It is not anticipated that the FY 2020 recruitments will match those of FY 2019, but in FY 2021 it is

# Human Resources Department 2021 Business Plan

likely that there will be an uptick of recruitments due to the expiration of lists created in FY 2019.

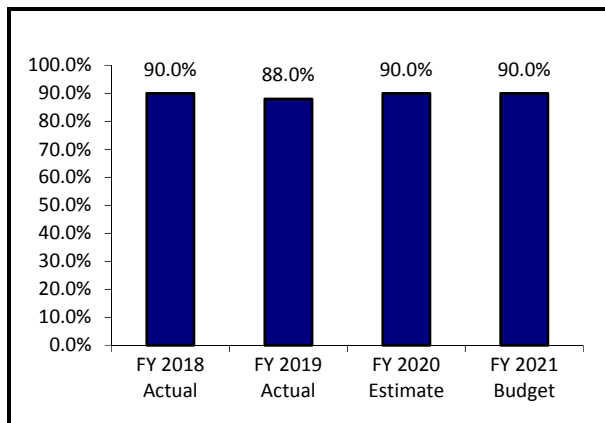
indication of how well the employee is suited for his or her position.

## ➤ New-Hire Onboarding



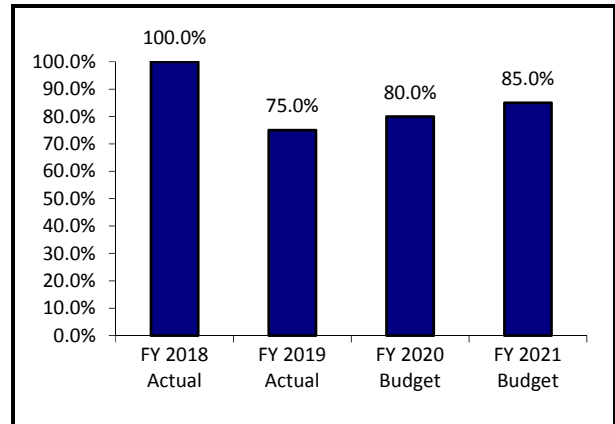
The onboarding process provides new employees with information regarding their city employment beginning from the day the individual accepts a position. The full implementation began in FY 2019, and curriculum development continues. FY 2020 is anticipated to be the first year for all employees, both full-time and part-time permanent, to receive a new hire orientation.

## ➤ Job Fit



This measure indicates the percentage of new employees who successfully complete their probationary period. This measure is an

## ➤ Grievance Management



This measure indicates the percentage of step 3 grievances successfully resolved prior to arbitration. Grievance settlements reduce arbitration costs and facilitate friendly labor relations.

## Short-Term Goals



- Implement a city-wide training curriculum on a variety of topics including a continued focus on supervisor and middle-management training.



- Continue evaluating health insurance cost reduction strategies in cooperation with other regional and state partners.



- Successfully negotiate collective bargaining agreements for AFSCME, AFSCME-Lib, Transit, and Teamsters.

## Long-Term Goals



- Develop a minority recruitment strategy for all full-time job openings.

# Community & Economic Development 2021 Business Plan



## Community and Economic Development Department

### Objective

The objective of the Department of Community and Economic Development is to elevate the quality of life for Davenport citizens. This objective is accomplished through:

- Thoughtful planning, design, construction, and regulation of the built environment through the city's codes and ordinances.
- Provision of technical assistance and administration of programs to further the implementation of city plans and goals, to provide safe and affordable housing, and to assist in job creation and retention.

### Core Services

Provide staff and technical support to:

- Plan & Zoning Commission
- Zoning Board of Adjustment
- Historic Preservation Commission
- Riverfront Improvement Commission
- Design Review Board
- Citizens Advisory Committee
- Davenport Housing Commission

Conduct general development and site plan review; maintain and update the comprehensive plan; administer the Section 8 voucher and public housing programs; oversee delivery of Federal- and State-funded programming and grant accountability for housing rehabilitation, redevelopment, blight reduction, and other related housing and public services; assist businesses expanding in Davenport or considering locating to Davenport.

### Semi-Core Services

Administer incentive/assistance programs including:

- Urban Revitalization Tax Exemption Program
- Workforce Housing Tax Incentives Program
- High Quality Jobs Program

Streamline and update the zoning ordinance reflecting best practices; provide technical assistance for neighborhood plans; flood plain

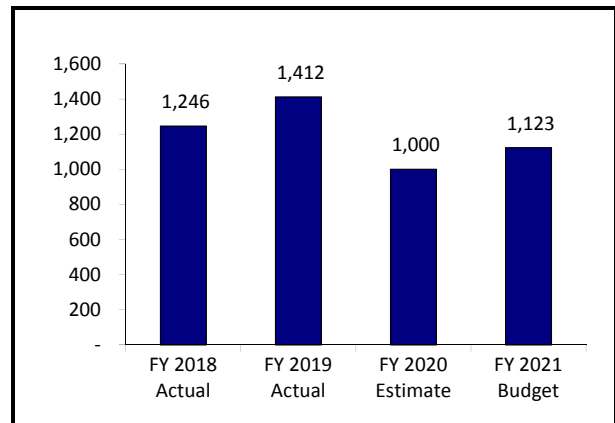
management; generate 5-year consolidated plan, annual plans, and annual performance reports.

### Service Enhancements

Respond and assist with initiatives originating from the mayor, aldermen, city administrator, or other departments.

### Key Performance Indicators

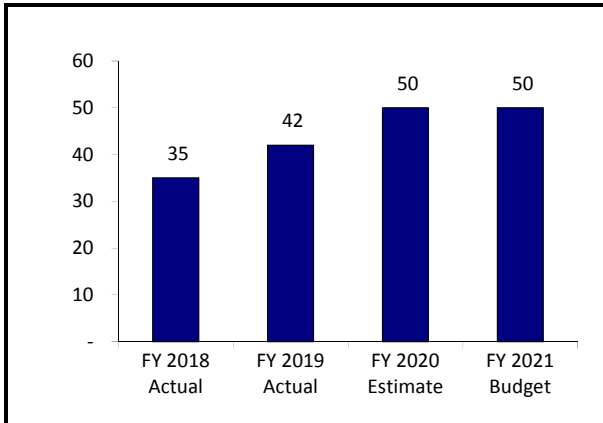
- Total Number of Persons Directly Served through CDBG Funded Programs



CDBG programs include social services, housing rehabilitation, home ownership, and economic development programs. There continues to be an increasing demand in the programs providing services and activities for youth, seniors, special needs populations, and abuse victims as well as a growing interest in economic development assistance for job creation by small business entrepreneurs. As federal funding streams decline however, the number of persons able to be served is expected to decline over time. Several programs have stopped applying for CDBG funding in recent years, or changed their service model in ways that serve fewer residents as less funding is available from a variety of sources.

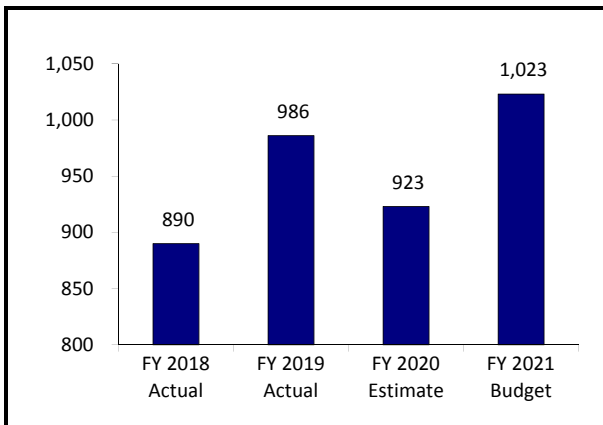
# Community & Economic Development 2021 Business Plan

➤ **Number of Neighborhood Meetings Facilitated or Attended**



Staff continues to be a resource for neighborhood groups, especially for newer groups in the formation stage but only attends when necessary to achieve program goals. During the next fiscal year, several meetings will be held with neighborhood leaders and other stakeholders related to the Housing Needs Assessment and the Five Year Consolidated Plan.

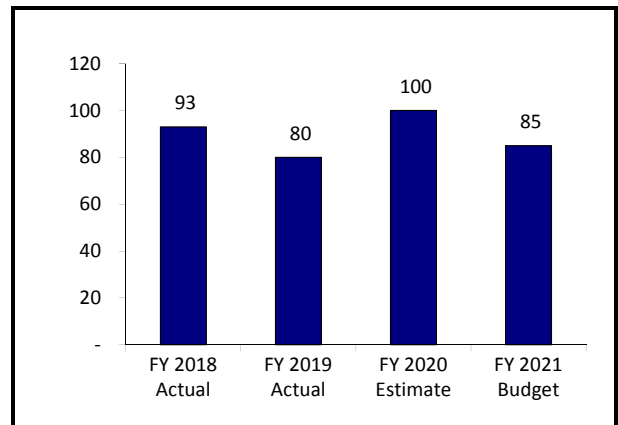
➤ **Number of Housing Units Made Available to Provide Safe and Affordable Housing**



It is anticipated that the number of housing units to be rehabilitated through CDBG and HOME may decrease as federal funding decreases and as the impact of switching to a deferred and/or forgivable loan product begins to decrease program income streams for HOME and CDBG.

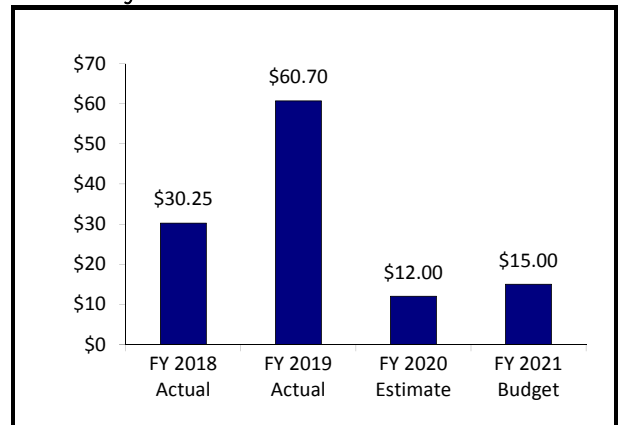
The numbers also include maintenance/oversight of city-owned scattered site housing, assisted housing, and administration of the Section 8 program. The projected increase overall is due to the ability to assist additional families through the Section 8 program and the new Davenport DREAM Project.

➤ **Number of Business Outreach Projects**



Job recruitment and retention efforts are dependent in part on face-to-face meetings and guiding businesses through the assistance process. The city continues to address the needs of the business community through the business connection program in conjunction with QC First, CDBG loan programs, State of Iowa incentive programs, and various tax incentive programs.

➤ **Private Investment Leveraged for Every \$1 of City Investment**





# Community & Economic Development 2021 Business Plan

The city utilizes incentives for projects that might otherwise not happen. Project assistance is most often for job creation and property improvements.

The use of property tax incentives (TIF and URTE) has been a valuable tool to incentivize business growth without providing upfront loan or grant resources. The URTE program was the main property incentive used for commercial and industrial projects. FY 2019 saw a larger than expected increase in the amount of private dollars leveraged due to a project by Cobham Mission Systems. This project involved a large capital investment, but a relatively small increase in property taxes. Therefore, the private dollars leveraged were skewed higher than in recent years.



- Increase occupancy and essential services offered in strategic neighborhood business districts.



- Incorporate input gathered through the neighborhood planning process as one of the criteria for prioritizing projects and activities.



- Focus resources to achieve measurable redevelopment through sympathetic infill and rehabilitation.



- Develop a strategy to undertake a new comprehensive plan process within the next three years.

## Short-Term Goals



- Implement the new zoning ordinance and conduct regular code and map amendments to address errors and omissions as necessary.



- Improve development review process through updating codes and permitting systems.



- Development of revitalization strategies for key commercial corridors.



- Monitor and review Kraft Building revitalization plan.



- Develop strategies and plans for the city-wide council goal of urban revitalization.



- Continue coordination of economic development activities and associated marketing opportunities with partners.



- Engage stakeholders along Mid-and/or North-Brady Corridor in branding/visioning.

## Long-Term Goals



- Continue progress on I-280 & Locust economic development plan.

# Civil Rights Commission 2021 Business Plan

## Civil Rights Commission

### Objective

The purpose of the Davenport Civil Rights Commission (DCRC) is to secure for all individuals within the city freedom from discrimination because of race, color, religion, creed, sex, sexual orientation, gender identity, national origin or ancestry, age, mental or physical disability, marital status, and familial status in the areas of employment, housing, public accommodation, education, and credit.

### Core Services

Anti-discrimination law enforcement which includes mediation/conciliation, investigation, issuance of findings, public hearings, civil rights education, and remedial action necessary to effectuate the purposes of the ordinance. In employment and public accommodation the DCRC seeks to provide the community with the tools to attract and maintain a diverse community and workforce. In housing the DCRC provides enforcement, education, and outreach to ensure that the City of Davenport is a safe and welcoming community and works diligently to meet reporting and enforcement requirements necessary for the receipt of Department of Housing and Urban Development (HUD) grants for the city.

### Semi-Core Services

Completion of monthly and annual reports, monthly meetings, monitoring and recommending civil rights, budget management, and professional development.

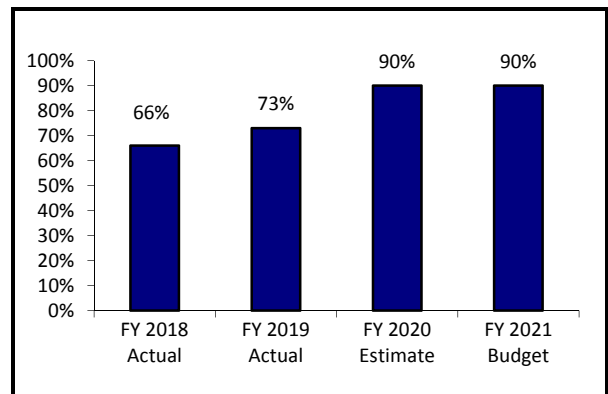
### Service Enhancements

The DCRC engages in civil rights projects, partnerships with community organizations, multicultural community activities, and participation in other educational activities, community conversations, cultural competency training for employers, expansion of Americans with Disabilities Act/Rehabilitation Act Section 504 education and enforcement in the city, accessibility always campaign with city

businesses and civil rights assistance to other city departments.

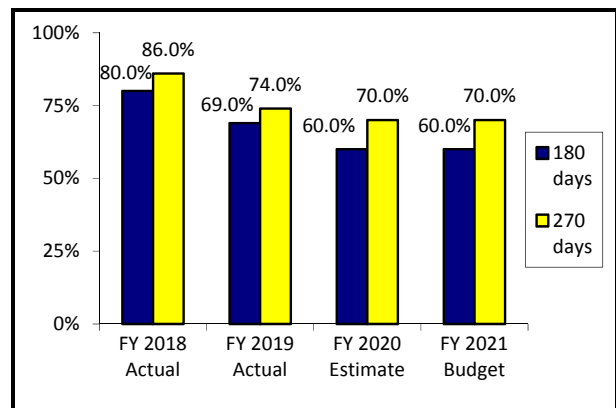
### Key Performance Indicators

- Percentage of Investigations Completed Compared to Complaints Filed



The purpose of the civil rights ordinance is to enforce anti-discrimination laws within the City of Davenport. The number of complaints filed, resolved, and closed reflects the level of law enforcement achieved, with 90% as the standard. One hundred and sixty-seven complaints were filed in FY 2019, and one hundred twenty two were investigated and resolved.

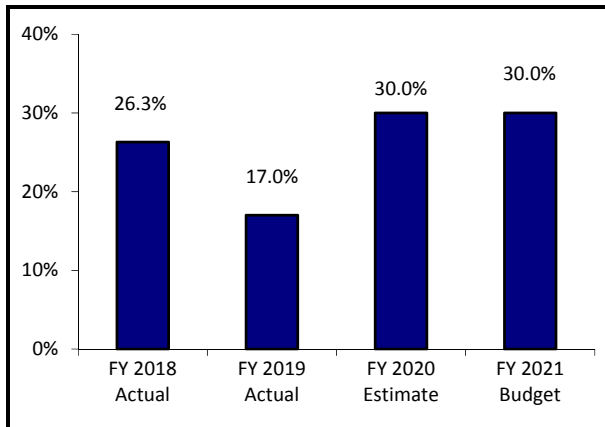
- Percentage of Complaints Resolved in Target Time Frames



# Civil Rights Commission 2021 Business Plan

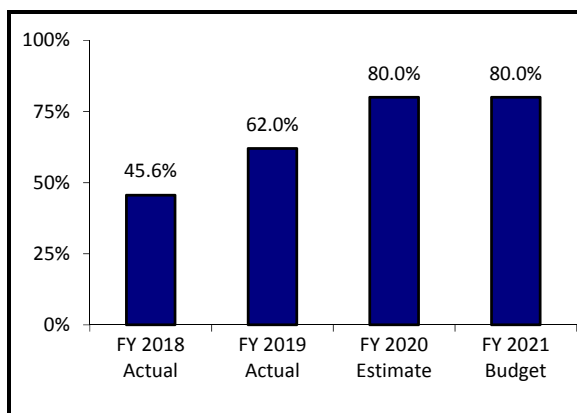
Completing thorough investigations in a timely manner is an on-going DCRC goal. DCRC will continue its efforts to achieve or exceed its target levels for timely service, despite significant budgetary constraints and to maintain the quality of investigations.

➤ **Percentage of Outside Funding Sources**



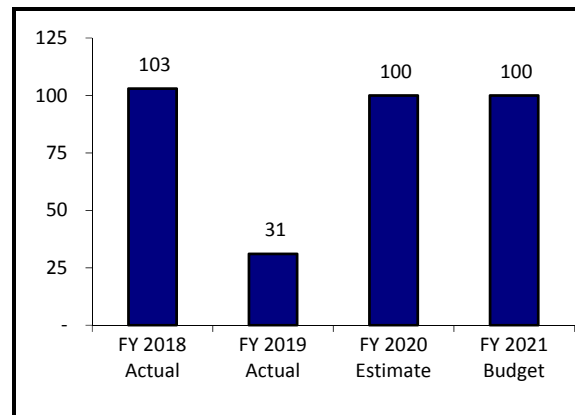
DCRC contracts with the Iowa Civil Rights Commission, the Equal Employment Opportunity Commission, and the Department of Housing and Urban Development to investigate civil rights claims, perform education and outreach and proactively address civil rights related concerns within the community. DCRC receives funds from its state and federal counterparts as a result of the contracts which supplement its funding from the general fund.

➤ **Percentage of Complaints Successfully Resolved through Mediation**



Mediation is a nationally recognized alternative to adjudication and is used by many businesses, law enforcement agencies, and courts. FY 2019 was below the target of 80%. Annual numbers fluctuate depending on parties' willingness to participate in mediation and ability to resolve complaints through the mediation process. DCRC has been reducing time frames for investigations and averaged 185 days in FY 2019.

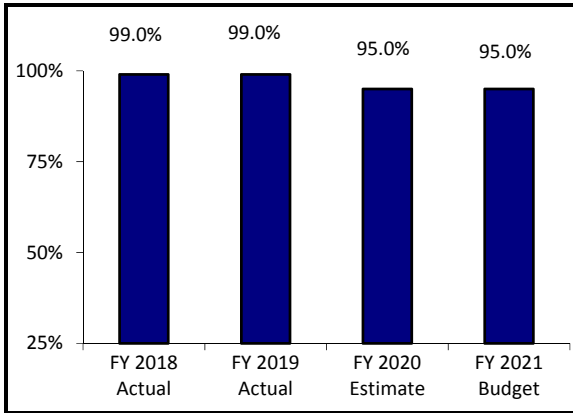
➤ **Average Number of Attendees at Each Civil Rights Training**



The Davenport civil rights ordinance mandates civil rights education and outreach in the community, as well as enforcement of civil rights laws to ensure safety, equal opportunity, dignity, and respect for all persons who live, work, or conduct business in the city of Davenport. Through various outreach and education initiatives, the Commission is able to increase awareness of the services offered by the agency.

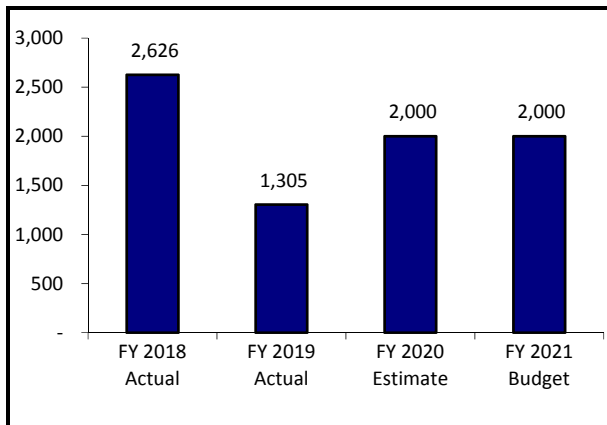
# Civil Rights Commission 2021 Business Plan

➤ **Satisfaction with Community Trainings**



Attendees at civil rights trainings including employees, employers, landlords, tenants, realtors, students, and educators give high rankings to DCRC presentations. Surveys are the measurement tool for this indicator. The Commission staff receives several requests for trainings throughout the year that are conducted without cost for entities within the City of Davenport.

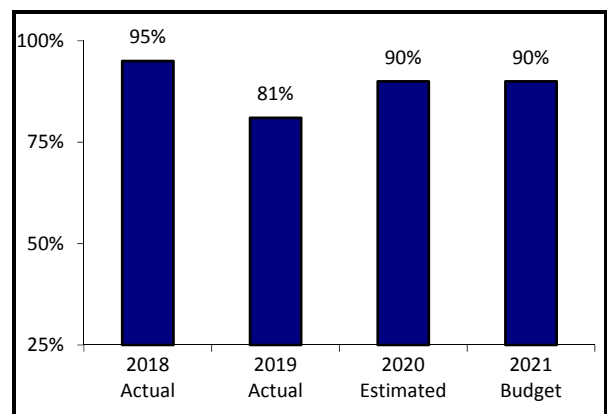
➤ **Number of Individuals Benefited from Services of Full-Time Employees**



Approximately 88% of the Commission's budget is dedicated to employee compensation and benefits. Linking the external impact of DCRC's enforcement and education programs to the full-time employees (FTE's) is a measure of the

agency's commitment to ensure efficacy and efficiency. The commission believes that the correlation to FTE levels recognizes that the commission's budget is significantly limited; however, despite those limitations the employees of the commission contribute directly to positive change in the city. In FY 2019, DCRC had four full-time employees and one part-time employee.

➤ **Percentage of Persons Who Indicate Confidence in Investigative Abilities**



If the public is aware of DCRC's enforcement activities and believes that the agency has handled discrimination complaints effectively, members of the public will be more likely to have confidence in the ability of the commission to investigate, mediate, adjudicate, and/or otherwise resolve allegations of discrimination. To measure the public's confidence in DCRC's enforcement of anti-discrimination laws, the agency surveys customers on their likelihood to return to DCRC if they have a future discrimination issue or question.

**Short-Term Goals**



- Complete 70% of complaints within 270 days while maintaining the quality of investigations.



- Continue to explore and apply for new grant opportunities.



- Establish a formal ADA plan review process.

# Civil Rights Commission 2021 Business Plan



- Increase public confidence in the independence and neutrality of the agency.

## Long-Term Goals



- Increase access to under-served populations.



- Increase educational opportunities for businesses and community members.



- Increase collaboration on Fair Housing initiatives.



- Continue to increase partnerships in the community.

# Public Works Department 2021 Business Plan

## Public Works Support Services & Operations

### Objective

The mission of the Customer Experience Team is to provide all customers, both internal and external, with precise and timely information on City services. The Team demonstrates unparalleled customer service values and delivers an unprecedented commitment to assist. The service of providing accurate information is essential to public works' operations.

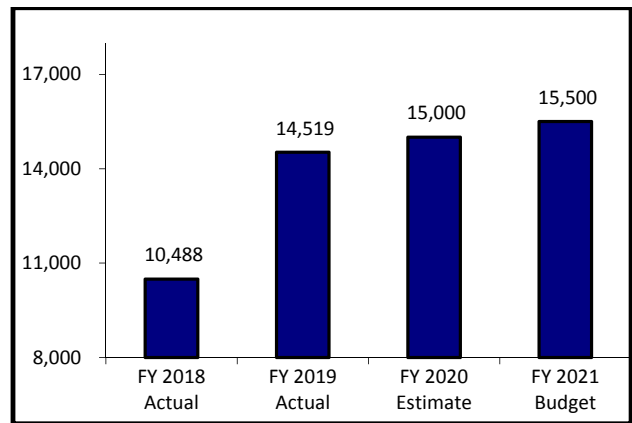
Communications and preparedness is focused on pushing information out in order to inform and educate citizens and visitors of public works programs and services. Support services and operations includes ensuring the department maintains its accredited status with the American Public Works Association (APWA) through on-going evaluation and update of public works policies and procedures. This activity, and the promotion of a safe workforce, is supported by safety and training.

### Core Services

- Deliver timely and accurate answers to inquiries regarding City services along with distribution of information regarding services and projects.
- Properly route all citizen requests for service through the City's asset management system.
- Provide clerical support for public works operational effectiveness including reports, public works payroll, training/travel, accounts receivable and accounts payable.
- Coordination of emergency preparedness and response activities, including plan development and maintenance.
- Ensures continuous process improvement and maintenance of plans, policies and procedures through on-going review, analysis and updates.
- Maintains and administers public works safety training program and resources in order to promote a safe workforce and reduce risk, in compliance with OSHA standards.

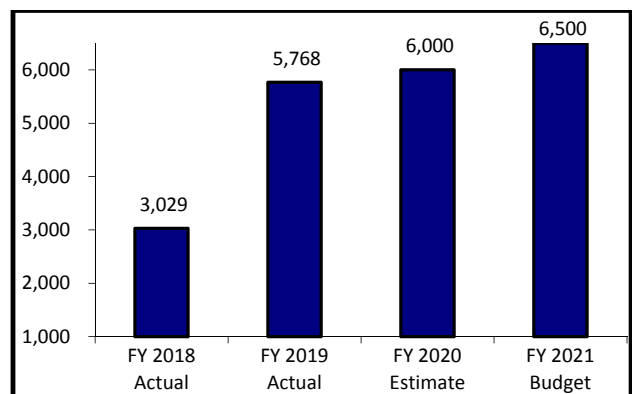
### Key Performance Indicators

- Number of Service Requests Entered by Staff into Cartegraph Work Order Management System



The main function of the Customer Experience Team is to convey accurate information and attend to citizen's request for services. Due to inclement weather the number of requests were higher in FY 2019.

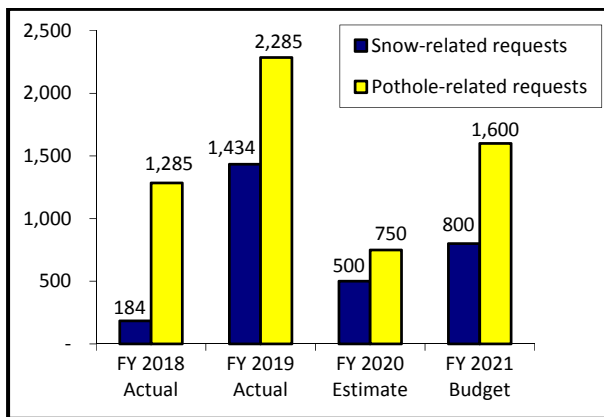
- Number of Service Requests Entered by Citizens into Online Service Request System/Open 311



# Public Works Department 2021 Business Plan

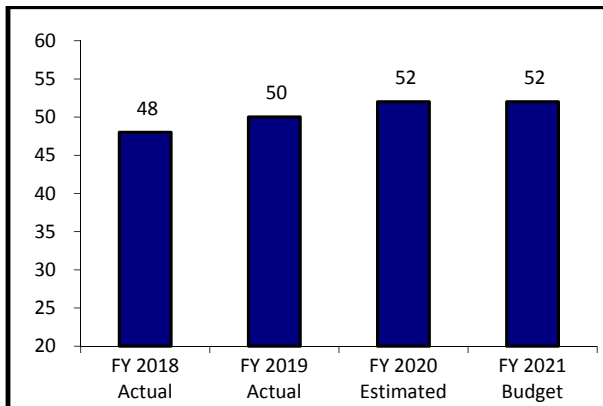
The numbers above are the number of requests citizens have entered themselves online through the city's website. The number is predicted to increase each year as customers gain knowledge of the online system and discover the ease of tracking service requests.

➤ **Number of Snow and Pothole-related Requests Taken by Customer Experience Team**



The service request numbers above relate to both snow-related calls for service and pothole-related calls. Weather conditions are the contributing factor to both requests for service. The Customer Experience staff strives to educate the citizens on response time to both snow and pothole requests to alleviate repeat requests for service.

➤ **Number of Communication, Education, and Outreach Programs Provided**



Communication, education and outreach programs on public works programs and services is essential to fostering an informed citizenry and promoting stewardship of community resources. This includes classroom collaboration and learning activities that meet education standards in partnership with the Davenport Community School District and other community programs, including but not limited to tours, demonstrations, campaigns, workshops, and clinics. Services are evaluated for effectiveness and programs added, modified, or removed based on value, recognized need and available staff.

### Short-Term Goals



- Acquire improved telephone hardware to that will provide more detailed data of calls. The new hardware would meet the goal of enhanced data retrieval and provide precise call numbers for benchmarking.



- Develop, distribute, and train staff on comprehensive public works administrative and operations guides covering 36 functional areas of public works.

### Long-Term Goals



- Continue to work with IT to gain access to new and improved tools to improve service delivery to residents.



- Enhance and expand communication, education, and outreach programming.



- Enhance mitigation, climate adaptation, resiliency, and emergency management plans in coordination with external department and agencies.

# Public Works Department 2021 Business Plan

## Engineering

### Objective

The Engineering Division ensures that all repairs and improvements to the city's streets, sewers, bridges, traffic control and other infrastructure are designed and constructed in accordance with applicable laws, standards and current design and construction practices. Provides the city with professional and technical services to ensure the quality, integrity and improvement of the City's streets, sewers, bridges, traffic control, and other infrastructure.

### Core Services

Provide professional engineering, land surveying, project management and construction inspection services for conceptual planning, design, construction, evaluation, and contract maintenance of city infrastructure and traffic control. Provide long range master plans for the roadway networks, traffic control, sanitary sewer, and storm water systems. Provide technical assistance in the management of existing infrastructure systems. Provide engineering design for proposed or replacement infrastructure. Provide management and quality control/quality assurance through the design and construction process. Review private development plans. Create and manage records of infrastructure location and condition. Provide professional engineering opinions and advice to the council and staff.

### Semi-Core Services

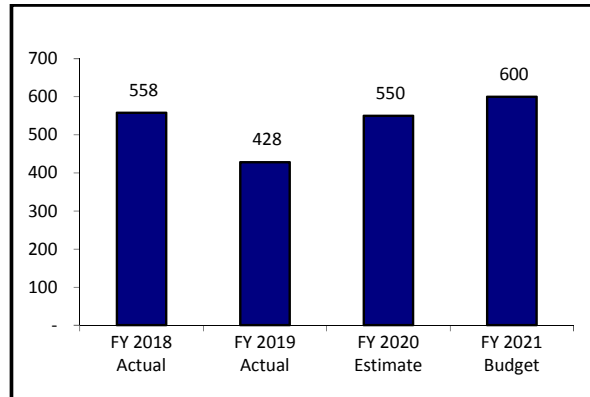
Inspection of utility installations in the right of way. Private water service and sewer lateral repair or replacement. Sidewalk repair and assessment. Streetlight review and maintenance.

### Service Enhancements

Provide information on infrastructure. Establish and use management systems to prioritize, plan, and schedule infrastructure repair and maintenance. Serve as liaison with IDOT, Bi-State, DNR, and others regarding city infrastructure.

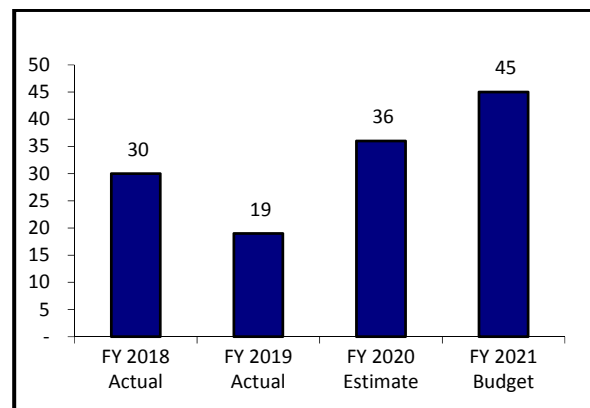
## Key Performance Indicators

### ➤ Number of Right-of-Way Permits Issued



This indicator shows right-of-way permits acquired for work. Permits included driveway approaches, sidewalk installation and replacement, sewer lateral repairs and utility excavations. The increase in FY 2021 is projected with the continued increase in fiber optic installation and the upcoming roll out of small cell facilities.

### ➤ Projects Designed Internally



This indicator shows projects designed and bid by in-house staff. The increase in FY 2020 represents the shift from the spot repair programs to targeted street repair. Number of projects in a



# Public Works Department 2021 Business Plan

given year will vary based on project budget or complexity.

## Short Term Goals



- Update the right-of-way permit system to improve customer service.



- Improve scheduling and schedule adherence to ensure on-time project development and completion.



- Improve timely response of utility adjustment of facilities for construction projects.



- Ensure traffic control is integrated into project planning.



- Continue close coordination with utility partners for installation of fiber to the home initiative.

## Long Term Goals



- Coordinate project schedules to take advantage of fiscal year timelines for design funding.



- Update city standard specifications and design manuals.



- Review applicability of smart signalization and funding when available.

# Public Works Department 2021 Business Plan

## Facilities Maintenance

### Objective

The objective of the Facilities Maintenance division is to provide comprehensive maintenance and custodial services to preserve the safety, condition, and appearance of assigned city-owned facilities and assist other divisions and departments with professional services.

### Core Services

- Interior and exterior building maintenance and repair, including carpentry, electrical, painting, and plumbing services.
- Custodial services
- Building automation HVAC controls
- Energy efficient methods/products
- Grounds maintenance
- Public Housing unit maintenance
- HVAC and boiler systems
- Fire alarm monitoring and life-safety systems
- Pest Control services
- Preventative maintenance
- Security equipment and services
- Snow-removal
- Flood protection at Modern Woodman Park

### Semi-Core Services

This division provides on-demand repair services at a variety of other locations such as the Freight House, Modern Woodmen Park and Union Station in addition to assisting other departments by request. Assist with property damage assessment, graffiti removal and fencing throughout the city. Also assists transit with installation and maintaining bus shelters.

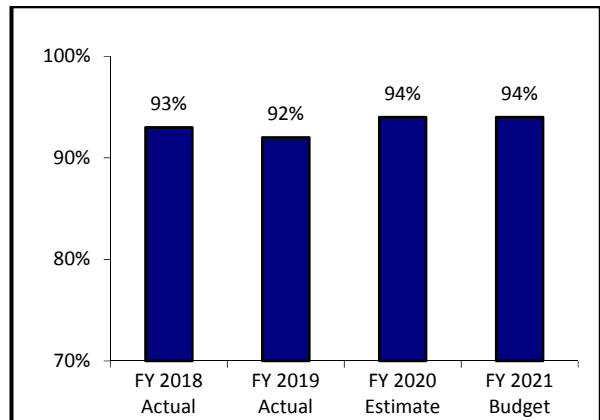
### Service Enhancements

The division provides access and identification services for all city departments and maintains a number of security camera surveillance systems in our buildings. The division promotes consistency and reduces operating costs through the provision of city-wide contracts for overhead door repairs, mechanical and plumbing services, rehab and repair services, glazing, automatic door repairs custodial, elevator, fire alarm and life-

safety systems, fire extinguisher, and mowing services.

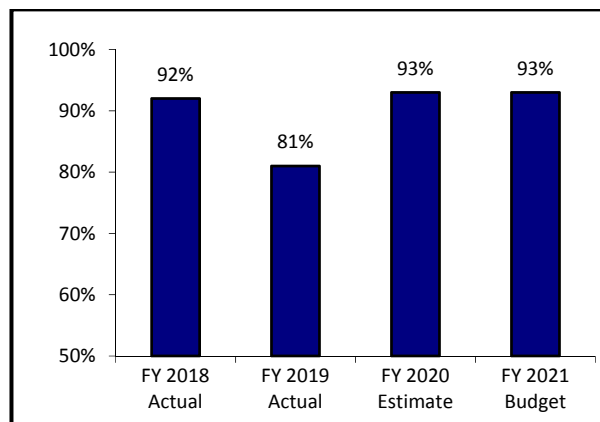
### Key Performance Indicators

- Percentage of HVAC Requests Completed



In FY 2019, Facilities Maintenance received 894 work orders for HVAC repairs. Of those work orders, 823 were completed within division standard time frames.

- Percentage of Preventative Maintenance Activities Performed Compared to the Number of Activities Identified



Facilities Maintenance continues to utilize the preventative maintenance program. The primary

# Public Works Department 2021 Business Plan

goal of preventative maintenance is to prevent the failure of equipment before it actually occurs, saving costly equipment replacements. It is designed to preserve and enhance equipment reliability by replacing worn components before they fail. The FY 2019 decrease in percentage of completed preventative maintenance tasks is largely due to the increase in manpower needed for flood duties and a temporary reduction of maintenance staff. Facilities Maintenance is currently training recently hired maintenance specialists to bring the department back to a full maintenance staff.

## Short-Term Goals



- Provide access to additional training to each employee to enhance skill levels.



- Energy efficiency and cost savings for buildings.



- Transition to in-house custodial services to improve the cleaning of city buildings, facilitate lawn mowing needs at Public Works, and reduce contracted custodial service costs.



- Upgrade facility security cameras to high definition cameras.

## Long-Term Goals



- Reduce the number of emergency requests for service through training and updated equipment.



- Increase productivity by using improved techniques and technology.



- Provide positive economic, environmental, and aesthetic benefits to the city.

# Public Works Department 2021 Business Plan

## Water Pollution Control Division

### Objective

The Water Pollution Control Division treats domestic, commercial, and industrial wastewater. Treatment removes 95% of organic and total suspended solids and discharges clean water into the Mississippi River within federal and state limitations for pollutants and produce a beneficial by-product for composting.

### Core Services

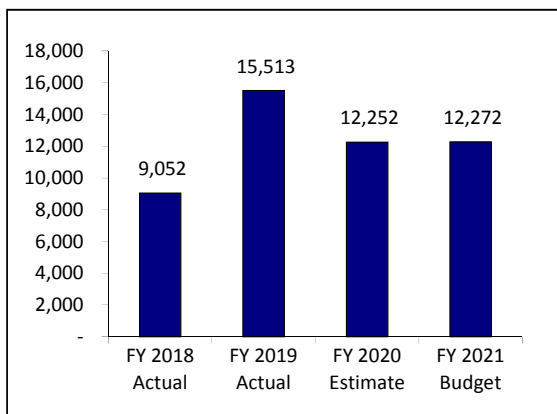
- Municipal wastewater treatment of domestic, commercial, and industrial waste for the cities of Davenport, Bettendorf, Riverdale, and Panorama Park.
- Administering an industrial pretreatment program that manages pollutant impacts on the treatment plant facility.

### Semi-Core Services

- Industrial sampling.
- Manage industrial waste allocation contracts to protect treatment plant operations and plant permit allocations.
- Promote the beneficial use of biosolids in compost and the conversion of methane to electrical power.

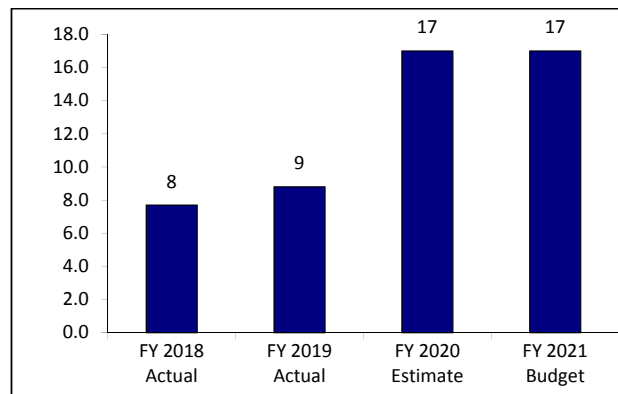
### Key Performance Indicators

- Gallons of Water Treated Annually (in Millions)



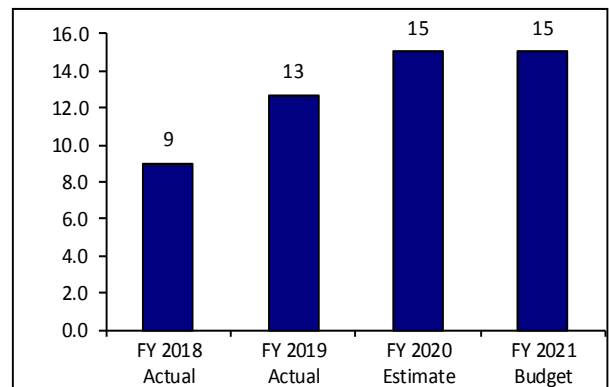
Gallons of water treated represent the hydraulic loading on the treatment plant. The plant was designed for 26 million gallons per day (9,490 million gallons per year). Collection system infiltration and inflow are the source of higher flows. Higher-than-average flows treated in FY 2019 are due to significant rainfall and river flooding events.

- Effluent Biological Oxygen Demand (BOD) Concentration (mg/L)



The treatment plant's effluent biochemical oxygen demand (BOD) concentration limit is 25 mg/l. The FY 2020 estimate and FY 2021 estimate goals are to be at least 32% under the discharge limit. Higher levels than the effluent limits can be harmful to aquatic life in the Mississippi River, as the BOD depletes oxygen in the river.







- Effluent Total Suspended Solids (TSS) Concentration (mg/L)







# Public Works Department 2021 Business Plan

The treatment plant's total suspended solids concentration limit is 30 mg/l. The 2020 estimate and FY 2021 estimate goals are to be at least 50% under the limit. Higher levels than the effluent limit of total suspended solids (TSS) can be harmful to aquatic life in the Mississippi River because it reduces available oxygen and decreases water clarity.

## Short-Term Goals

-  • Implement a new 28-E agreement between the joint use cities.
-  • Manage the industrial pre-treatment program to reduce load allocations.
-  • Complete the wet weather optimization project.
-  • Negotiate a new NPDES permit with the IDNR for the next permit cycle.
-  • Complete a design and facility plan for ultra violet disinfection.
-  • Complete a facility plan for the West Locust Lagoon.

## Long-Term Goals

-  • Design and construct disinfection treatment that will remove harmful pathogens from entering the Mississippi River.
-  • Implement the water pollution control plant (WPCP) facility plan by 2025.
-  • Review the biogas and struvite study and develop plan implementation.
-  • Negotiate a new Administrative Order schedule with the IDNR.

# Public Works Department 2021 Business Plan

## Compost Facility

### Objective

The Compost Facility provides an environmentally safe means of recycling treated waste-water bio-solids and yard and garden trimmings. Revenue generated from the facility reduces the cost of the program.

### Core Services

Provide a means of disposal for treated waste-water biosolids and yard and garden trimmings. Provide high quality landscape products at a competitive cost to the community.

### Semi-Core Services

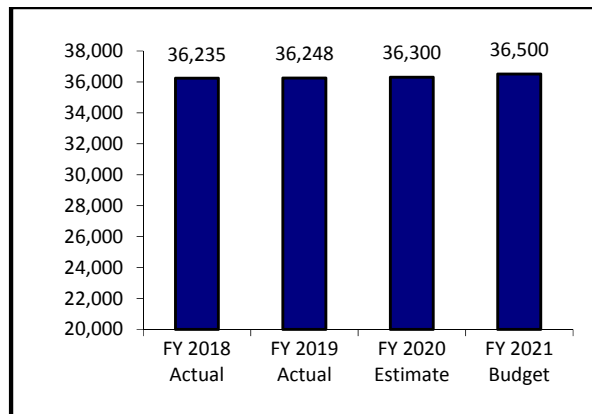
Public education, demonstration plots.

### Service Enhancements

Creating alliances with goodwill donations.

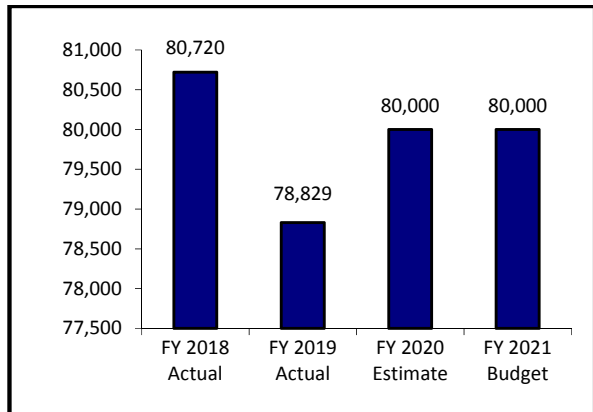
### Key Performance Indicators

#### ➤ Cubic Yards of Biosolids Processed



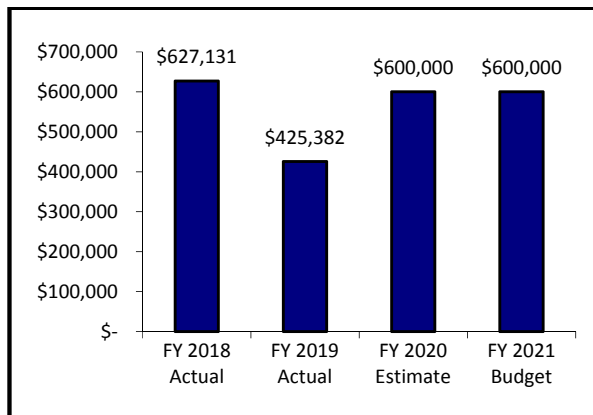
Tracking biosolids volume helps to determine the amount of materials required as bulking agent and volume of compost production. Due to operating changes at the Water Pollution Control Plant and the new dewatering process, the volume of biosolids processed decreased slightly in FY 2018 from past years.

#### ➤ Cubic Yards of Yard Waste Received



Tracking yard waste volumes helps determine the amount of materials available as bulking agent and the volume of soil products the facility can produce. Volumes are largely dependent on weather conditions.

#### ➤ Sales Revenue







Sales revenues are generated from compost/soil products and wood mulch products offered to local residents and businesses.

### Short-Term Goals







- Finish improvements to the storm water pollution prevention plan.

# Public Works Department 2021 Business Plan

-  • Repair/replace mixing equipment as needed.
-  • Replace the mechanical bagging system.
-  • Repair east berm to allow mowing.
-  • Identify alternate locations from which to sell compost facility products during floods.

## Long-Term Goals

-  • Market compost products as a reliable and low-cost alternative to private distributors.
-  • Develop new customers and expand farm usage.
-  • Replace the trench system/concrete floor in composting hall.
-  • Improve the compost curing area to reduce use of one-time production materials.

# Public Works Department 2021 Business Plan

## Clean Water Division

### Objective

The Clean Water Division improves water quality and flood protection through the construction and maintenance of the public stormwater system and the preservation and restoration of the Davenport watersheds. The division also develops and promotes community involvement through educational activities to increase awareness and knowledge to affect behavioral change.

### Core Services

- Compliance with the state-issued national pollutant discharge elimination system, municipal separate storm sewer system permit, which requires the city to monitor all stormwater discharges to ensure that the requirements of the Federal Clean Water Act are met.
- Compliance with Chapters 8 and 13 of the Davenport Municipal Code and all applicable State and Federal regulations including the United States Environmental Protection Agency (EPA) Title 40 and Code of Federal Regulations (CFR) Part 403.
- Creation and adherence to a citywide, comprehensive stormwater management plan.
- Plan review to ensure ordinance compliance.
- Inspection and maintenance of best management practices (BMPs) and green infrastructure (GI) components of the storm water infrastructure.

### Semi-Core Services

- Design and installation of stormwater BMPs, public education and outreach programs, and public participation and involvement programs.
- Illicit discharge detection and elimination program.
- Construction site run-off control program.
- Post-construction runoff control program.
- Pollution prevention/good housekeeping measures, including street sweeping, local water quality initiatives, local flood

prevention, and local stream assessment and maintenance.

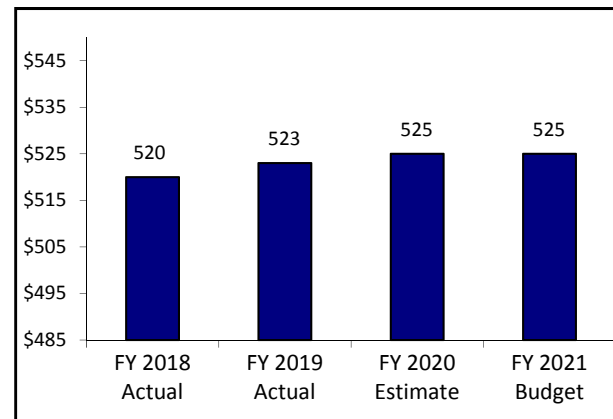
- Create and participate in opportunities for watershed improvement and land management techniques that improve our water resources.

### Service Enhancements

Support native area creation and maintenance, installation of infiltration practices, invasive plant removal, and responding to citizen concerns.

### Key Performance Indicators

➤ Millions of Gallons of Stormwater Treatment

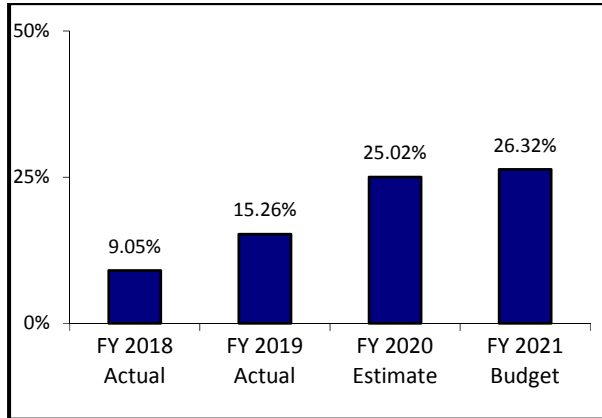


This measure indicates the number of millions of gallons treated to remove nitrogen, phosphorous, and total suspended solids from Davenport waterways, which improves water quality. With each gallon of revolving stormwater that enters one of the city's best management practices, 1.5 tons of sediment, 5.3 pounds of phosphorous, and 24.8 pounds of nitrogen are removed. The amount of nutrients being removed and maintenance needs will increase with each new practice.



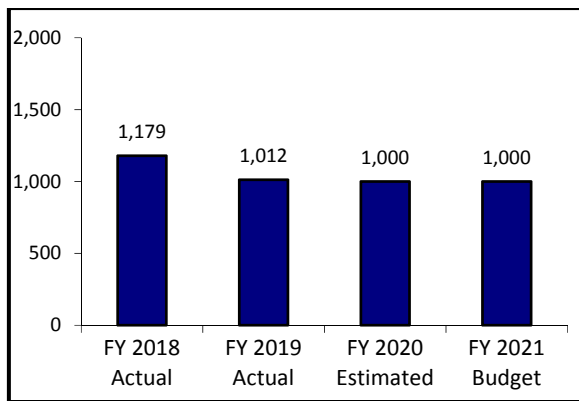
# Public Works Department 2021 Business Plan

## ➤ Percent of Storm Sewer System Inspected Annually (Outfalls, Streams, Basins)



This measure indicates the percent of the storm sewer system inspected each year. The Sewers Division inspects the inlet and pipe portions of the storm sewer system. These inspections are a condition of Davenport's MS4 NPDES General Permit from the DNR.

## ➤ Construction Site Inspections Per Year



This measure indicates the number of construction site inspections per fiscal year. Inspections for sediment and erosion control on all active construction sites, inspections for post construction stormwater management (water quality features/detention basin construction), and residential drainage issues are all part of the division's core and semi-core services. This measure ensures proper pollution prevention, long term stormwater

management, and adequate communications regarding drainage are achieved. Inspections are also dependent on rainfall distribution patterns and redevelopment/development rates.

### Short-Term Goals



- Expand native area management acres into roadside ditches, open spaces, and expand greenway connections.



- Implement a targeted education campaign for property owners along streams and drainage easements to aid in stream corridor preservation.



- In conjunction with local partners, continue to refine the microbial source tracking program to identify and eliminate e-coli sources in streams.

### Long-Term Goals



- Collect data in conjunction with the Partners of Scott County Watersheds and volunteers to evaluate trend lines that will indicate levels of water quality improvement and bacteria removal.



- Implement management practices and educational programs to systematically remove impaired streams within the city from the State Impaired Waters List by utilizing existing studies and education partners.



- Complete development of the city-wide comprehensive stormwater management plan and watershed assessment by the end of 2022.



- Cultivate normative social values regarding healthy stormwater quality and quantity management and the components of ecological function within an urban setting through increases in media coverage.

# Public Works Department 2021 Business Plan

## Street Maintenance Division

### Objective

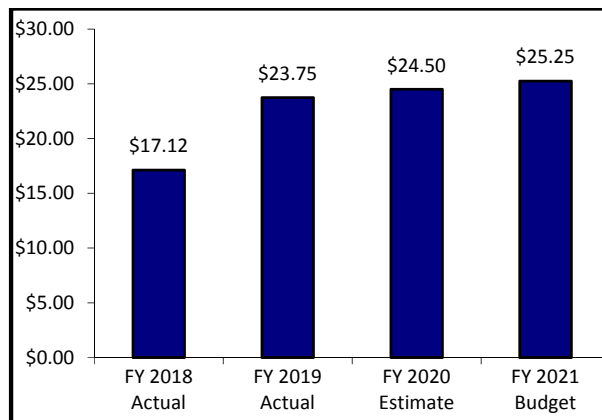
The Street Maintenance Division provides street maintenance services in order to allow safe and efficient movement of vehicles in the City of Davenport. This division provides maintenance for approximately 693 miles of streets and alleys.

### Core Services

Pothole repair, full-depth concrete patching, asphalt production, asphalt resurfacing, shoulders, alleys, gravel roads, crack sealing, traffic signage and barricades, snow plowing, snow and ice removal, clean-up after all storm emergencies, brick-street and mud-jacking programs, and flood control.

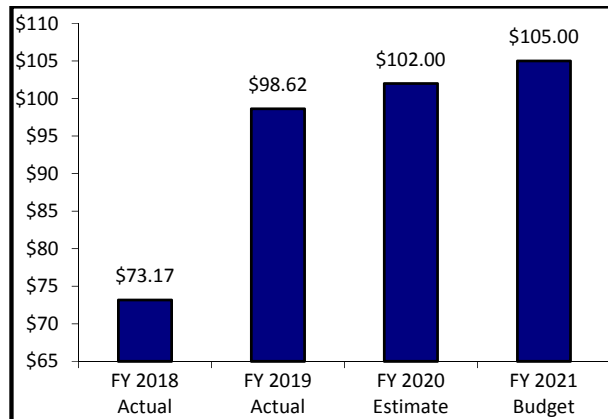
### Key Performance Indicators

#### ➤ Cost per Square Yard of Asphalt Repaired



The asphalt paving crew concentrates primarily on single city block sections of asphalt or chip seal streets. With a renewed focus on quality control measures, costs can be expected to increase in the short term. However, these measures will result in a longer useful life for the streets affected, increasing overall efficiency and reducing maintenance costs in the long term.

#### ➤ Average Cost per Square Yard of Full-Depth Patch (Average 8" Thick Pavement)



The Street Division utilizes an experienced crew to remove and replace failing concrete panels throughout the city. With improvements to the equipment and more training of employees, the Street Maintenance Division is gaining efficiencies in concrete repair. FY 2019 figures are higher than previous years due to the inclusion of costs for retrofitting pedestrian ramps (a federal requirement), as well as increased material and labor for base repair.

### Short-Term Goals

- Improve the asphalt and neighborhood street repair program through enhanced quality control measures.
- Facilitate partnerships with local contractors for in-house road repair projects.
- Complete GPS integration with selected vehicles.

### Long-Term Goals

- Examine and improve all street maintenance processes.
- Continue to research new products to improve the maintenance process.
- Refocus the efforts of the division toward its core mission, reducing the number of secondary projects performed by in-house crews.

# Public Works Department 2021 Business Plan

## Forestry Division

### Objective

To provide a safe and healthy urban forest by maintaining green infrastructure to include approximately 28,000 public right-of-way and park trees and over 2,000 acres of forested park lands.

### Core Services

The Forestry Division shall comply with Chapter 8 of the Davenport Municipal Code and all applicable State and Federal regulations including the United States Environmental Protection Agency (EPA) Title 40 and Code of Federal Regulations (CFR) Part 403. The Forestry Division is responsible for tree planting, pruning for public safety purposes, hazard tree removals, stump grinding, emergency response, pest control, and code enforcement in the City of Davenport.

### Semi-Core Services

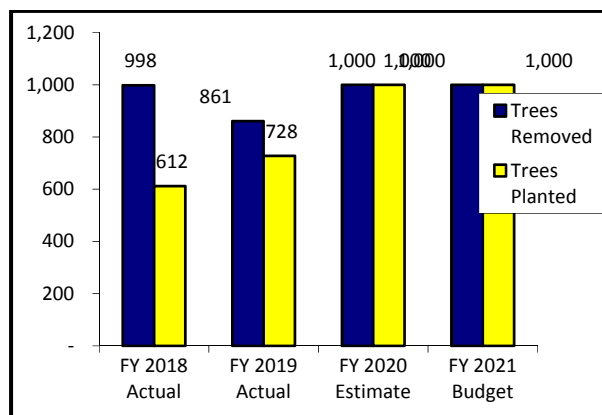
Pruning for plant health, stump site renovations, and participation in pest monitoring programs.

### Service Enhancements

Arbor Day observance plantings, development of employee skills and knowledge in the use of our inventory/work order system, tree inventories, and providing educational opportunities for the community.

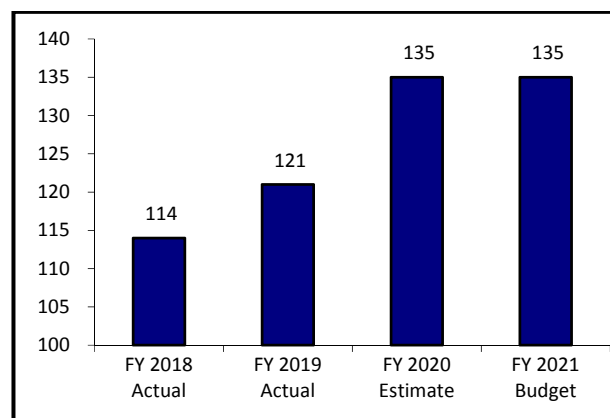
### Key Performance Indicators

#### ➤ Number of Trees Removed vs. Planted



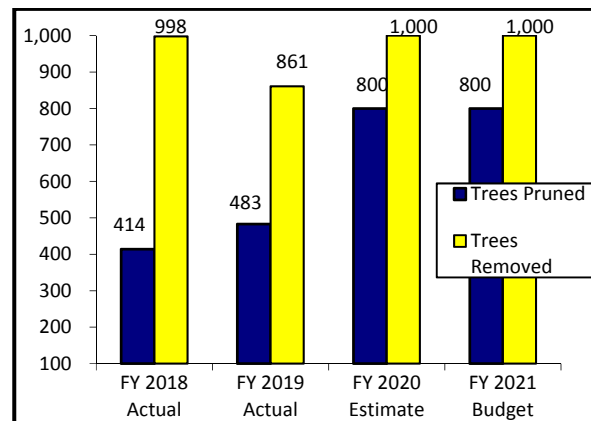
This chart shows the number of trees removed versus the number of trees planted annually on street boulevards and parks. During the next five plus years, the number of removals is expected to rise due to the recent detection of emerald ash borer in Davenport and an over-mature tree population.

#### ➤ Number of Tree Emergency Responses



This chart shows the number of emergency calls received each year. Emergency calls are typically trees down in streets and alleys but can include a city tree falling and damaging private property. Seasonal weather conditions and its effect on trees play a significant part in the number of emergency requests in a given year.

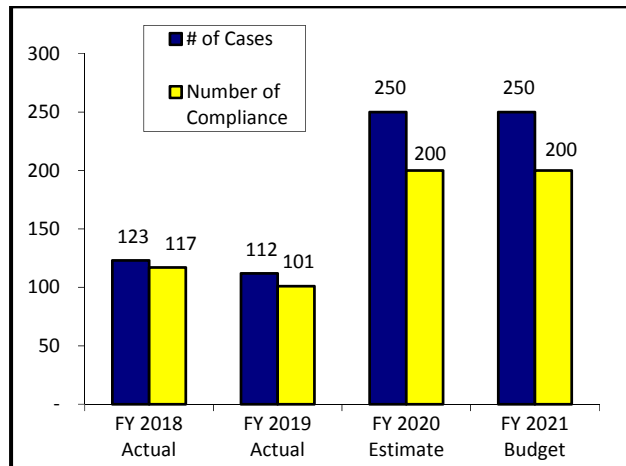
#### ➤ Number of Trees Pruned and Removed



# Public Works Department 2021 Business Plan

The Forestry Division prunes city trees for clearance over sidewalks and road right-of-ways for the health of the tree and for safety purposes such as hanging limbs, broken limbs, and dead limbs. The division expects to shift away from tree pruning and putting more of an emphasis on tree removal due to the emerald ash borer.

## ➤ Number of Nuisance and Abatement Cases



This chart shows the number of nuisance and abatement cases that are sent annually to enforce violations regarding trees on private property. The blue bar indicates the number of cases and the yellow bar shows how many households have voluntarily complied. The cases typically fall into one of three primary categories: pruning over sidewalks and road right-of-ways, tree health, and safety for reasons such as hanging limbs, broken limbs, or dead limbs. The reason for the rise in numbers of cases is due to the detection of emerald ash borer in Davenport and the mortality of ash trees on private property.

## Short-Term Goals



- Develop a more efficient and proactive tree nuisance abatement program to address the emerald ash borer infestation.



- Continue the implementation of the emerald ash borer readiness plan.



- Reduce the number of tree right-of-way encroachment violations by

working with other divisions to mitigate problems.



- Increase reforestation efforts while maintaining an accurate and up to date inventory.

## Long-Term Goals



- Maintain the city's complete tree inventory and analysis for city streets and parks.



- Streamline Forestry's work-order system in conjunction with the tree inventory and analysis.



- Expand the urban wood utilization program through greater marketing efforts and the commerce of firewood.

# Public Works Department 2021 Business Plan

## Sewer Collection System Operation and Maintenance

### Objective

To operate and maintain the wastewater and stormwater collection systems in order to minimize or eliminate the potential for health hazards, environmental impacts, or property damage.

### Core Services

The Sewer Division is responsible for cleaning, inspecting, maintaining, and repairing the wastewater and stormwater collection systems within the City of Davenport. It also operates and maintains the city's 12 sanitary and storm sewer pump/lift stations. The division has 24-hour/7-days-per-week/365-days-per-year response capabilities to respond to emergencies. During the normal work hours, the division responds to customer service requests for system service.

### Semi-Core Services

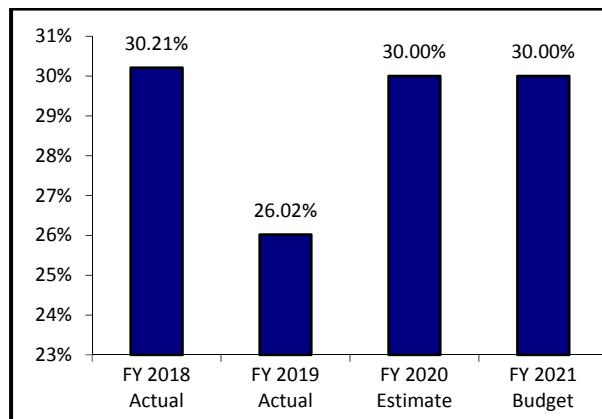
Snow removal, flood plan implementation, ditch maintenance, stream-bank restoration with the Natural Resources Division, and post-flood clean up.

### Service Enhancements

Collection system training and certification.

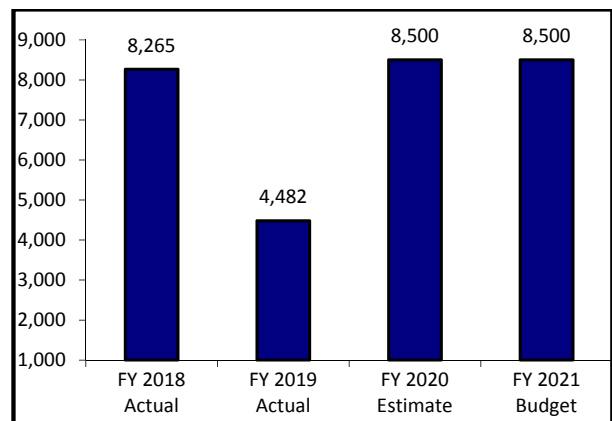
### Key Performance Indicators

- Percentage of Total Sanitary Sewers Cleaned/Jetted



The Sewer Division cleans city sanitary sewers systematically to remove grit, roots, and fats/oils/grease to restore pipe capacity. This restored capacity decreases the likelihood of sanitary sewer backups into homes and businesses. The reduction in lines cleaned from the previous year is the result of crews engaged in prolonged flood efforts.

- Number of Lane Miles of Streets Swept







The Sewer Division sweeps streets throughout the year to remove debris from roadways and prevent the infiltration of foreign matter into the storm sewer system. The reduction in mileage from the previous year can be attributed primarily to operators being engaged in prolonged flood efforts.

### Short-Term Goals

- Utilize acoustic inspection technology to prioritize sewer line maintenance scheduling.
- Complete rehabilitation work on sanitary lift stations PS 202 and PS 203 and storm lift station PS 106.

# Public Works Department 2021 Business Plan

## Long-Term Goals

-  • Improve preventative maintenance efforts to minimize emergency repairs.
-  • Reach optimum cost-per-foot efficiencies for sewer cleaning and televising.
-  • Remove inflow and infiltration from the sanitary sewer collection system to restore pipe capacity and eliminate treatment of extraneous water.
-  • Minimize or eliminate sanitary sewer backups and overflows within the system.

# Public Works Department 2021 Business Plan

## Solid Waste Collection

### Objective

The Solid Waste Division provides reliable and efficient residential solid waste collection and disposal services to city customers that support the public health, comply with environmental regulations, and preserve natural resources. The city separates type of collection based on disposal location, such as recycling will be disposed of at the recycle center, yard waste will be disposed of at the compost facility, and garbage and bulky waste will be disposed of at the landfill or electronic de-manufacturing facility.

### Core Services

- Residential garbage, recycle, yard waste, and bulky waste collection
- Garbage and recycling cart maintenance and size exchanges
- Provide a means for disposal of treated waste-water bio-solids and yard and garden trimmings
- Provide high-quality landscape products at a competitive cost to the community

### Semi-Core Services

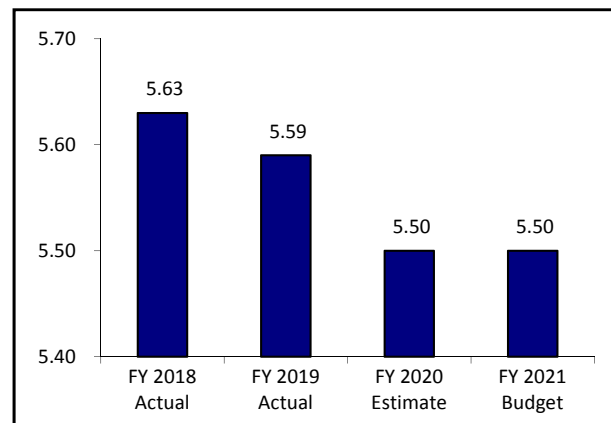
- Special services and project collections
- Neighborhood cleanups and solid waste billing assistance
- Electronic waste collection for diversion to the recycling program
- No sticker (free) yard waste weeks, yard waste cart service, and yard waste billing assistance
- Composting all yard waste materials at the Davenport compost facility and recycling service to city facilities
- Public education

### Service Enhancements

- Public education for all solid waste services and cooperative projects with the Waste Commission of Scott County and others

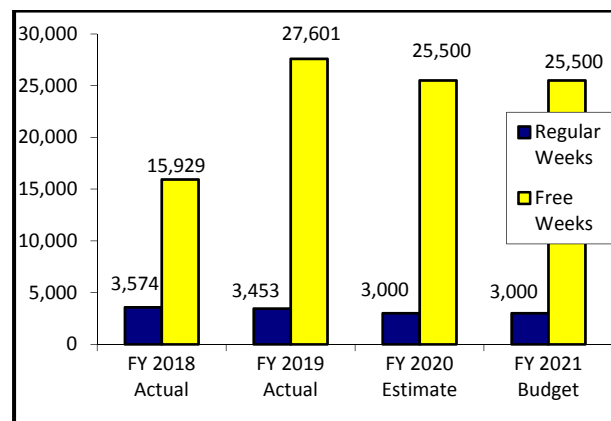
### Key Performance Indicators

- Pounds of Garbage Collected per Employee Assigned to Garbage Collection per Year (millions)



This graph shows the total pounds of garbage collected by each employee assigned to an automated or semi-automated garbage route.

- Average Number of Yard Waste Bags per Week Collected During Regular Weeks Compared to Free Yard Waste Weeks

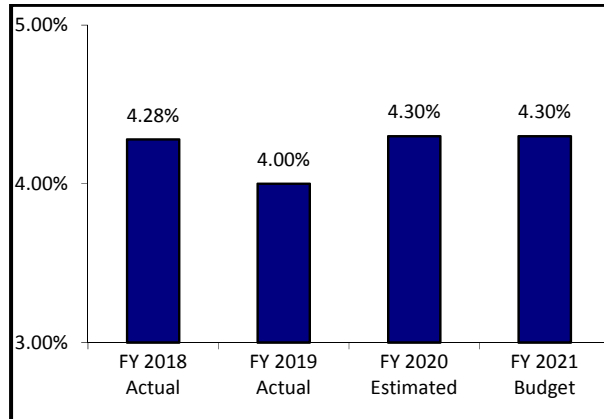


This chart shows the comparison of bags collected for regular collection weeks compared to the no sticker yard waste weeks. Bags of yard

# Public Works Department 2021 Business Plan

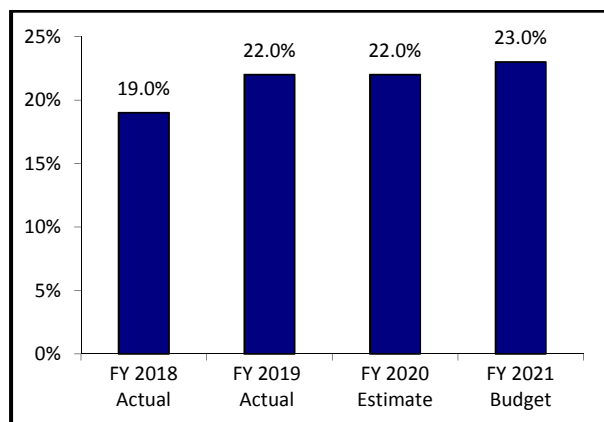
waste can be set out without the \$1.60 sticker during no sticker yard waste weeks only.

➤ **Percentage of Yard Waste Cart Customers Compared to Total Number of Customers**



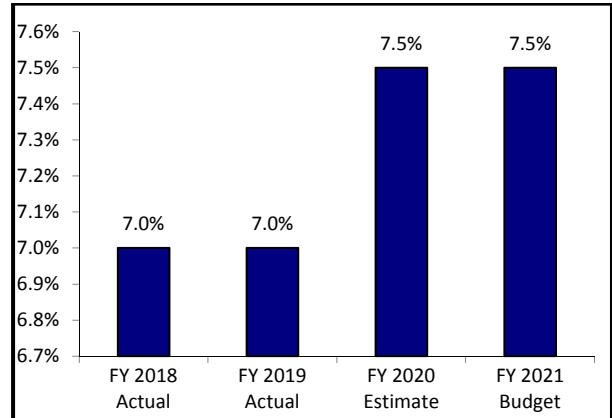
Yard waste carts are an optional service that residents can sign up for. The city advertises information about the yard waste carts on quarterly invoices.

➤ **Percentage of Total Recyclable Material Diverted from the Landfill Each Year**



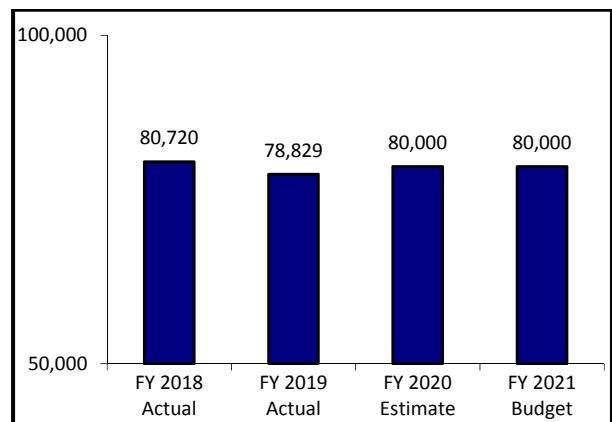
This chart shows the percentage of recyclable materials that are diverted from the Scott County Landfill and recycled. The city promotes recycling education through a partnership with the Waste Commission of Scott County. The city has seen a steady increase in recycling numbers since the start of single stream recycling.

➤ **Percentage of Tons of Bulky Items Collected Compared to Tons of Regular Garbage Collected**



This graph shows the percentage of trash collected for bulky waste compared to regular garbage. Regular garbage is collected using the automated trucks, while bulky waste trash is collected manually using a rear load truck. Bulky waste trash is for items too large to fit in a cart such as couches and mattresses.

➤ **Cubic Yards of Yard Waste Received**



Tracking yard waste volumes helps determine the amount of materials available as bulking agent and the volume of soil products the facility can produce. Volumes are largely dependent on weather conditions.



# Public Works Department 2021 Business Plan

## Short-Term Goals



- Increase participation in the yard waste cart program



- Analyze the special call for service program to determine appropriate fees for cost recovery.

## Long-Term Goals



- Educate residents about recycling to increase the amount of materials recycled and diverted from the landfill.



- Divert more materials such as electronics, yard waste, and recycling from the landfill.



- Provide education and enforcement to ensure residents obtain the best use of all of the solid waste system.

# Public Works Department 2021 Business Plan

## Fleet Maintenance

### Objective

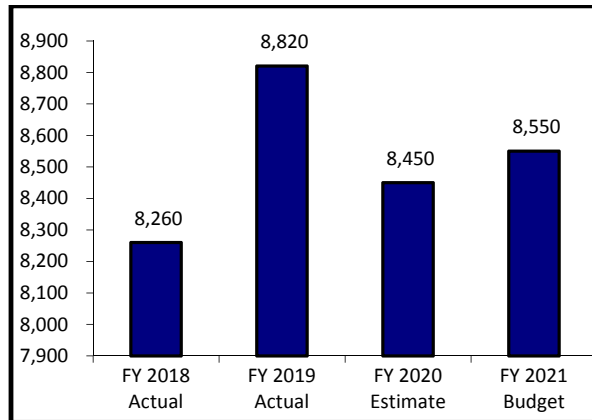
The purpose of the Fleet Maintenance Division is to maintain a current and dependable fleet with a highly skilled, well-trained, and informed diverse workforce. Fleet develops and maintains a vehicle replacement program that meets the current needs of each of the city's divisions.

### Core Services

The Fleet Maintenance Division is responsible for the purchase, preventative maintenance, and repair of all city-owned vehicles. Fleet Maintenance services the transit system's 7-day operation. Fleet Maintenance maintains fuel sites for all city departments. The division provides cost effective, quality, and timely vehicle repair and management services to all city departments in support of their services to Davenport citizens.

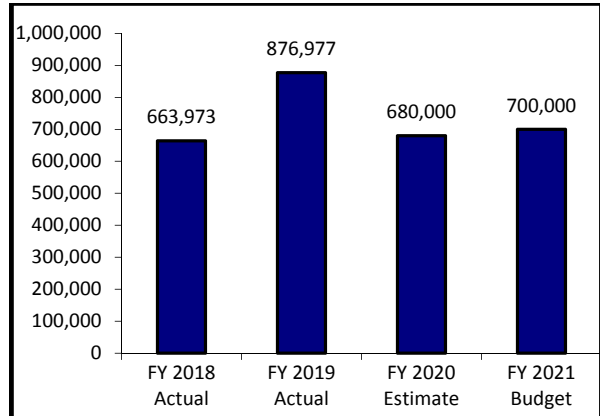
### Key Performance Indicators

#### ➤ Number of Repair Work Orders Processed



This shows the number of work orders that were processed in the Fleet Maintenance shop for preventative maintenance repairs, driver reports, and service calls. The increase in FY 2019 is primarily due to pump maintenance and increased work on fleet vehicles due to flooding and winter weather conditions.

#### ➤ Total Fuel Usage (gallons)



This graph shows the total number of gallons of fuel used per year. This metric can be used to track cost-effective measures to save on operating cost. The fuel usage is anticipated to increase over time due to increased productivity in the Natural Resources, Streets, and Sewer Divisions. FY 2019 fuel usage increased due to inclement weather.

### Short-Term Goals

- Utilize additional data from the fuel tracking system.
- Implement the suggested improvements from the FY 2017 fleet study.

### Long-Term Goals

- Reduce fuel consumption with hybrid/electric vehicles.
- Analyze fleet to right-size vehicles to match the operational need of the city.

# Public Works Department 2021 Business Plan

## Transit (CitiBus)

### Objective

To provide fixed-route, ADA paratransit, and Sunday morning demand response service to the residents and visitors of the City of Davenport.

### Core Services

CitiBus provides safe, reliable and efficient public transportation via fixed-route and demand-response bus service. Fixed-route service consists of 15 buses and 10 routes covering over 600,000 revenue miles a year and operates seven days a week.

CitiBus, in coordination with the Iowa and Illinois Departments' of Transportation, is also operating three buses on two routes to provide congestion mitigation relief during the construction of the I-74 Bridge.

CitiBus contracts with River Bend Transit to provide ADA paratransit service. Additionally, through the City of Davenport, River Bend Transit operates an industrial shuttle to Sterilite, Kraft, and Alorica, a Jobs Access Reverse Commute route, and a Sunday morning service to compensate for the later fixed-route service.

### Semi-Core Services

CitiBus regularly attends meetings to provide information on CitiBus services and provides specialized transportation services to the citizens of Davenport who utilize public transportation. CitiBus collaborates with the Davenport Community School District as well as Scott Community College, Palmer and St. Ambrose Universities to provide fare-free bus service to their students.

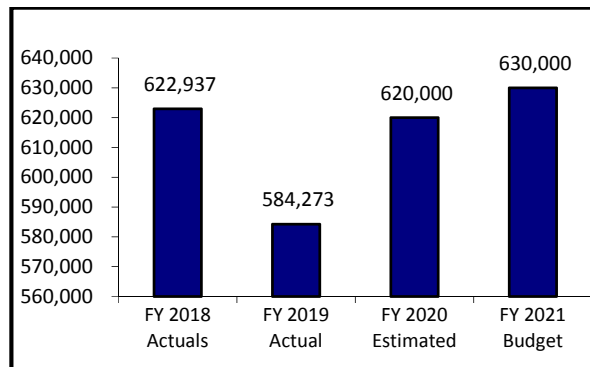
### Service Enhancements

CitiBus offers reloadable SMART cards for ease of entry, a voice announcement system to provide customers with a specific vehicle location, and an

automated vehicle locator system to enable customers to track buses system wide.

### Key Performance Indicators

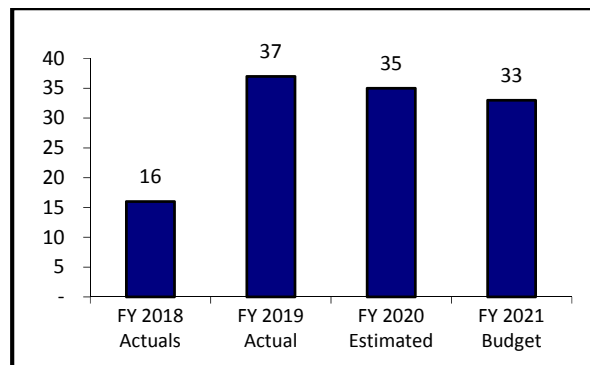
#### ➤ Total Annual Ridership



This measure shows the number of riders boarding Citibus buses per year. As a result of the severe weather that impacted the Davenport region in December 2018 and January 2019, total ridership decreased in FY 2019 compared to FY 2018 after increasing between FY 2017 and FY 2018.

Ridership in FY 2020 and FY 2021 to increase to the FY 2018 level.

#### ➤ Service Road Calls



This measure indicates service calls to CitiBus fleet vehicles while the fleet is in service. Since FY 2015, the city's Fleet Maintenance Division has

# Public Works Department 2021 Business Plan

labored to improve the reliability of the buses. This effort was assisted through the receipt of five new 35-foot low-floor buses in December 2017. Higher FY 2019 road calls due to required maintenance on new fare box modules.



- Reduce the number of preventable accidents.



- Reduce the number of customer complaints.

## Long-Term Goals

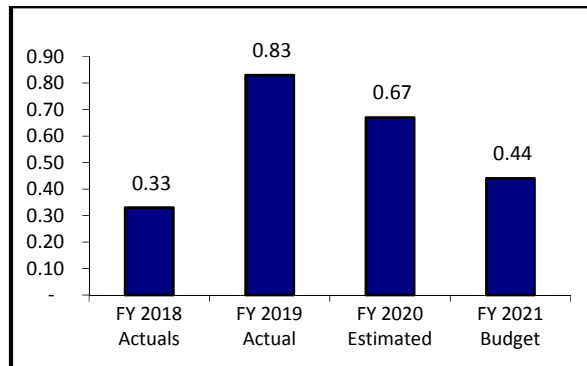


- Continue to coordinate with the City of Bettendorf and MetroLINK to achieve a regional approach to public transportation.



- Continue to evaluate the current route structure for improvements.

### ➤ Accidents, Preventable per 100,000 Miles



This measure shows the number of preventable accidents per 100,000 miles. While preventable accidents did increase, the primary cause was a more stringent determination of what is a preventable accident. In FY 2019, all of the accidents were minor.

The preventable accident rate for CitiBus is exceptional. For FY 2019 CitiBus experienced five (5) preventable accidents which results in .83 accidents per 100,000 miles. While differences in the defining of a preventable accident make industry comparisons more difficult, a norm would be between 1 – 1.5 preventable accidents per 100,000 miles.

CitiBus continues to focus on safety through safety meetings, daily safety messages to drivers and improving operating policies.

## Short-Term Goals



- Improve retention of hired employees.



- Promote use of SMART cards for access to CitiBus service.



- Promote use of TransLoc Automated Vehicle Locator system to improve customer service.

# Public Works Department 2021 Business Plan



## Traffic Engineering

### Objective

The purpose of Traffic Engineering is to provide the City with professional and technical services to ensure the quality, integrity and improvement of the City's traffic signals, street lights, pavement markings, signs and all other issues related to traffic flow.

### Core Services

Preliminary and final design of traffic signal projects, files and records management, plan and specification production, permits and state and federal agency approvals, review of site plans, construction contract administration and ensuring that traffic control devices comply with the Manual on Uniform Traffic Control Devices.

### Semi-Core Services

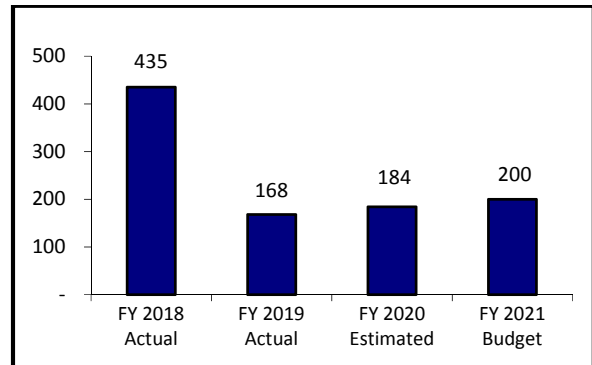
Providing traffic control plans for special events and checking traffic control at construction sites, apply for outside funding sources, collect volume and speed data for traffic studies and signal timing, prepare the budget and capital projects for approval, study crash data to determine dangerous intersections, prepare City Council actions, meet with developers, check need for trimming where intersection visibility is poor and review Iowa DOT permits.

### Service Enhancements

Observation of function and longevity of completed projects, follow-up studies of recently implemented traffic control changes, collect parking data to determine need for changes in on-street parking (resident parking only and handicap) and provide technical assistance to other City divisions and to the public. The newly installed traffic operations software will help with the monitoring of traffic flow along the Locust St, Kimberly Rd, and 53<sup>rd</sup> St corridors.

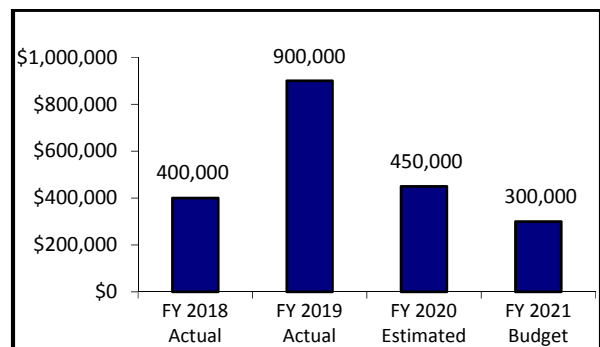
## Key Performance Indicators

### ➤ Number of Customer Service Requests



This graph shows the number of work orders submitted to the technician and traffic engineer. Many requests from 2018 and earlier were for burned out street lights that were owned by MidAmerican. We would submit those on MidAmerican's website. Those requests have decreased due to most of the lights being LED.

### ➤ Money Awarded for Grant Applications



Due to budget constraints, the ability to find funds from other sources is more critical than ever. Various sources are for clean air attainment, traffic safety, and upgrades of signal equipment along State routes.

# Public Works Department 2021 Business Plan

## Short-Term Goals



- Add all of the intersections along 53<sup>rd</sup> Street, Kimberly Road and Locust Street to the traffic operations software.



- Write a traffic-calming policy for City Council consideration.

## Long-Term Goals



- Increase the number of signals along the major corridors coordinated and added to the traffic operations software.

# Public Works Department 2021 Business Plan

## Signals and Street Lighting

### Objective

The purpose of the Signals and Street Lighting division is to provide the City with professional and technical services to ensure the quality, integrity and improvement of the City's traffic signals and street lights and all other issues related to traffic flow.

### Core Services

Inspection of traffic signal projects to ensure they are constructed to code and are installed according to standards established in the Manual on Uniform Traffic Control Devices and maintenance of traffic signals and street lights. Making sure all of the signals and street lights are in working order.

### Semi-Core Services

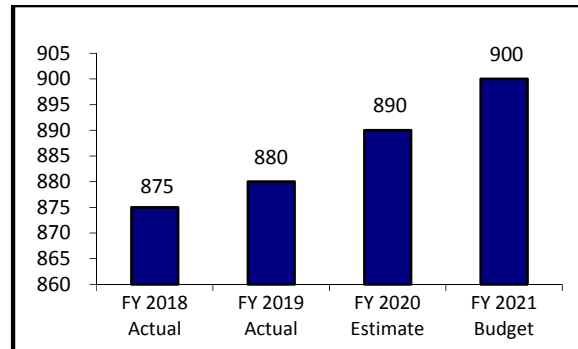
Having an employee on stand-by for emergencies so that response time is under one hour in most cases, maintenance of street lights, checking the timing of signals so that traffic flows well and provide input during the design process of traffic signal installation projects.

### Service Enhancements

Provide signal timing data to the public when needed, provide support for other City divisions and establish interconnection between signals for signal timing enhancements. Help get more signals on the traffic operations software so that signal functions can be seen from the office.

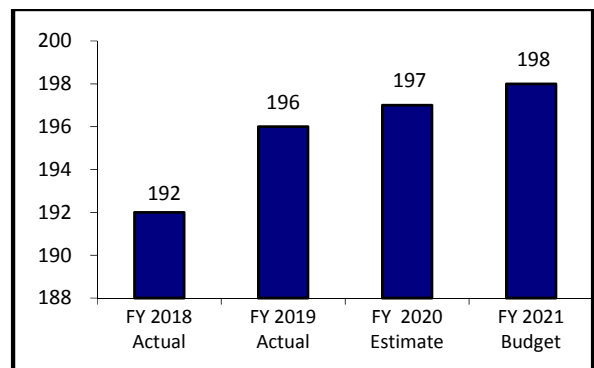
### Key Performance Indicators

- Number of City-Owned Street Light Fixtures



This graph shows the number of street light fixtures owned and maintained by the city. Remaining street lights are maintained by MidAmerican Energy or by private organizations/companies. More of the private lights will eventually become the responsibility of the city.

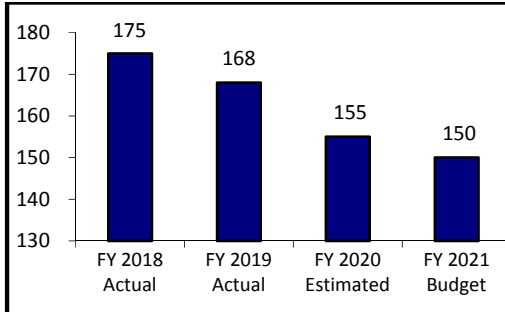
- Number of Traffic Signals.



The number of traffic signals has increased lately due to development and the addition of new streets.



# Public Works Department 2021 Business Plan

- Light Bulb Changes on Traffic Signals and City-Owned Street Lights




This number is expected to decrease as LED fixtures are phased in.

## Short-Term Goals

-  • Add more LED lighting fixtures throughout the city and have a plan for the downtown lighting.
-  • Connect more traffic signals and add them to the traffic operations center software.

## Long-Term Goals

-  • Change most of the city controllers and use fiber optic cable to connect signals along the busiest corridors.



# Public Works Department 2021 Business Plan

## Airport

### Objective

The Davenport Municipal Airport provides quality air cargo and passenger facilities, as well as top-quality aircraft support to both general aviation and business customers. The Davenport Airport is an integral asset in the growth and support of the local and regional economies and is committed to actively participating in the economic development of the region.

### Core Services

Classified as an enhanced service airport, Davenport Municipal Airport provides facilities and services that accommodate a full range of general aviation activities including most business jets. The airport also serves business aviation and is a regional transportation and economic center within the community. Additionally, the airport maintains two concrete runways with the main runway measuring 5,511 feet and having an instrument landing system (ILS) to support arrivals at night and in poor weather conditions. The airport also provides both full- and self-serve aviation fuels, as well as a wide variety of aircraft maintenance capabilities supporting all types of aircraft.

### Semi-Core Services

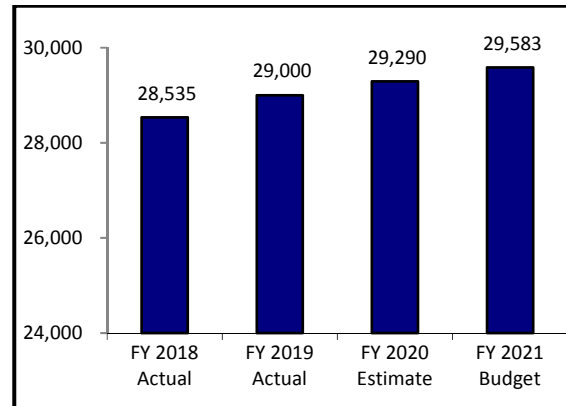
The Airport Division manages the activities of the airport to ensure the safety of the airport and traveling public. The Airport Division also plans for future airport improvements, applies for grant funding, and coordinates all airport construction projects. The airport is served by a full-service, fixed-base operator (FBO) that provides airport operation services, snow removal, airfield mowing, and runway inspections on a daily basis.

### Service Enhancements

Through the fixed based operator, the airport can also provide aircraft rentals, flight training, meeting space, and complimentary ground transportation to both the local community and traveling passengers.

## Key Performance Indicators

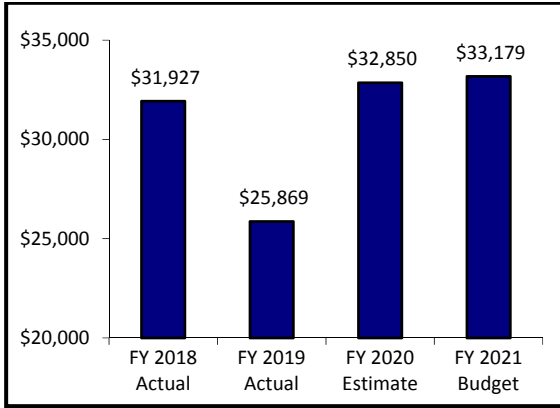
- Annual Aircraft Operations (FAA Calculated)



Annual aircraft operations are the key indicator for the health and productivity of an airport. Not only demonstrating the activity levels of the airport, it is also used for state and federal grant funding levels for future improvements and expansions. An aircraft operation is one take-off or one landing. Total airport operations calculated by the federal aviation administration (FAA) utilizes a formula based on the number of aircraft registered at the airport. Factoring in the increase in fuel sales represents a more accurate estimate of total airport operations growth. The FY 2021 growth assumes a 1.0% increase estimated by the FAA.

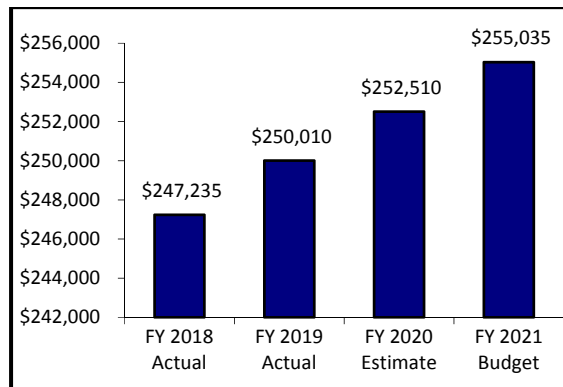
# Public Works Department 2021 Business Plan

## ➤ City Revenue from Fuel Sales



The city receives a fuel flowage fee on every gallon of aviation fuel sold at the airport. This fee is charged to fuel customers at the point of sale and contributes to almost 20% of the overall revenue of the airport. All revenues generated from fuel sales are used for airport operations. The significant decrease in FY2019 is due to the airport inability to sell self-serve fuel caused by circumstances beyond the airport's control. The slower rate of increase from FY 2020 to FY 2021 is due to a slower than expected general aviation industry growth estimate of 1.0% annually over the next four years. The FY 2019 decrease is due to an accident at the Airport resulting in loss of fuel sale operations for several months.

## ➤ City Revenue from T-hangar Rental and Land Lease Agreements



The city currently leases 86 T-hangars, 6 new box hangars, and 2 executive hangars as well as more than 230 acres of land used for farming, agriculture, and recreation. The land use

agreement was renegotiated with the farm users to pay for new building construction. Rent is paid either monthly or annually and accounts for 80% of the airport's overall revenue. This revenue is used to operate the airport.

### Short-Term Goals



- Reconstruction and extension of the terminal area apron to accommodate larger aircraft parking.

### Long-Term Goals



- Extend the crosswind runway to 5,000 feet in length to allow for safe operations when weather conditions do not favor the main runway.



- Reconstruction of Taxiway A to accommodate additional airport traffic along the parallel runway.



- Install a perimeter fence to secure the airport facility.



- Continue as a driving force of regional economic growth by partnering with the transload facility.



- Improve the current or existing infrastructure of the airport.



- Market the airport as an integral part of the larger community.

# Development & Neighborhood Services Department 2021 Business Plan



## Development & Neighborhood Services Department

### Objective

The Development & Neighborhood Services Department includes the management of the rental inspection program, nuisance code enforcement, zoning code enforcement, parking enforcement, parking services, management of procedure to track and abate vacant/sub-standard homes.

### Core Services

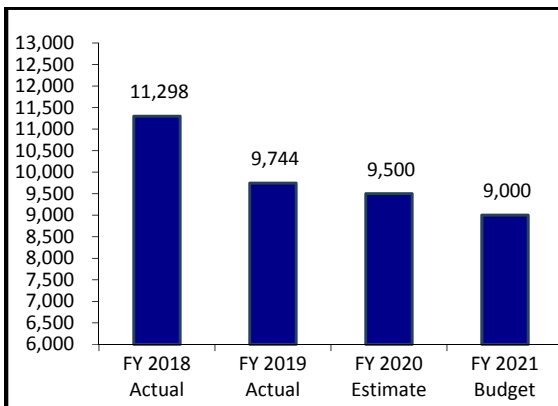
- Perform regularly scheduled rental property inspections for compliance action and inspect and enforce codes for nuisance abatements.
- Inspect and enforce codes for nuisance abatements.
- Provide public notice for code compliance issues, education on nuisance ordinances, alternatives, and cooperative projects with other departments and agencies.

### Semi-Core Services

- Provide information to the public and utilization of the parking system in the downtown.
- Provide special events planning, temporary no parking, and maintenance of parking in the city's three municipal off-street lots and parking ramps.

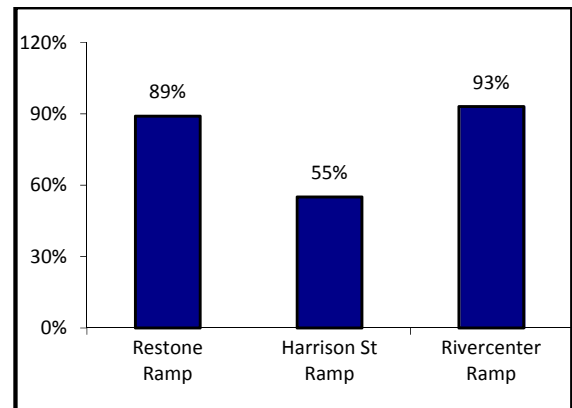
### Key Performance Indicators

- Number of Rental Code Violations Sent Annually



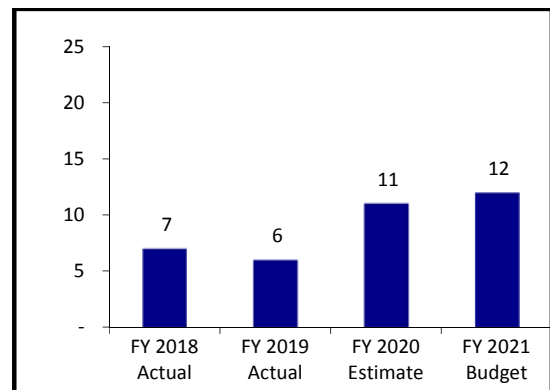
This measure indicates the number of notices sent annually for rental code violations handled by the city code enforcement inspectors. FY 2018 numbers are higher to reflect a reduction of backlog from 18 months to 3 months.

- Utilization of Public Parking Ramp Lease Capacity in FY 2019



This measurement shows the utilization of the ramps and city-owned lots for FY 2019. A recent parking study recommends that the lease capacity reach no more than 110%.

- Number of Demolitions Completed



This measure indicates the number of demolitions by the Neighborhood Services Department. There are currently 80 demolitions on the waiting list. The

# Development & Neighborhood Services Department 2021 Business Plan

houses demolished in FY 2019 continued to be above-average size, thus less were demolished.

## Short-Term Goals



- Implement best practices learned from the completed parking study.



- Provide proactive inspections and assist in verifying weed, debris, and zoning complaints.



- Effectively enforce abandoned vehicle issues on private properties.



- Promote and maintain a safe and desirable living and working environment for the city.

## Long-Term Goals



- Continue to evaluate and revise code sections related to operations.



- Reach an aggregate of 90% ramp occupancy.



- Increase usage of the web based parking payment application.



- Increase technology options to enhance the effectiveness of code officers.



- Continue effective training of existing staff levels to improve efficiencies in priority services.

# Police Department 2021 Business Plan

## Police Administration Division

### Objective

The purpose of the Police Administration Division is to guide all activities of the Davenport Police Department in a professional and efficient manner.

### Core Services

To protect and preserve the rights, privileges, and property of the City of Davenport and its residents, and to preserve and improve the peace, safety, health, welfare, comfort, and convenience of its residents through strong relationships with the community and leaders of the City of Davenport and bi-state area.

### Semi-Core Services

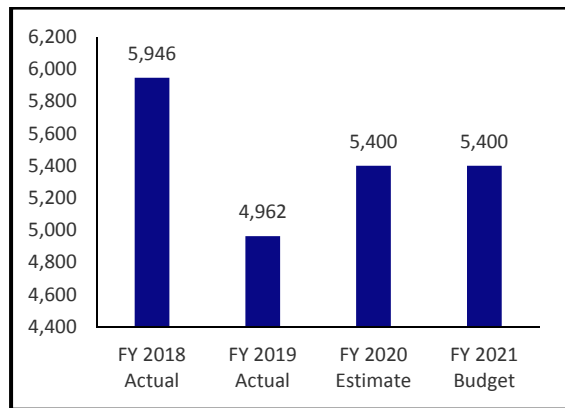
Develop effective internal policies; create an ongoing system of internal inspections and management oversight; develop long and short-term planning; and maintain a process of financial reporting and budget development.

### Service Enhancements

Assist other city departments with issues relating to public safety and quality of life concerns in the City of Davenport.

### Key Performance Indicators

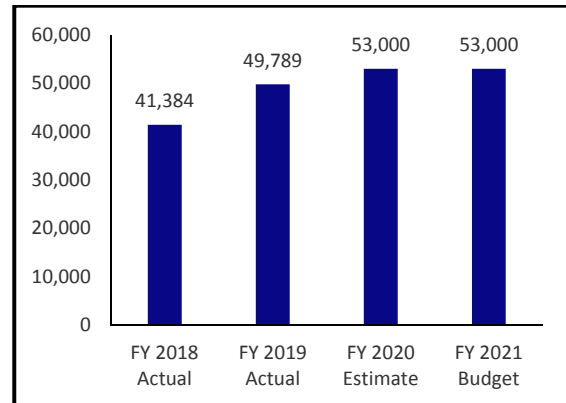
- Number of Crimes Reported in the Annual Incident-Based Crime Index



The graph above indicates the four-year trend for uniform crime reporting index crimes including homicide, rape, robbery, aggravated assault,

burglary, theft, vehicle theft, and arson in the City of Davenport.

- Positive Community Contacts



The Davenport Police Department measures positive citizen contacts that reflect meaningful police-citizen interactions outside the scope of general reactive police activities (i.e., beyond responding to calls for service, or follow-up investigations etc.). The graph above indicates the number of individual citizen contacts where officers had opportunities to educate, socialize with, or mentor community members reflecting the human side of policing. The Davenport Police Department is committed to building community partnerships.

### Short-Term Goals



- Explore programming and or software options to combine administrative reporting systems for efficiency and to reduce redundancy within informational databases.



- Refining and implementation of public safety awareness campaign to promote crime prevention.

### Long-Term Goals



- Continue efforts on the QC NIBIN Initiative; work with other QC law enforcement agencies to make this technology accessible and work towards the development of a Crime Gun Intelligence Center.



- Enhance inter-agency collaboration with local and federal agencies.

# Police Department 2021 Business Plan



- Continue support of professional development for mid-level personnel and managers.



- Engage elected officials and stakeholder groups for juvenile crime reductions and community supportive services.



# Police Department 2021 Business Plan

## Patrol Division

### Objective

The purpose of the Patrol Division is to provide basic police services to the community by upholding state and local laws and preserving the safety and well-being of the community.

### Core Services

Answer calls for service; arrest violators of the law; cite traffic violators; investigate traffic accidents.

### Semi-Core Services

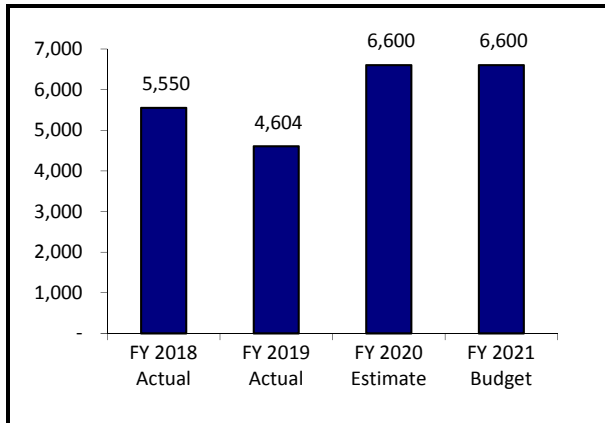
Tow abandoned vehicles from city streets; special events planning and coordination; special targeted patrol enforcement; special targeted traffic enforcement; investigate hit-and-run accidents; provide crossing guard services for elementary schools.

### Service Enhancements

Tow nuisance vehicles from private properties; VIN number verification; dignitary protection; child safety seat education program; special bicycle patrols; targeted neighborhood enforcements; automated speed and red-light enforcement.

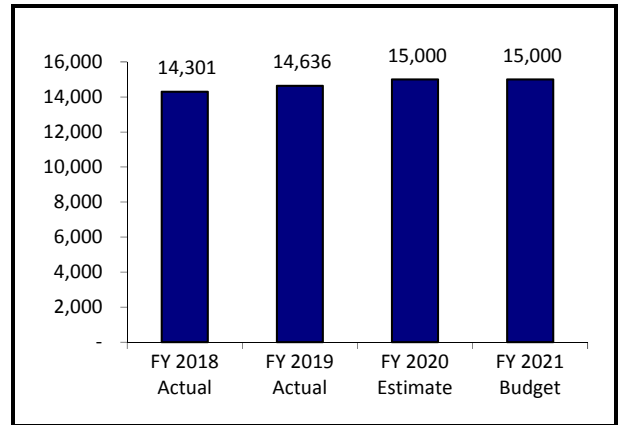
### Key Performance Indicators

#### ➤ Total Number of Adult Arrests



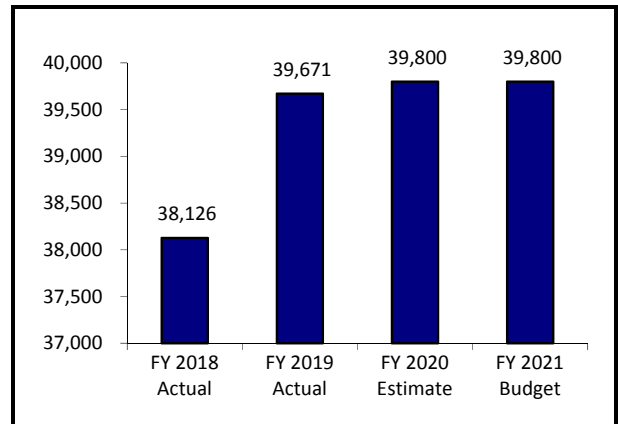
Adult arrests decreased 17% from FY 2018 to FY 2019. This data was provided by Davenport's law enforcement records management system.

#### ➤ Total Number of Traffic Citations Issued



Traffic citations increased 2.3% in FY 2018

#### ➤ Total Number of Automated Traffic Citations



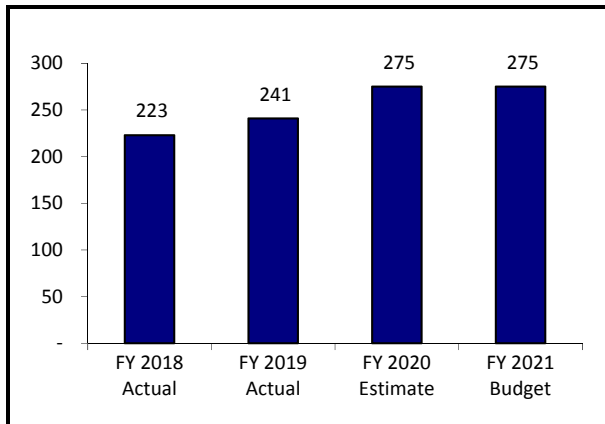
Automated traffic citations (red light and speed) showed a 4.05% increase from FY 2018 to FY 2019. The increase is mainly due to filling a vacancy of one community services specialist for nine months of the fiscal year. The city anticipates the automated traffic citations to stay relatively consistent over time due to driver's adjustments to enforcement zones and newly mandated state

# Police Department 2021 Business Plan

laws prohibiting automated enforcement on state highways.

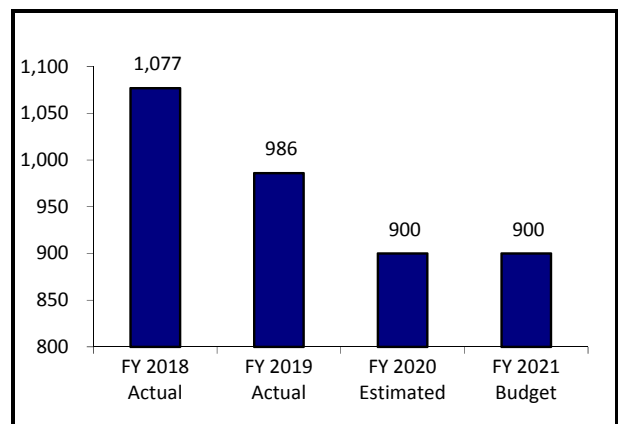
expected to contribute to a continued reduction in property damage vehicle crashes over time.

➤ **Total Number of Operating While Intoxicated (OWI) Arrests**



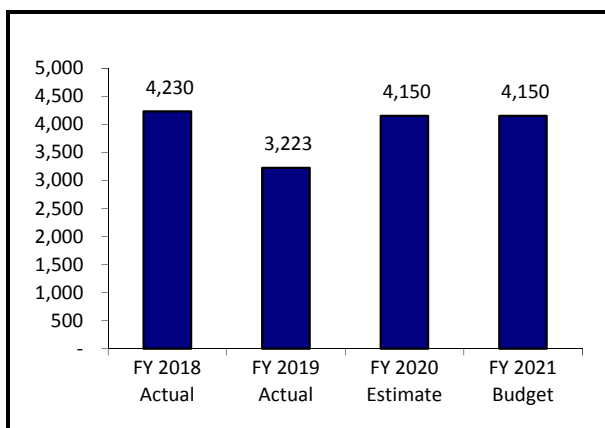
Operating while intoxicated (OWI) arrests increased by 8% from FY 2018 to FY 2019. The Police Department will continue to be focused on OWI enforcement and provide awareness campaigns through the Governor’s Traffic Safety Bureau (GTSB) grants.

➤ **Total Number of Personal Injury Vehicle Crashes**



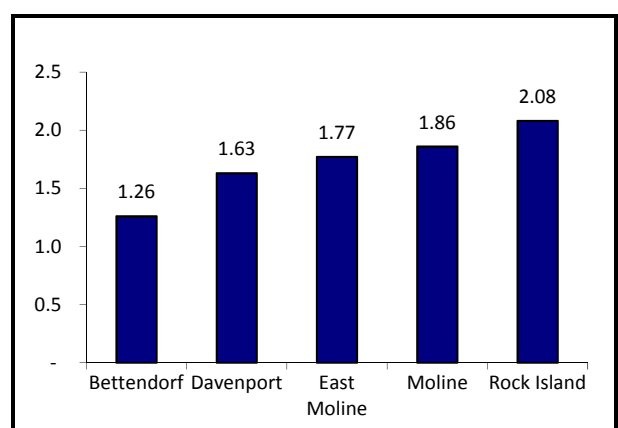
The number of personal injury vehicle crashes decreased by 8.5% from FY 2018 to FY 2019. Stronger efforts and partnership with GTSB are expected to contribute to a reduction in the number of personal injury vehicle crashes.

➤ **Total Number of Property Damage Vehicle Crashes**



The number of property damage vehicle crashes decreased by 23.8% between FY 2018 to FY 2019. Traffic enforcement, driver education, and the automated traffic enforcement cameras are

➤ **Number of Sworn Officers per 1,000 Population (2013 Census data) Community Comparison**

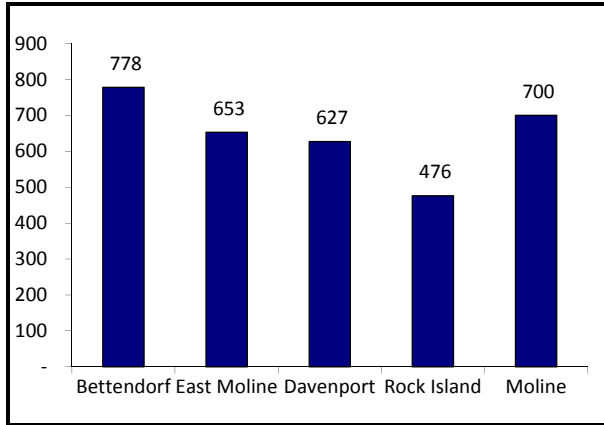


Davenport has 1.63 sworn police officers per 1,000 populations, the second lowest in the Quad Cities region.



# Police Department 2021 Business Plan

## ➤ FY 2019 Number of Calls per Sworn Officer Community Comparison



Davenport is comparable with both East Moline and Moline with respect to number of calls per sworn officer.

### Short-Term Goals



- Continue to enhance the department's patrol response and investigative capabilities through continued training in critical subjects.



- As a supplement to the in-service training program, expand briefing trainings by incorporating current training topics.



- Implement a license plate reader program.

### Long-Term Goals



- Expand interagency cooperation with all area law enforcement partners to coordinate efficient enforcement actions within the City of Davenport.



- Build a sustainable career path development process for patrol officers to enhance versatility for promotional opportunities and specialty assignments.



- Development of department-wide, community-based, and problem-oriented policing strategies.



# Police Department 2021 Business Plan

## Criminal Investigation Division

### Objective

Conduct investigations into criminal activity; assist in the preparation of cases for the Scott County Attorney and the United States Attorney, and the suppression of vice and street crime activities.

### Core Services

- Criminal case investigations related to homicide, robbery, assault, child abuse, family violence, sex crimes, financial crimes, and auto theft.
- Crimes committed by juveniles are investigated along with the recovery of stolen property and the apprehension of offenders.

### Semi-Core Services

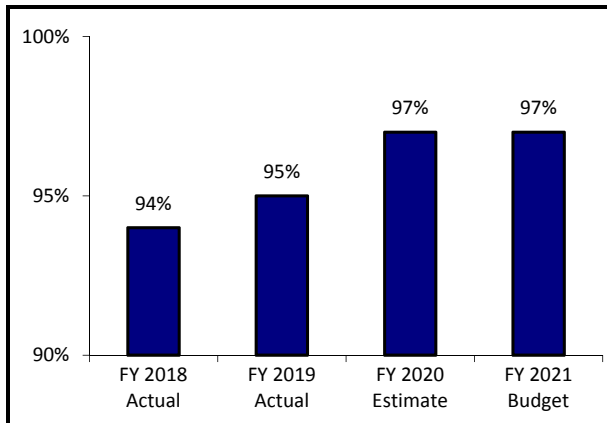
Detect and investigate organized crime activity; maintain intelligence records and gathering; respond to illegal drug, gang, prostitution, gambling, and street crimes.

### Service Enhancements

Warrant officer; registered sex offender maintenance; juvenile court liaison; polygraph examiner; and education/gang awareness presentations.

### Key Performance Indicators

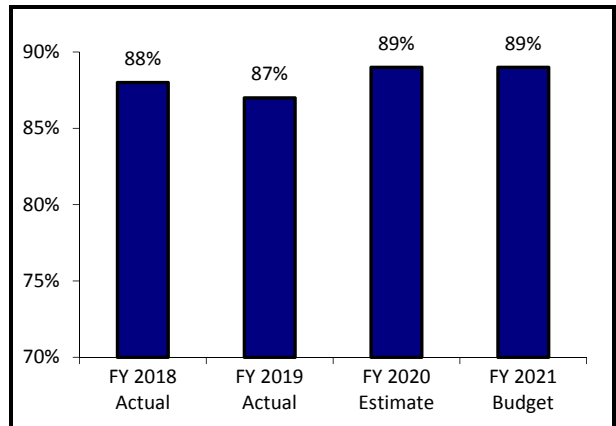
- Percentage of Cases Closed by the Detective Bureau



This graph compares the percentage of cases assigned to Criminal Investigation Division personnel to cases that are closed using available resources. The Criminal Investigation Division cleared 95% of cases assigned in FY 2019. This achievement is a cooperative effort between the entire division made up of the Detective Bureau and the Tactical Operations Bureau.

An increase in homicides during this time affected the overall clearance rate. Detectives are pulled away from their regular assignments to work homicides for extended periods.

- Percentage of Cases Cleared by the Tactical Operations Bureau



The graph above shows the percentage of cases cleared by the tactical operations bureau (TOB). A large part of the arrests between TOB and the detective bureau are taken to the federal prosecutorial level, and an increase in these prosecutions is effective in targeting individuals with extensive criminal histories resulting in defendants receiving stiffer penalties.

### Short-Term Goals



- Reduce administrative workload on Gun Investigation Unit to enhance case investigations and intel dissemination.

### Long-Term Goals



- Improve analytics processes with the National Integrated Ballistic Information Network.

# Police Department 2021 Business Plan



## Services Division – Records

### Bureau

#### Objective

The purpose of the Records Bureau is to provide quality control for all reports generated by the Davenport Police Department; to serve as an information resource, and to staff the front reception desk with knowledgeable, customer-service driven employees. The Records Bureau serves both internal and external customers by providing public information, researching and generating statistical information from the records management system, and authoring police reports.

#### Core Services

- Enhance the quality, quantity, and timeliness of crime statistical data collected by the Davenport Police Department.
- Review and examine all reports for quality control purposes and process report content according to National Incident Based Reporting System (NIBRS) requirements.
- Ensure reports are stored for future use and confidential information is properly handled and secured.
- Serve as a first point of contact for the public in non-emergency requests for service including taking police reports from crime victims, processing insurance requests, conducting background checks, fulfilling report requests, preparing photograph, video, and audio requests for outside agencies and citizens, gathering and preparing information for subpoena requests, processing trespass notices, completing juvenile sealing requests, processing victim reparation forms, and entering items into evidence.

#### Semi-Core Services

- Assist the public, private, and government sectors in obtaining public information in person and on the phone.
- Maintain monthly reports for the work processed by Records Bureau personnel.

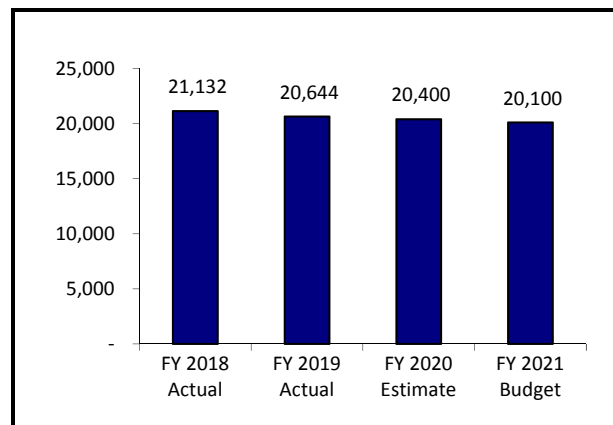
- Assist internal and external customers through information exchange and documenting information in police reports.

#### Service Enhancements

Continue to serve the public, outside agencies, and agency personnel in a timely and professional manner. Provide quality control of case processing and miscellaneous tasks for police services generalists in the Records Bureau. Continue to increase police services generalists' knowledge and efficiency. Continue online reporting for non-emergency calls for service. This on-line software and corresponding reporting process allows citizens the opportunity to file police reports online. Continue online report retrieval via Lexis Nexis. This online software allows citizens access to their accident reports any time.

#### Key Performance Indicators

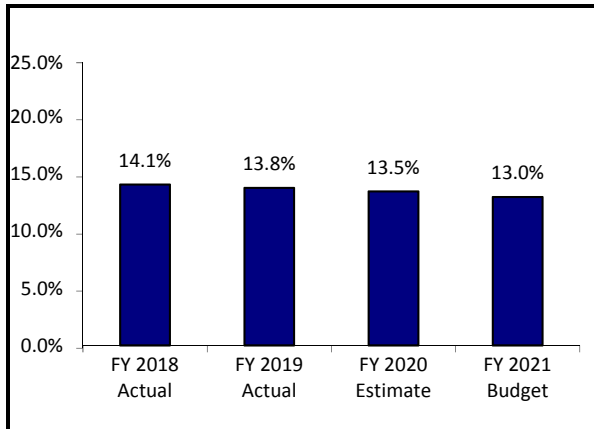
- Number of Police Reports Processed/Completed per Year by Records Bureau Personnel



The Police Department has ten police services generalists that process all person crime, property crime, vehicle accident, and other crime reports compiled by the department.

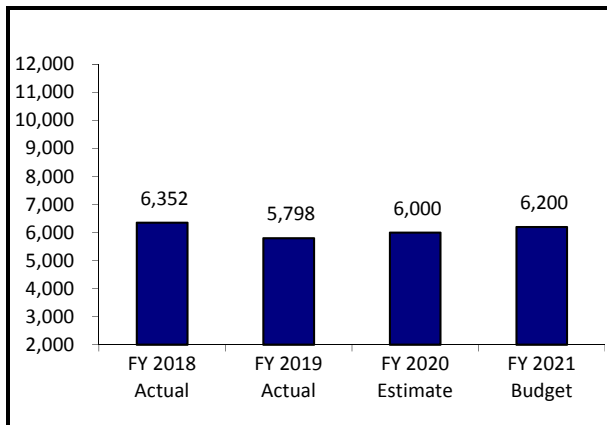
# Police Department 2021 Business Plan

➤ **Percentage of Reports Received at the Front Desk/Taken by Records Bureau Personnel**



Ten police services generalists speak with victims, gather information, and author reports. It is anticipated that the reports received in-person will remain steady or decrease slightly as community members become familiar and comfortable with on-line reporting.

➤ **Number of Internal & External Requests for Service Completed per Year by Records Bureau Personnel**



External requests for service include, but are not limited to, processing insurance requests, conducting background checks, fulfilling report

requests, preparing photograph, video and audio requests for outside agencies and citizens, gathering and preparing information for subpoena requests, processing trespass notices, completing juvenile sealing requests, victim reparation forms, and entering items into evidence. Internal requests include, but are not limited to, processing obituaries, school bus violations, and impound letters.

The decrease in internal and external requests for service from FY 2018 to FY 2019 resulted from an increase in accident reports provided via LexisNexis.

The Records Bureau has developed and implemented a system of operations to effectively and proficiently cross train all personnel while keeping records and delivering quality customer service to residents. The implementation of an online reporting system has and will continue to serve as a relief for sworn uniformed officers and police services generalists and will assist with creating more time for patrolling activities by sworn uniformed officers as well as quality control of reports by police services generalists. Additionally, the initiation of an online accident report retrieval system has provided an important service to external customers and police services generalists by allowing for the immediate dissemination of vehicle accident reports.

### Short-Term Goals



- Increase the use of online reporting for non-emergency police reports.

### Long-Term Goals



- Continue the development of knowledge, skills, and expertise in the police services generalists through continued training and quality control of case processing, miscellaneous tasks, report writing, and customer care.

# Police Department 2021 Business Plan



## Identification Bureau

### Objective

The purpose of the Identification Bureau is to process and preserve forensic evidence to identify suspects in crimes, perform forensic examinations of digital media, and maintain proper chain of custody of evidence.

### Core Services

- Respond to crime scenes involving death investigations, robberies, sex crimes, assaults, burglaries, thefts, criminal damage, crash investigations, drug/narcotic crimes, and weapons offenses.
- Take digital photographs to preserve the appearance of crime scenes, evidence, victims, and/or suspects.
- Locate, identify, process, collect, package, document and secure physical evidence, and conduct any follow-up tasks involved with these responsibilities.
- Utilize the evidence lab to process various types of items of evidence for latent prints using a combination of powders, chemicals, and alternate light resources.
- Analyze digital evidence by performing hardware, software, and virtual analyses of digital evidence in the computer lab and in the field.
- Perform marijuana analysis and testing for court purposes.
- Prepare all proper documentation and testify in court.
- Enter latent prints into an Automated Fingerprint Identification System (AFIS) and the Next Generation Identification (NGI) database, complete comparisons, and make identifications of latent print evidence.
- Enter cartridge cases into the National Integrated Ballistics Information Network (NIBIN) in an effort to link firearms-related crimes.
- Maintain proper chain of custody of evidence including the handling, storage, transfer, research, return, and destruction of evidence and found property.

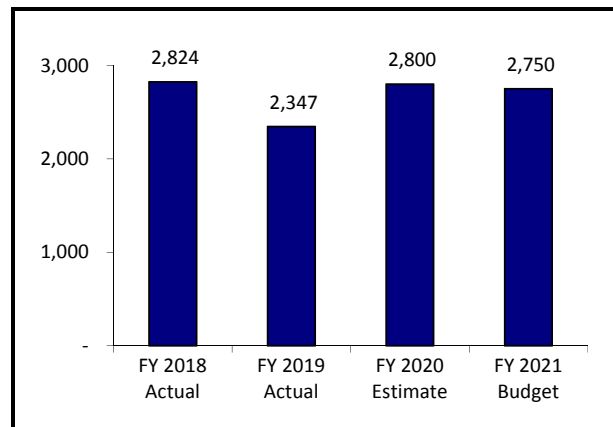
- Conduct supply functions for the department that include maintaining, re-supplying, and ordering regularly used office supplies along with special-order items including, but not limited to, forms, reports, and citations.

### Semi-Core Services

- Conduct new employee training and in-service training.
- Train sworn officers to work as evidence technicians on the various patrol shifts to supplement the civilian crime scene technician unit.
- Research and update processes and technical applications used.
- Conduct policy review and update.
- Perform financial planning for the bureau.

### Key Performance Indicators

- Number of Calls for Service for Civilian Crime Scene Technicians

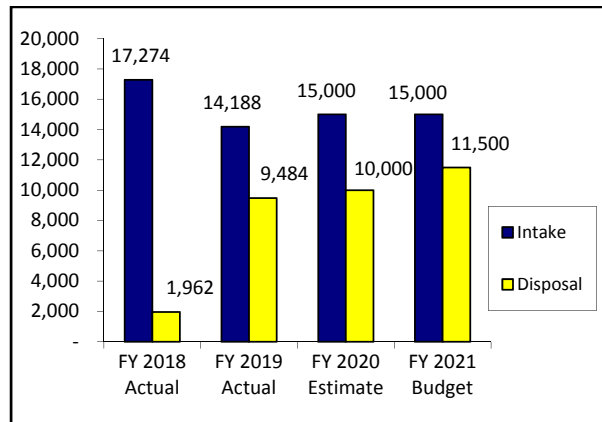


Number of calls responded to not including report, court, personal, equipment, and administration calls. With increasing enhancements in crime scene technology and citizen awareness, the Identification Bureau has more opportunities to investigate crimes. By utilizing civilian crime scene technicians, the Police Department relieves more sworn officers to provide 911 responses. The calls for service from FY 2018 to FY 2019 decreased due to the recruitment, testing, selection and training of a

# Police Department 2021 Business Plan

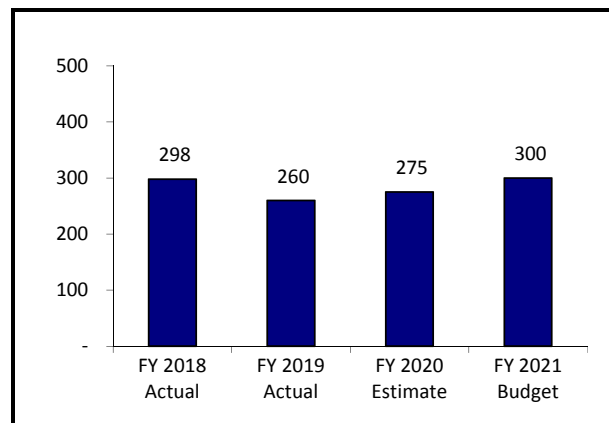
new crime scene technician to fill one open civilian crime scene technician position.

## ➤ Property & Evidence – Intake and Disposal of Evidence Items



Number of items of evidence collected and disposed of by Police Department employees. The disposal amount increased from FY 2018 to FY 2019 due to the completion of training of a new property & evidence storage technician which provided more time dedicated to case research and evidence disposal. More research time resulted in a larger number of items being disposed. The disposal amount is expected to increase during FY 2020. The decrease in property intake from FY 2018 to FY 2019 is impacted by the number of major crimes investigated during the fiscal year.

## ➤ Number of Evidence Items Examined by Computer Forensics Examiners



The number of evidence items examined by the computer forensics examiners decreased from FY 2018 to FY 2019. One computer forensic examiner retired in FY 2019 leading to the recruitment, selection, and training of a new computer forensic examiner. Due to a temporary decrease in staff the number of items examined was negatively impacted. There are several factors impacting the number of items examined. The length of time to examine an item in one case versus an item from another case can be significantly different causing the number of items examined to increase or decrease during a year. The number of items examined is expected to increase during FY 2020 as the computer forensic examiners continue to expand their knowledge and expertise in the field and more crimes involve the use of cell phones and computers.

## Short-Term Goals



- Facilitate the competency training and certification of the new Computer Forensics Examiner.



- Facilitate the competency training of the new civilian crime scene technician.



- Facilitate International Association for Property and Evidence certification for one Property & Evidence Storage Technician.



- Initiate a process to collect video evidence directly from businesses and community members through electronic means.

## Long-Term Goals



- Attain accreditation of the crime lab through the American National Standards Institute-American Society of Quality National Accreditation Board (ANAB).

# Fire Department 2021 Business Plan



## Administration

### Objective

The Fire Administration Division provides vision and direction to all divisions within the department. The mission of the department is to align its goals to the adopted city council goals and objectives in order to meet the community's public safety expectations and needs. Additionally, the Fire Administration Division supports the professional development of all sworn and civilian employees to enhance their abilities to provide services to the community.

### Core Services

Fire Administration maintains direct oversight of the Operations, Prevention, and Training Divisions as well as the emergency medical services and hazardous materials functional areas. Planning, programming, and execution are all coordinated within the Fire Administration Division.

### Semi-Core Services

Fire Administration develops and maintains relationships with external agencies that are critical for sustaining international agency accreditation and the insurance services office (ISO) public fire protection rating. Fire Administration coordinates with other city departments, other emergency response agencies and other entities such as the Scott County Emergency Communications Center, Iowa American Water, and Mid-American Energy to ensure comprehensive responses. The fire chief is the city's representative on the emergency management agency board. The department participates in and serves on numerous boards and committees that overlap city operations.

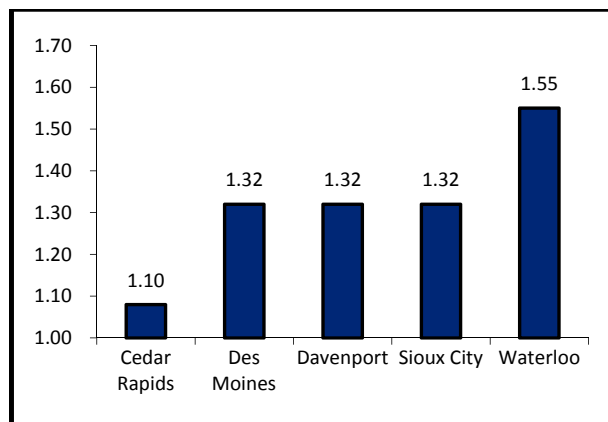
### Service Enhancements

The department engages in an aggressive public education program with activities that directly impact core services. The fire safety house, firehouse tours, and Davenport U are some

examples of the activities the department makes available to the public.

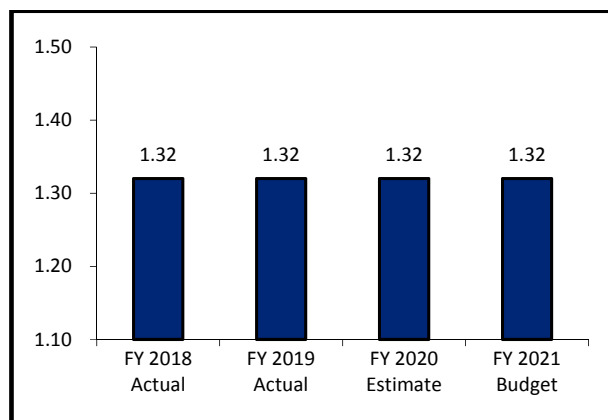
## Key Performance Indicators

- FY 2019 Comparable Number of Firefighters per 1,000 Population



The FY 2019 staff of the department is operating with 1.32 fire personnel per thousand, which places Davenport in the middle of comparable cities in Iowa.

- Davenport Number of Firefighters per 1,000 Population



The number of firefighters per 1,000 was supported in FY 2017 by a staffing for fire and

# Fire Department 2021 Business Plan



emergency response (SAFER) grant from the Federal Emergency Management Agency (FEMA) that was awarded to the department in March of FY 2014. Although these three positions remained funded in FY 2017, the overall department authorized staffing level was reduced by two. The expiration of grant funding in early FY 2018 resulted in the absorption of the three funded positions into open positions in further reducing authorized staffing by that same number.



- Develop a site plan for the relocation of Fire Station #3.
- Continue to maintain the department's accreditation status.

## Short-Term Goals



- Provide an accreditation goal to actual gap report to the city by December 2020.



- Develop a new Community Risk Assessment for the City of Davenport, from a fire department aspect. And rewrite the current standard of cover for Davenport Fire to reflect these changes.



- Work with Scott Emergency Communications Center, Scott County, and the city to implement the upcoming radio system upgrade.



- Evaluate current permit and service fees. Evaluate other potential sources of revenue for services provided.



- Evaluate the automatic aid program's outcomes and explore additional partners.



- Relocate the Davenport fire training facility and burn tower to a new, accessible location.



- Develop a communication plan for Fire Department media relations, which integrates into the city's updated media platforms.

## Long-Term Goals



- Develop and maintain well-rounded and well-educated workforce.



- Implement an officer development curriculum with specific training, education, and experience components within two years.



# Fire Department 2021 Business Plan



## Fire Prevention Bureau

### Objective

The mission of the Fire Prevention Bureau (FPB) is to prevent injury and/or loss of life and property. This mission is accomplished through fire/life safety code compliance, inspections, education, and investigations. This mission supports the overall mission of the Fire Department and the community.

### Core Services

The FPB supports all Fire Department services and is responsible for fire investigations, business inspections, pre-plans (a more detailed assessment of building layouts, use, and potential hazards), commercial building plan review, public education, and internal affair investigations. Federal and state law requires all fire incidents to be investigated for origin and cause. Fire and life-safety codes require all businesses to be inspected and building plans and life-safety systems to be reviewed and tested. The FPB maintains and enforces National Fire Protection Association codes and standards. The FPB also oversees the Hazardous Materials Division.

### Semi-Core Services

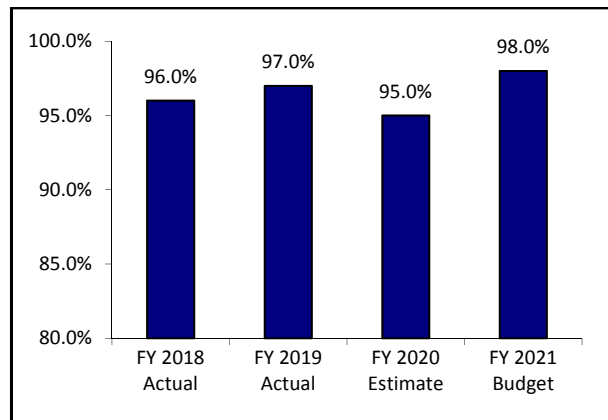
FPB services are supported by educating all fire fighters in inspections and public education. Regular school and senior facility visits greatly assist the awareness of fire and life-safety issues. The fire safety house and sprinkler trailer reach several thousand children and adults annually. Regular fire and life-safety inspections and fire extinguisher training for all businesses enhances safety. The FPB is the liaison with the county attorney's office as well as federal, state, and local police departments. Fire and life-safety codes are reviewed and updated with the Building Division and the city council. The FPB also oversees the recording of building pre-plans and the department's tactical emergency medical team (TEMS).

### Service Enhancements

The FPB provides education to department personnel as well as numerous outside agencies. It serves as the liaison between fire victims and other assistance agencies such as the Red Cross and the Consumer Product Safety Council. The FPB conducts several life safety programs such as annual prom night scenarios with local high schools and colleges with the goal of reducing accidents. It oversees the fire explorer program, participates on planning and technical review boards, provides car-seat safety checks, and maintains record management.

### Key Performance Indicators

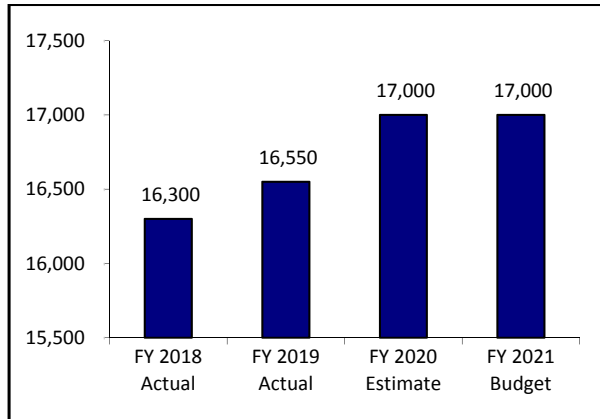
- Percentage of Assigned Commercial Inspections Completed Annually



This chart represents the percentage of assigned commercial inspections completed annually by the fire companies. Each apparatus is assigned a varied amount of commercial inspections in its territory depending upon other assignments. The division strives to have every commercial building inspected at least annually.

# Fire Department 2021 Business Plan

## ➤ Number of Hours of Public Education Events



Public education events target high-risk children and the elderly. These numbers have risen significantly over the years and are anticipated to continue to increase as more fire and life-safety programs are developed. The fire safety house is a valuable resource that has added the ability to provide programs to visitors with disabilities.

### Short-Term Goals



- Incorporate new software into pre-plan program to help with consistency of building sketches.



- Complete adoption of 2015 Fire Code with local amendments.

### Long-Term Goals



- Utilize systems within Fire Prevention to track progress of assigned daily tasks and small projects.



- Continue facilitating staff relationships with strategic partners such as the Davenport Police Department, the Bureau of Alcohol, Tobacco, Firearms and Explosives, and the Scott County Attorney's Office.

# Fire Department 2021 Business Plan

## Hazardous Materials

### Objective

The Hazardous Materials Division provides the Fire Department with the necessary resources to respond to and mitigate hazardous materials incidents on a 24-hour, 7-days-a-week schedule.

### Core Services

The Hazardous Materials Division provides the necessary resources for the overall coordination of the emergency response team, equipment procurement, equipment maintenance and upgrade, continued education, and medical surveillance.

### Semi-Core Services

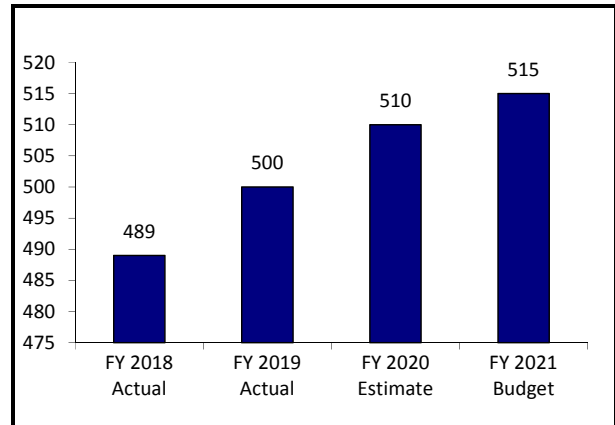
To support the Hazardous Materials Division's mission, additional services are required. Services include inspections at businesses that store quantities of hazardous materials above the threshold. The business inspections ensure compliance with the Uniform Fire Code, National Fire Protection Association Standards, Federal and State Regulations, and local ordinance.

### Service Enhancements

The Hazardous Materials Response Team, through the City of Davenport, has entered into a 28E mutual aid contract for hazardous materials response assistance with both Clinton and Jackson Counties. The service includes 24-hour, 7-days-a-week response to hazardous materials emergencies, annual refresher training, and training of local first responders to the hazardous materials operations level.

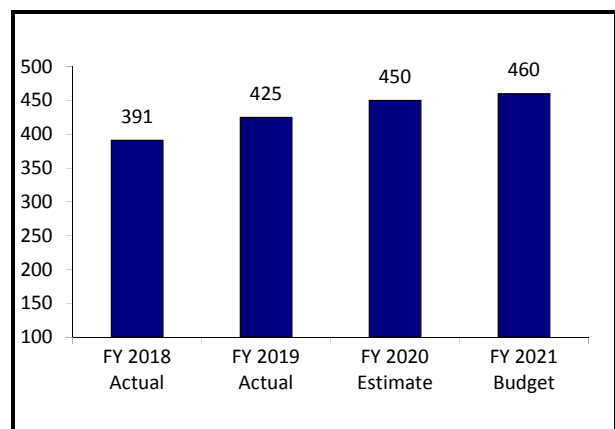
## Key Performance Indicators

### ➤ Annual Number of Hazmat Inspections



This indicator illustrates the number of hazardous materials inspections performed by fire personnel. These inspections take place during commercial fire inspections at the company level. This number is expected to continue to rise due to the addition of new occupancies and identification of pre-existing companies with hazardous materials.

### ➤ Hazmat Permits

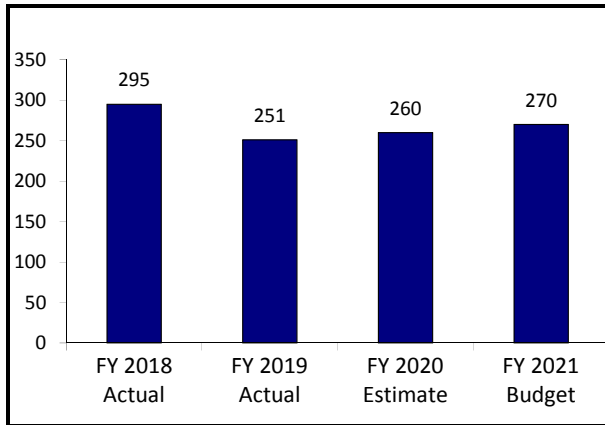


This indicator illustrates the total number of hazardous materials permits issued by the

# Fire Department 2021 Business Plan





Hazardous Materials Division. These permits are issued as a follow-up to the company commercial inspection for quantities above the threshold of hazardous materials in storage.

## ➤ Annual Number of Hazmat Incidents



This indicator illustrates the number of hazardous materials incidents documented in the department's records management system. These incidents include chemical spills, gasoline/diesel fuel spills, white powder incidents, carbon monoxide incidents, and gas odor incidents.

## Short-Term Goals

-  • Continue identifying businesses, through the inspection program, that do not possess a hazardous materials permit and currently store quantities of hazardous materials above the threshold.
-  • Complete the transfer of all Hazmat Permit Management Records from FireRMS to New World.
-  • Achieve 100% compliance/payment of billed businesses for Hazardous Materials Permits.
-  • Utilize a Hazardous Materials Emergency Planning Grant to conduct hazardous materials operation refreshers for EMS and law enforcement responders in Scott County.



- Upgrade and improve annual training for Hazardous Materials Technicians to meet national and federal standards.



- Improve and implement annual training requirements for hazardous materials operations to meet national and federal standards.



- Work with Jackson, Clinton, and Scott County Emergency Management to continually enhance the areas of planning, training, and response.



- Work with Iowa Homeland Security and the State Strike Force Team Coordinators to enhance state hazmat response resources.



- Work with 71<sup>st</sup> Civil Support Team, to enhance the weapons of mass destruction training.

## Long-Term Goals



- Secure a dedicated self-contained Hazmat Response Vehicle to replace the current response vehicle.



- Continue to improve the department inspection program to identify hazardous materials in the community.



- Research up-to-date technology and upgrade current response equipment.



- Apply scan codes to all hazmat inventory for entry into our records management system.



- Work with Homeland Security and WMD Strike Force Team Coordinators to organize and host a WMD exercise.

# Fire Department 2021 Business Plan



## Fire Suppression

### Objective

The Fire Suppression Division responds to and mitigates emergencies involving fires, medical emergencies (EMS), hazardous materials, technical rescues, and other non-emergency service requests.

### Core Services

The division provides fire suppression response, medical emergency response at the advanced life- support level, regional hazardous materials response and mitigation, technical rescue, and building safety.

### Semi-Core Services

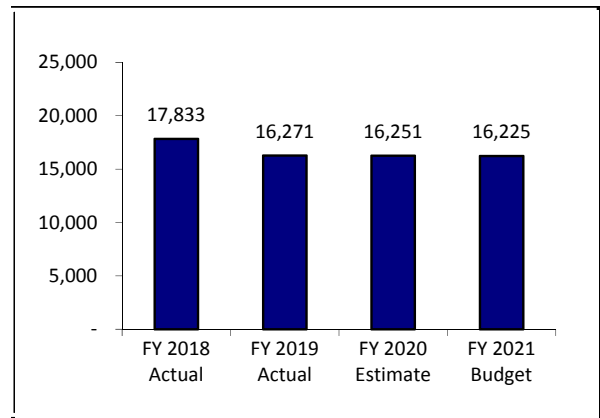
The Fire Suppression Division manages maintenance of fire stations, apparatus/vehicle, fire hoses, and self- contained breathing apparatus (SCBA). The division supervises training and required continuing education of firefighters in all aspects of the fire service, inspects commercial properties and hazardous materials sites, determines fire cause and origin as required by law, and participates in public education and fire prevention activities.

### Service Enhancements

The Fire Suppression Division liaisons with other departments and divisions throughout the City of Davenport so as to enhance services provided to citizens and to help reduce operating costs throughout the city. The division works to evolve the records management system to accurately reflect current and future business performance measures and provides tactical emergency medical service (TEMS), child passenger safety seat checks, and fire extinguisher classes.

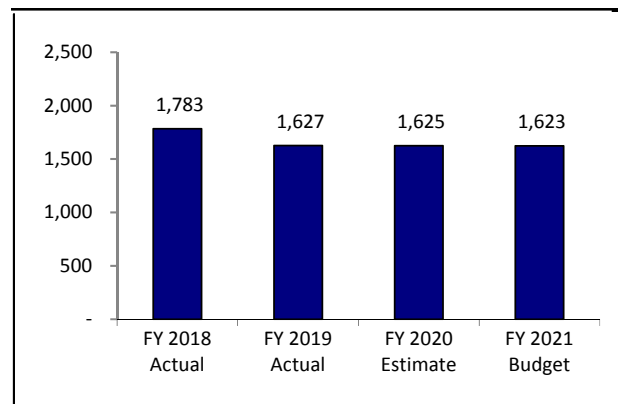
## Key Performance Indicators

### ➤ Number of Dispatched Incidents



The total number of dispatched incidents consists of the following incident types: fires, explosions, emergency medical service (EMS), hazardous, service calls, good intent calls, false alarms, severe weather, and special incidents. Historically, the trend of calls for service has continued to grow each year. In the third quarter of FY 2018, the City of Davenport implemented priority dispatching, which resulted in a slight reduction in the number of calls for service. During FY 2021, the fire department will continue to work with partners to evaluate priority dispatch operations and implement any necessary modifications.

### ➤ Average Number of Dispatched Incidents per Fire Company

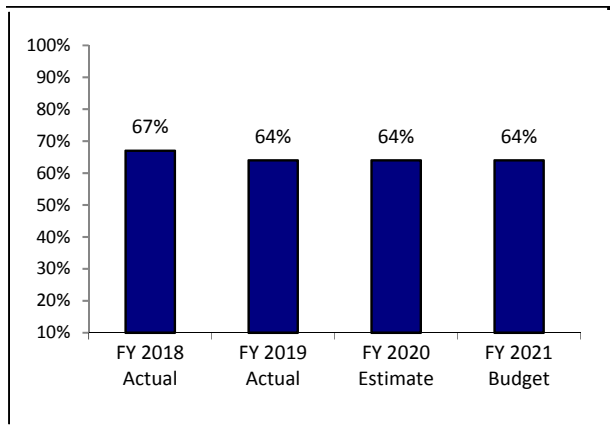


# Fire Department 2021 Business Plan



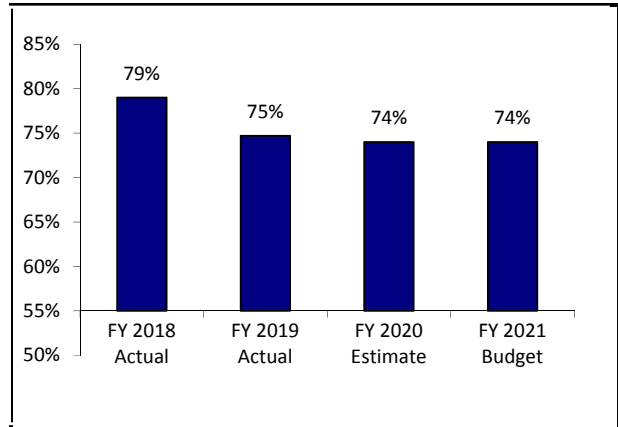
The Davenport Fire Department has ten available fire companies that respond from seven fire houses. Responses are classified as solo, multi-company, and general alarms. A solo alarm involves the response of one fire company. A general alarm normally entails the dispatching of two to five fire companies. The largest fires or incidents may require the response of additional fire companies beyond the five company response. With implementation of priority dispatch in the third quarter of FY 2018, along with eliminating the second engine company to fire alarms, the number of dispatched incidents per fire company decreased.

➤ **Percentage of EMS Incidents to Total Incidents**



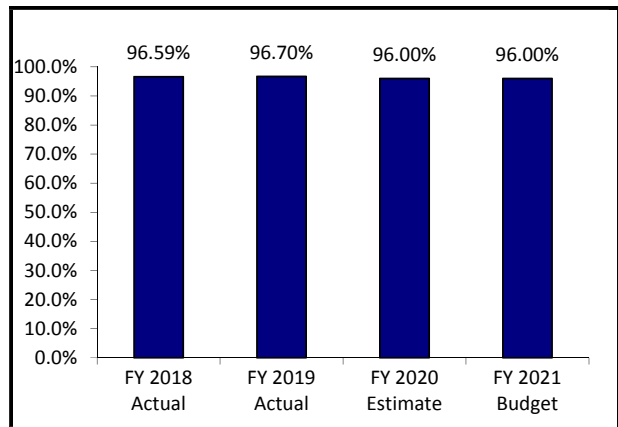
This chart shows the percentage of total dispatched incidents that are EMS in classification. EMS incidents include medical assistance/care, motor vehicle/pedestrian accidents, rescues/extrications, and water/ice rescues. The Fire Department has seen a reduction in actual EMS incidents due to the implementation of priority dispatch in FY 2018.

➤ **Percentage of Dispatched Incidents Where Travel Time is Four Minutes or Less**



The department goal is for travel time to be four minutes or less 90% of the time. Response time standards continue to improve through data analysis, performance efficiencies, collaboration with Scott County Emergency Communication Center, and the upgrading the fire station alerting system.

➤ **Percentage of Dispatched Incidents Where Arrival Time is Seven Minutes or Less**



The seven fire stations are strategically located throughout the city in order to provide optimal response time. Staff is working to streamline processes through a monthly meeting aimed at decreasing response times.

# Fire Department 2021 Business Plan



## Short-Term Goals



- Continue to work with the SECC to enhance dispatch efficiencies in order to improve response times.



- Continue to meet with regional partners to review and make improvements to the priority dispatch.



- Enhance the formal technical rescue program, to industry standards.



- Complete the order for the one hundred foot aerial apparatus.



- Implement digital dispatch in all fire stations.

## Long-Term Goals



- Continue to maintain or improve response times.



- Implement and revise the new fire apparatus replacement schedule.



- Relocate fire station three to better service the city's northern growth as noted in the fire and police operational study.

# Fire Department 2021 Business Plan

## Training Division

### Objective

The mission of the Training Division is to ensure that fire department personnel are provided with the skills and knowledge necessary to support the overall mission of the department.

### Core Services

The Training Division is responsible for the design and delivery of all training-related activities for the department. This responsibility includes mandatory training as required by OSHA, DOT, National Fire Protection Association (NFPA) and others, as well as core training in firefighting, hazardous materials response, technical rescue, and emergency medical services (EMS). Recruit initial training is one of the most labor-intensive and important training programs conducted by the division.

### Semi-Core Services

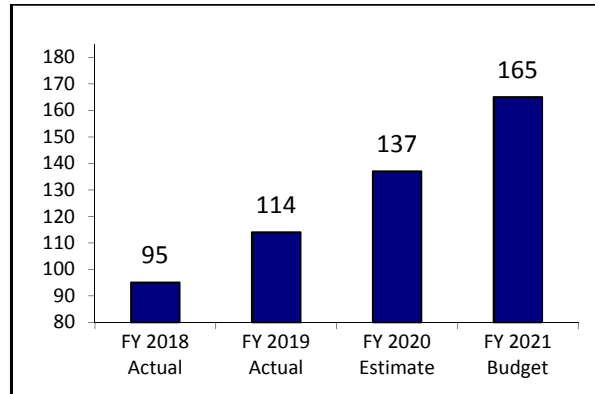
Support for training in fire investigation, equipment maintenance, officer development, and incident command are some of the semi-core services provided by the Training Division. The Training Division is also responsible for administering promotional tests and assisting with annual recruitment. These services directly support core services.

### Service Enhancements

The Training Division also provides education to department personnel in other service delivery areas that are beneficial to the department and the public but do not directly support core services. These topics include fire code inspection and enforcement training, public education, and report writing. The training division also provides periodic training to outside departments including incident command, hazardous materials, and first aid.

## Key Performance Indicators

- Average Hours of Formal Training per Firefighter

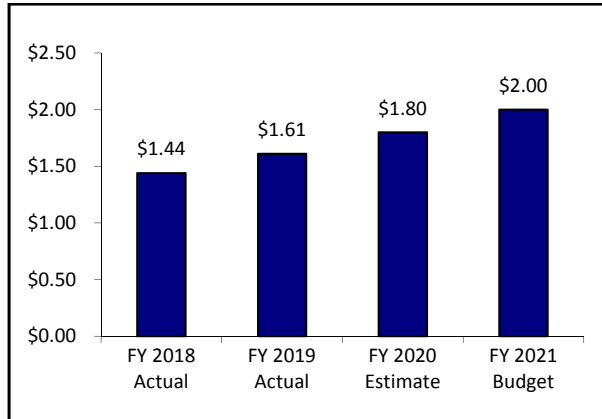


Training hours per firefighter is an important overall metric when evaluating training programs. Typically, training is split among EMS, structure fire, technical rescue, and safety/miscellaneous. Many factors affect total training hours including legislated mandates, changes in technology, and surveys used to determine training needs. The anticipated increase in FY 2020 and FY 2021 is due to the continued enhanced documentation of training hours through the new records management system. These hours are expected to rise as a formal report of training document has been developed to report time spent training at the company level.



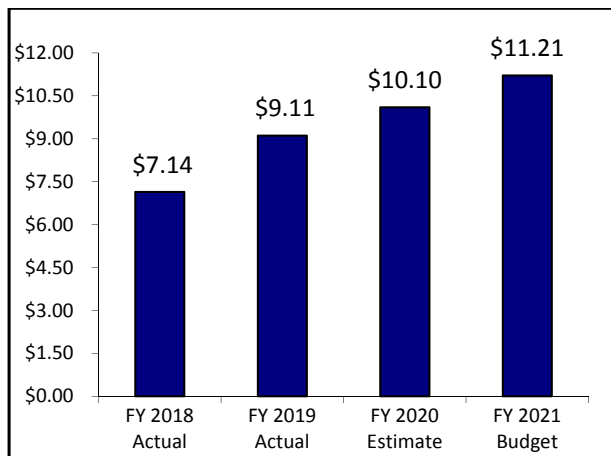
# Fire Department 2021 Business Plan

## ➤ Cost of Training per Man Hour



The cost of training is a result of dividing the total training budget by the total training hours per fiscal year. Several elements impact these results from year to year including the size of the available budget, extent of specialized training, and time spent by training staff on other important projects like developing new training programs.

## ➤ Cost of Emergency Medical Supplies per Emergency Medical Dispatch



This chart illustrates the cost of EMS supplies per emergency medical call answered. The increasing year-to-year cost is a product of the response volume increase and inflationary increases from year to year.

## Short-Term Goals



- Continue to improve technical rescue training to meet the needs of the community, the team members, NFPA standards, and other industry standards. Include formalized annual job performance requirements to verify needed skill set to perform in technical rescue environment.



- Follow up with department-wide training on the New World record management system (RMS) to ensure maximum data capture, in a consistent, accurate and predictable manner.



- Complete the build out of the training module for the New World RMS for improved documentation of training hours. Expand the build out of the training module beyond courses to include the building to training objectives and specific training programs.



- Plan for the relocation of the existing burn tower and other training props.

## Long-Term Goals



- Provide firefighter and officer career development programs within two years.



- Provide instructor and officer certification classes to ensure personnel meet minimum promotional qualifications.



- Develop a comprehensive annual training program that can be presented annually. The program will have benchmarks established to meet all professional governing entities that guide the fire service. (NFPA, ISO and Accreditation)

# Fire Department 2021 Business Plan



## Maintenance and Resources

### Objective

This division provides the Fire Department with the needed resources to respond to and mitigate emergency requests for service and non-emergency service requests on a 24-hour, 7-days-a-week schedule.

### Core Services

This division provides the resources for the preventative maintenance program and necessary repairs to seven firehouses to keep them in a usable and livable condition. It also provides the essential resources to operate the department's fleet and equipment, which includes more than 45 vehicles and assigned equipment such as self-contained breathing apparatus, ladders, fire hoses, rescue tools, and saws.

### Semi-Core Services

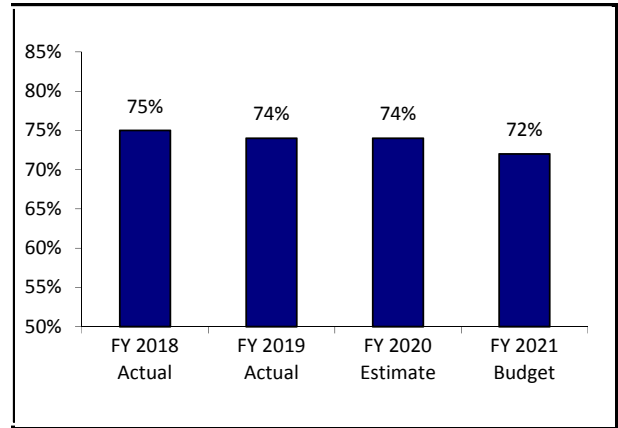
This division supports the department's mission by providing necessary services including compliance testing of self-contained breathing apparatus (SCBA), ground and aerial ladders, fire pumps, and fire hoses to meet current National Fire Protection Association (NFPA) standards. In addition, the division provides the resources to perform preventative maintenance and repair programs for SCBA's, fire pumps, ladders, fire hoses and nozzles, rescue equipment, and other firefighting and EMS equipment. The training and certification of personnel to perform these duties is also managed within the division.

### Service Enhancements

The division maintains and continually improves the Fire Department's working relationship with both the Fleet and Facilities Maintenance Divisions to help reduce operating costs of all involved departments and divisions.

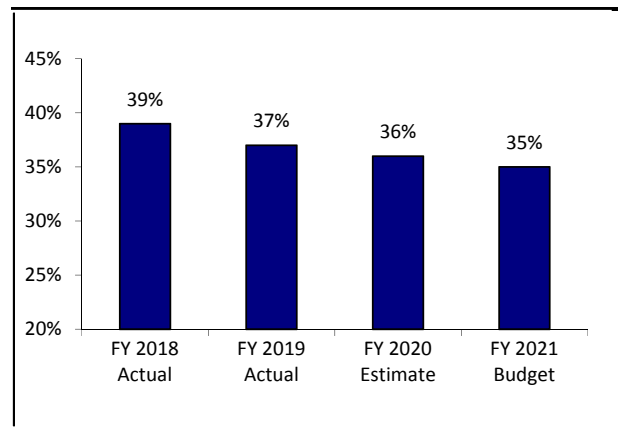
### Key Performance Indicators

- In-house Maintenance and Repair of Firehouses



This indicator illustrates the percentage of in-house maintenance and repairs to firehouses performed by fire personnel. Having qualified firefighters perform the cleaning, maintenance, and repairs to firehouses preserves tax dollars by reducing labor costs. These firefighters are available 24 hours, 7 days a week to make any necessary emergency repairs to the firehouses.

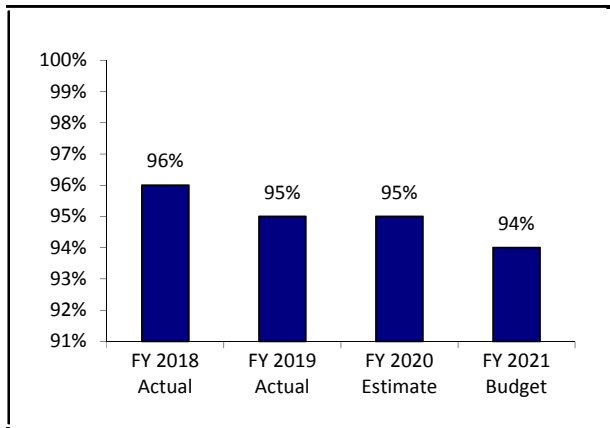
- In-house Maintenance and Repair of Apparatus and Vehicles



# Fire Department 2021 Business Plan

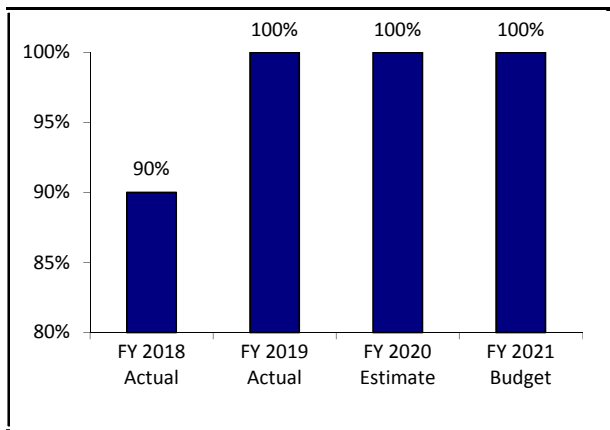
This indicator illustrates the percentage of in-house maintenance and repairs to fire apparatus and vehicles. Having qualified firefighters perform maintenance and repairs to fire apparatus and support vehicles preserves tax dollars by reducing labor cost and keeps the fleet in service. These firefighters are available 24 hours a day, 7 days a week to make emergency repairs.

➤ **In-house Maintenance and Repair of Firefighting Equipment**



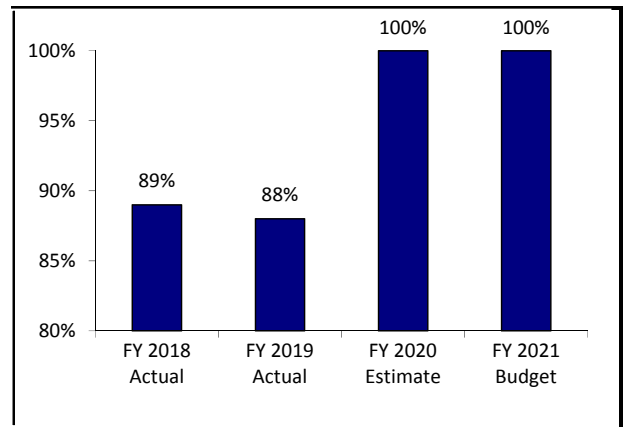
This indicator illustrates the percentage of in-house maintenance and repairs to firefighting equipment such as SCBA, fire hose, ladders, and rescue tools. Having qualified firefighters perform maintenance and repairs reduces labor costs. Emergency repairs can be completed as soon as possible as these firefighters are available 24 hours a day, 7 days a week.

➤ **Annual Testing of Firefighting Equipment**



This indicator illustrates the completion percentage of annual testing of firefighting equipment including SCBA, fire hose, ground and aerial ladders, rescue tools, defibrillators, and Lucas Devices. The annual testing of equipment in most cases is required by NFPA and/or other agencies. Annual testing assures that the equipment will function properly when utilized and protect the City and Fire Department from liability.

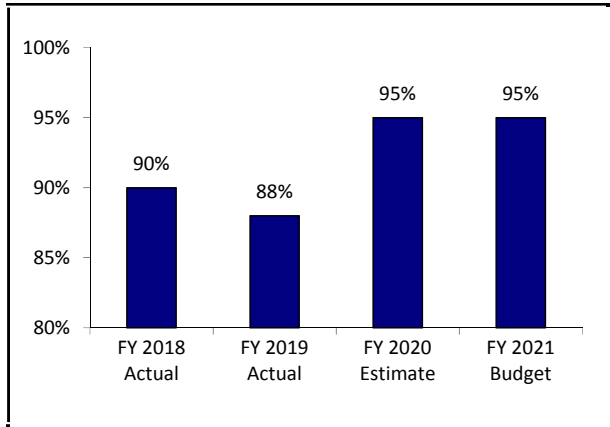
➤ **Percentage of Self-Contained Breathing Apparatus (SCBA) Passing Annual Testing**



This indicator illustrates the percentage of SCBA that pass the annual in-house testing process. Any apparatus failing the test is recalibrated and/or repaired by in-house SCBA certified technicians before being placed back into service. There are new SCBAs, so all are expected to pass annual testing.

# Fire Department 2021 Business Plan

## ➤ Percentage of Fire Hose Passing Annual Testing



- Replace the exterior doors at station five and eight.



- Replace living quarter furnaces and air conditioning at firehouses five and eight.



- Upgrade departmental vehicle extrication rescue tools.



- Maintain an efficient replacement plan for firehouse generators.



- Upgrade current storm sirens and install additional sirens to fill-in service gaps in siren coverage.

This indicator illustrates the percentage of fire hose that pass the annual in-house testing process. Any fire hose that fails the testing process is repaired by certified in-house firefighters or replaced with a new hose.

## Short-Term Goals



- Identify and train personnel to maintain and repair equipment and tools as part of a succession planning strategy.



- Repaint the living quarters and the upper portion of the bays in station five and eight that are now over twenty five years old.



- Update the alerting system in the remaining fire stations to a digital dispatch alerting system to achieve greater efficiency in dispatching fire companies to emergencies to improve response times. The new system will be required to be compatible with the new P25 radio system that is currently under construction

## Long-Term Goals



- Replace the roofs at both fire station four and six.



# Parks & Recreation Department 2021 Business Plan

## Parks Operations

### Objective

The purpose of the Park Operations Division is to provide planning, construction, preservation services, and display of plants for the Davenport community. This mission ensures Davenport has safe and properly maintained parks, recreation facilities, and natural resources for the public's cultural, educational, and recreational enjoyment with a promotion of environmental stewardship.

### Core Services

- Daily park service.
- Park and building repairs and improvements including aquatics and rental facilities.
- Grounds, trails, storm and flood damage repair.
- Inspections, maintenance of equipment, athletic fields, courts, playgrounds, and recreation trails.
- Horticulture maintenance and beautification of a greenhouse/conservatory complex, landscape gardens, plant collections.
- The development and maintenance of national display gardens.
- Maintenance of water features and irrigation systems.

### Semi-Core Services

- Year-round and seasonal grounds maintenance of non-park, city-owned properties.
- Management of public gardens, plant records system and curatorial care of plant collections, volunteer and education programs, urban/community garden program.

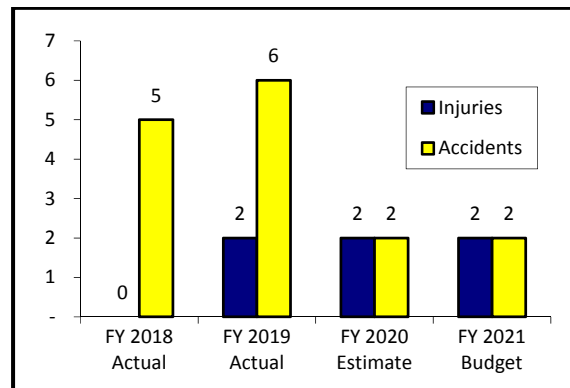
### Service Enhancements

Serve as a community resource in the areas of playground safety, land and park development, preservation of historic areas within the parks system, and community resource for

horticulture-related information and service organizations.

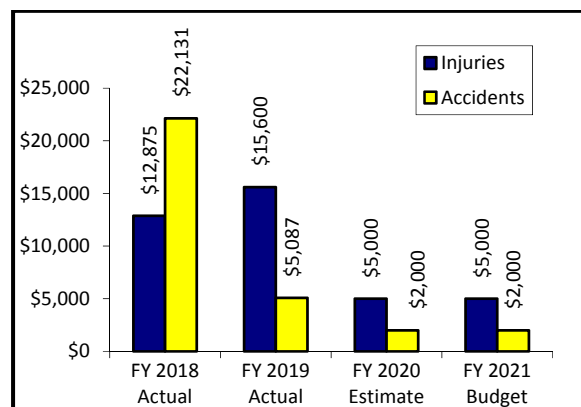
### Key Performance Indicators

- Number of Recordable Injuries and Employee Vehicle Accidents



Accidents and injuries have been on a steady decline since the department hired a part-time safety/training employee. This program reflects recordable injuries (days missed from work) as well as cost of the employee vehicle accidents. The department strives to have minimal recordable incidents.

- Total Cost of Injuries and Employee Vehicle Accidents

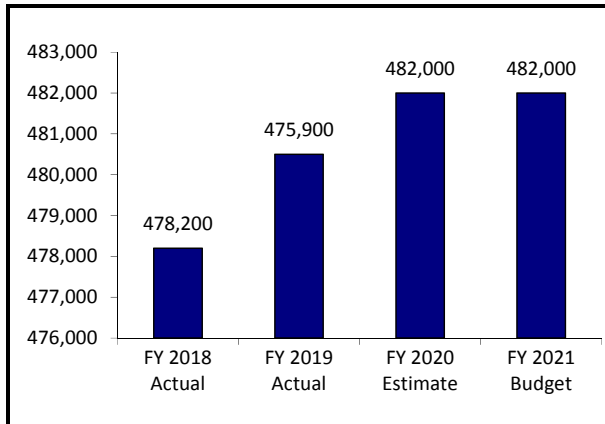


The annual rate of personal injury and vehicle accidents in the entire Parks and Recreation Department has decreased over time. The

# Parks & Recreation Department 2021 Business Plan

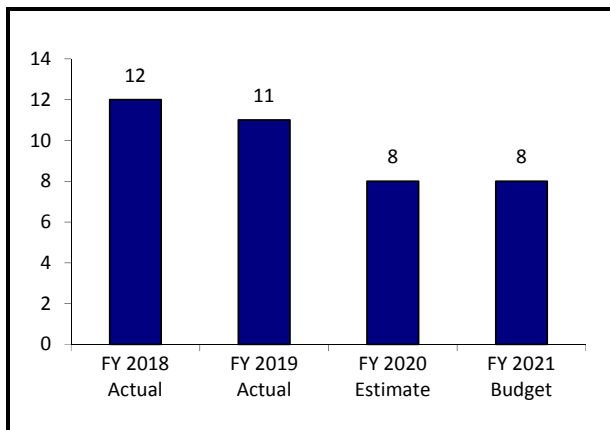
department strives to have minimal recordable incidents. The increase in FY 2018 was related to two vehicular accidents.

➤ **Total Plants Planted and Maintained**



This chart reflects the number of plants propagated and planted for public displays and those currently managed and planned for future displays.

➤ **Number of Playground Repairs**



The Parks and Recreation Department has a certified playground inspector on staff. All playgrounds in our system are inspected every 30 days. Monthly inspections identify any problems and repairs that are needed. FY 2020 and FY 2021 estimates are lower to recent replacement of several park playgrounds.

## Short-Term Goals



- Develop levels of service in key areas such as mowing, custodial, field maintenance, horticulture, trail and park sidewalk maintenance and replacement, and responses to customer inquiries.



- Enhance Youth Corp summer service program by establishing service project criteria.



- Continue cross training part-time employees on various pieces of equipment and duties.



- Continue exploring operational efficiencies.

## Long-Term Goals



- Create a 20-year replacement plan for equipment, amenities, and buildings/structures.



- Update the Parks and Recreation Department's comprehensive plan.



- Create a master plan for the development of a six-year plan for Credit Island, Fejervary Learning Center, and new property along Veterans Memorial Parkway and Jersey Farms Neighborhood Park.



- Identify ways to monitor usage in parks, trails, playgrounds, and courts.



- Enhance no-mow areas for beautification and diversity.



- Increase education and outreach to citizens regarding green initiatives within parks.



- Maintain status as an accredited Parks and Recreation Department with the commission for accreditation of park and recreation agencies.

# Parks & Recreation Department 2021 Business Plan

## Golf Division

### Objective

To provide quality golf activities and services to the Davenport area community while containing costs and be 100% self-funded.

### Core Services

- Golf play and practice.
- Development of programs to promote golf for community youth.
- Golf lessons.
- Golf cart rental.
- Merchandise sales and concession services.
- Golf course maintenance including several hundred acres of golf turf and adjacent park property.

### Semi-Core Services

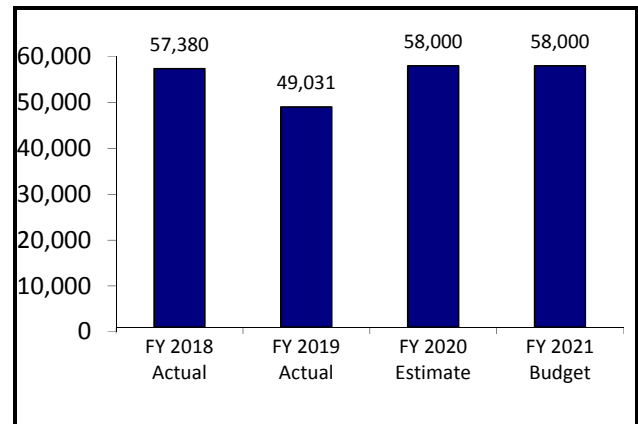
- Organize and streamline efficient and practical cultural maintenance for golf course properties and facilities.
- Protect and enhance the environment and natural resources while providing recreation for the community.
- Upgrade and maintain quality golf turf and facilities through implementation of new practices with modern equipment and renovation.

### Service Enhancements

Public and private golf tournaments, public and private golf outings and events, golf equipment rentals (clubs and pull carts). Continue to diversify activities with Cosmic Golf Range, FootGolf and explore other creditable offerings.

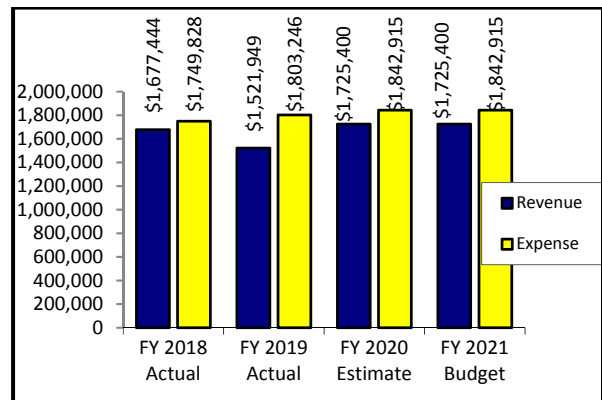
## Key Performance Indicators

### ➤ Golf Rounds Played



The Golf Division tracks the number of rounds of golf played to indicate golf activity and business. Golf rounds are subject to spring and summer weather trends and extreme weather events. Golf rounds are also affected by local flooding of Duck Creek waterway. In FY 2019, rounds of golf played were 8,000 rounds lower than the previous year due to an undesirable weather pattern in the peak months.







### ➤ Golf Revenues and Golf Expenses







# Parks & Recreation Department 2021 Business Plan

Golf tracks revenue generated directly from fees and concessions sales. Expenses for all operations are also tracked.

## Short-Term Goals

-  • Expand league opportunities for youth, women, and beginners.
-  • Analyze surveys for course improvements.
-  • Include programming and resources for modified golf experiences to enhance revenue opportunities.
-  • Develop programming for current golfing market including time sensitive playing times and special gaming opportunities at practice ranges.
-  • Seek alternatives to the current staffing plan to provide adequate service while keeping cost at a minimum.
-  • Install additional forward tee boxes at Emeis and Duck Creek.

## Long-Term Goals

-  • Investigate the feasibility of a clubhouse and maintenance complex at Emeis Golf Course.
-  • Upgrade the bunkers at Emeis Golf Course.
-  • Upgrade the irrigation system at Duck Creek Golf Course.
-  • Maintain and promote the city's certified foot golf course at Red Hawk.



# Parks & Recreation Department 2021 Business Plan



## Recreation

### Objective

To provide diverse, affordable, safe, accessible, beneficial, and fun programs and events to the community in order to increase the quality of life for all.

### Core Services

Creation, coordination, and facilitation of free, accessible community special events and programs. Examples include:

- AmeriCorps/YouthCorps
- YouthFest
- Family Fun Fests
- Back 2 School Bash!
- Pitch, Hit and Run
- Track and Field Free Program
- Friday Night Jams

Creation, coordination, and facilitation of a diverse array of programs, all inclusive. Examples include:

- Performing arts
- Environmental education
- Aquatics, sports leagues and athletics
- Senior programs/Adaptive Programs/activities
- Youth at risk programs
- Youth Sports
- Stepping Stones Afterschool Program

### Semi-Core Services

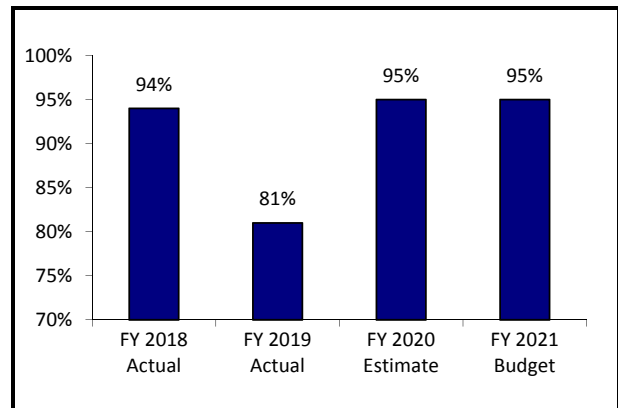
Continually increase the usage of city parks, pools, and facilities through passive and scheduled leisure activities. Coordinate preventative maintenance and scheduling of recreation facilities with improved software. These facilities include two family aquatic centers, Dohse Swimming Pool, the Roosevelt Community Center, Collins House, Junior Theatre Complex, Fejevary Learning Center, athletic fields and courts, soccer complex, and the Red Hawk Event Center.

## Service Enhancements

Provide support services for community special events. Examples include the Red, White, and Boom event; BIX Street Fest; Parties in the Park; Floatzilla; GOAT (Get Out and Trail); Festival of Trees; Davenport Community Schools Family Nights and Juneteenth. Provide enrichment and educational opportunities in the programming areas within community parks, schools and organizations.

## Key Performance Indicators

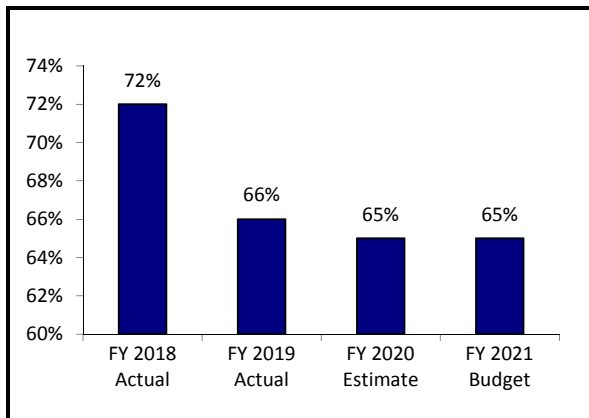
- Percentage of Programs Successfully Completed without Cancellation



Davenport Parks and Recreation is always increasing the number of diverse programming opportunities to offer to the public, while making every effort to maximize facilities with classes and programs. In an effort to be fiscally responsible, measures are put into place to make sure the city does not host programs that are not attended by the public. These measures include eliminating programs that do not meet minimum participation levels and adding new programs based on public feedback and interest. In FY 2019, Davenport Parks and Recreation successfully offered over 700 different programs to more than 14,064 participants, while cancelling 127 (35 due to River's Edge Facility being flooded) programs.

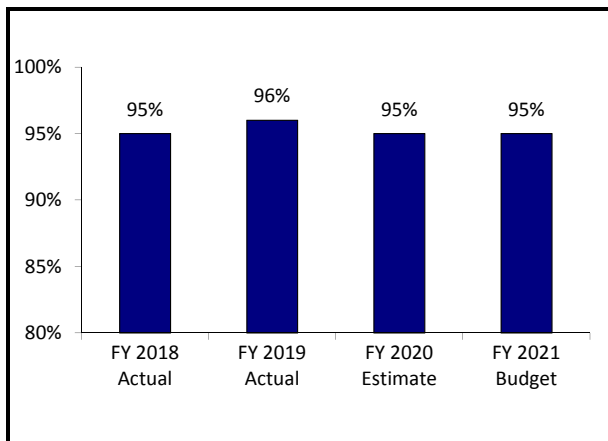
- Percentage of Recreation Program Cost Recovery

# Parks & Recreation Department 2021 Business Plan



The Parks and Recreation Department employs the use of user fees to help pay for its programs and services. The department has made strides to offer affordable programs that are of high quality. The revenue recovery in the areas of after school programming, performing arts, and youth sports greatly account for the exceptional cost recovery for recreational programming in FY 2019.

➤ **Percentage of Residents Who Rate the Overall Quality of the Parks and Recreation Department as Good**





The Parks and Recreation Department distributes satisfaction surveys to all participants at events and programs. The department is very proud that it continues to average over 4.8 out of 5 stars for surveyed programs and special events quality, registration procedures, instructors, facilities, and overall experience.

## Short-Term Goals

-  • Continue modernizing registration and rental processes by improving website and online registration and rental systems to increase participation and access for the public.
-  • Develop five new programs based on current trends and citizen feedback.
-  • Develop links and resources for new families and residents to access information about Davenport parks systems and programs.
-  • Investigate marketing strategies to increase attendance at aquatic facilities and pool.
-  • Develop a volunteer tracking process and report department volunteer hours annually.
-  • Develop a trackable scholarship system, including an application procedure, identify resources, and develop an implementation process.

## Long-Term Goals

-  • Maintain status as the state's only commission for accreditation of park and recreation agencies (CAPRA) accredited parks and recreation department.
-  • Continue to be a model city parks and recreation department status as a Kaboom! City of Play, National League of Cities Let's Move 5 gold medal city, and City of Davenport AmeriCorps/Youth Corps program.

# Parks & Recreation Department 2021 Business Plan



## River's Edge

### Objective

To provide a quality, indoor multi-sport facility to accommodate the large number of ice and turf users.

### Core Services

Indoor soccer, flag football, lacrosse, golf range, baseball, ice hockey, figure skating, sled hockey, birthday parties, and special events.

### Semi-Core Services

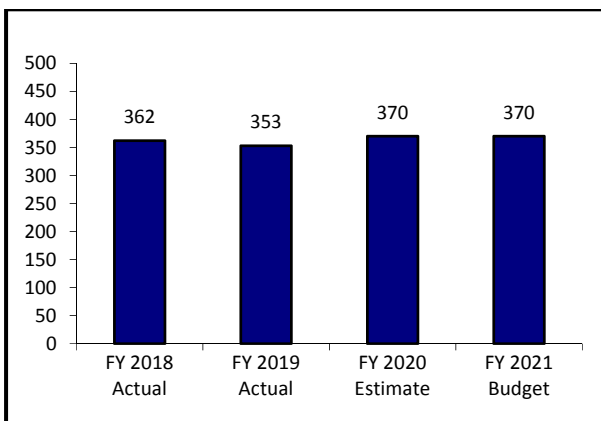
- Organize and streamline efficient and practical cultural maintenance for the facilities while providing recreation for the community.
- Upgrade and maintain quality ice, turf, and facilities through implementation of new practices with modern equipment and renovation.

### Service Enhancements

- Public and private sports tournaments, public and private sports practices and events, facility and equipment rentals.
- Encourage concurrent use of both indoor and outdoor facilities.

### Key Performance Indicators

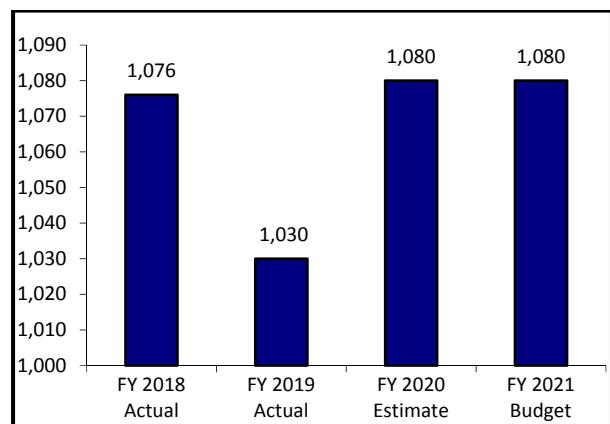
#### ➤ The River's Edge Registered Soccer Teams



This indicator illustrates the total number of organized soccer teams that participate in league

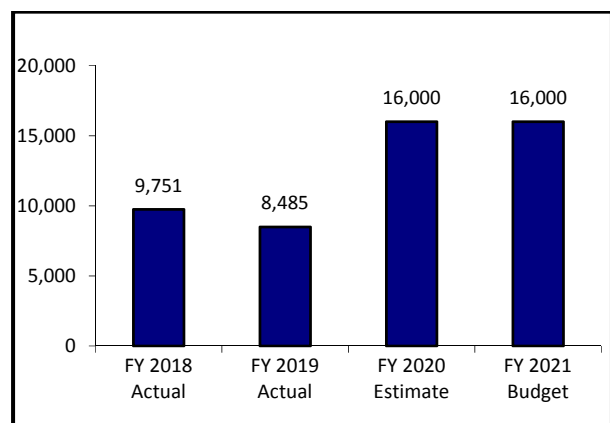
play and/or rent the River's Edge soccer facilities for play or practice. The FY 2019 decrease is relatively flat. The Rivers Edge did cancel a fall league with not enough teams. The anticipated FY 2019 increase is due to increased marketing efforts and scheduling efficiencies.

#### ➤ The River's Edge Hours of Ice Rented



This indicator illustrates the total numbers of hours the ice was rented by outside user groups for play or practice.

#### ➤ The River's Edge Public Ice-Skating Visitors



Public skating is the primary feeder for other programs within the facility. Majority of program registrations (learning to skate, hockey, etc.) come from public skating than from any other source. Many of them become regular customers and sign

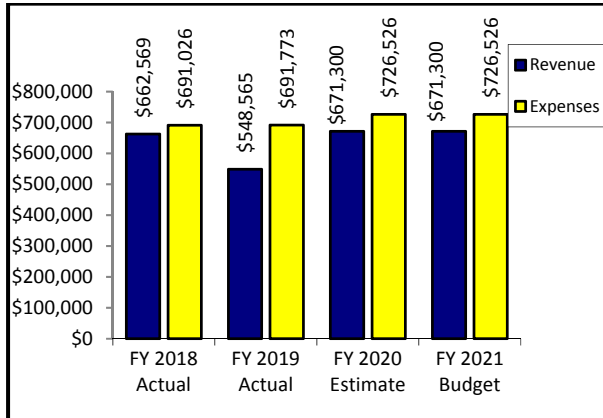
# Parks & Recreation Department 2021 Business Plan

up for recreational programs, rent facilities, and become long-term participants in other offered programs.



- Improve current staffing plan to provide adequate service while keeping costs at a minimum

## ➤ Gross Revenue/Expenses from the River's Edge



The River's Edge tracks revenue generated directly from facility rentals for sports groups and leagues, related extra fees, and reservation fees. The River's Edge receives a planned \$50,000 subsidy from the Hotel Motel Tax Fund to offset operational gaps. Expenses for all operations are also tracked. The comparison is shown in the above graph.

### Short-Term Goals



- Increase the number of users of public skating facilities through advertising, community awareness, and social media presence.



- Increase the River's Edge concessions revenue with an enhanced menu, specials program, and consistent up-selling of products.

### Long-Term Goals



- Grow programming and usage of the facility.



- Implement a long-term capital improvement plan for the facility.



- Investigate strategies and facility usage plan against the increase in comparable facilities in the region.



# Library Department 2021 Business Plan

## Library Department

### Objective

Under the direction of the Library Board of Trustees, the Library's mission is to connect Davenport's diverse community to resources that inform, enrich, educate, and entertain. The Library strives to be a premier resource for educational support and literacy, provide invaluable tools for building the community's prosperity, and to be a welcoming place for family, cultural, and civic life.

### Core Services

Manage all aspects of library accounts including registration, reserves, fines/fees, inter-library loan and circulation; manage the library's computer network, websites, blogs, catalogs, and databases; instruct and assist customers with using library services such as online tools; administer library services in a cost-effective manner and continually evaluate library programs, facilities, technology, and services; purchase and maintain a collection of materials in a wide variety of formats for all age levels including electronic databases, books, CDs, DVDs, videogames, ebooks, etc.; support literacy by providing a variety of early literacy classes and working with community partners to encourage reading; preserve and provide access to materials that document the history of Davenport and Scott County and support genealogical research as well as serve as the City archive; bring library services into the community through outreach to places such as after school programs, senior living centers, and more; support inventors and entrepreneurs by serving as Iowa's only patent and trademark resource center; research and answer information requests from the public; provide free programming for all ages that meet community needs and interests; market and publicize library programs and services.

### Semi-Core Services

Create content that assists users in locating information; digitize local history resources; provide materials and information to city staff and

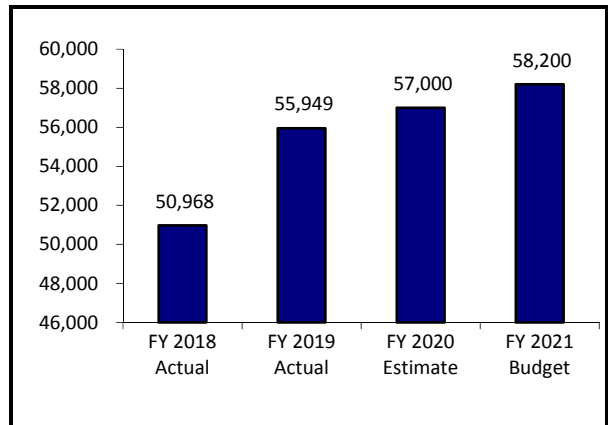
elected officials as requested; provide access to federal government information by serving as a selective depository for federal government documents; provide tours and information regarding library services to groups as requested; work with community partners on programs; partner with organizations to offer programs for residents with special needs; plan to meet the future information, education, and literacy needs of Davenport residents; enhance the community by creating and hosting programs that provide opportunities for residents to gather, exchange ideas, and learn from each other.

### Service Enhancements

Increase the level of staff training to continue excellent customer service throughout all facilities; continue development of new programming for adults, teens, and children; promote the Patent and Trademark Resource Center and the Richardson Sloane Special Collections Center; continue a leadership role in the RiverShare consortium.

### Key Performance Indicators

#### ➤ Number of Registered Cardholders

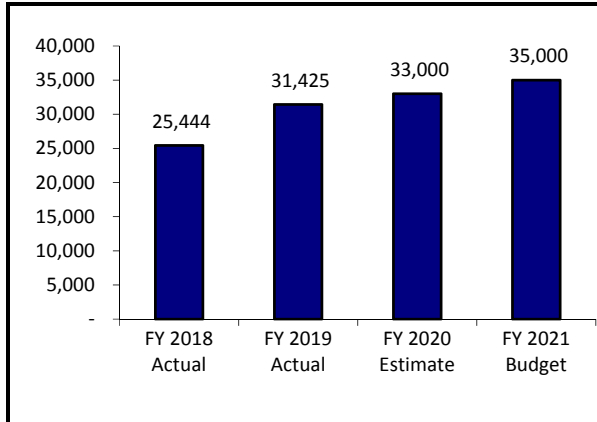


This indicates the number of people in the community who are registered library cardholders who use their library cards to check out materials, use public computers, and use electronic library resources. 56% of Davenport

# Library Department 2021 Business Plan

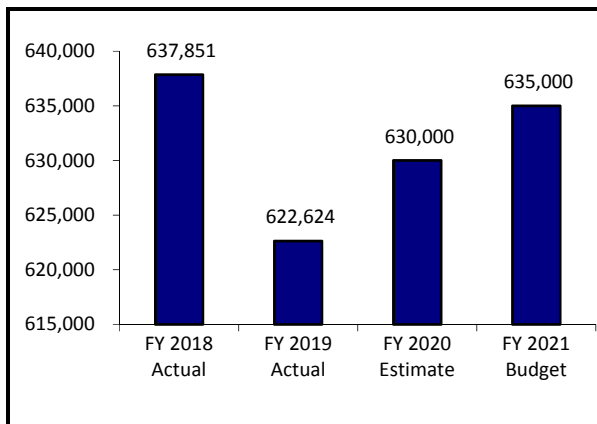
residents have library cards. The library's goal for this measure is a 2% increase/year.

## ➤ Program Attendance



This graph shows the number of people who attended library sponsored programs at a library facility. In FY 2019, the Library offered over one thousand programs including opportunities to learn coding, block parties to increase neighborhood engagement, and a presentation by NYT Bestseller Jason Reynolds. Programs done as part of outreach are not included in this number: 303 outreach programs saw an additional 22,000 contacts.

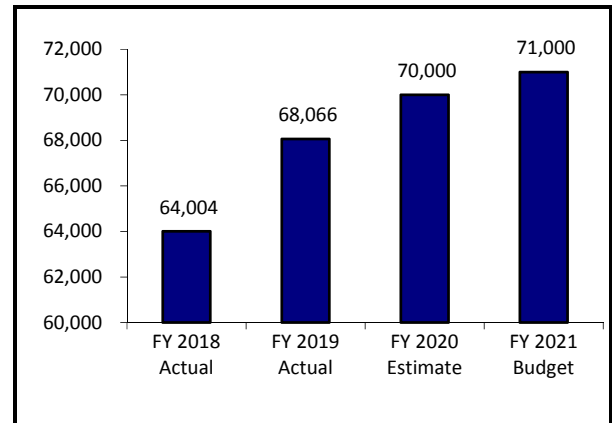
## ➤ Materials Circulation



This chart illustrates the number of items checked out within a given year. In addition to the

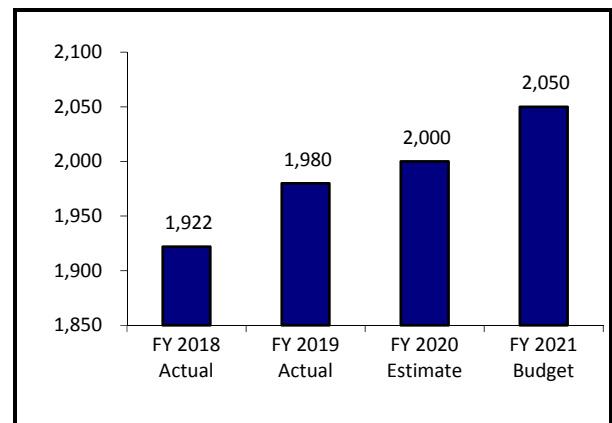
many physical items housed inside each building, the library offers e-books and e-audiobooks for patrons to download. Although the overall number decreased in FY 2019, circulation of electronic materials continues to increase every year. DPL patrons currently have access to nearly 15,000 e-books and e-audiobooks.

## ➤ Public Computer Use



There are 66 public computers for customer use. These numbers represent the number of login sessions used throughout the Davenport Library system. Public computer use is stabilizing as more and more users bring their own devices and use the library WiFi. In FY 2019 we recorded 141,384 uses of the Library WiFi. Also not included are 8,480 sessions on the library's early literacy workstations.











## ➤ Meeting Room Use








# Library Department 2021 Business Plan






Meeting rooms are available at no cost to any non-profit organization. Groups using meeting rooms range from homeschool groups to quilting clubs. Access to free meeting space helps local groups fulfill their goals to strengthen and enrich the community.

## Short-Term Goals

-  • Increase the number of cardholders by 2%.
-  • Continue partnership with Davenport Schools Great Minds Program, hosting library tours and issuing library cards to all 2<sup>nd</sup> grade students.
-  • Continue to support the QC Beats local music library with partners, the RME and St. Ambrose University.
-  • Implement collections management software to increase findability of materials in the local history collection.
-  • Continue and expand bi-lingual story times.
-  • Partner with other QC area libraries to develop and implement a promotional campaign to increase attention to the importance of early literacy and the Library's role in early literacy efforts.
-  • Expand current volunteer opportunities and enhance the volunteer recognition program.
-  • Work with partner, the Bix Beiderbecke Museum and World Archive, to preserve and provide access to the Bix Archive, focusing efforts on audio recordings in the archive.
-  • Continue to enhance the partnership with Scott Community College, developing programs and services that serve students, staff and the general public.
-  • Complete updates to the main library in support of current and future library programs and services.

-  • Continue work with the Quad City Open Network and QC Area libraries to implement the QC Hub Information and Referral network.
-  • Develop a new 3-5 year strategic plan.
-  • Work with the FRIENDS of the Library to increase FRIENDS membership and complete the capital campaign in support of the Main Library renovations.
-  • Develop and implement a young adult author festival in cooperation with local schools.
-  • Reorganize selected portions of the library collection to make them more user-friendly for library patrons.

## Long-Term Goals

-  • Increase access to and awareness of library services, programs, and materials.
-  • Continue work with Davenport READS partners to improve early childhood literacy, school readiness, and 3<sup>rd</sup> grade reading level attainment throughout the community.
-  • Expand full image availability of materials in the local history collection.
-  • Continue to expand outreach to specific populations in need of early literacy and education supports.
-  • Complete a facilities assessment for all three library locations.
-  • Work with the FRIENDS of the Davenport Public Library to increase membership and grow their endowment funds to support the library.

# RiverCenter/Adler Theatre 2021 Business Plan



## Objective

The RiverCenter/Adler Theatre (RCAT) is a diverse facility that provides positive economic impact to the City of Davenport by hosting conventions, trade shows, meetings, banquets and live entertainment events. The facility includes two large exhibit halls, ten breakout rooms, executive boardroom and the historic art-deco Adler Theatre.

## Core Services

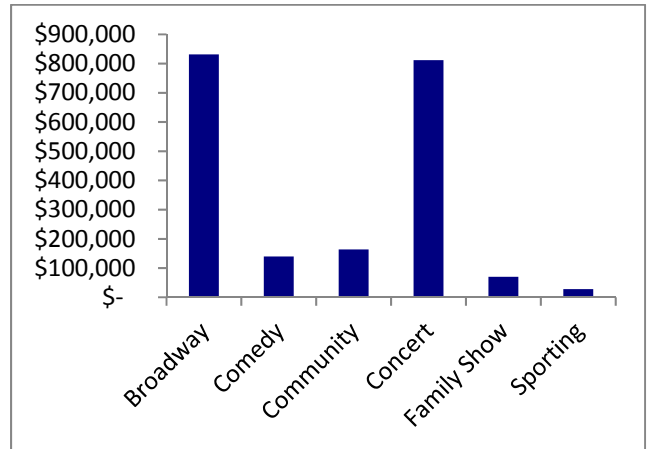
- Offers 100,000 square feet of flexible meeting and event space.
- Provides in-house catering with a highly regarded chef.
- Offers various decorating services, which includes custom light and streamer packages.
- Provides unique sponsorship opportunities, on-site promotions, special events, and series performances.
- Serves as a key anchor for cultural enrichment in downtown Davenport.
- Serves the local corporate community by providing top quality facilities for both meetings and banquets.
- Provides a wide assortment of live entertainment events for the downtown Davenport area.

## Semi-Core Services

- Complete daily audits for cash receipts from box office and food & beverage operations.
- Maintain detailed records for all RCAT employees and submit payroll for biweekly processing.
- Prepare annual 1099 tax forms for clients and promoters for whom settlement checks or wire transfers were issued for various events.
- Maintain pertinent details for all events to include time, location, setup information and a list of services to be provided.

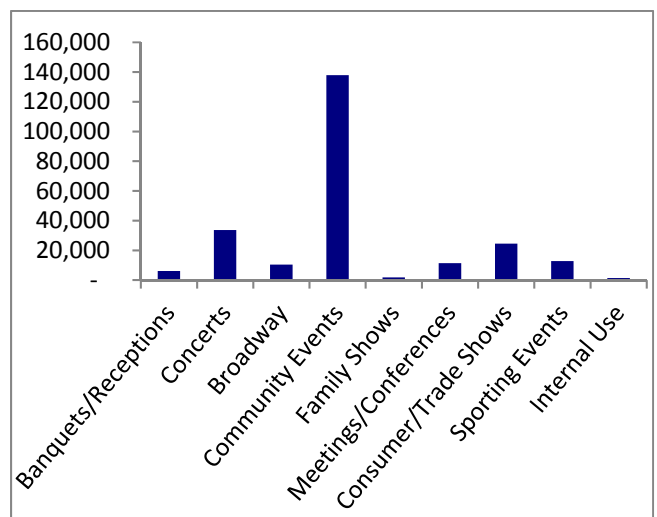
## Performance Measures

### ➤ FY 2019 Total Ticket Sales by Event Type



The schedule of FY 2019 events featured well-known artists and community events such as local high school choirs and regional talent competitions. QCSO concerts and Ballet Quad Cities' performances are examples of repeat clients that remain an essential part of the event matrix.

### ➤ FY 2019 Total Adler Theatre Attendance by Event Type

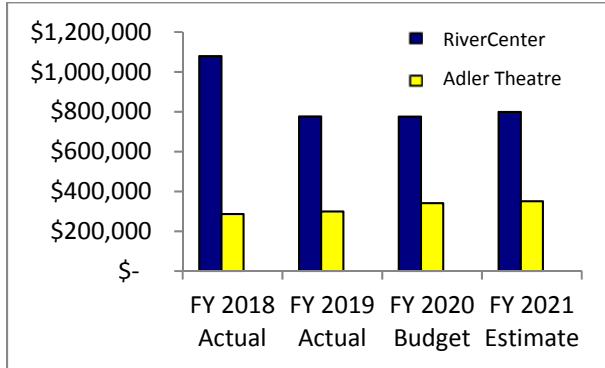




# RiverCenter/Adler Theatre 2021 Business Plan





The wide array of events continued to draw patrons to the facility as FY 2019 attendance increased slightly over the previous year.

## ➤ RiverCenter & Adler Theatre Food & Beverage Revenue






Approximately 42% of food and beverage revenues pertain to catering sales while the remaining 58% were due to annual bar and concessions totals. One of the talent competitions from February yielded a new concessions sale record and bar income for Primus exceeded forecast expectations. The FY 2019 decrease is attributed to a decrease in wedding bookings. Concession revenues continue to trend upwards.

### Short-Term Goals

-  • Create and execute a marketing plan in support of the refocused missions.
-  • Address facility age with both short-term goals of equipment replacement and planning for more intensive renovations.
-  • Increased implementation of concerts within the RiverCenter complex.
-  • Conduct pricing survey within the corporate facilities and regional competition. Especially in relation to

food pricing and ancillary revenue streams.

-  • Explore event sponsorship and promotional opportunities.
-  • Develop partnerships with local organizations and financial institutions to lease space in the south facility.
-  • Retrain front-line staff on customer service.

### Long-Term Goals

-  • Provide an ever-growing positive impact to the community by bringing visitors and conventioners to Davenport.
-  • Become the primary convention facility in the Quad Cities for groups of 400-1,000 attendees.
-  • Continue to obtain market studies relative to regional and local competition for meeting and entertainment dollars.
-  • Maintain partnership relationships with the Quad Cities Chamber, the Downtown Davenport Partnership, and the Quad Cities Convention and Visitors Bureau.



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City of Davenport

BUDGET

# FY 2021

Department Financials &  
Personnel Summaries

## City Council Operating Budget Summary

**Operating Summary:** The City Council budget consists primarily of salaries for 10 part-time city council members and shared administrative support to the elected officials. Approximately 74% of the budget is for salaries and benefits. Services and supplies comprise 22% of the council's budget and include funding for membership and participation in the Iowa League of Cities, Quad Cities Area Labor Management group, and the Bi-State Regional Commission.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
City Council	463,085	473,664	508,177	507,827	515,851	1.51%
<b>Total</b>	<b>463,085</b>	<b>473,664</b>	<b>508,177</b>	<b>507,827</b>	<b>515,851</b>	<b>1.51%</b>
<b>By Object</b>						
Employee Expense	333,320	352,797	378,359	378,359	383,183	1.27%
Supplies & Services	103,495	102,073	111,368	111,018	111,368	0.00%
Equipment	7,964	0	0	0	0	N/A
Allocated Expenses	18,306	18,794	18,450	18,450	21,300	15.45%
<b>Total</b>	<b>463,085</b>	<b>473,664</b>	<b>508,177</b>	<b>507,827</b>	<b>515,851</b>	<b>1.51%</b>
<b>By Fund</b>						
General Fund	338,479	330,106	342,266	341,916	344,306	0.60%
Trust & Agency Fund	124,606	143,558	165,911	165,911	171,545	3.40%
<b>Total</b>	<b>463,085</b>	<b>473,664</b>	<b>508,177</b>	<b>507,827</b>	<b>515,851</b>	<b>1.51%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change FY 2020 Budget
City Council	10.50	10.75	10.75	10.75	10.75	0.00
<b>Total FTE</b>	<b>10.50</b>	<b>10.75</b>	<b>10.75</b>	<b>10.75</b>	<b>10.75</b>	<b>0.00</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** City Council  
**Program:** City Council  
**Fund(s):** General and Trust & Agency

**Program Description:** The City Council Division consists of 10 elected aldermen, 8 of whom are elected by ward, and 2 members who are elected at large. The city council establishes policies to guide municipal functions, adopts and amends ordinances and resolutions, evaluates and sets public service levels through the adoption of the operating and capital budgets, and approves contracts and other agreements. The council provides a forum for active community participation in articulating and achieving city policy goals and objectives.

**Budget Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Original</b>	<b>Amended</b>	<b>Budget</b>
<b>Employee Expense</b>	333,320	352,797	378,359	378,359	383,183
<b>Supplies &amp; Services</b>	103,495	102,073	111,368	111,018	111,368
<b>Equipment</b>	7,964	0	0	0	0
<b>Allocated Expenses</b>	18,306	18,794	18,450	18,450	21,300
<b>Total Operating Budget</b>	<b>463,085</b>	<b>473,664</b>	<b>508,177</b>	<b>507,827</b>	<b>515,851</b>
<b>Funding Sources</b>					
<b>General Fund</b>	338,479	330,106	342,266	341,916	344,306
<b>Trust &amp; Agency</b>	124,606	143,558	165,911	165,911	171,545
<b>Total Funding</b>	<b>463,085</b>	<b>473,664</b>	<b>508,177</b>	<b>507,827</b>	<b>515,851</b>

**Position Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Budget</b>
<b>Executive Assistant</b>	0.50	0.75	0.75	0.25	0.25
<b>Confidential Secretary</b>	0.00	0.00	0.00	0.50	0.50
<b>Full Time FTE</b>	<b>0.50</b>	<b>0.75</b>	<b>0.75</b>	<b>0.75</b>	<b>0.75</b>
<b>Mayor Pro-Tem</b>	1.00	1.00	1.00	1.00	1.00
<b>Alderman</b>	9.00	9.00	9.00	9.00	9.00
<b>Part Time FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>
<b>Total FTE</b>	<b>10.50</b>	<b>10.75</b>	<b>10.75</b>	<b>10.75</b>	<b>10.75</b>

## Office of the Mayor Operating Budget Summary

**Operating Summary:** The budget for the Office of the Mayor consists primarily of salaries for the mayor and the shared administrative support to the elected officials. Approximately 82% of the budget is for salaries and benefits. Supplies and services comprise almost 10% of the mayor's budget and include funding for office supplies, city mementos to distribute to visiting dignitaries, and membership and participation in the Bi-State Regional Commission, Hispanic Chamber of Commerce, and Davenport Rotary.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Office of the Mayor	180,994	153,831	175,557	177,072	183,859	4.73%
<b>Total</b>	<b>180,994</b>	<b>153,831</b>	<b>175,557</b>	<b>177,072</b>	<b>183,859</b>	<b>4.73%</b>
<b>By Object</b>						
Employee Expense	148,127	127,960	142,457	142,457	150,309	5.51%
Supplies & Services	21,336	13,870	18,250	19,765	18,250	0.00%
Allocated Expenses	11,531	12,001	14,850	14,850	15,300	3.03%
<b>Total</b>	<b>180,994</b>	<b>153,831</b>	<b>175,557</b>	<b>177,072</b>	<b>183,859</b>	<b>4.73%</b>
<b>By Fund</b>						
General Fund	127,391	107,476	121,633	123,148	127,397	4.74%
Trust & Agency Fund	53,603	46,355	53,924	53,924	56,462	4.71%
<b>Total</b>	<b>180,994</b>	<b>153,831</b>	<b>175,557</b>	<b>177,072</b>	<b>183,859</b>	<b>4.73%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change FY 2020 Budget
Office of the Mayor	2.00	2.00	2.00	1.75	1.75	(0.25)
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>1.75</b>	<b>1.75</b>	<b>(0.25)</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Office of the Mayor  
**Program:** Office of the Mayor  
**Fund(s):** General, Trust & Agency

**Program Description:** The mayor and the city council serve as the legislative and policy-making body of the city. The mayor is elected every two years by the citizens of Davenport. The mayor provides leadership by presiding over meetings of the full city council and represents the City of Davenport at public functions.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	148,127	127,960	142,457	142,457	150,309
<b>Supplies &amp; Services</b>	21,336	13,870	18,250	19,765	18,250
<b>Allocated Expenses</b>	11,531	12,001	14,850	14,850	15,300
<b>Total Operating Budget</b>	<b>180,994</b>	<b>153,831</b>	<b>175,557</b>	<b>177,072</b>	<b>183,859</b>
<b>Funding Sources</b>					
<b>General Fund</b>	127,391	107,476	121,633	123,148	127,397
<b>Trust &amp; Agency</b>	53,603	46,355	53,924	53,924	56,462
<b>Total Funding</b>	<b>180,994</b>	<b>153,831</b>	<b>175,557</b>	<b>177,072</b>	<b>183,859</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Executive Assistant</b>	1.00	1.00	1.00	0.50	0.50
<b>Confidential Secretary</b>	0.00	0.00	0.00	0.25	0.25
<b>Full Time FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.75</b>	<b>0.75</b>
<b>Mayor</b>	1.00	1.00	1.00	1.00	1.00
<b>Part Time FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>1.75</b>	<b>1.75</b>

## Finance Department Operating Budget Summary

**Operating Summary:** The Finance Department is funded from a variety of sources. The General Fund and Trust & Agency Fund provide roughly 24% of the department's budget. The majority of the budget is provided by the Risk Management Fund, an internal service fund. This fund is used for the payment of damage claims against the city and the payment of premiums for liability and property/casualty insurance. Enterprise funds also provide for this budget. The FY 2021 Budget transfers a Public Safety Analyst position from the Finance Department to the City Administration Department.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Finance Administration	818,259	813,601	864,739	869,738	807,074	-6.67%
Revenue	993,691	1,115,309	1,221,461	1,259,311	1,246,549	2.05%
Accounting	608,240	645,133	696,196	696,196	712,521	2.34%
Purchasing	211,834	243,718	239,729	254,129	256,628	7.05%
Risk Management	5,550,321	5,762,057	5,051,060	5,558,202	5,729,508	13.43%
<b>Total</b>	<b>8,182,345</b>	<b>8,579,818</b>	<b>8,073,185</b>	<b>8,637,576</b>	<b>8,752,280</b>	<b>8.41%</b>
<b>By Object</b>						
Employee Expense	2,439,566	2,548,952	2,621,066	2,648,366	2,591,237	-1.14%
Supplies & Services	5,446,243	5,739,282	5,044,498	5,581,589	5,691,826	12.83%
Capital Outlay	17,390	0	25,000	25,000	25,000	0.00%
Allocated Expenses	279,146	291,584	382,621	382,621	444,217	16.10%
<b>Total</b>	<b>8,182,345</b>	<b>8,579,818</b>	<b>8,073,185</b>	<b>8,637,576</b>	<b>8,752,280</b>	<b>8.41%</b>
<b>By Fund</b>						
General Fund	1,348,900	1,401,774	1,435,384	1,459,333	1,443,877	0.59%
Trust & Agency Fund	412,900	454,424	463,522	490,822	472,961	2.04%
Hotel/Motel Tax Fund	39,472	40,877	45,542	45,542	48,219	5.88%
Employee Insurance Fund	0	0	500	500	0	-100.00%
Risk Management Fund	5,605,617	5,808,117	5,092,866	5,600,008	5,771,228	13.32%
Sewer Fund	434,903	508,225	552,676	552,676	533,173	-3.53%
Solid Waste Fund	117,456	140,627	186,621	186,621	163,876	-12.19%
Clean Water Fund	37,487	57,902	76,693	76,693	75,383	-1.71%
Parking Fund	167,029	167,872	194,381	200,381	218,563	12.44%
Transit Fund	1,191	0	0	0	0	N/A
Local Option Sales Tax	17,390	0	25,000	25,000	25,000	0.00%
<b>Total</b>	<b>8,182,345</b>	<b>8,579,818</b>	<b>8,073,185</b>	<b>8,637,576</b>	<b>8,752,280</b>	<b>8.41%</b>



### Position Summary

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>	<b>Change from FY 2020 Budget</b>
Finance Administration	5.00	6.00	5.00	5.00	4.00	(1.00)
Revenue	7.00	7.00	7.00	7.00	7.00	0.00
Accounting	6.00	6.00	6.00	6.00	6.00	0.00
Purchasing	2.00	2.00	2.00	2.00	2.00	0.00
Risk Management	4.00	4.00	4.00	4.00	4.00	0.00
<b>Total FTE</b>	<b>24.00</b>	<b>25.00</b>	<b>24.00</b>	<b>24.00</b>	<b>23.00</b>	<b>(1.00)</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Finance  
**Program:** Finance Administration  
**Fund(s):** General, Trust & Agency, Hotel Motel, Risk Management, Sewer, Solid Waste, Stormwater, Parking, Local Sales Tax

**Program Description:** Finance Administration provides responsive and accurate financial services to citizens, departments, and elected officials to ensure responsible receipt and expenditure of the city's resources. Finance Administration provides overall management of the city's budget and the department's four divisions: Accounting, Revenue, Purchasing, and Risk Management. The FY 2021 Budget transfers the Public Safety Analyst position to the newly formed Public Safety Analytics Division in the City Administrator's Office.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	654,067	697,273	689,180	689,180	620,209
<b>Supplies &amp; Services</b>	128,151	96,744	115,775	120,774	120,750
<b>Capital Expenses</b>	17,390	0	25,000	25,000	25,000
<b>Allocated Expenses</b>	18,651	19,584	34,784	34,784	41,115
<b>Total Operating Budget</b>	<b>818,259</b>	<b>813,601</b>	<b>864,739</b>	<b>869,738</b>	<b>807,074</b>
<b>Funding Sources:</b>					
<b>General Fund</b>	526,040	529,386	544,828	549,827	502,085
<b>Hotel/Motel Fund</b>	39,472	40,877	45,542	45,542	48,219
<b>Trust &amp; Agency</b>	131,669	147,804	146,383	146,383	127,687
<b>Risk Management Fund</b>	22,744	12,239	5,000	5,000	4,000
<b>Sewer Fund</b>	40,902	42,445	48,922	48,922	49,768
<b>Solid Waste Fund</b>	25,901	27,233	31,461	31,461	32,193
<b>Clean Water Fund</b>	12,950	13,617	17,003	17,003	17,622
<b>Parking Fund</b>	0	0	600	600	500
<b>Transit Fund</b>	1,191	0	0	0	0
<b>Local Sales Tax</b>	17,390	0	25,000	25,000	25,000
<b>Total Funding</b>	<b>818,259</b>	<b>813,601</b>	<b>864,739</b>	<b>869,738</b>	<b>807,074</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Finance Director	1.00	0.00	0.00	0.00	0.00
CFO/Assistant City Administrator	0.00	1.00	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00	1.00	1.00
Management Analyst II	1.00	0.00	0.00	0.00	0.00
Budget & Performance Officer	0.00	1.00	0.00	0.00	0.00
Financial Systems Admin	1.00	1.00	1.00	1.00	1.00
Public Safety Analyst	0.00	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	0.00	0.00	0.00
Budget Analyst	0.00	0.00	1.00	1.00	1.00
Full Time FTE	<b>5.00</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>
Total FTE	<b>5.00</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Finance  
**Program:** Revenue  
**Fund(s):** General, Trust & Agency, Employee Ins., Solid Waste, Sewer, Parking, Clean Water

**Program Description:** The Revenue Division performs billing and collection of city revenues in a timely and effective manner and invests monies with minimal risk to the city while maximizing investment return.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	578,912	580,268	638,332	651,232	644,512
<b>Supplies &amp; Services</b>	369,317	488,718	488,350	513,300	493,400
<b>Allocated Expenses</b>	45,462	46,323	94,779	94,779	108,637
<b>Total Operating Budget</b>	<b>993,691</b>	<b>1,115,309</b>	<b>1,221,461</b>	<b>1,259,311</b>	<b>1,246,549</b>
<b>Funding Sources:</b>					
<b>General Fund</b>	258,453	262,483	242,992	261,942	281,981
<b>Trust &amp; Agency</b>	58,116	61,495	65,584	78,484	73,656
<b>Employee Insurance Fund</b>	0	0	500	500	0
<b>Sewer Fund</b>	394,001	465,780	503,754	503,754	483,405
<b>Solid Waste Fund</b>	91,555	113,394	155,160	155,160	131,683
<b>Clean Water Fund</b>	24,537	44,285	59,690	59,690	57,761
<b>Parking Fund</b>	167,029	167,872	193,781	199,781	218,063
<b>Total Funding</b>	<b>993,691</b>	<b>1,115,309</b>	<b>1,221,461</b>	<b>1,259,311</b>	<b>1,246,549</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Revenue Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Revenue Coordinator</b>	0.00	1.00	1.00	1.00	1.00
<b>Management Analyst II</b>	1.00	1.00	1.00	1.00	1.00
<b>Principal Accounting Clerk</b>	3.00	2.00	2.00	2.00	2.00
<b>Revenue Clerk</b>	0.50	0.50	0.50	0.00	0.00
<b>Customer Service Cashier</b>	1.00	1.00	1.00	0.00	0.00
<b>Public Service Cashier</b>	0.00	0.00	0.00	1.00	1.00
<b>Full Time FTE</b>	<b>6.50</b>	<b>6.50</b>	<b>6.50</b>	<b>6.00</b>	<b>6.00</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Public Service Cashier	0.00	0.00	0.00	0.50	0.50
Revenue Intern	0.50	0.50	0.50	0.50	0.50
Part Time FTE	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>1.00</b>	<b>1.00</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Finance Department  
**Program:** Accounting  
**Fund(s):** General, Trust & Agency, Risk Management

**Program Description:** The Accounting Division performs centralized accounting and financial reporting services in accordance with generally accepted accounting principles, statutory requirements, and city policy. This division also processes all cash disbursements, issues checks, and provides timely financial information. It is also responsible for ensuring adequate controls are in place to safeguard city assets.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	566,769	598,182	634,336	634,336	648,581
<b>Supplies &amp; Services</b>	6,488	10,831	16,340	16,340	16,340
<b>Allocated Expenses</b>	34,983	36,120	45,520	45,520	47,600
<b>Total Operating Budget</b>	<b>608,240</b>	<b>645,133</b>	<b>696,196</b>	<b>696,196</b>	<b>712,521</b>
<b>Funding Sources</b>					
<b>General Fund</b>	395,901	417,772	453,555	453,555	461,826
<b>Trust &amp; Agency</b>	179,787	193,540	205,835	205,835	212,975
<b>Risk Management Fund</b>	32,552	33,821	36,806	36,806	37,720
<b>Total Funding</b>	<b>608,240</b>	<b>645,133</b>	<b>696,196</b>	<b>696,196</b>	<b>712,521</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Principal Accounting Clerk</b>	2.00	2.00	2.00	2.00	2.00
<b>Accounting Supervisor</b>	0.00	1.00	1.00	1.00	1.00
<b>Payroll Specialist</b>	1.00	1.00	1.00	1.00	1.00
<b>Accountant I</b>	1.00	0.00	0.00	0.00	0.00
<b>Accountant II</b>	1.00	1.00	1.00	1.00	1.00
<b>Payroll/Accounting Administrator</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Finance  
**Program:** Purchasing  
**Fund(s):** General, Trust & Agency

**Program Description:** The Purchasing Division assists departments with the procurement of supplies and services required to conduct city business. This assistance includes guidance in the preparation of specifications and requests for proposals, instruction in utilizing the automated purchasing system, and communication with vendors to ensure compliance with state and city codes. This division also promotes the city's disadvantaged business enterprise program and encourages open and free competition for all vendors through public processes and through publication on the city's website.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Employee Expense	196,508	210,332	200,329	214,729	211,578
Supplies & Services	2,687	20,297	23,800	23,800	6,300
Allocated Expenses	12,639	13,089	15,600	15,600	38,750
<b>Total Operating Budget</b>	<b>211,834</b>	<b>243,718</b>	<b>239,729</b>	<b>254,129</b>	<b>256,628</b>

**Funding Sources:**

General Fund	168,506	192,133	194,009	194,009	197,985
Trust & Agency	43,328	51,585	45,720	60,120	58,643
<b>Total Funding</b>	<b>211,834</b>	<b>243,718</b>	<b>239,729</b>	<b>254,129</b>	<b>256,628</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Purchasing Manager	1.00	1.00	1.00	1.00	1.00
Sr Buyer	1.00	1.00	0.00	0.00	0.00
Assistant Buyer	0.00	0.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Finance  
**Program:** Risk Management  
**Fund(s):** Risk Management

**Program Description:** The Risk Management Division protects the fiscal integrity of the city by ensuring the availability of financial resources in the event of a claim against the city. The Risk Management Division is funded through an internal service fund that is used to pay for the city’s property, liability, and workers' compensation insurance. Claims processing, investigation, and payments are the responsibility of this program.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	443,310	462,897	458,889	458,889	466,357
<b>Supplies &amp; Services</b>	4,939,600	5,122,692	4,400,233	4,907,375	5,055,036
<b>Capital Outlay</b>	0	0	0	0	0
<b>Allocated Expenses</b>	167,411	176,468	191,938	191,938	208,115
<b>Total Operating Budget</b>	<b>5,550,321</b>	<b>5,762,057</b>	<b>5,051,060</b>	<b>5,558,202</b>	<b>5,729,508</b>
<b>Funding Sources</b>					
<b>Risk Management Fund</b>	5,550,321	5,762,057	5,051,060	5,558,202	5,729,508
<b>Total Funding</b>	<b>5,550,321</b>	<b>5,762,057</b>	<b>5,051,060</b>	<b>5,558,202</b>	<b>5,729,508</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Risk Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Assistant Risk Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Claims Analyst</b>	2.00	2.00	2.00	2.00	2.00
<b>Full Time FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>



## City Administrator's Office Operating Budget Summary

**Operating Summary:** The City Administration Department provides overall coordination of the day-to-day operations of the City of Davenport. The city administrator translates the goals and objectives of the city council and mayor into active programs. The FY 2021 Budget transfers staff to the Information Technology Department and reflects the addition of the Public Safety Analytics Division with a newly created position and an analyst transferred from the Finance Department.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
City Administrator's Office	826,328	1,103,233	1,237,777	1,238,723	1,087,894	-12.11%
Public Safety Analytics	0	0	0	0	235,260	N/A
Communications	325,440	0	0	0	0	N/A
<b>Total</b>	<b>1,151,768</b>	<b>1,103,233</b>	<b>1,237,777</b>	<b>1,238,723</b>	<b>1,323,154</b>	<b>6.90%</b>
<b>By Object</b>						
Employee Expense	943,678	872,274	920,833	854,333	926,727	0.64%
Supplies & Services	157,482	173,370	230,380	297,826	265,530	15.26%
Capital Expenses	0	0	0	0	0	N/A
Allocated Expenses	50,608	57,589	86,564	86,564	130,897	51.21%
<b>Total</b>	<b>1,151,768</b>	<b>1,103,233</b>	<b>1,237,777</b>	<b>1,238,723</b>	<b>1,323,154</b>	<b>6.90%</b>
<b>By Fund</b>						
General Fund	875,420	717,978	744,160	745,799	918,494	23.43%
Hotel Motel Tax Fund	25,771	78,436	150,834	150,141	142,572	-5.48%
Trust & Agency Fund	140,744	185,821	211,686	211,686	258,904	22.31%
Information Technology	109,833	120,998	131,097	131,097	3,184	-97.57%
<b>Total</b>	<b>1,151,768</b>	<b>1,103,233</b>	<b>1,237,777</b>	<b>1,238,723</b>	<b>1,323,154</b>	<b>6.90%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
City Administrator's Office	5.60	7.35	7.35	7.10	6.10	(1.25)
Public Safety Analytics	0.00	0.00	0.00	0.00	2.00	2.00
Communications Office	2.50	0.00	0.00	0.00	0.00	0.00
<b>Total FTE</b>	<b>5.60</b>	<b>7.35</b>	<b>7.35</b>	<b>7.10</b>	<b>8.10</b>	<b>0.75</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** City Administration  
**Program:** City Administrator's Office  
**Fund(s):** General, Trust & Agency, Hotel/Motel Tax, Information Technology

**Program Description:** The council/city administrator form of local government combines the strong political leadership of elected officials in the form of a council or other governing body with the strong managerial experience of an appointed local government administrator. The role of the city administrator is to position the city to secure its goals through effective planning, budgeting, management, and representation under policy direction from the mayor and city council. The FY 2021 Budget transfers the Application Integration Architect position to the Information Technology Department.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Employee Expense	683,491	872,274	920,833	854,333	704,967
Supplies & Services	109,642	173,370	230,380	297,826	252,030
Capital Expenses	0	0	0	0	0
Allocated Expenses	33,195	57,589	86,564	86,564	130,897
<b>Total Operating Budget</b>	<b>826,328</b>	<b>1,103,233</b>	<b>1,237,777</b>	<b>1,238,723</b>	<b>1,087,894</b>
<b>Funding Sources</b>					
General Fund	549,980	717,978	744,160	745,799	749,867
Hotel Motel Tax Fund	25,771	78,436	150,834	150,141	142,572
Trust & Agency Fund	140,744	185,821	211,686	211,686	192,271
Information Technology	109,833	120,998	131,097	131,097	3,184
<b>Total Funding</b>	<b>826,328</b>	<b>1,103,233</b>	<b>1,237,777</b>	<b>1,238,723</b>	<b>1,087,894</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
City Administrator	1.00	1.00	1.00	1.00	1.00
Assistant to the City Administrator	1.00	1.00	1.00	1.00	1.00
Equity and Inclusion Administrator	1.00	0.00	0.00	0.00	0.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00
Application Integration Architect	0.00	1.00	1.00	1.00	0.00
Administrative Assistant	0.25	0.25	0.00	0.00	0.00
Public Information Officer	0.00	1.00	1.00	0.00	0.00
Digital Media Coordinator	0.00	0.00	0.00	1.00	1.00
Content Development Specialist	0.00	0.00	0.00	1.00	1.00
Communications Project Coord.	0.00	0.75	0.75	0.00	0.00
Executive Assistant	0.00	0.00	0.25	0.25	0.25
Confidential Secretary	0.00	0.00	0.00	0.25	0.25
<b>Full Time FTE</b>	<b>4.25</b>	<b>6.00</b>	<b>6.00</b>	<b>6.50</b>	<b>5.50</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Web Content Specialist</b>	0.75	0.75	0.75	0.00	0.00
<b>Interns</b>	0.00	0.60	0.60	0.60	0.60
<b>Part Time FTE</b>	<b>0.75</b>	<b>1.35</b>	<b>1.35</b>	<b>0.60</b>	<b>0.60</b>
<b>Seasonal Labor (Student Reporters)</b>	0.60	0.00	0.00	0.00	0.00
<b>Seasonal FTE</b>	<b>0.60</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total FTE</b>	<b>5.60</b>	<b>7.35</b>	<b>7.35</b>	<b>7.10</b>	<b>6.10</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** City Administration  
**Program:** Public Safety Analytics  
**Fund(s):** General Fund, Trust & Agency

**Program Description:** This division gathers, analyzes, and utilizes public safety data to recommend operating decisions to the Police and Fire Departments. This division also performs several administrative duties for the Police and Fire Departments to allow sworn police officers and firefighters to focus on the goal of a well-protected community. The FY 2021 Budget reflects the addition of the Public Safety Analytics Division with a new Public Safety Business Administrator and a Public Safety Analyst position transferred from the Finance Department.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
Employee Expense	0	0	0	0	221,760
Supplies & Services	0	0	0	0	13,500
Capital Outlay	0	0	0	0	0
Allocated Expenses	0	0	0	0	0
<b>Total Operating Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>235,260</b>
<b>Funding Sources</b>					
General Fund	0	0	0	0	168,627
Trust & Agency	0	0	0	0	66,633
<b>Total Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>235,260</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Public Safety Business Administrator	0.00	0.00	0.00	0.00	1.00
Public Safety Analyst	0.00	0.00	0.00	0.00	1.00
<b>Full Time FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2.00</b>
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** City Administration  
**Program:** Communication's Office  
**Fund(s):** General, Trust & Agency, Hotel Motel Tax

**Program Description:** The Communication's Office provides leadership and guidance and directs the city's communications activities such as distribution of press releases and coordinating with the local media. In addition, one of the primary functions of the Communication's Office is to provide management and oversight of the city's communications platforms. The Communication's Office was merged into the City Administrator's Office in FY 2019.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Employee Expense	260,187	0	0	0	0
Supplies & Services	47,840	0	0	0	0
Allocated Expenses	17,413	0	0	0	0
<b>Total Operating Budget</b>	<b>325,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Sources</b>					
General Fund	325,440	0	0	0	0
Hotel Motel Tax Fund	0	0	0	0	0
Trust & Agency Fund	0	0	0	0	0
<b>Total Funding</b>	<b>325,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Communications Director	1.00	0.00	0.00	0.00	0.00
Public Information Officer	0.00	0.00	0.00	0.00	0.00
Communications Project Coord.	0.75	0.00	0.00	0.00	0.00
<b>Full Time FTE</b>	<b>1.75</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
Graphic/Web Designer	0.00	0.00	0.00	0.00	0.00
Business Development Manager	0.00	0.00	0.00	0.00	0.00
Web Content Specialist	0.75	0.00	0.00	0.00	0.00
<b>Part Time FTE</b>	<b>0.75</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
Seasonal Labor (Student Reporters)	0.00	0.00	0.00	0.00	0.00
<b>Seasonal FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total FTE</b>	<b>2.50</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

## Information Technology Department Operating Budget Summary

**Operating Summary:** The Information Technology Department was reorganized as a separate department in FY 2006 to emphasize the important role that technology has in the organization. Operations are funded through an internal service fund. Departments are charged for services provided through a mechanism that allocates costs based on the amount and type of equipment each department uses. Funds primarily provide for employee expenses, supplies, software licensing, and equipment maintenance. The FY 2021 Budget reflects an increase in staffing levels and a staff transfer from the City Administrator's Office.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Information Services	2,501,262	2,142,592	2,699,224	2,926,665	2,898,554	7.38%
<b>Total</b>	<b>2,501,262</b>	<b>2,142,592</b>	<b>2,699,224</b>	<b>2,926,665</b>	<b>2,898,554</b>	<b>7.38%</b>
<b>By Object</b>						
Employee Expense	991,578	1,135,966	1,155,575	1,155,575	1,347,108	16.57%
Supplies & Services	1,411,127	952,479	1,468,255	1,635,696	1,468,255	0.00%
Allocated Expenses	98,557	54,147	75,394	135,394	83,191	10.34%
<b>Total</b>	<b>2,501,262</b>	<b>2,142,592</b>	<b>2,699,224</b>	<b>2,926,665</b>	<b>2,898,554</b>	<b>7.38%</b>
<b>By Fund</b>						
General Fund	14,418	(32,577)	0	0	0	N/A
IT Fund	2,486,844	2,175,169	2,699,224	2,926,665	2,898,554	7.38%
<b>Total</b>	<b>2,501,262</b>	<b>2,142,592</b>	<b>2,699,224</b>	<b>2,926,665</b>	<b>2,898,554</b>	<b>7.38%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
Information Services	9.50	8.50	9.25	9.25	11.25	2.00
<b>Total FTE</b>	<b>9.50</b>	<b>8.50</b>	<b>9.25</b>	<b>9.25</b>	<b>11.25</b>	<b>2.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Information Technology  
**Program:** Information Technology  
**Fund(s):** Information Technology

**Program Description:** The Information Technology (IT) Department provides computer hardware and software in support of user application systems used by all city departments. IT provides network, telephone, radio, and PC support as well as training to all employees in the use of software, hardware, and other user applications. An Application Integration Architect position is transferred to the Information Technology Department in the FY 2021 Budget. Also, a new Network Security Architect position is added to the department in FY 2021.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	991,578	1,135,966	1,155,575	1,155,575	1,347,108
<b>Supplies &amp; Services</b>	1,411,127	952,479	1,468,255	1,635,696	1,468,255
<b>Allocated Expenses</b>	98,557	54,147	75,394	135,394	83,191
<b>Total Operating Budget</b>	<b>2,501,262</b>	<b>2,142,592</b>	<b>2,699,224</b>	<b>2,926,665</b>	<b>2,898,554</b>
<b>Funding Sources</b>					
<b>General Fund</b>	14,418	(32,577)	0	0	0
<b>IT Fund</b>	2,486,844	2,175,169	2,699,224	2,926,665	2,898,554
<b>Total Funding</b>	<b>2,501,262</b>	<b>2,142,592</b>	<b>2,699,224</b>	<b>2,926,665</b>	<b>2,898,554</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>IT Director</b>	1.00	1.00	1.00	1.00	1.00
<b>Infrastructure Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Application &amp; Software Integration Architect</b>	1.00	1.00	1.00	1.00	1.00
<b>Network Manager</b>	1.00	0.00	0.00	0.00	0.00
<b>Network Engineer</b>	0.00	1.00	1.00	1.00	1.00
<b>Network and Desktop Support Specialist</b>	1.00	1.00	1.00	1.00	1.00
<b>Network Security Architect</b>	0.00	0.00	0.00	0.00	1.00
<b>Telecommunication Technician</b>	1.00	1.00	1.00	1.00	1.00
<b>Technical Support Specialist</b>	1.00	1.00	1.00	1.00	1.00
<b>Application Integration Architect</b>	1.00	0.00	0.00	0.00	1.00
<b>System Administrator</b>	1.00	1.00	1.00	1.00	1.00
<b>Confidential Secretary</b>	0.00	0.00	0.00	0.50	0.50
<b>Revenue Clerk</b>	0.50	0.50	0.50	0.00	0.00
<b>Full Time FTE</b>	<b>9.50</b>	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>	<b>10.50</b>
<b>IT Programmer</b>	0.00	0.00	0.75	0.75	0.75
<b>Temporary FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.75</b>	<b>0.75</b>	<b>0.75</b>
<b>Total FTE</b>	<b>9.50</b>	<b>8.50</b>	<b>9.25</b>	<b>9.25</b>	<b>11.25</b>

## Corporation Counsel Operating Budget Summary

**Operating Summary:** The Legal Department's budget is funded by the Risk Management Fund. This fund is designated due to this department's representation of the city in legal disputes and defense against claims made against the city for property or liability damages.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Legal	736,973	786,923	862,834	969,490	884,749	2.54%
<b>Total</b>	<b>736,973</b>	<b>786,923</b>	<b>862,834</b>	<b>969,490</b>	<b>884,749</b>	<b>2.54%</b>
<b>By Object</b>						
Employee Expense	472,394	531,356	673,933	603,933	692,848	2.81%
Supplies & Services	222,292	225,504	152,101	328,757	152,101	0.00%
Capital Outlay	13,213	0	0	0	0	N/A
Allocated Expenses	29,074	30,063	36,800	36,800	39,800	8.15%
<b>Total</b>	<b>736,973</b>	<b>786,923</b>	<b>862,834</b>	<b>969,490</b>	<b>884,749</b>	<b>2.54%</b>
<b>By Fund</b>						
Risk Management	736,973	786,923	862,834	969,490	884,749	2.54%
<b>Total</b>	<b>736,973</b>	<b>786,923</b>	<b>862,834</b>	<b>969,490</b>	<b>884,749</b>	<b>2.54%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
Legal	5.25	5.25	5.25	5.25	5.25	0.00
<b>Total FTE</b>	<b>5.25</b>	<b>5.25</b>	<b>5.25</b>	<b>5.25</b>	<b>5.25</b>	<b>0.00</b>



**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Corporation Counsel  
**Program:** Legal  
**Fund(s):** Risk Management

**Program Description:** Corporation Counsel represents the City of Davenport in legal proceedings and serves as legal advisor to the city and its departments, officials, and employees in some instances.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	472,394	531,356	673,933	603,933	692,848
<b>Supplies &amp; Services</b>	222,292	225,504	152,101	328,757	152,101
<b>Equipment</b>	13,213	0	0	0	0
<b>Allocated Expenses</b>	29,074	30,063	36,800	36,800	39,800
<b>Total Operating Budget</b>	<b>736,973</b>	<b>786,923</b>	<b>862,834</b>	<b>969,490</b>	<b>884,749</b>

**Funding Sources**

<b>Risk Management</b>	736,973	786,923	862,834	969,490	884,749
<b>Total Funding</b>	<b>736,973</b>	<b>786,923</b>	<b>862,834</b>	<b>969,490</b>	<b>884,749</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Corporation Counsel</b>	1.00	1.00	1.00	1.00	1.00
<b>Senior Staff Attorney</b>	2.00	2.00	2.00	2.00	2.00
<b>Staff Attorney</b>	1.00	1.00	1.00	1.00	1.00
<b>Legal Secretary</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>Legal Intern</b>	0.25	0.25	0.25	0.25	0.25
<b>Part Time FTE</b>	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>
<b>Total FTE</b>	<b>5.25</b>	<b>5.25</b>	<b>5.25</b>	<b>5.25</b>	<b>5.25</b>

## Human Resources Operating Budget Summary

**Operating Summary:** Approximately 5% of the operating budget for the Human Resources Department includes General Fund and Trust & Agency Fund expenditures to provide for its primary function and mission. Approximately 95% of the department's budget accounts for administration of the employee health insurance program including claims expense, third-party administration and premiums for life insurance, long-term disability, employee assistance programs, and individual and aggregate stop-loss insurance.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Human Resources	17,061,521	17,546,884	19,160,300	19,168,061	19,165,784	0.03%
<b>Total</b>	<b>17,061,521</b>	<b>17,546,884</b>	<b>19,160,300</b>	<b>19,168,061</b>	<b>19,165,784</b>	<b>0.03%</b>
<b>By Object</b>						
Employee Expense	677,011	873,004	904,067	904,067	912,108	0.89%
Supplies & Services	16,313,147	16,600,619	18,163,004	18,170,765	18,158,014	-0.03%
Allocated Expenses	71,363	73,261	93,229	93,229	95,662	2.61%
<b>Total</b>	<b>17,061,521</b>	<b>17,546,884</b>	<b>19,160,300</b>	<b>19,168,061</b>	<b>19,165,784</b>	<b>0.03%</b>
<b>By Fund</b>						
General Fund	669,476	720,526	765,459	773,220	793,730	3.69%
Trust & Agency Fund	133,034	186,782	182,655	182,655	197,719	8.25%
Employee Insurance Fund	16,259,011	16,639,576	18,212,186	18,212,186	18,174,335	-0.21%
<b>Total</b>	<b>17,061,521</b>	<b>17,546,884</b>	<b>19,160,300</b>	<b>19,168,061</b>	<b>19,165,784</b>	<b>0.03%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
Human Resources	6.13	7.13	7.13	7.13	7.13	0.00
<b>Total FTE</b>	<b>6.13</b>	<b>7.13</b>	<b>7.13</b>	<b>7.13</b>	<b>7.13</b>	<b>0.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Human Resources  
**Program:** Human Resources  
**Fund(s):** General, Trust & Agency, Employee Insurance, Risk Management

**Program Description:** The Human Resources Department performs centralized personnel functions for the City of Davenport including recruitment, job classification maintenance, affirmative action and equal employment opportunities, training, benefits administration, collective bargaining, and employee development.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	677,011	873,004	904,067	904,067	912,108
<b>Supplies &amp; Services</b>	16,313,147	16,600,619	18,163,004	18,170,765	18,158,014
<b>Allocated Expenses</b>	71,363	73,261	93,229	93,229	95,662
<b>Total Operating Budget</b>	<b>17,061,521</b>	<b>17,546,884</b>	<b>19,160,300</b>	<b>19,168,061</b>	<b>19,165,784</b>
<b>Funding Sources</b>					
<b>General Fund</b>	669,476	720,526	765,459	773,220	793,730
<b>Trust &amp; Agency</b>	133,034	186,782	182,655	182,655	197,719
<b>Employee Insurance Fund</b>	16,259,011	16,639,576	18,212,186	18,212,186	18,174,335
<b>Total Funding</b>	<b>17,061,521</b>	<b>17,546,884</b>	<b>19,160,300</b>	<b>19,168,061</b>	<b>19,165,784</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Human Resources Director</b>	1.00	1.00	1.00	1.00	1.00
<b>Employment Manager</b>	2.00	0.00	0.00	0.00	0.00
<b>Benefits Manager</b>	1.00	0.00	0.00	1.00	1.00
<b>Benefits and Training Manager</b>	0.00	1.00	1.00	0.00	0.00
<b>Human Resources Assistant</b>	1.00	1.00	1.00	0.00	0.00
<b>Administrative Assistant</b>	0.00	0.00	0.00	1.00	1.00
<b>Confidential Secretary</b>	0.00	0.00	0.00	0.50	0.50
<b>Assistant HR Director</b>	0.00	1.00	1.00	1.00	1.00
<b>Inclusion and Equity Administrator</b>	0.00	1.00	1.00	0.00	0.00
<b>Talent and Equity Administrator</b>	0.00	0.00	0.00	1.00	1.00
<b>Management Analyst</b>	0.00	1.00	1.00	0.00	0.00
<b>Talent Acquisition &amp; Program Manager</b>	0.00	0.00	0.00	1.00	1.00
<b>Full Time FTE</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.50</b>	<b>6.50</b>
<b>HR Clerk</b>	1.13	1.13	1.13	0.63	0.63
<b>Part Time FTE</b>	<b>1.13</b>	<b>1.13</b>	<b>1.13</b>	<b>0.63</b>	<b>0.63</b>
<b>Total FTE</b>	<b>6.13</b>	<b>7.13</b>	<b>7.13</b>	<b>7.13</b>	<b>7.13</b>

## Community and Economic Development Operating Budget Summary

**Operating Summary:** Community & Economic Development (CPED) is responsible for long-term land use planning, development review, and community development programs. Funding for departmental activities is primarily through federal grants through the Department of Housing and Urban Development (HUD). Additional funding is provided through some revolving loan funds, fees and charges for service, and a limited allocation from the General Fund. The FY 2021 Budget transfers staff from the Planning Division to the Planning and Development Division in the Development and Neighborhood Services Department.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
CPED Administration	748,739	490,177	546,842	616,319	606,939	10.99%
Planning	508,226	526,352	550,225	550,225	214,744	-60.97%
Project Management	284,193	322,839	289,625	403,552	335,826	15.95%
Assisted Housing	4,971,566	5,200,819	5,186,997	5,218,449	5,301,154	2.20%
CDBG	272,293	294,899	535,266	344,847	385,267	-28.02%
Housing Rehabilitation	4,826,657	1,886,637	3,721,129	5,587,851	3,565,720	-4.18%
Economic Development	3,606,249	3,311,011	4,698,893	4,964,530	4,908,094	4.45%
<b>Total</b>	<b>15,217,923</b>	<b>12,032,734</b>	<b>15,528,977</b>	<b>17,685,773</b>	<b>15,317,744</b>	<b>-1.36%</b>
<b>By Object</b>						
Employee Expense	2,353,236	2,199,983	2,411,956	2,665,783	1,924,229	-20.22%
Supplies & Services	12,036,847	9,013,349	12,336,629	14,242,866	12,542,738	1.67%
Capital Outlay	50,622	57,126	13,000	13,000	13,000	0.00%
Allocated Expenses	777,218	762,276	767,392	764,124	837,777	9.17%
<b>Total</b>	<b>15,217,923</b>	<b>12,032,734</b>	<b>15,528,977</b>	<b>17,685,773</b>	<b>15,317,744</b>	<b>-1.36%</b>
<b>By Fund</b>						
General Fund	757,991	778,957	866,634	1,003,171	642,246	-25.89%
Flood Fund	0	15,369	0	81,114	0	N/A
Trust & Agency Fund	226,655	247,665	285,988	339,848	167,486	-41.44%
TIF Funds	2,715,912	2,413,691	3,508,600	3,473,662	3,472,100	-1.04%
Heritage Operating Fund	699,672	735,960	670,873	671,993	713,364	6.33%
Scattered Site Housing Fund	356,652	317,946	354,131	384,463	366,499	3.49%
Section 8 Housing Fund	3,916,635	4,148,690	4,163,593	4,163,593	4,222,891	1.42%
CDBG Fund	2,016,122	2,397,544	2,702,920	3,579,006	3,010,727	11.39%
HOME Investment Fund	582,674	298,718	2,250,000	2,640,504	2,000,000	-11.11%
Res. Exterior Imp. Fund	37,652	20,721	30,000	30,000	20,000	-33.33%
Storm Water Utility Fund	7,094	7,443	11,280	11,280	10,770	-4.52%
Community Grant Loan Fund	0	0	15,000	15,000	10,000	-33.33%
Local Option Sales Tax Fund	341,226	629,931	203,333	315,132	205,412	1.02%
Housing-Economic Recovery	244,493	1,099	190,000	141,022	153,423	-19.25%
Riverfront Improvement Fund	271,193	13,000	276,625	309,438	322,826	16.70%
HSEMD Grant	0	6,000	0	0	0	N/A
I-Jobs Fund	0	0	0	201,836	0	N/A
LEBG Grant Fund	3,043,952	0	0	289,772	0	N/A
<b>Total</b>	<b>15,217,923</b>	<b>12,032,734</b>	<b>15,528,977</b>	<b>17,650,834</b>	<b>15,317,744</b>	<b>-1.36%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
CPED Administration	3.75	3.30	3.85	4.30	4.30	0.45
Economic Development	2.00	3.00	2.00	2.00	2.00	0.00
Project Management	1.00	1.00	1.00	1.00	1.00	0.00
Planning	4.00	4.00	4.00	4.00	1.00	(3.00)
Assisted Housing	6.50	7.00	6.55	6.20	6.20	(0.35)
Housing Rehabilitation	5.75	5.70	5.05	5.05	5.05	0.00
<b>Total FTE</b>	<b>23.00</b>	<b>24.00</b>	<b>22.45</b>	<b>22.55</b>	<b>19.55</b>	<b>(2.90)</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Community and Economic Development  
**Program:** Administration  
**Fund(s):** General, Trust & Agency, Federal Grants (HUD, CDBG, Local Sales Tax, etc.)

**Program Description:** Provides support and overall direction for the department. Staff is also involved in specific economic development activities, certain capital improvement projects, the management of block grant programs, and other federal stimulus programs.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	397,325	349,298	443,045	450,545	500,618
<b>Supplies &amp; Services</b>	287,027	68,023	49,621	111,598	48,370
<b>Equipment</b>	29,338	35,500	0	0	0
<b>Allocated Expenses</b>	35,049	37,356	54,176	54,176	57,951
<b>Total Operating Budget</b>	<b>748,739</b>	<b>490,177</b>	<b>546,842</b>	<b>616,319</b>	<b>606,939</b>
<b>Funding Sources</b>					
<b>General Fund</b>	209,639	240,875	272,199	319,476	281,235
<b>Flood Fund</b>	0	192	0	0	0
<b>Trust &amp; Agency</b>	74,153	78,696	90,174	90,174	102,095
<b>Section 8</b>	1,393	1,777	1,600	1,600	1,600
<b>Housing-Economic Recovery</b>	244,493	1,099	0	0	2,000
<b>CDBG Fund</b>	189,723	132,038	182,869	205,069	220,009
<b>Local Option Sales Tax</b>	29,338	35,500	0	0	0
<b>Total Funding</b>	<b>748,739</b>	<b>490,177</b>	<b>546,842</b>	<b>616,319</b>	<b>606,939</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Director, Comm. Planning &amp; Econ. Dev</b>	1.00	1.00	1.00	1.00	1.00
<b>CD Resource Manager</b>	1.00	0.00	0.70	0.90	0.90
<b>Lead Financial Specialist</b>	0.25	0.00	0.50	0.55	0.55
<b>Development Manager</b>	0.00	0.20	0.00	0.00	0.00
<b>Neighborhood Development Coordinator</b>	0.00	0.60	0.60	0.65	0.65
<b>Management Analyst II</b>	1.00	0.00	0.00	0.00	0.00
<b>Management Analyst I</b>	0.00	1.00	0.75	0.90	0.90
<b>Senior Clerk</b>	0.50	0.50	0.30	0.30	0.30
<b>Full Time FTE</b>	<b>3.75</b>	<b>3.30</b>	<b>3.85</b>	<b>4.30</b>	<b>4.30</b>
<b>Total FTE</b>	<b>3.75</b>	<b>3.30</b>	<b>3.85</b>	<b>4.30</b>	<b>4.30</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Community and Economic Development  
**Program:** Community Planning  
**Fund(s):** General, Trust & Agency, Clean Water, Local Sales Tax, Federal Grants

**Program Description:** The Planning and Land Use Division works to enhance and preserve the physical, social, and economic resources of the community. It works to reduce the future cost of government by ensuring that development occurs in efficient patterns. Its goal is to further the welfare of citizens and the community by creating convenient, equitable, healthful, efficient, and attractive environments for present and future generations. Staff provides support for the Planning and Zoning Commission, the Zoning Board of Adjustment, and the Historic Preservation Commission and administers programs associated with historic preservation and floodplain management. The FY 2021 Budget transfers staff from the Planning Division to the Planning and Development Division in the Development and Neighborhood Services Department.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	461,501	470,669	499,460	499,460	157,740
<b>Supplies &amp; Services</b>	6,807	14,807	0	0	3,250
<b>Allocated Expenses</b>	39,918	40,876	50,765	50,765	53,754
<b>Total Operating Budget</b>	<b>508,226</b>	<b>526,352</b>	<b>550,225</b>	<b>550,225</b>	<b>214,744</b>
<b>Funding Sources</b>					
<b>General Fund</b>	224,743	247,801	260,626	260,626	40,350
<b>Trust &amp; Agency</b>	87,984	106,842	116,312	116,312	0
<b>Clean Water Utility Fund</b>	7,094	7,443	11,280	11,280	10,770
<b>CDBG Fund</b>	36,565	2,154	0	0	0
<b>Local Sales Tax Fund</b>	151,840	156,112	162,007	162,007	163,624
<b>HSEMD Grant</b>	0	6,000	0	0	0
<b>Total Funding</b>	<b>508,226</b>	<b>526,352</b>	<b>550,225</b>	<b>550,225</b>	<b>214,744</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Sr. Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Planner II</b>	2.00	2.00	2.00	2.00	0.00
<b>Planner III</b>	1.00	1.00	1.00	1.00	0.00
<b>Full Time FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>1.00</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>1.00</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Community and Economic Development  
**Program:** Riverfront Improvement Commission / Project Management  
**Fund(s):** Riverfront Improvement, General Fund

**Program Description:** The Project Management Division identifies and implements capital projects, secures funding, designs and manages construction, staffs the Riverfront Improvement Commission, and oversees federal wage compliance requirements. Staff negotiates and administers leases and organizes musical programming. Funds are used to make improvements to buildings on the river and for projects related to improving the downtown Farmer's Market.

**Budget Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Original</b>	<b>Amended</b>	<b>Budget</b>
<b>Employee Expense</b>	99,872	105,492	103,384	103,384	109,351
<b>Supplies &amp; Services</b>	158,818	189,657	155,300	269,227	195,300
<b>Capital/Equipment</b>	13,000	13,000	13,000	13,000	13,000
<b>Allocated Expenses</b>	12,503	14,690	17,941	17,941	18,175
<b>Total Operating Budget</b>	<b>284,193</b>	<b>322,839</b>	<b>289,625</b>	<b>403,552</b>	<b>335,826</b>
<b>Funding Sources</b>					
<b>Flood Fund</b>	0	15,177	0	81,114	0
<b>Local Option Sales Tax Fund</b>	13,000	294,662	13,000	13,000	13,000
<b>Riverfront Improvement Fund</b>	271,193	13,000	276,625	309,438	322,826
<b>Total Funding</b>	<b>284,193</b>	<b>322,839</b>	<b>289,625</b>	<b>403,552</b>	<b>335,826</b>

**Position Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Budget</b>
<b>Riverfront Improvement Director</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Community and Economic Development  
**Program:** Assisted Housing  
**Fund(s):** Heritage Operating, Scattered Site Housing, Section 8

**Program Description:** This program provides quality and affordable rental housing assistance for low-income families and individuals. The Assisted Housing Division is responsible for administering affordable senior and disabled housing programs, public housing, Section 8 rental assistance programs, and management of the Heritage building.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	596,872	559,041	639,195	639,195	613,038
<b>Supplies &amp; Services</b>	3,759,836	4,046,939	4,020,810	4,050,762	4,096,829
<b>Equipment</b>	8,284	8,626	0	0	0
<b>Allocated Expenses</b>	606,574	586,213	526,992	528,492	591,287
<b>Total Operating Budget</b>	<b>4,971,566</b>	<b>5,200,819</b>	<b>5,186,997</b>	<b>5,218,449</b>	<b>5,301,154</b>
<b>Funding Sources</b>					
<b>Heritage Operating Fund</b>	699,672	735,960	670,873	671,993	713,364
<b>Scattered Site Housing</b>	356,652	317,946	354,131	384,463	366,499
<b>Section 8 Housing</b>	3,915,242	4,146,913	4,161,993	4,161,993	4,221,291
<b>Total Funding</b>	<b>4,971,566</b>	<b>5,200,819</b>	<b>5,186,997</b>	<b>5,218,449</b>	<b>5,301,154</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Assisted Housing Prgm. Manager</b>	1.00	1.00	0.00	0.00	0.00
<b>Housing Inspector</b>	0.50	0.00	0.00	0.00	0.00
<b>Housing Coordinator</b>	3.00	4.00	4.00	4.00	4.00
<b>Finance Compliance Coordinator</b>	1.00	1.00	0.00	0.00	0.00
<b>Sr. Clerk</b>	0.00	1.00	1.00	1.00	1.00
<b>Clerk</b>	1.00	0.00	0.00	0.00	0.00
<b>CD Resource Manager</b>	0.00	0.00	0.30	0.10	0.10
<b>Management Analyst I</b>	0.00	0.00	0.25	0.10	0.10
<b>Housing Program Manager</b>	0.00	0.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>6.50</b>	<b>7.00</b>	<b>6.55</b>	<b>6.20</b>	<b>6.20</b>
<b>Total FTE</b>	<b>6.50</b>	<b>7.00</b>	<b>6.55</b>	<b>6.20</b>	<b>6.20</b>



**City of Davenport  
FY 2021 Operating Budget**

**Department:** Community and Economic Development  
**Program:** Community Development Block Grant Administration  
**Fund(s):** CDBG

**Program Description:** Manages and administers the federal entitlement block grant programs; provides oversight of subrecipient agencies; and prepares and maintains plans, reports, and studies.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Supplies &amp; Services</b>	228,794	252,234	492,266	301,847	342,367
<b>Allocated Expenses</b>	43,499	42,665	43,000	43,000	42,900
<b>Total Operating Budget</b>	<b>272,293</b>	<b>294,899</b>	<b>535,266</b>	<b>344,847</b>	<b>385,267</b>
<b>Funding Sources</b>					
<b>CDBG Fund</b>	272,293	294,899	535,266	344,847	385,267
<b>Total Funding</b>	<b>272,293</b>	<b>294,899</b>	<b>535,266</b>	<b>344,847</b>	<b>385,267</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Community and Economic Development  
**Program:** Housing Rehabilitation  
**Fund(s):** General, Trust & Agency, Federal and State Grants, Local Sales Tax

**Program Description:** Staff administers financial assistance programs for low-income homeowners, owners/developers of rental housing, home buyers, and tenant households displaced by code enforcement. Staff also administers all non-federally funded programs to assist with home acquisition, rehab, and renovation of abandoned properties.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	603,202	493,315	494,879	741,206	309,773
<b>Supplies &amp; Services</b>	4,192,158	1,361,610	3,162,532	4,787,695	3,193,537
<b>Allocated Expenses</b>	31,297	31,712	63,718	58,950	62,410
<b>Total Operating Budget</b>	<b>4,826,657</b>	<b>1,886,637</b>	<b>3,721,129</b>	<b>5,587,851</b>	<b>3,565,720</b>
<b>Funding Sources</b>					
<b>General Fund</b>	73,774	19,402	37,530	126,790	6,800
<b>Trust &amp; Agency Fund</b>	21,076	6,096	15,887	69,747	0
<b>LEBG I Grant Fund</b>	3,043,952	0	0	289,772	0
<b>CDBG Fund</b>	1,032,605	1,504,567	1,169,386	2,059,853	1,358,709
<b>HOME Fund</b>	582,674	298,718	2,250,000	2,640,504	2,000,000
<b>I-Jobs Fund</b>	0	0	0	201,836	0
<b>Res. Ext. Improvement Fund</b>	37,652	20,721	30,000	30,000	20,000
<b>Local Option Sales Tax Fund</b>	34,924	37,133	28,326	28,326	28,788
<b>Housing Economic Recovery</b>	0	0	190,000	141,022	151,423
<b>Total Funding</b>	<b>4,826,657</b>	<b>1,886,637</b>	<b>3,721,129</b>	<b>5,587,850</b>	<b>3,565,720</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Senior Manager</b>	1.00	0.00	0.00	0.00	0.00
<b>Development Manager</b>	0.00	0.80	0.00	0.00	0.00
<b>Lead Financial Specialist</b>	0.75	1.00	0.50	0.45	0.45
<b>Financial Specialist</b>	1.00	1.00	1.00	1.00	1.00
<b>Housing Rehab Specialist</b>	1.00	2.00	2.00	2.00	2.00
<b>Rehab Inspector</b>	0.50	0.00	0.00	0.00	0.00
<b>Neighborhood Dev. Coordinator</b>	1.00	0.40	0.30	0.35	0.35
<b>Senior Clerk</b>	0.50	0.50	0.25	0.25	0.25
<b>Revitalization Supervisor</b>	0.00	0.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>5.75</b>	<b>5.70</b>	<b>5.05</b>	<b>5.05</b>	<b>5.05</b>
<b>Total FTE</b>	<b>5.75</b>	<b>5.70</b>	<b>5.05</b>	<b>5.05</b>	<b>5.05</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Community and Economic Development  
**Program:** Economic Development  
**Fund(s):** General, Trust& Agency, Tax Increment Financing, CDBG, Federal Grants

**Program Description:** Staff administers a number of programs focused on increasing employment and expanding the tax base through attraction, retention, and growth of new and existing businesses. Economic development staff also assist with the redevelopment of older commercial areas. The increase in the FY 2021 Budget is due to higher economic development payments related to agreements involving tax increment financing.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	194,464	222,168	231,993	231,993	233,709
<b>Supplies &amp; Services</b>	3,403,407	3,080,079	4,456,100	4,721,737	4,663,085
<b>Allocated Expenses</b>	8,378	8,764	10,800	10,800	11,300
<b>Total Operating Budget</b>	<b>3,606,249</b>	<b>3,311,011</b>	<b>4,698,893</b>	<b>4,964,530</b>	<b>4,908,094</b>
<b>Funding Sources</b>					
<b>General Fund</b>	249,835	270,879	296,279	296,279	313,861
<b>Trust &amp; Agency Fund</b>	43,442	56,031	63,615	63,615	65,391
<b>TIF Funds</b>	2,715,912	2,413,691	3,508,600	3,473,662	3,472,100
<b>CDBG Fund</b>	484,936	463,886	815,399	969,237	1,046,742
<b>Community Growth Fund</b>	0	0	15,000	15,000	10,000
<b>Local Option Sales Tax</b>	112,124	106,524	0	111,799	0
<b>Total Funding</b>	<b>3,606,249</b>	<b>3,311,011</b>	<b>4,698,893</b>	<b>4,929,592</b>	<b>4,908,094</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Lead Economic Dev. Coord</b>	1.00	0.00	0.00	0.00	0.00
<b>Economic Dev. Manager</b>	0.00	1.00	1.00	1.00	1.00
<b>Economic Development Analyst</b>	0.00	1.00	1.00	1.00	1.00
<b>Management Analyst II</b>	0.00	1.00	0.00	0.00	0.00
<b>Economic Dev. Coordinator</b>	1.00	0.00	0.00	0.00	0.00
<b>Full Time FTE</b>	<b>2.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Total FTE</b>	<b>2.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

## RiverCenter/Adler Theatre Operating Budget Summary

**Operating Summary:** The RiverCenter/Adler Theatre complex is operated as a full-service convention/civic center and managed by contract by VenuWorks. The RiverCenter offers meeting rooms, exhibit halls, and gallery space and can handle groups as large as 1,200 people. The Adler Theatre adjacent to the RiverCenter is the restored Orpheum Theatre. The theater is a venue for Broadway musicals, the Quad Cities Symphony Orchestra, Quad Cities Visiting Artist series, and other performance artists and groups. Funding of the operation is provided from ticket sales, convention rentals, and a subsidy paid from hotel/motel taxes. City staff provides oversight of the management contract. The city provides up to \$655,000 annually to the RiverCenter from the Hotel/Motel Tax Fund to cover operating expenses.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
RiverCenter/Adler Theatre	6,958,178	6,333,490	6,308,800	6,307,951	6,622,850	4.98%
<b>Total</b>	<b>6,958,178</b>	<b>6,333,490</b>	<b>6,308,800</b>	<b>6,307,951</b>	<b>6,622,850</b>	<b>4.98%</b>
<b>By Object</b>						
Supplies & Services	6,770,442	6,136,740	6,117,358	6,116,509	6,411,694	4.81%
Allocated Expenses	187,736	196,750	191,442	191,442	211,156	10.30%
<b>Total</b>	<b>6,958,178</b>	<b>6,333,490</b>	<b>6,308,800</b>	<b>6,307,951</b>	<b>6,622,850</b>	<b>4.98%</b>
<b>By Fund</b>						
Hotel/Motel Tax Fund	1,140,104	1,170,862	1,396,000	1,396,000	1,496,000	7.16%
RiverCenter Fund	5,818,074	5,162,628	4,912,800	4,911,951	5,126,850	4.36%
<b>Total</b>	<b>6,958,178</b>	<b>6,333,490</b>	<b>6,308,800</b>	<b>6,307,951</b>	<b>6,622,850</b>	<b>4.98%</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** RiverCenter/Adler Theatre  
**Program:** RiverCenter/Adler Theatre  
**Fund(s):** RiverCenter, Hotel/Motel Tax

**Program Description:** The RiverCenter/Adler Theater complex provides venues for conventions, meetings, exhibitions, Broadway shows, and other cultural events for the people of the Quad Cities and visiting tourists. This cost center accounts for all expenses of the RiverCenter/Adler Theatre as well as all convention- and tourism-related expenditures from the Hotel/Motel Tax Fund. These expenditures include funding for the Quad Cities Convention and Visitors Bureau and for special events that draw visitors to Davenport, such as the Bix Beiderbecke Festival.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Supplies &amp; Services</b>	6,770,442	6,136,740	6,117,358	6,116,509	6,411,694
<b>Allocated Expenses</b>	187,736	196,750	191,442	191,442	211,156
<b>Total Operating Budget</b>	<b>6,958,178</b>	<b>6,333,490</b>	<b>6,308,800</b>	<b>6,307,951</b>	<b>6,622,850</b>
<b>Funding Sources</b>					
<b>Hotel Motel Tax Fund</b>	1,140,104	1,170,862	1,396,000	1,396,000	1,496,000
<b>RiverCenter Fund</b>	5,818,074	5,162,628	4,912,800	4,911,951	5,126,850
<b>Total Funding</b>	<b>6,958,178</b>	<b>6,333,490</b>	<b>6,308,800</b>	<b>6,307,951</b>	<b>6,622,850</b>

## Civil Rights Operating Budget Summary

**Operating Summary:** The Civil Rights Department is funded by four sources. The General Fund and Trust & Agency Fund are the primary sources. In addition, grants from the Fair Housing Commission and from the Equal Employment Opportunity Commission use federal funds to protect citizens from discrimination in housing.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
Civil Rights	537,678	533,283	587,517	600,314	580,878	-1.13%
<b>Total</b>	<b>537,678</b>	<b>533,283</b>	<b>587,517</b>	<b>600,314</b>	<b>580,878</b>	<b>-1.13%</b>
<b>By Object</b>						
Employee Expense	465,122	466,314	488,907	488,907	482,360	-1.34%
Supplies & Services	40,142	33,487	52,692	65,489	50,092	-4.93%
Allocated Expenses	32,414	33,482	45,918	45,918	48,426	5.46%
<b>Total</b>	<b>537,678</b>	<b>533,283</b>	<b>587,517</b>	<b>600,314</b>	<b>580,878</b>	<b>-1.13%</b>
<b>By Fund</b>						
General Fund	354,349	331,812	333,497	339,497	344,703	3.36%
Trust & Agency Fund	100,544	102,139	107,873	107,873	112,229	4.04%
Fair Housing Fund	82,785	99,332	146,147	152,944	123,946	-15.19%
<b>Total</b>	<b>537,678</b>	<b>533,283</b>	<b>587,517</b>	<b>600,314</b>	<b>580,878</b>	<b>-1.13%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
Civil Rights	4.44	4.44	4.44	4.44	4.44	0.00
<b>Total FTE</b>	<b>4.44</b>	<b>4.44</b>	<b>4.44</b>	<b>4.44</b>	<b>4.44</b>	<b>0.00</b>

**City of Davenport  
FY 2021 Operating Budget**

**Department:** Civil Rights  
**Program:** Civil Rights  
**Fund(s):** General, Trust & Agency, Fair Housing

**Program Description:** Davenport Civil Rights Commission is legally mandated to eliminate unlawful discrimination by: 1) Investigating complaints alleging illegal discrimination; 2) Educating the public about local, state, and federal civil rights legislation; and 3) Working cooperatively with public and private organizations which maintain goals consistent with those of the Davenport civil rights ordinance. The commission was created to enforce chapter 2.58 of the Davenport Municipal Code. This chapter guarantees all citizens protection against unfair treatment in the areas of employment, housing, public accommodations, and credit as a result of a citizen's race, color, religion, creed, sex, sexual orientation, gender identity, national origin or ancestry, marital status, age, familial status, and mental or physical ability.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	465,122	466,314	488,907	488,907	482,360
<b>Supplies &amp; Services</b>	40,142	33,487	52,692	65,489	50,092
<b>Allocated Expenses</b>	32,414	33,482	45,918	45,918	48,426
<b>Total Operating Budget</b>	<b>537,678</b>	<b>533,283</b>	<b>587,517</b>	<b>600,314</b>	<b>580,878</b>
<b>Funding Sources</b>					
<b>General Fund</b>	354,349	331,812	333,497	339,497	344,703
<b>Trust &amp; Agency</b>	100,544	102,139	107,873	107,873	112,229
<b>Fair Housing</b>	82,785	99,332	146,147	152,944	123,946
<b>Total Funding</b>	<b>537,678</b>	<b>533,283</b>	<b>587,517</b>	<b>600,314</b>	<b>580,878</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Civil Rights Director</b>	1.00	1.00	1.00	1.00	1.00
<b>Investigative Paralegal</b>	1.00	1.00	1.00	1.00	1.00
<b>Civil Rights Housing Analyst</b>	1.00	1.00	1.00	1.00	1.00
<b>Secretary</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Civil Rights Investigator</b>	0.44	0.44	0.44	0.44	0.44
<b>Part Time FTE</b>	<b>0.44</b>	<b>0.44</b>	<b>0.44</b>	<b>0.44</b>	<b>0.44</b>
<b>Total FTE</b>	<b>4.44</b>	<b>4.44</b>	<b>4.44</b>	<b>4.44</b>	<b>4.44</b>

## Public Works Department Operating Budget Summary

**Operating Summary:** The Public Works Department is accredited by the American Public Works Association and consists of 18 divisions with more than 300 FTE's delivering essential city services to the citizens and businesses of Davenport. Almost 28% of its funding comes from the Road Use Tax Fund, which is restricted for use on roadways or rights-of-way and are used to maintain streets, provide lighting and signage, and snow/ice control. The mission of Public Works is to provide professionally managed fundamental services that protect, sustain, and grow the natural and built environment for the present and future of the community. Public Works Vision is to provide reliable exceptional public service and have the following values: performance with pride, commitment to the community, professionally skilled workforce, integrity at all levels, and respect our resources. The FY 2021 Budget reflects the addition of the Capital Planning and Implementation Division and transfers staff from other areas of the Public Works Department to this new division. The FY 2021 Budget increases staffing levels in the Clean Water Management Division and transfers a staff member from the Operations and Support Services Division to the Development and Neighborhood Services Department.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Public Works Administration	1,390,167	1,817,432	1,857,803	1,666,029	1,303,467	-29.84%
Operations/Analytics/Cust Exp.	855,904	942,408	1,046,168	993,898	817,537	-21.85%
Facilities Maintenance	1,064,586	1,134,184	1,190,599	1,214,760	1,170,708	-1.67%
Engineering	3,206,241	2,865,257	3,423,778	2,560,228	1,802,923	-47.34%
Construction Code Enforc.	1,093,526	1,001,707	0	0	0	N/A
Water Pollution Control Plant	5,795,471	5,822,917	6,217,641	5,994,848	6,365,168	2.37%
Compost	2,114,352	2,067,713	2,391,797	2,391,115	2,281,505	-4.61%
Clean Water Management	758,304	812,895	917,559	925,582	1,186,845	29.35%
Street Maintenance	6,659,521	8,858,861	7,577,552	8,368,021	8,218,451	8.46%
Forestry	685,886	735,345	670,517	710,114	746,689	11.36%
Solid Waste Collection	4,889,097	5,122,456	5,025,906	5,024,931	5,402,179	7.49%
Sanitary Sewer Maintenance	2,796,022	3,156,975	2,881,680	3,225,371	3,005,804	4.31%
Storm Sewer Maintenance	878,801	846,015	1,078,886	1,078,886	1,092,388	1.25%
Fleet Management	4,174,990	3,604,504	4,751,774	4,765,855	4,980,859	4.82%
Transit	5,122,817	5,847,821	5,222,854	5,914,659	5,798,721	11.03%
Transportation Engineering	392,051	392,236	412,833	412,666	427,265	3.50%
Signals and Street Lighting	1,746,640	1,554,660	1,816,882	1,816,554	1,783,328	-1.85%
Municipal Airport	272,632	260,335	316,721	316,721	316,904	0.06%
Transload	5,344	3,888	0	8,000	0	N/A
Capital Planning and Implementation	0	0	0	1,175,332	2,172,647	N/A
<b>Total</b>	<b>43,902,352</b>	<b>46,847,609</b>	<b>46,800,950</b>	<b>48,563,570</b>	<b>48,873,388</b>	<b>4.43%</b>
<b>By Object</b>						
Employee Expense	26,630,333	28,541,729	28,107,838	29,046,250	28,864,455	-0.63%
Supplies & Services	7,998,244	8,733,039	9,284,088	9,869,961	9,376,610	-5.00%
Capital Outlay	1,090,287	1,055,042	1,518,950	1,640,485	1,860,950	13.44%
Allocated Expenses	8,183,488	8,517,799	7,890,074	8,006,874	8,771,373	9.55%
<b>Total</b>	<b>43,902,352</b>	<b>46,847,609</b>	<b>46,800,950</b>	<b>48,563,570</b>	<b>48,873,388</b>	<b>4.43%</b>



### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Fund</b>						
General Fund	2,976,226	2,143,594	2,639,012	2,540,733	2,548,412	-3.43%
Trust & Agency Fund	1,679,120	1,797,319	1,433,489	1,590,499	1,460,139	1.86%
Flood Recovery Fund	72,889	1,371,830	0	312,055	0	N/A
Sewer Operating Fund	3,978,865	4,045,332	4,489,766	4,539,211	4,572,596	1.84%
Water Pollution Control Fund	8,105,342	7,935,833	8,880,449	8,657,257	8,907,612	0.31%
Solid Waste Collection Fund	5,023,174	5,243,309	5,207,791	5,206,816	5,589,414	7.33%
Clean Water Utility Fund	1,767,485	1,823,193	2,155,315	2,193,558	2,385,027	10.66%
Transit Fund	6,377,101	7,155,535	6,542,972	7,234,777	7,200,721	10.05%
Airport Fund	272,632	260,335	316,721	316,721	316,904	0.06%
Road Use Tax Fund	11,323,767	12,805,853	12,745,220	13,563,685	13,432,091	5.39%
Local Option Sales Tax Fund	2,087,948	1,986,319	2,184,215	2,196,215	2,280,972	4.43%
Hotel Motel Tax	137,809	113,336	175,200	173,243	141,700	-19.12%
Parking	94,650	161,933	30,800	30,800	37,800	22.73%
Transload Fund	5,344	3,888	0	8,000	0	N/A
<b>Total</b>	<b>43,902,352</b>	<b>46,847,609</b>	<b>46,800,950</b>	<b>48,563,570</b>	<b>48,873,388</b>	<b>4.43%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
Public Works Administration	3.00	7.00	7.00	4.00	2.00	(5.00)
Operations/Analytics/Cust Serv	6.00	7.65	7.65	7.65	6.65	(1.00)
Facilities Maintenance	18.80	17.90	17.90	17.90	17.90	0.00
Engineering	33.25	28.75	28.75	12.25	12.25	(16.50)
Construction Code Enforc.	9.00	9.00	0.00	0.00	0.00	0.00
Water Pollution Control Plant	33.00	32.00	32.00	32.00	32.00	0.00
Compost	14.11	14.11	14.11	14.11	14.11	0.00
Storm Water Management	4.59	4.59	4.59	4.59	6.59	2.00
Street Maintenance	51.75	53.28	53.28	53.78	53.78	0.50
Forestry	7.46	7.46	7.46	7.46	7.46	0.00
Solid Waste Collection	31.50	31.30	31.30	31.30	31.30	0.00
Sanitary Sewer Maintenance	13.88	12.72	12.72	13.22	13.22	0.00
Storm Sewer Maintenance	10.71	10.71	10.71	10.71	10.71	0.00
Fleet Management	39.75	39.30	38.75	38.75	38.75	0.00
Citibus/Ground Transportation Ctr	34.78	41.75	42.75	42.75	42.75	0.00
Transportation Engineering	1.00	1.00	1.00	1.00	1.00	0.00
Signals and Street Lighting	4.00	5.00	4.00	4.00	4.00	0.00
Municipal Airport	1.00	1.00	1.00	1.00	1.00	0.00
Capital Planning and Implementation	0.00	0.00	0.00	20.50	20.50	20.50
<b>Total FTE</b>	<b>317.58</b>	<b>324.52</b>	<b>314.97</b>	<b>316.97</b>	<b>315.97</b>	<b>1.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Public Works Administration  
**Fund(s):** General, Trust & Agency, Road Use Tax, Local Option Sales Tax, Sewer, Water Pollution Control Plant, Solid Waste, Clean Water

**Program Description:** Public Works Administration is responsible for customer service, the overall coordination of the department, special projects for the city, transit, and airport. Administration has been accredited with model practices for its strategic and business plans. The FY 2021 Budget transfers staff from Public Works Administration to the Capital Planning and Implementation Division.

**Budget Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Original</b>	<b>Amended</b>	<b>Budget</b>
<b>Employee Expense</b>	352,893	820,940	845,776	634,924	312,252
<b>Supplies &amp; Services</b>	700,694	678,341	647,606	595,684	607,106
<b>Equipment</b>	2,178	0	17,500	17,500	2,500
<b>Allocated Expenses</b>	334,402	318,151	346,921	417,921	381,609
<b>Total Operating Budget</b>	<b>1,390,167</b>	<b>1,817,432</b>	<b>1,857,803</b>	<b>1,666,029</b>	<b>1,303,467</b>
<b>Funding Sources</b>					
<b>General Fund</b>	314,746	313,602	274,008	293,986	282,198
<b>Flood Fund</b>	0	6,144	0	0	0
<b>Trust &amp; Agency Fund</b>	19,729	39,995	14,941	31,941	15,781
<b>Sewer Operating Fund</b>	330,892	322,987	398,593	379,349	372,814
<b>WPCP Fund</b>	70,235	64,976	91,129	91,129	96,619
<b>Solid Waste Fund</b>	37,820	46,569	57,592	57,592	61,214
<b>Clean Water Utility Fund</b>	33,385	34,322	44,982	44,982	48,404
<b>Road Use Tax Fund</b>	459,170	585,702	647,773	535,917	410,337
<b>Local Option Sales Tax Fund</b>	124,190	403,135	328,785	231,133	16,100
<b>Total Funding</b>	<b>1,390,167</b>	<b>1,817,432</b>	<b>1,857,803</b>	<b>1,666,029</b>	<b>1,303,467</b>

**Position Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Budget</b>
<b>Assistant City Administrator/PW Director</b>	1.00	1.00	1.00	1.00	1.00
<b>Facilities Project &amp; Condition Manager</b>	0.00	1.00	1.00	1.00	0.00
<b>Real Estate Manager</b>	0.00	1.00	1.00	0.00	0.00
<b>Administrative Assistant</b>	1.00	1.00	1.00	1.00	1.00
<b>Capital Manager</b>	1.00	1.00	1.00	0.00	0.00
<b>GIS Specialist</b>	0.00	1.00	1.00	1.00	0.00
<b>PW Software Administrator</b>	0.00	1.00	1.00	0.00	0.00
<b>Full Time FTE</b>	<b>3.00</b>	<b>7.00</b>	<b>7.00</b>	<b>4.00</b>	<b>2.00</b>
<b>Total FTE</b>	<b>3.00</b>	<b>7.00</b>	<b>7.00</b>	<b>4.00</b>	<b>2.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Facilities Maintenance  
**Fund(s):** General, Trust & Agency, Local Option Sales Tax

**Program Description:** The Facilities Maintenance Division provides a variety of services to preserve the safety, condition, and appearance of all assigned facilities. The division utilizes a preventive maintenance program and associated inspection processes to address repair and environmental needs in addition to sustaining useful life and ensuring efficiency of major building components. The division provides services at over 60 locations throughout the city. In addition to maintaining assigned facilities, the division provides on-demand maintenance and environmental services at a number of locations managed by other departments such as fire stations, Modern Woodmen Park, Nahant Marsh, and Union Station.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	1,438,155	1,329,825	1,410,865	1,526,865	1,423,405
<b>Supplies &amp; Services</b>	(814,892)	(724,157)	(645,776)	(760,415)	(714,667)
<b>Equipment</b>	96,778	166,076	64,000	64,000	64,000
<b>Allocated Expenses</b>	344,545	362,440	361,510	384,310	397,970
<b>Total Operating Budget</b>	<b>1,064,586</b>	<b>1,134,184</b>	<b>1,190,599</b>	<b>1,214,760</b>	<b>1,170,708</b>
<b>Funding Sources</b>					
<b>General Fund</b>	216,896	283,463	477,123	446,508	478,699
<b>Hotel Motel Tax</b>	137,809	113,336	175,200	173,243	141,700
<b>Flood Fund</b>	5,942	117,049	0	24,433	0
<b>Trust &amp; Agency Fund</b>	423,162	423,846	448,580	480,880	453,101
<b>Local Option Sales Tax Fund</b>	216,696	34,557	58,896	58,896	59,408
<b>Parking</b>	64,081	161,933	30,800	30,800	37,800
<b>Total Funding</b>	<b>1,064,586</b>	<b>1,134,184</b>	<b>1,190,599</b>	<b>1,214,760</b>	<b>1,170,708</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Facilities Project &amp; Condition Manager</b>	1.00	0.00	0.00	0.00	0.00
<b>Superintendent of PW Operations</b>	0.30	0.30	0.30	0.30	0.30
<b>Facilities &amp; Maint. Supervisor</b>	1.00	1.00	1.00	1.00	1.00
<b>Environmental Services Superv.</b>	1.00	1.00	1.00	1.00	1.00
<b>Senior Maintenance Specialist</b>	3.00	3.00	3.00	3.00	3.00
<b>Maintenance Specialist</b>	5.00	5.00	5.00	5.00	5.00
<b>Senior Clerk</b>	0.00	0.45	0.45	0.45	0.45
<b>Custodian</b>	2.00	3.00	3.00	3.00	3.00
<b>Full Time FTE</b>	<b>13.30</b>	<b>13.75</b>	<b>13.75</b>	<b>13.75</b>	<b>13.75</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Clerk	0.75	0.35	0.35	0.35	0.35
Custodian	4.00	3.80	3.80	3.80	3.80
Facilities Technician	0.75	0.00	0.00	0.00	0.00
<b>Part Time FTE</b>	<b>5.50</b>	<b>4.15</b>	<b>4.15</b>	<b>4.15</b>	<b>4.15</b>
<b>Total FTE</b>	<b>18.80</b>	<b>17.90</b>	<b>17.90</b>	<b>17.90</b>	<b>17.90</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Engineering  
**Fund(s):** General, Trust & Agency, Sewer, Road Use Tax, Local Option Sales Tax

**Program Description:** Engineering is responsible for building streets, bridges, sewers, bicycle paths, sidewalks, and other public improvements in the city. The department designs these projects and provides inspection, surveying, and contract management. In addition to its construction responsibilities, engineering investigates and reports on problems with facilities, keeps records of city facilities, and produces the documents for the annual plan of future capital improvements. The division also inspects utility installations. The Engineering Division provides professional civil engineering, design, infrastructure management, and construction management services for publicly-owned streets, sewers, culverts, sidewalks, and bridges. The FY 2021 Budget transfers staff from Engineering to the Capital Planning and Implementation Division.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	2,970,589	2,637,525	3,090,914	2,248,914	1,483,776
<b>Supplies &amp; Services</b>	91,996	78,541	133,600	112,050	103,050
<b>Equipment</b>	355	1,529	3,000	3,000	3,000
<b>Allocated Expenses</b>	143,301	147,662	196,264	196,264	213,097
<b>Total Operating Budget</b>	<b>3,206,241</b>	<b>2,865,257</b>	<b>3,423,778</b>	<b>2,560,228</b>	<b>1,802,923</b>
<b>Funding Sources</b>					
<b>General Fund</b>	46,206	35,191	63,600	50,550	50,550
<b>Flood Fund</b>	0	2,631	0	0	0
<b>Trust &amp; Agency Fund</b>	148,857	138,571	143,272	143,272	0
<b>Sewer Operating Fund</b>	412,060	449,888	493,781	381,448	247,663
<b>Clean Water Utility Fund</b>	37	10,556	0	0	1,000
<b>Road Use Tax Fund</b>	1,990,195	1,631,651	1,970,572	1,497,512	1,194,832
<b>Local Option Sales Tax Fund</b>	608,886	596,769	752,553	487,446	308,878
<b>Total Funding</b>	<b>3,206,241</b>	<b>2,865,257</b>	<b>3,423,778</b>	<b>2,560,228</b>	<b>1,802,923</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
City Engineer	0.00	1.00	1.00	1.00	1.00
Deputy Director of PW/City Engineer	1.00	0.00	0.00	0.00	0.00
Real Estate Manager	1.00	0.00	0.00	0.00	0.00
Engineering Manager	1.00	1.00	1.00	0.00	0.00
Civil Engineer I	1.00	1.00	1.00	1.00	1.00
Civil Engineer II	1.00	1.00	1.00	1.00	1.00
Chief of Design	1.00	1.00	1.00	1.00	1.00
Design & Constuction Coordinator	4.00	4.00	4.00	0.00	0.00
Landscape Design Architect	1.00	1.00	1.00	0.00	0.00
Project Manager	1.00	1.00	1.00	0.00	0.00
Utility Services Inspector	2.00	2.00	2.00	2.00	2.00
Chief of Construction	1.00	1.00	1.00	1.00	1.00
Construction Inspector	8.00	8.00	8.00	0.00	0.00
Traffic Engineering Tech	1.00	1.00	1.00	1.00	1.00
GIS Specialist	1.00	0.00	0.00	0.00	0.00
GIS Analyst	1.00	0.00	0.00	0.00	0.00
Project Technician	1.00	2.00	2.00	2.00	2.00
Engineer in Training	3.00	2.00	2.00	2.00	2.00
<b>Full Time FTE</b>	<b>30.00</b>	<b>27.00</b>	<b>27.00</b>	<b>12.00</b>	<b>12.00</b>
Seasonal Laborer	3.25	0.00	0.00	0.00	0.00
Intern	0.00	0.25	0.25	0.25	0.25
Construction Inspector	0.00	1.50	1.50	0.00	0.00
<b>Part Time FTE</b>	<b>3.25</b>	<b>1.75</b>	<b>1.75</b>	<b>0.25</b>	<b>0.25</b>
<b>Total FTE</b>	<b>33.25</b>	<b>28.75</b>	<b>28.75</b>	<b>12.25</b>	<b>12.25</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Building Inspections  
**Fund(s):** General, Trust & Agency

**Program Description:** The Buildings Inspection Division provides the required technical assistance to facilitate private and public-sector development in conformance with generally recognized health, safety, and engineering standards in order to maintain and ensure high-quality and safe buildings in the City of Davenport. Activities include inspection services for home owners, contractors, developers, and design professionals and coordination with other city departments to review compliance with local, state, and federal regulations. The FY 2020 Budget transferred this area from Public Works to the Neighborhood Services Department.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	971,830	939,583	0	0	0
<b>Supplies &amp; Services</b>	76,515	12,441	0	0	0
<b>Allocated Expenses</b>	45,181	49,683	0	0	0
<b>Total Operating Budget</b>	<b>1,093,526</b>	<b>1,001,707</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Sources</b>					
<b>General Fund</b>	749,753	708,904	0	0	0
<b>Flood Fund</b>	0	2,040	0	0	0
<b>Trust &amp; Agency Fund</b>	276,109	290,763	0	0	0
<b>Parking</b>	30,569	0	0	0	0
<b>Local Option Sales Tax</b>	37,095	0	0	0	0
<b>Total Funding</b>	<b>1,093,526</b>	<b>1,001,707</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Code Enforcement Prgm Manager</b>	1.00	0.00	0.00	0.00	0.00
<b>Buildings Division Manager</b>	0.00	1.00	0.00	0.00	0.00
<b>Senior Electrical Inspector</b>	1.00	1.00	0.00	0.00	0.00
<b>Senior Plumbing Inspector</b>	1.00	1.00	0.00	0.00	0.00
<b>Plans Examiner</b>	1.00	1.00	0.00	0.00	0.00
<b>Mechanical Inspector</b>	1.00	1.00	0.00	0.00	0.00
<b>Electrical Inspector</b>	1.00	1.00	0.00	0.00	0.00
<b>Building Inspector</b>	1.00	1.00	0.00	0.00	0.00
<b>Construction Technician</b>	2.00	2.00	0.00	0.00	0.00
<b>Full Time FTE</b>	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total FTE</b>	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Water Pollution Control Plant  
**Fund(s):** Water Pollution Control Plant

**Program Description:** The Water Pollution Control Plant (WPCP) provides wastewater treatment to protect the health and welfare of people, property, and the environment. The plant receives domestic, commercial, and industrial wastes from the Cities of Davenport, Bettendorf, Riverdale, and Panorama Park. The wastewater is treated under a State of Iowa permit. The basic treatment process is to remove solids from the wastewater and treat them anaerobically in digesters to produce methane gas. The gas is then used to produce electricity for use in the plant. A bio-solids product, greatly reduced in pathogens, is produced in the digesters. These solids are composted, which produces an environmentally safe and beneficial product. The WPCP also operates an industrial pre-treatment program under a state permit.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	2,905,606	2,999,606	3,175,498	3,175,498	3,211,976
<b>Supplies &amp; Services</b>	2,199,659	2,230,573	2,208,600	1,983,807	2,265,200
<b>Equipment</b>	102,017	3,402	310,000	295,000	280,000
<b>Allocated Expenses</b>	588,189	589,336	523,543	540,543	607,992
<b>Total Operating Budget</b>	<b>5,795,471</b>	<b>5,822,917</b>	<b>6,217,641</b>	<b>5,994,848</b>	<b>6,365,168</b>
<b>Funding Sources</b>					
<b>Flood Fund</b>	0	102,162	0	0	0
<b>WPCP Fund</b>	5,795,471	5,720,755	6,217,641	5,994,848	6,365,168
<b>Total Funding</b>	<b>5,795,471</b>	<b>5,822,917</b>	<b>6,217,641</b>	<b>5,994,848</b>	<b>6,365,168</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>WPCP Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Plant Operation Supervisor</b>	1.00	1.00	1.00	1.00	1.00
<b>Plant Maintenance Supervisor</b>	1.00	4.00	1.00	1.00	1.00
<b>Lead Plant Operator</b>	4.00	2.00	4.00	4.00	4.00
<b>Pretreatment Inspector</b>	2.00	1.00	2.00	2.00	2.00
<b>Laboratory Supervisor</b>	1.00	4.00	1.00	1.00	1.00
<b>Chemist</b>	4.00	6.00	4.00	4.00	4.00
<b>Plant Operator I</b>	8.00	8.00	6.00	6.00	6.00
<b>Plant Operator II</b>	7.00	1.00	8.00	8.00	8.00
<b>Stock Clerk</b>	1.00	2.00	1.00	1.00	1.00
<b>Maintenance Mechanic</b>	2.00	1.00	2.00	2.00	2.00
<b>Senior Clerk</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>33.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>
<b>Total FTE</b>	<b>33.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>



**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Compost Facility  
**Fund(s):** Water Pollution Control Plant

**Program Description:** The Compost Facility provides a safe and environmentally acceptable option for yard waste and tree trimmings generated within the Scott County Solid Waste Commission service area and for bio-solids produced at the Water Pollution Control Plant through the production of compost for commercial and residential uses. The facility removes in excess of 120,000 cubic yards of material from the solid waste stream annually. The composting process converts these materials into various environmentally beneficial products. These products are sold to commercial and residential customers, effectively reducing the total cost of the program.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
Employee Expense	1,013,093	1,085,245	1,129,351	1,129,351	1,097,134
Supplies & Services	479,965	475,592	543,421	536,739	543,400
Equipment	120,939	8,958	187,500	187,500	77,500
Allocated Expenses	500,355	497,918	531,525	537,525	563,471
<b>Total Operating Budget</b>	<b>2,114,352</b>	<b>2,067,713</b>	<b>2,391,797</b>	<b>2,391,115</b>	<b>2,281,505</b>

**Funding Sources**

Flood Fund	0	25,837	0	(283)	0
WPCP	2,114,352	2,041,876	2,391,797	2,391,398	2,281,505
<b>Total Funding</b>	<b>2,114,352</b>	<b>2,067,713</b>	<b>2,391,797</b>	<b>2,391,115</b>	<b>2,281,505</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Superintendent of PW Operations	0.20	0.20	0.20	0.20	0.20
Compost Supervisor	1.00	1.00	1.00	1.00	1.00
Compost Equip Operator	2.00	2.00	2.00	2.00	2.00
Compost Equip Operator II	5.00	5.00	5.00	5.00	5.00
Laborer	2.00	2.00	2.00	2.00	2.00
Office Coordinator	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>11.20</b>	<b>11.20</b>	<b>11.20</b>	<b>11.20</b>	<b>11.20</b>
Public Service Cashier	1.50	1.50	1.50	1.50	1.50
Clerk	0.75	0.75	0.75	0.75	0.75
Laborers	0.66	0.66	0.66	0.66	0.66
<b>Part Time FTE</b>	<b>2.91</b>	<b>2.91</b>	<b>2.91</b>	<b>2.91</b>	<b>2.91</b>
<b>Total FTE</b>	<b>14.11</b>	<b>14.11</b>	<b>14.11</b>	<b>14.11</b>	<b>14.11</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Clean Water Management  
**Fund(s):** Clean Water

**Program Description:** The mission of the Clean Water Management Division is to improve water quality and flood protection through the construction and maintenance of the public stormwater system and the preservation and restoration of Davenport watersheds. The FY 2021 Budget increased staffing levels in the Clean Water Management Division by adding equipment operators.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	416,108	447,632	443,168	460,488	618,124
<b>Supplies &amp; Services</b>	161,358	174,775	238,400	236,103	305,250
<b>Equipment</b>	0	5,000	47,000	40,000	57,000
<b>Allocated Expenses</b>	180,838	185,488	188,991	188,991	206,471
<b>Total Operating Budget</b>	<b>758,304</b>	<b>812,895</b>	<b>917,559</b>	<b>925,582</b>	<b>1,186,845</b>
<b>Funding Sources</b>					
<b>General Fund</b>	88	228	0	0	0
<b>Flood Fund</b>	0	683	0	0	0
<b>Trust and Agency Fund</b>	21	25	0	0	0
<b>Clean Water Utility Fund</b>	758,195	811,959	917,559	925,582	1,186,845
<b>Total Funding</b>	<b>758,304</b>	<b>812,895</b>	<b>917,559</b>	<b>925,582</b>	<b>1,186,845</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Natural Resources Manager</b>	1.00	0.00	0.00	0.00	0.00
<b>Clean Water Manager</b>	0.00	1.00	1.00	1.00	1.00
<b>Natural Resources Comp. Off.</b>	2.00	0.00	0.00	0.00	0.00
<b>Urban Conservationist</b>	0.00	2.00	2.00	2.00	2.00
<b>Natural Resources Technician</b>	0.00	1.00	1.00	1.00	1.00
<b>Sewer Maintenance Worker</b>	1.00	0.00	0.00	0.00	0.00
<b>Equipment Operator</b>	0.00	0.00	0.00	0.00	1.00
<b>Heavy Equipment Operator</b>	0.00	0.00	0.00	0.00	1.00
<b>Full Time FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>6.00</b>
<b>Laborers</b>	0.59	0.59	0.59	0.59	0.59
<b>Part-Time FTE</b>	<b>0.59</b>	<b>0.59</b>	<b>0.59</b>	<b>0.59</b>	<b>0.59</b>
<b>Total FTE</b>	<b>4.59</b>	<b>4.59</b>	<b>4.59</b>	<b>4.59</b>	<b>6.59</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Street Maintenance  
**Fund(s):** Road Use, Trust & Agency, Local Option Sales Tax

**Program Description:** The Street Maintenance Division provides services in order to allow safe and efficient movement of vehicles in the city. It provides maintenance of approximately 684 miles of streets including full-depth concrete patching, asphalt production and repair, maintenance of unpaved streets and shoulders, alley maintenance, street sweeping and flushing, snow removal and ice control, minor bridge repair, and creek cleaning.

**Budget Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Original</b>	<b>Amended</b>	<b>Budget</b>
Employee Expense	4,173,541	4,773,139	4,581,907	4,708,099	4,677,031
Supplies & Services	1,222,514	2,822,916	1,930,945	2,595,222	1,918,445
Equipment	597,360	472,204	506,000	506,000	831,000
Allocated Expenses	666,106	790,602	558,700	558,700	791,975
<b>Total Operating Budget</b>	<b>6,659,521</b>	<b>8,858,861</b>	<b>7,577,552</b>	<b>8,368,021</b>	<b>8,218,451</b>
<b>Funding Sources</b>					
Trust & Agency Fund	319,143	379,775	389,964	389,964	406,577
Flood Fund	25,022	534,802	0	(5,891)	0
Road Use Tax Fund	5,238,712	7,057,814	6,143,607	6,939,967	6,686,936
Local Option Sales Tax	1,076,644	886,470	1,043,981	1,043,981	1,124,938
<b>Total Funding</b>	<b>6,659,521</b>	<b>8,858,861</b>	<b>7,577,552</b>	<b>8,368,021</b>	<b>8,218,451</b>

**Position Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Budget</b>
Street Maint Engineer	1.00	0.00	0.00	0.00	0.00
Public Works Operations Manager	0.00	0.33	0.33	0.33	0.33
Operations Project Manager	0.00	0.00	0.00	0.50	0.50
Superintendent of PW Operations	0.00	0.20	0.20	0.20	0.20
Street Maint. Supervisor	4.00	4.00	4.00	2.00	2.00
Street Heavy Equipment Op.	13.00	13.00	13.00	13.00	13.00
Street Equipment Operator	12.00	12.00	12.00	12.00	12.00
Street Heavy Maint. Worker	4.00	4.00	4.00	4.00	4.00
Street Maintenance Worker	7.00	7.00	7.00	7.00	7.00
Street Operations Supervisor	0.00	0.00	0.00	1.00	1.00
Signs Supervisor	0.00	0.00	0.00	1.00	1.00
Signs/Markings Technician	0.00	1.00	1.00	1.00	1.00
Sr. Signs/Markings Technician	1.00	1.00	1.00	1.00	1.00
Laborer	9.00	10.00	10.00	10.00	10.00
<b>Full Time FTE</b>	<b>51.00</b>	<b>52.53</b>	<b>52.53</b>	<b>53.03</b>	<b>53.03</b>
Senior Clerk	0.75	0.75	0.75	0.75	0.75
<b>Part Time FTE</b>	<b>0.75</b>	<b>0.75</b>	<b>0.75</b>	<b>0.75</b>	<b>0.75</b>
<b>Total FTE</b>	<b>51.75</b>	<b>53.28</b>	<b>53.28</b>	<b>53.78</b>	<b>53.78</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Forestry  
**Fund(s):** General Fund, Trust & Agency, Road Use Tax

**Program Description:** The Forestry Division manages Davenport's urban forest, maintaining approximately 20,000 street trees and over 2,000 acres of forested park lands to provide a safe and healthy urban forest. The division plants and maintains trees in parks and on other city properties including street rights-of-way (between the curbs and sidewalks). Davenport annually observes Arbor Day and is designated as a Tree City by the National Arbor Day Foundation. Forestry also enforces the city tree code.

**Budget Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Original</b>	<b>Amended</b>	<b>Budget</b>
<b>Employee Expense</b>	570,152	590,322	592,434	601,554	659,354
<b>Supplies &amp; Services</b>	40,923	33,043	22,470	52,947	22,470
<b>Equipment</b>	24,437	65,388	0	0	0
<b>Allocated Expenses</b>	50,374	46,592	55,613	55,613	64,865
<b>Total Operating Budget</b>	<b>685,886</b>	<b>735,345</b>	<b>670,517</b>	<b>710,114</b>	<b>746,689</b>
<b>Funding Sources</b>					
<b>General Fund</b>	374,945	355,232	402,629	433,106	420,661
<b>Flood Fund</b>	0	6,795	0	0	0
<b>Trust &amp; Agency</b>	158,226	167,565	145,964	145,964	212,562
<b>Clean Water</b>	0	0	0	0	0
<b>Local Option Sales Tax</b>	24,437	65,388	0	0	0
<b>Road Use Tax</b>	128,278	140,365	121,924	131,044	113,466
<b>Total Funding</b>	<b>685,886</b>	<b>735,345</b>	<b>670,517</b>	<b>710,114</b>	<b>746,689</b>

**Position Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Budget</b>
<b>Arborist</b>	1.00	1.00	1.00	1.00	1.00
<b>Lead Forestry Technician</b>	1.00	1.00	1.00	1.00	1.00
<b>Forestry Technician</b>	4.00	4.00	4.00	4.00	4.00
<b>Equipment Operator</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Laborer</b>	0.46	0.46	0.46	0.46	0.46
<b>Seasonal FTE</b>	<b>0.46</b>	<b>0.46</b>	<b>0.46</b>	<b>0.46</b>	<b>0.46</b>
<b>Total FTE</b>	<b>7.46</b>	<b>7.46</b>	<b>7.46</b>	<b>7.46</b>	<b>7.46</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Solid Waste Collections  
**Fund(s):** Solid Waste

**Program Description:** The Solid Waste Division provides collection services for garbage, bulky waste, yard waste and curbside recycling to 32,000 single-family through three-plex multi-family residential homes. It also provides collection at city parks and facilities and neighborhood cleanups. All solid wastes are hauled to disposal and recycling facilities operated by the Waste Commission of Scott County. The bulky waste and curbside recycling services are every-other-week collections established by a special city calendar. Yard waste collection is a weekly pay-per-bag system using special pre-paid stickers on two-ply Kraft paper bags and a drop-off site at the Davenport Compost Facility. The Solid Waste Division has been accredited with a model practice for its community education program.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	2,707,068	2,780,779	2,759,371	2,759,371	2,781,319
<b>Supplies &amp; Services</b>	963,862	975,405	1,196,650	1,195,675	1,261,650
<b>Equipment</b>	31,861	48,602	67,650	67,650	160,650
<b>Allocated Expenses</b>	1,186,306	1,317,670	1,002,235	1,002,235	1,198,560
<b>Total Operating Budget</b>	<b>4,889,097</b>	<b>5,122,456</b>	<b>5,025,906</b>	<b>5,024,931</b>	<b>5,402,179</b>
<b>Funding Sources</b>					
<b>General Fund</b>	1,082	1,527	0	0	0
<b>Flood Fund</b>	0	21,057	0	0	0
<b>Trust &amp; Agency Fund</b>	586	0	0	0	0
<b>Solid Waste Collection Fund</b>	4,887,429	5,099,872	5,025,906	5,024,931	5,402,179
<b>Total Funding</b>	<b>4,889,097</b>	<b>5,122,456</b>	<b>5,025,906</b>	<b>5,024,931</b>	<b>5,402,179</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Superintendent of PW Operations</b>	0.50	0.30	0.30	0.30	0.30
<b>Route Supervisor</b>	2.00	2.00	2.00	2.00	2.00
<b>Packer/Driver</b>	28.00	28.00	28.00	28.00	28.00
<b>Principal Clerk</b>	1.00	1.00	1.00	0.00	0.00
<b>Senior Clerk</b>	0.00	0.00	0.00	1.00	1.00
<b>Full Time FTE</b>	<b>31.50</b>	<b>31.30</b>	<b>31.30</b>	<b>31.30</b>	<b>31.30</b>
<b>Total FTE</b>	<b>31.50</b>	<b>31.30</b>	<b>31.30</b>	<b>31.30</b>	<b>31.30</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Sanitary Sewer Line Maintenance  
**Fund(s):** Sewer

**Program Description:** The Sanitary Sewer Maintenance Division maintains and repairs over 2.6 million feet of sanitary sewers throughout the city. Catch basin and manhole repair, jetting, flushing and line cleaning, and line television inspection services are provided. The division also locates manholes, catch basins, and all sanitary lines before other utilities excavate in the city and before implementation of the river flood plan. On-call services are provided 24 hours a day, 7 days a week.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	1,226,112	1,542,472	1,115,811	1,134,951	1,175,604
<b>Supplies &amp; Services</b>	131,317	117,499	165,300	489,851	143,800
<b>Equipment</b>	20,214	13,294	255,000	255,000	254,000
<b>Allocated Expenses</b>	1,418,379	1,483,710	1,345,569	1,345,569	1,432,400
<b>Total Operating Budget</b>	<b>2,796,022</b>	<b>3,156,975</b>	<b>2,881,680</b>	<b>3,225,371</b>	<b>3,005,804</b>
<b>Funding Sources</b>					
<b>Flood Recovery Fund</b>	25,132	385,846	0	293,796	0
<b>Water Pollution Control</b>	0	0	20,000	20,000	0
<b>Sewer Fund</b>	2,770,619	2,767,970	2,861,680	2,911,575	3,005,804
<b>Clean Water Utility Fund</b>	271	3,159	0	0	0
<b>Total Funding</b>	<b>2,796,022</b>	<b>3,156,975</b>	<b>2,881,680</b>	<b>3,225,371</b>	<b>3,005,804</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Sewer Maintenance Engr</b>	0.50	0.00	0.00	0.00	0.00
<b>PW Operations Manager</b>	0.00	0.34	0.34	0.34	0.34
<b>Sewer Maint. Supervisor</b>	1.00	1.00	1.00	1.00	1.00
<b>Sewer Heavy Equip. Op.</b>	2.00	2.00	2.00	2.00	2.00
<b>Sewer Equip. Operator</b>	5.00	5.00	5.00	5.00	5.00
<b>Sewer TV Technician</b>	1.00	1.00	1.00	1.00	1.00
<b>Sewer Maintenance Worker</b>	2.00	2.00	2.00	2.00	2.00
<b>Laborer</b>	2.00	1.00	1.00	1.00	1.00
<b>Operations Project Manager</b>	0.00	0.00	0.00	0.50	0.50
<b>Full Time FTE</b>	<b>13.50</b>	<b>12.34</b>	<b>12.34</b>	<b>12.84</b>	<b>12.84</b>
<b>Senior Clerk</b>	0.38	0.38	0.38	0.38	0.38
<b>Part Time FTE</b>	<b>0.38</b>	<b>0.38</b>	<b>0.38</b>	<b>0.38</b>	<b>0.38</b>
<b>Total FTE</b>	<b>13.88</b>	<b>12.72</b>	<b>12.72</b>	<b>13.22</b>	<b>13.22</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Storm Sewer Line Maintenance  
**Fund(s):** Clean Water

**Program Description:** The Storm Sewer Maintenance Division maintains and repairs over 860,000 feet of storm sewer system throughout the city. The division was created in FY 2014 by reallocating employees from the Sanitary Sewer Maintenance Division to reflect the city's emphasis on maintaining the storm sewer system.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Employee Expense	794,817	797,758	934,333	934,333	934,419
Supplies & Services	66,498	34,927	69,790	88,840	69,790
Equipment	12,599	8,607	20,000	950	19,000
Allocated Expenses	4,887	4,723	54,763	54,763	69,179
<b>Total Operating Budget</b>	<b>878,801</b>	<b>846,015</b>	<b>1,078,886</b>	<b>1,078,886</b>	<b>1,092,388</b>

**Funding Sources**

Flood Fund	0	247	0	0	0
Clean Water Utility Fund	878,801	845,768	1,078,886	1,078,886	1,092,388
<b>Total Funding</b>	<b>878,801</b>	<b>846,015</b>	<b>1,078,886</b>	<b>1,078,886</b>	<b>1,092,388</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
PW Operations Manager	0.33	0.33	0.33	0.33	0.33
Sewer Maint. Supervisor	1.00	1.00	1.00	1.00	1.00
Sewer Heavy Equip. Operator	2.00	2.00	2.00	2.00	2.00
Sewer TV Technician	1.00	1.00	1.00	1.00	1.00
Sewer Maintenance Worker	1.00	1.00	1.00	1.00	1.00
Sewer Equipment Operator	4.00	4.00	4.00	4.00	4.00
Laborer	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>10.33</b>	<b>10.33</b>	<b>10.33</b>	<b>10.33</b>	<b>10.33</b>
Senior Clerk	0.38	0.38	0.38	0.38	0.38
<b>Part Time FTE</b>	<b>0.38</b>	<b>0.38</b>	<b>0.38</b>	<b>0.38</b>	<b>0.38</b>
<b>Total FTE</b>	<b>10.71</b>	<b>10.71</b>	<b>10.71</b>	<b>10.71</b>	<b>10.71</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Fleet Management  
**Fund(s):** General, Trust & Agency, Sewer, Road Use Tax, WPCP, Transit

**Program Description:** The Fleet Management Division provides auto, truck, and equipment maintenance and repair to all city departments. The services include body and paint shop repairs, acquisition of all city-owned vehicles, and disposal of vehicles/equipment and surplus. The division provides maintenance to over eight hundred different pieces of equipment. The division also manages a parts room, fuel, and central stores. The central store supplies paper products, office supplies, janitorial supplies, and other dispensable products.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	3,080,555	3,314,831	3,475,216	3,492,216	3,542,358
<b>Supplies &amp; Services</b>	316,970	(568,255)	378,045	375,126	381,045
<b>Equipment</b>	22,607	20,473	26,000	26,000	97,000
<b>Allocated Expenses</b>	754,858	837,455	872,513	872,513	960,456
<b>Total Operating Budget</b>	<b>4,174,990</b>	<b>3,604,504</b>	<b>4,751,774</b>	<b>4,765,855</b>	<b>4,980,859</b>
<b>Funding Sources</b>					
<b>General Fund</b>	879,819	17,967	983,285	980,366	989,160
<b>Flood Fund</b>	16,793	158,933	0	0	0
<b>Trust &amp; Agency Fund</b>	242,506	246,496	249,402	266,402	279,055
<b>Sewer Fund</b>	360,530	396,552	531,000	531,000	555,365
<b>WPCP Fund</b>	81,719	61,855	104,095	104,095	103,062
<b>Transit Fund</b>	1,254,284	1,307,714	1,320,118	1,320,118	1,402,000
<b>Road Use Tax Fund</b>	1,339,339	1,414,987	1,563,874	1,563,874	1,581,217
<b>Local Options Sales Tax</b>	0	0	0	0	71,000
<b>Total Funding</b>	<b>4,174,990</b>	<b>3,604,504</b>	<b>4,751,774</b>	<b>4,765,855</b>	<b>4,980,859</b>



### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Fleet Division Manager	1.00	1.00	1.00	1.00	1.00
Fleet Shift Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Mechanic	3.00	3.00	3.00	3.00	3.00
Mechanic	12.00	12.00	12.00	13.00	13.00
Service Mechanic	1.00	1.00	1.00	1.00	1.00
Bus Mechanic	0.00	1.00	1.00	1.00	1.00
Senior Bus Mechanic	4.00	3.00	3.00	3.00	3.00
Bus Services Supervisor	1.00	1.00	1.00	1.00	1.00
Vehicle Refinisher	1.00	1.00	1.00	1.00	1.00
Equipment Services Worker	3.00	3.00	3.00	2.00	2.00
Fleet Inventory Supervisor	1.00	1.00	1.00	1.00	1.00
Welder	1.00	1.00	1.00	1.00	1.00
Fleet Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Stock Clerk	2.00	2.00	2.00	2.00	2.00
Stock Clerk	2.00	2.00	2.00	2.00	2.00
Sr Clerk	1.00	1.55	1.00	1.00	1.00
Principal Clerk	1.00	0.00	0.00	0.00	0.00
<b>Full Time FTE</b>	<b>36.00</b>	<b>35.55</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>
Equipment Services Worker	1.50	1.50	1.50	1.50	1.50
Bus Equipment Service Worker	2.25	2.25	2.25	2.25	2.25
<b>Part Time FTE</b>	<b>3.75</b>	<b>3.75</b>	<b>3.75</b>	<b>3.75</b>	<b>3.75</b>
<b>Total FTE</b>	<b>39.75</b>	<b>39.30</b>	<b>38.75</b>	<b>38.75</b>	<b>38.75</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Citibus, Ground Transportation Center  
**Fund(s):** Transit Fund

**Program Description:** Davenport CitiBus provides transportation services to over 4,500 passengers daily. The system's 10 bus routes cover approximately 30 square miles of the city, with numerous schools, shopping centers, hospitals/medical centers, local businesses and tourist attractions within easy walking distance of most CitiBus routes. Transportation options are extended by providing Bike n' Bus options on every vehicle in the fleet as well as connections with Bettendorf Transit and MetroLINK Transit systems.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
Employee Expense	2,813,706	3,277,135	3,205,489	3,705,489	3,532,188
Supplies & Services	1,652,631	1,638,982	1,603,829	1,633,049	1,805,123
Equipment	44,110	230,682	0	162,585	0
Allocated Expenses	612,370	701,022	413,536	413,536	461,410
<b>Total Operating Budget</b>	<b>5,122,817</b>	<b>5,847,821</b>	<b>5,222,854</b>	<b>5,914,659</b>	<b>5,798,721</b>

**Funding Sources**

Transit Fund	5,122,817	5,847,821	5,222,854	5,914,659	5,798,721
<b>Total Funding</b>	<b>5,122,817</b>	<b>5,847,821</b>	<b>5,222,854</b>	<b>5,914,659</b>	<b>5,798,721</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Transt Operations Manager	0.00	0.00	1.00	1.00	1.00
Transit Operator	28.00	24.00	24.00	24.00	24.00
Full Time FTE	<b>28.00</b>	<b>24.00</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>
Transit Operator	0.00	5.00	5.00	5.00	5.00
Temporary Full Time FTE	<b>0.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
Transit Operator	6.78	12.75	12.75	12.75	12.75
Part Time FTE	<b>6.78</b>	<b>12.75</b>	<b>12.75</b>	<b>12.75</b>	<b>12.75</b>
<b>Total FTE</b>	<b>34.78</b>	<b>41.75</b>	<b>42.75</b>	<b>42.75</b>	<b>42.75</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Traffic Engineering & Planning  
**Fund(s):** Road Use Tax, Trust & Agency

**Program Description:** The Traffic Engineering and Planning Division provides for the safe and efficient movement of vehicles and pedestrians. The division is responsible for the scheduling and installation of traffic control devices for city roadways and planning and providing traffic control schemes for special events and contractor construction activities.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	168,750	173,626	178,723	178,723	180,540
<b>Supplies &amp; Services</b>	200,304	210,892	224,185	224,018	237,025
<b>Allocated Expenses</b>	22,997	7,718	9,925	9,925	9,700
<b>Total Operating Budget</b>	<b>392,051</b>	<b>392,236</b>	<b>412,833</b>	<b>412,666</b>	<b>427,265</b>
<b>Funding Sources</b>					
<b>Flood Fund</b>	0	5,118	0	0	0
<b>Trust &amp; Agency Fund</b>	11,271	12,449	13,108	13,108	13,763
<b>Road Use Tax Fund</b>	380,780	374,669	399,725	399,558	413,502
<b>Total Funding</b>	<b>392,051</b>	<b>392,236</b>	<b>412,833</b>	<b>412,666</b>	<b>427,265</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>City Traffic Engineer</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Signals & Street Lighting  
**Fund(s):** General, Trust & Agency, Road Use Tax

**Program Description:** The Signals & Street Lighting Division provides lighting and signals to maximize safety on roads and alleys within the City of Davenport. This division is responsible for the operation and maintenance of street and alley lighting and signals.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Employee Expense	383,977	363,672	398,833	398,833	412,939
Supplies & Services	86,604	72,016	89,749	89,421	89,749
Equipment	14,832	10,827	15,300	15,300	15,300
<b>Allocated Expenses</b>	<b>1,261,227</b>	<b>1,108,145</b>	<b>1,313,000</b>	<b>1,313,000</b>	<b>1,265,340</b>
<b>Total Operating Budget</b>	<b>1,746,640</b>	<b>1,554,660</b>	<b>1,816,882</b>	<b>1,816,554</b>	<b>1,783,328</b>

**Funding Sources**

General Fund	169,975	150,632	185,000	185,000	185,000
Flood Fund	0	2,486	0	0	0
Trust & Agency	35,410	36,430	0	0	51,147
Road Use Tax	1,541,255	1,365,112	1,631,882	1,631,554	1,547,181
<b>Total Funding</b>	<b>1,746,640</b>	<b>1,554,660</b>	<b>1,816,882</b>	<b>1,816,554</b>	<b>1,783,328</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Traffic Signal Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Signal Technician	3.00	4.00	3.00	3.00	3.00
<b>Full Time FTE</b>	<b>4.00</b>	<b>5.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Total FTE</b>	<b>4.00</b>	<b>5.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Municipal Airport  
**Fund(s):** Airport

**Program Description:** The Davenport Municipal Airport, established in 1948-49 by the Davenport City Council is a reliever airport handling business aircraft and general aviation. The airport consists of a terminal, two runways, rental hanger spaces, and a business providing fuel and maintenance.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	81,171	73,760	116,615	116,615	118,356
<b>Supplies &amp; Services</b>	122,288	117,091	136,699	136,699	136,699
<b>Allocated Expenses</b>	69,173	69,484	63,407	63,407	61,849
<b>Total Operating Budget</b>	<b>272,632</b>	<b>260,335</b>	<b>316,721</b>	<b>316,721</b>	<b>316,904</b>

**Funding Sources**

<b>Airport Fund</b>	272,632	260,335	316,721	316,721	316,904
<b>Total Funding</b>	<b>272,632</b>	<b>260,335</b>	<b>316,721</b>	<b>316,721</b>	<b>316,904</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Airport Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

City of Davenport  
FY 2021 Operating Budget

**Department:** Public Works  
**Program:** Transload  
**Fund(s):** Transload

**Program Description:** The City of Davenport owns a transload facility to transfer rail freight in the region. The facility has been under option since April 2017, which operation is conducted by a third party. The city has an operations agreement with that company where the company retains the revenues from rail freight and is responsible for the associated expenses.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Supplies &amp; Services</b>	5,344	3,888	0	8,000	0
<b>Total Operating Budget</b>	<b>5,344</b>	<b>3,888</b>	<b>0</b>	<b>8,000</b>	<b>0</b>
<b>Funding Sources</b>					
<b>Transload Fund</b>	5,344	3,888	0	8,000	0
<b>Total Funding</b>	<b>5,344</b>	<b>3,888</b>	<b>0</b>	<b>8,000</b>	<b>0</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Operations and Support Services  
**Fund(s):** General, Trust & Agency, Road Use Tax, Local Option Sales Tax, Sewer, Water Pollution Control Plant, Solid Waste, Clean Water

**Program Description:** Operations and Support Services is responsible for Public Works communications, customer service, and general operations of the department. The FY 2021 Budget transfers a staff support position from the Operations and Support Services Division to the Development and Neighborhood Services Department.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	562,210	593,879	653,534	686,244	583,083
<b>Supplies &amp; Services</b>	293,694	348,529	340,575	255,595	170,975
<b>Equipment</b>	0	0	0	0	0
<b>Allocated Expenses</b>	0	0	52,059	52,059	63,479
<b>Total Operating Budget</b>	<b>855,904</b>	<b>942,408</b>	<b>1,046,168</b>	<b>993,898</b>	<b>817,537</b>
<b>Funding Sources</b>					
<b>General Fund</b>	222,716	276,848	253,367	138,167	129,094
<b>Trust &amp; Agency Fund</b>	44,100	61,404	28,258	59,968	28,153
<b>Sewer Operating Fund</b>	104,764	107,935	204,712	204,712	143,835
<b>WPCP Fund</b>	43,565	46,371	55,787	55,787	61,258
<b>Solid Waste Fund</b>	97,925	96,868	124,293	124,293	126,021
<b>Clean Water Utility Fund</b>	96,796	117,429	113,888	144,108	56,390
<b>Road Use Tax Fund</b>	246,038	235,553	265,863	266,863	272,786
<b>Local Option Sales Tax Fund</b>	0	0	0	0	0
<b>Total Funding</b>	<b>855,904</b>	<b>942,408</b>	<b>1,046,168</b>	<b>993,898</b>	<b>817,537</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Customer Experience Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Comm &amp; Preparedness Management</b>	1.00	1.00	1.00	1.00	1.00
<b>Safety &amp; Training Officer</b>	1.00	1.00	1.00	1.00	1.00
<b>Senior Clerk</b>	3.00	4.00	4.00	4.00	3.00
<b>Full Time FTE</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>6.00</b>
<b>Clerk</b>	0.00	0.65	0.65	0.65	0.65
<b>Part Time FTE</b>	<b>0.00</b>	<b>0.65</b>	<b>0.65</b>	<b>0.65</b>	<b>0.65</b>
<b>Total FTE</b>	<b>6.00</b>	<b>7.65</b>	<b>7.65</b>	<b>7.65</b>	<b>6.65</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Public Works  
**Program:** Capital Planning and Implementation  
**Fund(s):** General, Sewer, Road Use Tax, Local Option Sales Tax

**Program Description:** The FY 2021 Budget reflects the addition of the Capital Planning and Implementation Division and transfers staff from other divisions in the Public Works Department to this new division.

**Budget Summary**

	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021
	Actual	Actual	Original	Amended	Budget
Employee Expense	0	0	0	1,153,782	2,120,597
Supplies & Services	0	0	0	21,550	30,500
Equipment	0	0	0	0	0
Allocated Expenses	0	0	0	0	21,550
<b>Total Operating Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,175,332</b>	<b>2,172,647</b>

**Funding Sources**

General Fund	0	0	0	13,050	13,050
Trust & Agency	0	0	0	59,000	0
Sewer Operations	0	0	0	131,127	247,115
Road Use Tax Fund	0	0	0	597,396	1,211,834
Local Option Sales Tax Fund	0	0	0	374,759	700,648
<b>Total Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,175,332</b>	<b>2,172,647</b>

**Position Summary**

	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021
	Adopted	Adopted	Adopted	Amended	Budget
Capital Manager	0.00	0.00	0.00	1.00	1.00
Real Estate Manager	0.00	0.00	0.00	1.00	1.00
PW Software Admin	0.00	0.00	0.00	1.00	1.00
Engineering Admin Manager	0.00	0.00	0.00	1.00	1.00
Design & Constuction Coordinator	0.00	0.00	0.00	4.00	4.00
Landscape Design Architect	0.00	0.00	0.00	1.00	1.00
Construction Inspector	0.00	0.00	0.00	8.00	8.00
GIS Specialist	0.00	0.00	0.00	1.00	1.00
<b>Full Time FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>18.00</b>	<b>18.00</b>
Project Manager	0.00	0.00	0.00	1.00	1.00
<b>Temporary Full Time FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>
Construction Inspector	0.00	0.00	0.00	1.50	1.50
<b>Part Time FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.50</b>	<b>1.50</b>
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>20.50</b>	<b>20.50</b>



## Davenport Police Department Operating Budget Summary

**Operating Summary:** The primary sources of funding for the Davenport Police Department are the General Fund and the Trust & Agency Fund. The police operations are a labor-intensive service, reflected in 89% of the Police Department's budget dedicated to employee expenses.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Police Administration	2,772,074	3,687,368	3,037,174	3,787,867	3,257,148	7.24%
School Crossing Guards	134,615	130,126	171,218	171,218	147,578	-13.81%
Police Patrol	13,313,585	13,610,753	14,410,535	14,422,429	14,800,457	2.71%
Criminal Investigations	4,687,932	4,633,005	5,276,462	5,285,757	5,303,996	0.52%
Police Services	4,532,140	5,312,706	5,343,437	5,365,048	4,931,012	-7.72%
Special Forfeitures & Seizures	193,867	95,030	0	141,471	0	N/A
<b>Total</b>	<b>25,634,213</b>	<b>27,468,988</b>	<b>28,238,826</b>	<b>29,173,790</b>	<b>28,440,191</b>	<b>0.71%</b>
<b>By Object</b>						
Employee Expense	22,822,325	23,876,250	25,425,204	25,425,204	25,366,573	-0.23%
Supplies & Services	960,829	1,524,554	864,832	1,799,796	950,030	9.85%
Capital Outlay	340,968	630,217	300,819	300,819	300,219	-0.20%
Allocated Expenses	1,510,091	1,437,967	1,647,971	1,647,971	1,823,369	10.64%
<b>Total</b>	<b>25,634,213</b>	<b>27,468,988</b>	<b>28,238,826</b>	<b>29,173,790</b>	<b>28,440,191</b>	<b>0.71%</b>
<b>By Fund</b>						
General Fund	17,882,802	18,993,642	19,268,410	20,203,374	19,254,407	-0.07%
Trust & Agency Fund	7,410,442	7,893,338	8,207,594	8,207,594	8,424,311	2.64%
Flood Fun	0	64	0	0	0	N/A
Special Public Safety Fund	0	305,462	462,003	462,003	422,654	-8.52%
Local Option Sales Tax	340,969	276,482	300,819	300,819	338,819	12.63%
<b>Total</b>	<b>25,634,213</b>	<b>27,468,988</b>	<b>28,238,826</b>	<b>29,173,790</b>	<b>28,440,191</b>	<b>0.71%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
Police Administration	5.00	5.00	5.00	5.00	5.00	0.00
School Crossing Guards	5.36	5.36	5.36	5.36	5.36	0.00
Police Patrol	102.00	107.00	107.00	107.00	107.00	0.00
Criminal Investigations	38.00	37.00	37.00	37.00	37.00	0.00
Police Services	42.00	42.00	41.00	41.00	41.00	0.00
<b>Total FTE</b>	<b>192.36</b>	<b>196.36</b>	<b>195.36</b>	<b>195.36</b>	<b>195.36</b>	<b>0.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Police  
**Program:** Police Administration  
**Fund(s):** General, Trust & Agency, Local Option Sales Tax

**Program Description:** The Administration Division performs administrative functions necessary to effectively allocate resources, coordinate operations, and manage the department to ensure a safe community. This division consists of planning, personnel, budgeting, and internal affairs functions. The division completes investigations of complaints against department employees, conducts background investigations on new officer applications, and gives briefings to the media about current arrests and select criminal activities.

**Budget Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Original</b>	<b>Amended</b>	<b>Budget</b>
<b>Employee Expense</b>	792,436	821,808	895,292	895,292	829,209
<b>Supplies &amp; Services</b>	640,191	1,252,919	693,432	1,444,125	806,630
<b>Equipment</b>	205,057	549,639	237,819	237,819	300,219
<b>Allocated Expenses</b>	1,134,390	1,063,002	1,210,631	1,210,631	1,321,090
<b>Total Operating Budget</b>	<b>2,772,074</b>	<b>3,687,368</b>	<b>3,037,174</b>	<b>3,787,867</b>	<b>3,257,148</b>
<b>Funding Sources</b>					
<b>General Fund</b>	2,333,700	3,243,911	2,589,978	3,340,671	2,687,294
<b>Trust &amp; Agency</b>	233,317	247,553	209,377	209,377	231,035
<b>Local Option Sales Tax Fund</b>	205,057	195,904	237,819	237,819	338,819
<b>Total Funding</b>	<b>2,772,074</b>	<b>3,687,368</b>	<b>3,037,174</b>	<b>3,787,867</b>	<b>3,257,148</b>

**Position Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Budget</b>
<b>Police Chief</b>	1.00	1.00	1.00	1.00	1.00
<b>Police Major</b>	1.00	1.00	1.00	1.00	1.00
<b>Police Lieutenant</b>	1.00	1.00	1.00	1.00	1.00
<b>Administrative Assistant</b>	2.00	2.00	1.00	1.00	1.00
<b>VIPS Coord/ Social Media Asst.</b>	0.00	0.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

City of Davenport  
FY 2021 Operating Budget

**Department:** Police  
**Program:** School Crossing Guards  
**Fund(s):** General, Trust & Agency

**Program Description:** The School Crossing Guard Division provides adult school crossing guards to ensure the safety of children traveling to and from school. This program consists of a part-time civilian crossing guard supervisor, lead crossing guard, and 23 guards. They are responsible for staffing high traffic intersections around elementary schools during periods when children are traveling to and from. The cost of this program is shared with the Davenport Community School District.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	131,899	125,769	166,818	166,818	143,178
<b>Supplies &amp; Services</b>	2,716	4,357	4,400	4,400	4,400
<b>Total Operating Budget</b>	<b>134,615</b>	<b>130,126</b>	<b>171,218</b>	<b>171,218</b>	<b>147,578</b>
<b>Funding Sources</b>					
<b>General Fund</b>	115,750	111,762	146,652	146,652	122,732
<b>Trust &amp; Agency</b>	18,865	18,364	24,566	24,566	24,846
<b>Total Funding</b>	<b>134,615</b>	<b>130,126</b>	<b>171,218</b>	<b>171,218</b>	<b>147,578</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
School Crossing Guard	4.80	4.80	4.80	4.80	4.80
Lead Crossing Guard	0.28	0.28	0.28	0.28	0.28
Crossing Guard Supervisor	0.28	0.28	0.28	0.28	0.28
<b>Part Time FTE</b>	<b>5.36</b>	<b>5.36</b>	<b>5.36</b>	<b>5.36</b>	<b>5.36</b>
<b>Total FTE</b>	<b>5.36</b>	<b>5.36</b>	<b>5.36</b>	<b>5.36</b>	<b>5.36</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Police  
**Program:** Police Patrol  
**Fund(s):** General, Special Public Safety, Trust & Agency

**Program Description:** The Patrol Division provides patrol functions to ensure safety in the City of Davenport. The division consists of three patrol shifts: the K-9 Unit, Crash Investigation Unit, Traffic Enforcement Unit, as well as field training officers.

**Budget Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Original</b>	<b>Amended</b>	<b>Budget</b>
<b>Employee Expense</b>	12,981,298	13,243,308	13,981,195	13,981,195	14,348,133
<b>Supplies &amp; Services</b>	40,956	75,434	83,500	95,394	52,500
<b>Allocated Expenses</b>	291,331	292,011	345,840	345,840	399,824
<b>Total Operating Budget</b>	<b>13,313,585</b>	<b>13,610,753</b>	<b>14,410,535</b>	<b>14,422,429</b>	<b>14,800,457</b>
<b>Funding Sources</b>					
<b>General Fund</b>	9,064,865	8,931,985	9,441,362	9,453,256	9,588,668
<b>Special Public Safety Fund</b>	0	305,462	462,003	462,003	422,654
<b>Flood Fund</b>	0	64	0	0	0
<b>Trust &amp; Agency</b>	4,248,720	4,373,242	4,507,170	4,507,170	4,789,135
<b>Total Funding</b>	<b>13,313,585</b>	<b>13,610,753</b>	<b>14,410,535</b>	<b>14,422,429</b>	<b>14,800,457</b>

**Position Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Budget</b>
<b>Police Captain</b>	1.00	1.00	1.00	1.00	1.00
<b>Police Lieutenant</b>	4.00	4.00	4.00	4.00	4.00
<b>Police Sergeant</b>	17.00	17.00	17.00	17.00	17.00
<b>Police Corporal</b>	14.00	17.00	17.00	17.00	17.00
<b>Police Officer</b>	64.00	66.00	66.00	66.00	66.00
<b>Community Services Spec.</b>	2.00	2.00	2.00	2.00	2.00
<b>Full Time FTE</b>	<b>102.00</b>	<b>107.00</b>	<b>107.00</b>	<b>107.00</b>	<b>107.00</b>
<b>Total FTE</b>	<b>102.00</b>	<b>107.00</b>	<b>107.00</b>	<b>107.00</b>	<b>107.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Police  
**Program:** Criminal Investigation  
**Fund(s):** General, Trust & Agency, Local Option Sales Tax

**Program Description:** Provide specific investigation services to the department to reduce criminal activity.

**Budget Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Original</b>	<b>Amended</b>	<b>Budget</b>
Employee Expense	4,491,334	4,480,414	5,144,962	5,144,962	5,230,496
Supplies & Services	4,241	7,984	3,500	12,795	3,500
Equipment	135,911	80,578	63,000	63,000	0
Allocated Expenses	56,446	64,029	65,000	65,000	70,000
<b>Total Operating Budget</b>	<b>4,687,932</b>	<b>4,633,005</b>	<b>5,276,462</b>	<b>5,285,757</b>	<b>5,303,996</b>
<b>Funding Sources</b>					
General Fund	3,113,203	3,045,960	3,470,598	3,479,893	3,540,176
Trust & Agency	1,438,818	1,506,467	1,742,864	1,742,864	1,763,820
Local Option Sales Tax Fund	135,911	80,578	63,000	63,000	0
<b>Total Funding</b>	<b>4,687,932</b>	<b>4,633,005</b>	<b>5,276,462</b>	<b>5,285,757</b>	<b>5,303,996</b>

**Position Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Budget</b>
Police Captain	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	2.00	2.00	2.00	2.00	2.00
Police Sergeant	6.00	5.00	5.00	5.00	5.00
Police Corporal	7.00	6.00	6.00	6.00	6.00
Police Officer	22.00	23.00	23.00	23.00	23.00
<b>Full Time FTE</b>	<b>38.00</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>
<b>Total FTE</b>	<b>38.00</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Police  
**Program:** Police Services  
**Fund(s):** General, Trust & Agency

**Program Description:** The Police Services Division provides records management, financial accounting, and planning and development in support of the other police divisions. The Police Services Division also oversees all training of the employees and seized evidence in the agency.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	4,425,358	5,204,951	5,236,937	5,236,937	4,815,557
<b>Supplies &amp; Services</b>	78,858	88,830	80,000	101,611	83,000
<b>Allocated Expenses</b>	27,924	18,925	26,500	26,500	32,455
<b>Total Operating Budget</b>	<b>4,532,140</b>	<b>5,312,706</b>	<b>5,343,437</b>	<b>5,365,048</b>	<b>4,931,012</b>
<b>Funding Sources</b>					
<b>General Fund</b>	3,061,418	3,564,994	3,619,820	3,641,431	3,315,537
<b>Trust &amp; Agency</b>	1,470,722	1,747,712	1,723,617	1,723,617	1,615,475
<b>Total Funding</b>	<b>4,532,140</b>	<b>5,312,706</b>	<b>5,343,437</b>	<b>5,365,048</b>	<b>4,931,012</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Police Captain</b>	1.00	1.00	1.00	1.00	1.00
<b>Police Lieutenant</b>	2.00	2.00	2.00	2.00	2.00
<b>Police Sergeant</b>	4.00	4.00	4.00	4.00	4.00
<b>Police Corporal</b>	3.00	3.00	3.00	3.00	3.00
<b>Police Officer</b>	12.00	12.00	12.00	12.00	12.00
<b>ID Bureau Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Lead Police Services Generalist</b>	1.00	1.00	1.00	1.00	1.00
<b>Police Records Supervisor</b>	1.00	1.00	1.00	1.00	1.00
<b>Lead Crime Scene Technician</b>	1.00	1.00	1.00	1.00	1.00
<b>Crime Scene Technician</b>	4.00	4.00	4.00	4.00	4.00
<b>Property/Evidence Storage Tech</b>	2.00	2.00	2.00	2.00	2.00
<b>Police Services Generalist</b>	9.00	9.00	9.00	9.00	9.00
<b>VIPS Coordinator</b>	1.00	1.00	0.00	0.00	0.00
<b>Full Time FTE</b>	<b>42.00</b>	<b>42.00</b>	<b>41.00</b>	<b>41.00</b>	<b>41.00</b>
<b>Total FTE</b>	<b>42.00</b>	<b>42.00</b>	<b>41.00</b>	<b>41.00</b>	<b>41.00</b>

City of Davenport  
FY 2021 Operating Budget

**Department:** Police  
**Program:** Special Forfeitures & Seizures  
**Fund(s):** General, Trust & Agency

**Program Description:** The Special Forfeitures & Seizures Division provides a sound accounting of moneys received through forfeiture and seizure activities. These funds are obtained by the seizing of property, conveyances, or real estate that were used in or obtained through criminal activity. To receive these funds, a petition is made to the federal courts. Upon receipt, they are budgeted in the division. These proceeds can be used only to increase law enforcement efforts and cannot take the place of current resources in the department.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Supplies &amp; Services</b>	193,867	95,030	0	141,471	0
<b>Total Operating Budget</b>	<b>193,867</b>	<b>95,030</b>	<b>0</b>	<b>141,471</b>	<b>0</b>
<b>Funding Sources</b>					
<b>General Fund</b>	193,867	95,030	0	141,471	0
<b>Total Funding</b>	<b>193,867</b>	<b>95,030</b>	<b>0</b>	<b>141,471</b>	<b>0</b>

## Davenport Fire Department Operating Budget Summary

**Operating Summary:** Primary sources of funding for the Fire Department budget are the General Fund and Trust & Agency Fund. Fire protection service is labor intensive with 94% of the department's budget used for employee expenses.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Fire Administration	287,166	414,861	392,284	395,794	423,365	7.92%
Fire Prevention	497,108	496,710	485,248	485,248	504,062	3.88%
Hazardous Materials	208,479	222,477	211,470	219,365	217,722	2.96%
Fire Suppression	16,840,536	17,597,827	17,413,735	17,840,550	18,080,482	3.83%
Maintenance & Resources	348,117	460,111	468,500	483,500	421,550	-10.02%
Fire & EMS Training	310,312	392,949	385,247	405,247	409,314	6.25%
<b>Total</b>	<b>18,491,718</b>	<b>19,584,935</b>	<b>19,356,484</b>	<b>19,829,704</b>	<b>20,056,495</b>	<b>3.62%</b>
<b>By Object</b>						
Employee Expense	17,471,729	18,424,843	18,155,567	18,596,427	18,893,228	4.06%
Supplies & Services	459,146	444,361	463,117	494,522	463,117	0.00%
Capital Outlay	178,868	286,393	239,500	240,455	183,500	-23.38%
Allocated Expenses	381,975	429,338	498,300	498,300	516,650	3.68%
<b>Total</b>	<b>18,491,718</b>	<b>19,584,935</b>	<b>19,356,484</b>	<b>19,829,704</b>	<b>20,056,495</b>	<b>3.62%</b>
<b>By Fund</b>						
General Fund	12,348,596	12,707,560	12,843,221	13,274,626	13,254,608	3.20%
Trust & Agency Fund	5,930,689	483,604	6,285,263	6,285,263	6,629,887	5.48%
Flood Fund	0	0	0	40,860	0	
SAFER Grant Fund	45,009	5,860,354	0	0	0	N/A
Local Option Sales Tax	167,424	533,417	228,000	228,955	172,000	-24.56%
<b>Total</b>	<b>18,491,718</b>	<b>19,584,935</b>	<b>19,356,484</b>	<b>19,829,704</b>	<b>20,056,495</b>	<b>3.62%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
Fire Administration	2.00	2.00	2.00	2.00	2.00	0.00
Fire Prevention	2.00	3.00	3.00	3.00	3.00	0.00
Hazardous Materials	1.00	1.00	1.00	1.00	1.00	0.00
Fire Suppression	128.00	128.00	128.00	128.00	128.00	0.00
Fire & EMS Training	2.00	2.00	2.00	2.00	2.00	0.00
<b>Total FTE</b>	<b>135.00</b>	<b>136.00</b>	<b>136.00</b>	<b>136.00</b>	<b>136.00</b>	<b>0.00</b>



**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Davenport Fire Department  
**Program:** Fire Administration  
**Fund(s):** General, Trust & Agency

**Program Description:** The Davenport Fire Department is charged with the responsibility of providing the community with a high level of protection from incidents of fire, medical emergencies, and disasters. Fire Administration assists in this responsibility by providing direction, control, and administration of the department's emergency services, training, resource management, and fire prevention activities.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	179,778	314,224	282,514	282,514	307,915
<b>Supplies &amp; Services</b>	44,205	35,534	37,550	41,060	37,550
<b>Equipment</b>	1,496	1,275	1,500	1,500	1,500
<b>Allocated Expenses</b>	61,687	63,828	70,720	70,720	76,400
<b>Total Operating Budget</b>	<b>287,166</b>	<b>414,861</b>	<b>392,284</b>	<b>395,794</b>	<b>423,365</b>
<b>Funding Sources</b>					
<b>General Fund</b>	249,475	313,787	306,594	310,104	332,031
<b>Trust &amp; Agency</b>	37,691	101,074	85,690	85,690	91,334
<b>Total Funding</b>	<b>287,166</b>	<b>414,861</b>	<b>392,284</b>	<b>395,794</b>	<b>423,365</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Fire Chief</b>	1.00	1.00	1.00	1.00	1.00
<b>Administrative Assistant</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Davenport Fire Department  
**Program:** Fire Prevention & Education  
**Fund(s):** General, Trust & Agency

**Program Description:** The Fire Prevention Bureau is charged with determining fire cause; investigating arson; and inspecting specific occupancies such as nursing homes, educational and institutional facilities, and targeted hazardous properties. The bureau also supervises annual company inspections and assigns the necessary follow-up for compliance of violations.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	472,319	471,899	453,828	453,828	472,162
<b>Supplies &amp; Services</b>	10,096	9,566	11,500	11,500	11,500
<b>Allocated Expenses</b>	14,693	15,245	19,920	19,920	20,400
<b>Total Operating Budget</b>	<b>497,108</b>	<b>496,710</b>	<b>485,248</b>	<b>485,248</b>	<b>504,062</b>
<b>Funding Sources</b>					
<b>General Fund</b>	354,017	344,336	334,006	334,006	344,053
<b>Trust &amp; Agency</b>	143,091	152,374	151,242	151,242	160,009
<b>Total Funding</b>	<b>497,108</b>	<b>496,710</b>	<b>485,248</b>	<b>485,248</b>	<b>504,062</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Assistant Fire Chief</b>	1.00	1.00	1.00	1.00	1.00
<b>Fire Lieutenant</b>	1.00	2.00	2.00	2.00	2.00
<b>Full Time FTE</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Total FTE</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Davenport Fire Department  
**Program:** Hazardous Materials  
**Fund(s):** General Fund, Trust & Agency

**Program Description:** The Hazardous Materials Division is responsible for overall coordination of the emergency response team including budget management, equipment procurement, training, maintenance, and medical surveillance records. In addition, this division conducts inspections of businesses that use or store hazardous materials to ensure compliance of the Uniform Fire Code and to recommend compliance strategies.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	159,362	181,807	178,900	178,900	184,772
<b>Supplies &amp; Services</b>	26,925	18,027	5,950	13,845	5,950
<b>Equipment</b>	9,948	9,966	10,000	10,000	10,000
<b>Allocated Expenses</b>	12,244	12,677	16,620	16,620	17,000
<b>Total Operating Budget</b>	<b>208,479</b>	<b>222,477</b>	<b>211,470</b>	<b>219,365</b>	<b>217,722</b>

**Funding Sources**

<b>General Fund</b>	156,663	167,769	158,782	166,677	162,073
<b>Trust &amp; Agency</b>	51,816	54,708	52,688	52,688	55,649
<b>Total Funding</b>	<b>208,479</b>	<b>222,477</b>	<b>211,470</b>	<b>219,365</b>	<b>217,722</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Fire Captain</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Davenport Fire Department  
**Program:** Fire Suppression  
**Fund(s):** General Fund, Trust & Agency, Local Option Sales Tax

**Program Description:** The Fire Suppression Division is responsible for all emergency responses within the City of Davenport for fire suppression, hazardous materials spills and leaks, land- and water-based rescue situations, and emergency medical calls. The division is also responsible for commercial inspections, fire hydrant inspections, pre-planning of all large buildings and complexes, and ensuring that all personnel are properly trained to accomplish these tasks.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	16,408,467	17,144,550	16,944,998	17,385,858	17,609,465
<b>Supplies &amp; Services</b>	193,911	192,229	200,617	185,617	200,617
<b>Equipment</b>	167,424	186,727	172,000	172,955	172,000
<b>Allocated Expenses</b>	70,734	74,321	96,120	96,120	98,400
<b>Total Operating Budget</b>	<b>16,840,536</b>	<b>17,597,827</b>	<b>17,413,735</b>	<b>17,840,550</b>	<b>18,080,482</b>
<b>Funding Sources</b>					
<b>General Fund</b>	10,998,229	11,491,703	11,329,509	11,714,509	11,691,984
<b>Flood Fund</b>	0	0	0	40,860	0
<b>Trust &amp; Agency</b>	5,629,874	84,039	5,912,226	5,912,226	6,216,498
<b>SAFER Grant Fund</b>	45,009	5,860,354	0	0	0
<b>Local Option Sales Tax Fund</b>	167,424	161,731	172,000	172,955	172,000
<b>Total Funding</b>	<b>16,840,536</b>	<b>17,597,827</b>	<b>17,413,735</b>	<b>17,840,550</b>	<b>18,080,482</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Assistant Fire Chief</b>	1.00	1.00	1.00	1.00	1.00
<b>Fire District Chief</b>	6.00	6.00	6.00	6.00	6.00
<b>Fire Captain</b>	11.00	11.00	11.00	11.00	11.00
<b>Fire Lieutenant</b>	22.00	22.00	22.00	22.00	22.00
<b>Firefighter/Engineer</b>	33.00	33.00	33.00	33.00	33.00
<b>Firefighter</b>	55.00	55.00	55.00	55.00	55.00
<b>Full Time FTE</b>	<b>128.00</b>	<b>128.00</b>	<b>128.00</b>	<b>128.00</b>	<b>128.00</b>
<b>Total FTE</b>	<b>128.00</b>	<b>128.00</b>	<b>128.00</b>	<b>128.00</b>	<b>128.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Davenport Fire Department  
**Program:** Maintenance & Resources  
**Fund(s):** General Fund, Local Sales Tax

**Program Description:** The Maintenance and Resources Division is responsible for overall accountability of maintenance and supply expenditures related to the support of fire station buildings and vehicles.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Supplies &amp; Services</b>	140,193	123,664	137,500	152,500	137,500
<b>Equipment</b>	0	88,425	56,000	56,000	0
<b>Allocated Expenses</b>	207,924	248,022	275,000	275,000	284,050
<b>Total Operating Budget</b>	<b>348,117</b>	<b>460,111</b>	<b>468,500</b>	<b>483,500</b>	<b>421,550</b>
<b>Funding Sources</b>					
<b>Local Sales Tax Fund</b>	0	371,686	56,000	56,000	0
<b>General Fund</b>	348,117	88,425	412,500	427,500	421,550
<b>Total Funding</b>	<b>348,117</b>	<b>460,111</b>	<b>468,500</b>	<b>483,500</b>	<b>421,550</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Davenport Fire Department  
**Program:** Training  
**Fund(s):** General, Trust & Agency

**Program Description:** The Training Division serves as the centralized division for training of all fire personnel in emergency medical services and provides additional training as required by the Fire Department. The primary functions of this division are to survey department training needs and to develop a training program to meet those needs. In addition, occupational safety is also a responsibility of this division.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	251,803	312,363	295,327	295,327	318,914
<b>Supplies &amp; Services</b>	43,816	65,341	70,000	90,000	70,000
<b>Allocated Expenses</b>	14,693	15,245	19,920	19,920	20,400
<b>Total Operating Budget</b>	<b>310,312</b>	<b>392,949</b>	<b>385,247</b>	<b>405,247</b>	<b>409,314</b>
<b>Funding Sources</b>					
<b>General Fund</b>	242,095	301,540	301,830	321,830	302,917
<b>Trust &amp; Agency</b>	68,217	91,409	83,417	83,417	106,397
<b>Total Funding</b>	<b>310,312</b>	<b>392,949</b>	<b>385,247</b>	<b>405,247</b>	<b>409,314</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Assistant Fire Chief</b>	1.00	0.00	0.00	0.00	0.00
<b>Fire District Chief</b>	0.00	1.00	1.00	1.00	1.00
<b>Fire Captain</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

## Parks & Recreation Department Operating Budget Summary

**Operating Summary:** The Parks and Recreation Department uses funds from a variety of sources to maintain over 3,000 acres of park land and provide passive and active recreational opportunities for the community. Approximately 61% of the budget comes from the General Fund and Trust and Agency Fund. Approximately 23% of the department's budget accounts for the operation of the city's three public golf courses as an enterprise fund. The FY 2021 Budget transfers full time staff position from the Recreation Division to the Parks and Recreation Administration Division. It also implements a new part time wage scale for all non-bargaining part time positions.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Parks & Recreation Admin.	732,024	739,194	835,977	864,668	965,034	15.44%
Golf Course Operation	1,685,093	1,715,580	1,822,350	1,822,350	1,845,944	1.29%
Parks Operations	2,065,671	2,195,837	2,355,501	2,363,993	2,372,571	0.72%
Recreation Programs	1,518,247	1,520,318	1,727,065	1,763,864	1,698,293	-1.67%
Self-Sustaining Programs	444,497	360,827	408,784	408,784	430,657	5.35%
River's Edge	707,782	695,488	819,997	819,997	890,607	8.61%
<b>Total</b>	<b>7,153,314</b>	<b>7,227,244</b>	<b>7,969,674</b>	<b>8,043,656</b>	<b>8,203,106</b>	<b>2.93%</b>
<b>By Object</b>						
Employee Expense	4,455,767	4,465,498	4,875,051	4,932,231	5,099,783	4.61%
Supplies & Services	1,764,067	1,761,611	1,906,120	1,922,936	1,873,020	-1.74%
Capital Outlay	150,184	180,062	199,000	198,986	149,000	-25.13%
Allocated Expenses	783,296	820,073	989,503	989,503	1,081,303	9.28%
<b>Total</b>	<b>7,153,314</b>	<b>7,227,244</b>	<b>7,969,674</b>	<b>8,043,656</b>	<b>8,203,106</b>	<b>2.93%</b>
<b>By Fund</b>						
General Fund	3,683,505	3,675,281	4,088,162	4,155,578	4,200,301	2.74%
Trust & Agency Fund	660,636	380,024	752,836	759,416	831,088	10.39%
Golf Course Operating Fund	1,767,633	1,817,760	1,882,350	1,882,336	1,937,727	2.94%
Youth Sports/Dad's Club	183,574	157,338	201,012	201,012	194,383	-3.30%
Local Option Sales Tax	150,184	364,972	225,317	225,317	149,000	-33.87%
River's Edge	707,782	695,488	819,997	819,997	890,607	8.61%
Levee Improvement	0	0	0	0	0	N/A
Flood Fund	0	136,381	0	0	0	N/A
<b>Total</b>	<b>7,153,314</b>	<b>7,227,244</b>	<b>7,969,674</b>	<b>8,043,656</b>	<b>8,203,106</b>	<b>2.93%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
Parks & Recreation Admin.	7.27	7.27	7.27	7.27	8.27	1.00
Golf Course Operation	22.20	22.20	22.20	22.20	20.27	(1.93)
Parks Operations	43.22	45.22	44.72	44.72	30.87	(13.85)
Recreation Programs	21.16	26.66	26.41	25.41	38.43	12.02
Self-Sustaining Programs	29.04	23.20	25.20	25.20	25.20	0.00
River's Edge	10.49	10.49	10.49	10.49	10.49	0.00
<b>Total FTE</b>	<b>133.38</b>	<b>135.04</b>	<b>136.29</b>	<b>135.29</b>	<b>133.53</b>	<b>(2.76)</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Parks & Recreation Department  
**Program:** Parks & Recreation Administration  
**Fund(s):** General, Trust & Agency, Golf Course Operating, Local Sales Tax

**Program Description:** The Administration Division plans, programs, coordinates, and provides support for all leisure facilities and services divisions. Responsibilities include the establishment of goals and objectives that guide a comprehensive program of leisure and environmental services and the management of public property, parks, cemeteries, recreation areas, and recreation programs.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
Employee Expense	440,179	437,464	496,828	496,828	618,672
Supplies & Services	164,997	170,436	202,200	230,905	198,300
Equipment	57,694	43,681	60,000	59,986	60,000
Allocated Expenses	69,154	87,613	76,949	76,949	88,062
<b>Total Operating Budget</b>	<b>732,024</b>	<b>739,194</b>	<b>835,977</b>	<b>864,668</b>	<b>965,034</b>
<b>Funding Sources</b>					
General Fund	504,939	506,040	593,486	622,191	665,805
Trust & Agency	86,851	87,293	96,174	96,174	147,446
Local Option Sales Tax	57,694	43,681	86,317	86,317	60,000
Golf Course Fund	82,540	102,180	60,000	59,986	91,783
<b>Total Funding</b>	<b>732,024</b>	<b>739,194</b>	<b>835,977</b>	<b>864,668</b>	<b>965,034</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00
Community Relations Supervisor	0.00	0.00	0.00	0.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Full Time FTE	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>3.00</b>
Clerks	2.77	2.77	2.77	2.77	2.77
Admin Assistant	0.75	0.00	0.00	0.00	0.00
Safety & Training Officer	0.00	0.75	0.75	0.75	0.75
Senior Clerk	0.75	0.75	0.75	0.75	0.75
Part Time FTE	<b>4.27</b>	<b>4.27</b>	<b>4.27</b>	<b>4.27</b>	<b>4.27</b>
Seasonal Labor	1.00	1.00	1.00	1.00	1.00
Seasonal FTE	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Total FTE</b>	<b>7.27</b>	<b>7.27</b>	<b>7.27</b>	<b>7.27</b>	<b>8.27</b>



**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Parks & Recreation Department  
**Program:** Golf Course Operations  
**Fund(s):** Golf Operating

**Program Description:** The Golf Course Division is responsible for operating municipal golf courses for the purpose of providing a major recreational service to the community and promoting tourism within the bi-state area. The Golf Course Division has the responsibility over the city's three municipal golf courses: Duck Creek, Emeis, and Red Hawk.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
Employee Expense	791,579	841,217	873,848	873,848	851,512
Supplies & Services	558,663	558,565	571,900	571,900	571,900
Allocated Expenses	334,851	315,798	376,602	376,602	422,532
<b>Total Operating Budget</b>	<b>1,685,093</b>	<b>1,715,580</b>	<b>1,822,350</b>	<b>1,822,350</b>	<b>1,845,944</b>
<b>Funding Sources</b>					
Golf Course Operating Fund	1,685,093	1,715,580	1,822,350	1,822,350	1,845,944
<b>Total Funding</b>	<b>1,685,093</b>	<b>1,715,580</b>	<b>1,822,350</b>	<b>1,822,350</b>	<b>1,845,944</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Superintendent of Revenue Facilities	1.00	1.00	1.00	1.00	1.00
Golf Supervisor	1.00	1.00	1.00	1.00	1.00
Lead Golf Technician	2.00	2.00	2.00	2.00	1.00
Turf Technician	0.00	0.00	0.00	0.00	1.00
<b>Full Time FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
Golf Course Mgr/First Tee	1.00	1.00	1.00	1.00	1.00
<b>Temporary Full Time FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
Senior Clerk	0.37	0.37	0.37	0.37	0.38
Laborer	11.37	11.37	11.37	11.37	0.00
Golf Laborer 1	0.00	0.00	0.00	0.00	13.23
<b>Part Time FTE</b>	<b>11.74</b>	<b>11.74</b>	<b>11.74</b>	<b>11.74</b>	<b>13.61</b>
Seasonal Laborer	5.46	5.46	5.46	5.46	1.66
<b>Seasonal FTE</b>	<b>5.46</b>	<b>5.46</b>	<b>5.46</b>	<b>5.46</b>	<b>1.66</b>
<b>Total FTE</b>	<b>22.20</b>	<b>22.20</b>	<b>22.20</b>	<b>22.20</b>	<b>20.27</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Parks & Recreation Department  
**Program:** Parks Maintenance, Horticulture, and Fejervary  
**Fund(s):** General, Trust & Agency, Local Option Sales Tax

**Program Description:** The Parks Operations Division maintains open space park areas throughout the city and provides support to leisure facilities and services activities including participative and passive recreational opportunities. Support includes maintenance of ball fields, disc golf courses, and hike and bike trails throughout the city. A new part time wage scale is being implemented in FY 2021, which more accurately reflects the number of part time employees working at different wage amounts.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	1,261,401	1,310,795	1,418,370	1,418,370	1,469,531
<b>Supplies &amp; Services</b>	473,079	470,034	489,900	498,392	498,400
<b>Equipment</b>	92,490	136,381	139,000	139,000	89,000
<b>Allocated Expenses</b>	238,701	278,627	308,231	308,231	315,640
<b>Total Operating Budget</b>	<b>2,065,671</b>	<b>2,195,837</b>	<b>2,355,501</b>	<b>2,363,993</b>	<b>2,372,571</b>
<b>Funding Sources</b>					
<b>General Fund</b>	1,678,729	1,730,194	1,873,144	1,881,636	1,927,666
<b>Trust &amp; Agency</b>	294,452	7,971	343,357	343,357	355,905
<b>Levee Improvement</b>	0	0	0	0	0
<b>Local Option Sales Tax Fund</b>	92,490	321,291	139,000	139,000	89,000
<b>Flood Fund</b>	0	136,381	0	0	0
<b>Total Funding</b>	<b>2,065,671</b>	<b>2,195,837</b>	<b>2,355,501</b>	<b>2,363,993</b>	<b>2,372,571</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Parks Supervisor</b>	1.00	1.00	1.00	0.00	0.00
<b>Parks Manager</b>	1.00	1.00	1.00	2.00	2.00
<b>Senior Park Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Lead Horticulture Technician</b>	2.00	2.00	2.00	2.00	2.00
<b>Horticulture Technician</b>	2.00	2.00	2.00	2.00	2.00
<b>Full Time FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Lodge Attendant</b>	0.50	0.50	0.50	0.50	0.31
<b>Horticulture Technician</b>	0.50	0.00	0.00	0.00	0.00
<b>P/R Instructor</b>	0.00	0.50	0.00	0.00	0.00
<b>Laborer</b>	33.72	35.72	35.72	35.72	0.00
<b>Laborer 1</b>	0.00	0.00	0.00	0.00	8.59
<b>Laborer 2</b>	0.00	0.00	0.00	0.00	3.92
<b>Laborer 3</b>	0.00	0.00	0.00	0.00	2.67
<b>Laborer 4</b>	0.00	0.00	0.00	0.00	2.25
<b>Laborer 5</b>	0.00	0.00	0.00	0.00	0.75
<b>Laborer 6</b>	0.00	0.00	0.00	0.00	1.50
<b>Laborer 7</b>	0.00	0.00	0.00	0.00	3.00
<b>Laborer 8</b>	0.00	0.00	0.00	0.00	0.13
<b>Buildings &amp; Grounds Laborer</b>	0.75	0.75	0.75	0.75	0.75
<b>Stock Clerk</b>	0.75	0.75	0.75	0.75	0.00
<b>Part Time FTE</b>	<b>36.22</b>	<b>38.22</b>	<b>37.72</b>	<b>37.72</b>	<b>23.87</b>
<b>Total FTE</b>	<b>43.22</b>	<b>45.22</b>	<b>44.72</b>	<b>44.72</b>	<b>30.87</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Parks & Recreation Department  
**Program:** Recreation Programs  
**Fund(s):** General, Trust & Agency

**Program Description:** The Recreation Programs Division coordinates and supports all programs related to athletics, aquatics and fitness, youth-at-risk programming, cultural arts, and special populations recreational activities. In addition, this division is responsible for planning, directing, and evaluating recreation programs for various populations within the community. A new part time wage scale is being implemented in FY 2021, which more accurately reflects the number of part time employees working at different wage amounts.

**Budget Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Actual</b>	<b>Actual</b>	<b>Original</b>	<b>Amended</b>	<b>Budget</b>
<b>Employee Expense</b>	1,186,300	1,201,652	1,313,440	1,370,620	1,326,193
<b>Supplies &amp; Services</b>	294,829	279,804	363,550	343,169	320,850
<b>Allocated Expenses</b>	37,118	38,862	50,075	50,075	51,250
<b>Capital Outlay</b>	0	0	0	0	0
<b>Total Operating Budget</b>	<b>1,518,247</b>	<b>1,520,318</b>	<b>1,727,065</b>	<b>1,763,864</b>	<b>1,698,293</b>
<b>Funding Sources</b>					
<b>General Fund</b>	1,113,686	1,124,346	1,253,732	1,283,951	1,239,030
<b>Youth Sports/Dad's Club</b>	183,574	157,338	201,012	201,012	194,383
<b>Trust &amp; Agency</b>	220,987	238,634	272,321	278,901	264,880
<b>Total Funding</b>	<b>1,518,247</b>	<b>1,520,318</b>	<b>1,727,065</b>	<b>1,763,864</b>	<b>1,698,293</b>

**Position Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Budget</b>
<b>Recreation Supervisor</b>	2.00	2.00	2.00	2.00	2.00
<b>Community Relations Supervisor</b>	1.00	1.00	1.00	0.00	0.00
<b>Adult Special Populations Coord.</b>	1.00	1.00	1.00	1.00	1.00
<b>Performing Arts Supervisor</b>	1.00	1.00	1.00	1.00	1.00
<b>Senior Recreation Manager</b>	1.00	1.00	1.00	1.00	1.00
<b>Full Time FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Clerk	0.75	0.75	0.75	0.75	0.75
Recreation Activity Coordinator	1.50	1.50	0.75	0.75	0.00
Junior Theatre Specialist	0.00	2.75	2.75	2.75	0.00
Junior Theatre 1	0.00	0.00	0.00	0.00	1.25
Junior Theatre 2	0.00	0.00	0.00	0.00	0.36
Junior Theatre 3	0.00	0.00	0.00	0.00	0.43
Junior Theatre 4	0.00	0.00	0.00	0.00	0.50
Junior Theatre 5	0.00	0.00	0.00	0.00	2.38
Junior Theatre 6	0.00	0.00	0.00	0.00	2.29
Sports Official	0.00	1.15	1.15	1.15	0.00
Adult Sports Official 1	0.00	0.00	0.00	0.00	0.42
Adult Sports Official 2	0.00	0.00	0.00	0.00	0.34
Youth Sports Official 1	0.00	0.00	0.00	0.00	1.06
Youth Sports Official 2	0.00	0.00	0.00	0.00	0.40
Youth Sports Official 3	0.00	0.00	0.00	0.00	0.07
Youth Sports Official 4	0.00	0.00	0.00	0.00	0.06
P/R Instructor	0.00	6.00	6.50	6.50	1.29
Adaptive and Inclusive 1	0.00	0.00	0.00	0.00	0.12
Adaptive and Inclusive 2	0.00	0.00	0.00	0.00	1.12
Adaptive and Inclusive 3	0.00	0.00	0.00	0.00	0.76
Adaptive and Inclusive 4	0.00	0.00	0.00	0.00	0.68
Adaptive and Inclusive 5	0.00	0.00	0.00	0.00	0.50
Adaptive and Inclusive 6	0.00	0.00	0.00	0.00	0.72
Interpretive Ed 1	0.00	0.00	0.00	0.00	0.35
Recreation Leader	5.40	1.76	1.76	1.76	1.76
<b>Part Time FTE</b>	<b>7.65</b>	<b>13.91</b>	<b>13.66</b>	<b>13.66</b>	<b>17.61</b>
Recreation Leader	0.76	0.00	0.00	0.00	0.00
Fej Learning Host 1	0.00	0.00	0.00	0.00	0.50
Seasonal Labor	6.75	6.75	6.75	6.75	6.75
Aquatics 1	0.00	0.00	0.00	0.00	7.13
Aquatics 2	0.00	0.00	0.00	0.00	0.58
Aquatics 3	0.00	0.00	0.00	0.00	0.86
<b>Seasonal FTE</b>	<b>7.51</b>	<b>6.75</b>	<b>6.75</b>	<b>6.75</b>	<b>15.82</b>
<b>Total FTE</b>	<b>21.16</b>	<b>26.66</b>	<b>26.41</b>	<b>25.41</b>	<b>38.43</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Parks & Recreation Department  
**Program:** Self-Sustaining Programs (Stepping Stones)  
**Fund(s):** General, Trust & Agency

**Program Description:** Self-sustaining programs are recreation activities offered by the Parks and Recreation Department where the program is designed to completely pay for itself. The Stepping Stones program is offered in partnership with the Davenport Community School District.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	444,497	360,827	408,784	408,784	430,657
<b>Total Operating Budget</b>	<b>444,497</b>	<b>360,827</b>	<b>408,784</b>	<b>408,784</b>	<b>430,657</b>
<b>Funding Sources</b>					
<b>General Fund</b>	386,151	314,701	367,800	367,800	367,800
<b>Trust &amp; Agency</b>	58,346	46,126	40,984	40,984	62,857
<b>Total Funding</b>	<b>444,497</b>	<b>360,827</b>	<b>408,784</b>	<b>408,784</b>	<b>430,657</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Rec Activity Coord. - Step Stones</b>	4.44	0.00	2.00	2.00	2.00
<b>Stepping Stones Leader</b>	5.23	7.45	7.45	7.45	7.45
<b>Stepping Stones Aide</b>	13.53	15.75	15.75	15.75	15.75
<b>Part Time FTE</b>	<b>23.20</b>	<b>23.20</b>	<b>25.20</b>	<b>25.20</b>	<b>25.20</b>
<b>Seasonal Labor</b>	5.84	0.00	0.00	0.00	0.00
<b>Seasonal FTE</b>	<b>5.84</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total FTE</b>	<b>29.04</b>	<b>23.20</b>	<b>25.20</b>	<b>25.20</b>	<b>25.20</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Parks & Recreation Department  
**Program:** River's Edge  
**Fund(s):** River's Edge

**Program Description:** The River's Edge is a 75,000+ square-foot multi-sport facility offering space for ice skating, hockey, soccer, football, softball, field hockey, lacrosse, volleyball, and other events. The River's Edge was acquired by the city in April 2010 and is operated as an enterprise function. The increase in FY 2020 Budget is primarily due to an increase in the division's share of self-funded liability costs.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Employee Expense	331,811	313,543	363,781	363,781	403,218
Supplies & Services	272,499	282,772	278,570	278,570	283,570
Allocated Expenses	103,472	99,173	177,646	177,646	203,819
<b>Total Operating Budget</b>	<b>707,782</b>	<b>695,488</b>	<b>819,997</b>	<b>819,997</b>	<b>890,607</b>
<b>Funding Sources</b>					
River's Edge	707,782	695,488	819,997	819,997	890,607
<b>Total Funding</b>	<b>707,782</b>	<b>695,488</b>	<b>819,997</b>	<b>819,997</b>	<b>890,607</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Ice & Turf Supervisor	1.00	1.00	1.00	1.00	1.00
Full Time FTE	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
Custodian	0.76	0.76	0.76	0.76	0.00
Senior Clerk	0.38	0.38	0.38	0.38	0.75
Clerk	1.25	1.25	1.25	1.25	1.25
Laborer	4.43	4.43	4.43	4.43	0.00
Recreation Leader	0.50	0.50	0.50	0.50	0.00
Recreation Aide	1.01	1.01	1.01	1.01	0.00
River's Edge 1	0.00	0.00	0.00	0.00	3.08
River's Edge 2	0.00	0.00	0.00	0.00	0.05
River's Edge 3	0.00	0.00	0.00	0.00	1.73
River's Edge 4	0.00	0.00	0.00	0.00	0.43
River's Edge 5	0.00	0.00	0.00	0.00	0.00
River's Edge 6	0.00	0.00	0.00	0.00	0.19
River's Edge 7	0.00	0.00	0.00	0.00	0.34
P/R Instructor	0.58	0.58	0.58	0.58	0.00
Sports Official	0.58	0.58	0.58	0.58	0.00
Adult Sports Official 1	0.00	0.00	0.00	0.00	0.58
Adult Sports Official 2	0.00	0.00	0.00	0.00	0.19
Shift Coordinator	0.00	0.00	0.00	0.00	0.90
Part Time FTE	<b>9.49</b>	<b>9.49</b>	<b>9.49</b>	<b>9.49</b>	<b>9.49</b>
<b>Total FTE</b>	<b>10.49</b>	<b>10.49</b>	<b>10.49</b>	<b>10.49</b>	<b>10.49</b>

## Davenport Public Library Operating Budget Summary

**Operating Summary:** The Davenport Public Library system is funded by three sources: the General Fund, Trust & Agency Fund, and the Special Library Levy Fund. The Special Library Levy Fund was approved by voters in 2003 and taxes were first collected during FY 2005. This funding provides for enhanced services including the opening of the Fairmount Branch Library in FY 2006 and the Eastern Avenue Branch Library in FY 2011. The FY 2021 Budget reflects an increase in staffing in the Library Services Division.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Library Administration	1,279,809	657,034	672,447	677,447	716,621	6.57%
Library Services	3,506,781	4,320,642	4,777,346	4,777,346	4,876,404	2.07%
Grants	103,424	77,996	0	262,965	0	N/A
<b>Total</b>	<b>4,890,014</b>	<b>5,055,672</b>	<b>5,449,793</b>	<b>5,717,758</b>	<b>5,593,025</b>	<b>2.63%</b>
<b>By Object</b>						
Employee Expense	4,058,867	4,253,214	4,589,626	4,589,626	4,711,275	2.65%
Supplies & Services	693,343	676,538	639,929	907,894	542,839	-15.17%
Allocated Expenses	137,804	125,920	220,238	220,238	338,911	53.88%
<b>Total</b>	<b>4,890,014</b>	<b>5,055,672</b>	<b>5,449,793</b>	<b>5,717,758</b>	<b>5,593,025</b>	<b>2.63%</b>
<b>By Fund</b>						
General Fund	2,527,031	2,485,639	2,683,066	2,951,031	2,784,063	3.76%
Special Library Levy Fund	1,161,095	1,292,090	1,371,425	1,371,425	1,362,593	-0.64%
Trust & Agency Fund	1,201,888	1,277,943	1,395,302	1,395,302	1,446,369	3.66%
<b>Total</b>	<b>4,890,014</b>	<b>5,055,672</b>	<b>5,449,793</b>	<b>5,717,758</b>	<b>5,593,025</b>	<b>2.63%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
Library Administration	10.17	5.21	5.21	5.00	5.00	(0.21)
Library Services	47.48	50.02	49.00	48.26	49.86	0.86
<b>Total FTE</b>	<b>57.65</b>	<b>55.23</b>	<b>54.21</b>	<b>53.26</b>	<b>54.86</b>	<b>0.65</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Davenport Public Library  
**Program:** Library Administration  
**Fund(s):** General, Trust & Agency, Special Library Levy

**Program Description:** The Administration Division oversees the management of the library. These responsibilities include budget control, personnel management, long-range planning, and direct responsibility for implementing the vision and policies of the Library Board of Trustees.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
Employee Expense	692,788	569,703	580,877	580,877	605,136
Supplies & Services	449,217	19,313	20,053	25,053	29,053
Allocated Expenses	137,804	68,018	71,517	71,517	82,432
<b>Total Operating Budget</b>	<b>1,279,809</b>	<b>657,034</b>	<b>672,447</b>	<b>677,447</b>	<b>716,621</b>
<b>Funding Sources</b>					
General Fund	787,834	491,629	476,054	481,054	519,486
Special Library Levy	294,365	15,109	31,859	31,859	33,117
Trust & Agency	197,610	150,296	164,534	164,534	164,018
<b>Total Funding</b>	<b>1,279,809</b>	<b>657,034</b>	<b>672,447</b>	<b>677,447</b>	<b>716,621</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
Library Director	1.00	1.00	1.00	1.00	1.00
Library Operations Manager	1.00	1.00	1.00	1.00	1.00
Business Office Manager	1.00	1.00	1.00	1.00	1.00
Assistant Director	0.00	1.00	1.00	1.00	1.00
Library Caretaker	1.00	0.00	0.00	0.00	0.00
Library Assistant Caretaker	2.00	0.00	0.00	0.00	0.00
<b>Full Time FTE</b>	<b>6.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
Development Officer	0.00	0.58	0.58	0.50	0.50
Administrative Assistant	0.63	0.63	0.63	0.50	0.50
Guard Custodian	2.54	0.00	0.00	0.00	0.00
Van Driver	0.50	0.00	0.00	0.00	0.00
Library Assistant Caretaker	0.50	0.00	0.00	0.00	0.00
<b>Part Time FTE</b>	<b>4.17</b>	<b>1.21</b>	<b>1.21</b>	<b>1.00</b>	<b>1.00</b>
<b>Total FTE</b>	<b>10.17</b>	<b>5.21</b>	<b>5.21</b>	<b>5.00</b>	<b>5.00</b>



**City of Davenport  
FY 2021 Operating Budget**

**Department:** Davenport Public Library  
**Program:** Library Services  
**Fund(s):** General, Trust & Agency, Special Library Levy

**Program Description:** The Library Services Division provides information and access to materials and resources in a variety of formats that reflect community needs, demands, and usage and provides access to materials in other collections. Additionally, the Library Services Division facilitates access to and delivery of library materials to the community and maintains all patron records according to policies set forth by the Library Board of Trustees and/or outlined in the Iowa State Code. The FY 2021 Budget reflects an increase in staffing in the Library Services Division to provide additional hours at Davenport's branch libraries.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	3,366,079	3,683,511	4,008,749	4,008,749	4,106,139
<b>Supplies &amp; Services</b>	140,702	579,229	619,876	619,876	513,786
<b>Allocated Expenses</b>	0	57,902	148,721	148,721	256,479
<b>Total Operating Budget</b>	<b>3,506,781</b>	<b>4,320,642</b>	<b>4,777,346</b>	<b>4,777,346</b>	<b>4,876,404</b>
<b>Funding Sources</b>					
<b>General Fund</b>	1,635,773	1,916,014	2,207,012	2,207,012	2,264,577
<b>Library Special Levy Fund</b>	866,730	1,276,981	1,339,566	1,339,566	1,329,476
<b>Trust &amp; Agency</b>	1,004,278	1,127,647	1,230,768	1,230,768	1,282,351
<b>Total Funding</b>	<b>3,506,781</b>	<b>4,320,642</b>	<b>4,777,346</b>	<b>4,777,346</b>	<b>4,876,404</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Assistant Director	1.00	0.00	0.00	0.00	0.00
Library IT Supervisor	1.00	1.00	0.00	1.00	1.00
Librarian Generalist	7.00	8.00	8.00	5.00	5.00
Library Computer Tech.	1.00	1.00	1.00	1.00	1.00
Library Cataloger	1.00	1.00	0.00	0.00	0.00
Library Acquisition Clerk	2.00	2.00	2.00	2.00	2.00
Library Principal Clerk	2.00	2.00	2.00	2.00	2.00
Supervising Librarian	4.00	5.00	8.00	0.00	0.00
Youth Services Librarian	0.00	0.00	0.00	2.00	2.00
Youth Services Supervisor	0.00	0.00	0.00	1.00	1.00
Community Outreach Librarian	0.00	0.00	0.00	1.00	1.00
Special Collections Librarian	0.00	0.00	0.00	1.00	1.00
Library Branch Supervisor	0.00	0.00	0.00	2.00	2.00
Technical Services Supervisor	0.00	0.00	0.00	1.00	1.00
Special Collections Archivist	0.00	0.00	0.00	1.00	1.00
Customer Services Supervisor	0.00	0.00	0.00	1.00	1.00
Supervising Library Asst.	1.00	1.00	0.00	0.00	0.00
Senior Clerk	7.00	7.00	8.00	9.00	9.00
Library Assistant	3.00	3.00	4.00	0.00	0.00
Library Asst. - Youth Services	0.00	0.00	0.00	2.00	2.00
Library Asst. - Special Collections	0.00	0.00	0.00	1.00	1.00
Library Asst. - Community Outreach	0.00	0.00	0.00	1.00	1.00
Library Caretaker	0.00	1.00	1.00	1.00	1.00
Library Assistant Caretaker	0.00	2.00	2.00	2.00	2.00
Technical Services Clerk	2.00	2.00	1.00	0.00	0.00
<b>Full Time FTE</b>	<b>32.00</b>	<b>36.00</b>	<b>37.00</b>	<b>37.00</b>	<b>37.00</b>

**Position Summary**

	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2020</b>	<b>FY 2021</b>
	<b>Adopted</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Budget</b>
Librarian Generalist	5.00	5.00	1.50	1.50	2.10
Guard Custodian	0.00	2.54	0.75	0.75	0.75
Van Driver	0.00	0.50	0.75	0.50	0.50
Library Assistant Caretaker	0.00	0.50	1.50	1.50	2.00
Lib - Special Collections Archivist	0.00	0.00	0.00	0.50	0.50
Librarian Cataloger	0.00	0.00	0.00	0.48	0.48
Library Substitute	0.00	0.00	0.00	0.15	0.15
Senior Clerk	4.48	3.98	5.00	3.38	3.88
Clerk Aide	1.00	1.00	1.50	0.00	0.00
Student Clerk Aide	3.92	0.00	0.00	1.50	1.50
Technical Services Clerk	0.50	0.50	1.00	1.00	1.00
Development Officer	0.58	0.00	0.00	0.00	0.00
<b>Part Time FTE</b>	<b>15.48</b>	<b>14.02</b>	<b>12.00</b>	<b>11.26</b>	<b>12.86</b>
<b>Total FTE</b>	<b>47.48</b>	<b>50.02</b>	<b>49.00</b>	<b>48.26</b>	<b>49.86</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Davenport Public Library  
**Program:** Grants  
**Fund(s):** General Fund

**Program Description:** This program expenditure area tracks all state, local, and federal grants received by the library. Grant funds are not included in original budget amounts.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Supplies &amp; Services</b>	103,424	77,996	0	262,965	0
<b>Total Operating Budget</b>	<b>103,424</b>	<b>77,996</b>	<b>0</b>	<b>262,965</b>	<b>0</b>
<b>Funding Sources</b>					
<b>General Fund (Grants)</b>	103,424	77,996	0	262,965	0
<b>Total Funding</b>	<b>103,424</b>	<b>77,996</b>	<b>0</b>	<b>262,965</b>	<b>0</b>

## Figge Operating Budget Summary

**Operating Summary:** As part of the contractual agreement between the City of Davenport and the Figge, formerly the Davenport Museum of Art (DMA), City participation is limited to \$753,000 per year. The Figge became a separate regional entity in FY 2006 and its employees are no longer City employees with the associated benefits. The City's contribution and utilities of the former building make up the sole elements of the budget.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
FIGGE	753,000	753,000	753,000	753,000	753,000	0.00%
<b>Total</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>0.00%</b>
<b>By Object</b>						
Supplies & Services	753,000	753,000	753,000	753,000	753,000	0.00%
<b>Total</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>0.00%</b>
<b>By Fund</b>						
General Fund	753,000	753,000	753,000	753,000	753,000	0.00%
<b>Total</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>0.00%</b>

City of Davenport  
FY 2021 Operating Budget

**Department:** Figge Museum of Art  
**Program:** Figge Museum of Art  
**Fund(s):** General

**Program Description:** The Figge Art Museum (formerly the Davenport Musuem of Art) actively serves the public by promoting appreciation and creation of visual art through education and by collecting, conserving, and exhibiting art. The Figge opened at its new home in the heart of downtown Davenport in August 2005. A contract with the City of Davenport provides a specific amount of funding each year to the organization.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Supplies &amp; Services</b>	753,000	753,000	753,000	753,000	753,000
<b>Total Operating Budget</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>
<b>Funding Sources</b>					
<b>General Fund</b>	753,000	753,000	753,000	753,000	753,000
<b>Total Funding</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>	<b>753,000</b>

## Development and Neighborhood Services Department Operating Budget Summary

**Operating Summary:** The Development and Neighborhood Services department includes the management of the rental inspection program, nuisance code enforcement, zoning code enforcement, parking enforcement, parking services, and management of procedure to track and abate vacant/substandard homes. The FY 2021 Budget reflects the addition of the Planning and Development Division, transfers staff from the Planning Division in the Community Planning and Economic Development Department to the Planning and Development Division and increases staffing levels in the Inspections Division.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Neighborhood Services Administration	157,680	180,186	194,978	206,278	289,144	48.30%
Inspections	891,469	944,284	999,833	1,062,833	1,066,042	6.62%
Parking	717,028	702,142	679,937	679,937	768,940	13.09%
Code Enforcement	0	24,453	995,894	1,160,544	1,052,485	5.68%
Planning and Development	0	0	0	0	366,830	N/A
<b>Total</b>	<b>1,766,177</b>	<b>1,851,065</b>	<b>2,870,642</b>	<b>3,109,592</b>	<b>3,543,441</b>	<b>23.44%</b>
<b>By Object</b>						
Employee Expense	1,048,923	1,053,459	2,074,157	2,128,857	2,615,181	26.08%
Supplies & Services	318,881	382,690	387,630	571,880	518,630	33.80%
Capital Outlay	8,433	49,718	49,000	49,000	28,000	-42.86%
Allocated Expenses	389,940	365,198	359,855	359,855	381,630	6.05%
<b>Total</b>	<b>1,766,177</b>	<b>1,851,065</b>	<b>2,870,642</b>	<b>3,109,592</b>	<b>3,543,441</b>	<b>23.44%</b>
<b>By Fund</b>						
General Fund	782,131	826,584	1,570,218	1,754,468	1,945,251	23.88%
Trust & Agency Fund	263,647	273,141	571,487	626,187	793,534	38.85%
Parking Fund	720,399	702,142	679,937	679,937	768,940	13.09%
Local Option Sales Tax Fund	0	49,198	49,000	49,000	28,000	-42.86%
Clean Water Fund	0	0	0	0	7,716	N/A
<b>Total</b>	<b>1,766,177</b>	<b>1,851,065</b>	<b>2,870,642</b>	<b>3,109,592</b>	<b>3,543,441</b>	<b>23.44%</b>

### Position Summary

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget	Change from FY 2020 Budget
Neighborhood Services	1.00	1.00	1.00	1.00	2.00	1.00
Inspections	8.25	8.25	8.25	8.25	9.25	1.00
Parking	5.25	5.25	5.25	5.25	5.25	0.00
Code Enforcement	0.00	0.00	9.00	9.00	9.00	0.00
Planning and Development	0.00	0.00	0.00	0.00	3.00	3.00
<b>Total FTE</b>	<b>14.50</b>	<b>14.50</b>	<b>23.50</b>	<b>23.50</b>	<b>28.50</b>	<b>5.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Development and Neighborhood Services Department  
**Program:** Neighborhood Services Administration  
**Fund(s):** General, Trust & Agency, Parking, Local Option Sales Tax

**Program Description:** The Development and Neighborhood Services department includes the management of the rental inspection program, nuisance code enforcement, zoning code enforcement, parking enforcement, parking services, and management of procedure to track and abate vacant/substandard homes. The FY 2021 Budget transfers a staff support position from the Operations and Support Services Division to the Development and Neighborhood Services Department.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	150,317	156,434	170,478	174,778	261,144
<b>Supplies &amp; Services</b>	7,363	0	0	7,000	0
<b>Equipment</b>	0	23,752	24,500	24,500	28,000
<b>Allocated Expenses</b>	0	0	0	0	0
<b>Total Operating Budget</b>	<b>157,680</b>	<b>180,186</b>	<b>194,978</b>	<b>206,278</b>	<b>289,144</b>
<b>Funding Sources</b>					
<b>General Fund</b>	114,205	112,349	122,850	129,850	182,527
<b>Trust &amp; Agency Fund</b>	40,104	44,085	47,628	51,928	78,617
<b>Local Option Sales Tax Fund</b>	0	23,752	24,500	24,500	28,000
<b>Parking Fund</b>	3,371	0	0	0	0
<b>Total Funding</b>	<b>157,680</b>	<b>180,186</b>	<b>194,978</b>	<b>206,278</b>	<b>289,144</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Neighborhood Services Director</b>	1.00	1.00	1.00	1.00	1.00
<b>Administrative Assistant</b>	0.00	0.00	0.00	0.00	1.00
<b>Full Time FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Development and Neighborhood Services Department  
**Program:** Inspections  
**Fund(s):** General, Trust & Agency, Local Option Sales Tax

**Program Description:** The Development and Neighborhood Services department includes the management of the rental inspection program, nuisance code enforcement, zoning code enforcement, parking enforcement, parking services, and management of procedure to track and abate vacant/substandard homes. The FY 2021 Budget reflects the addition of a Code Enforcement Officer I position.

**Budget Summary**

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget
<b>Employee Expense</b>	729,055	732,587	784,127	784,127	845,912
<b>Supplies &amp; Services</b>	77,357	97,345	79,380	142,380	104,380
<b>Equipment</b>	0	25,446	24,500	24,500	0
<b>Allocated Expenses</b>	85,057	88,906	111,826	111,826	115,750
<b>Total Operating Budget</b>	<b>891,469</b>	<b>944,284</b>	<b>999,833</b>	<b>1,062,833</b>	<b>1,066,042</b>
<b>Funding Sources</b>					
<b>General Fund</b>	667,926	689,782	710,014	773,014	785,086
<b>Trust &amp; Agency Fund</b>	223,543	229,056	265,319	265,319	280,956
<b>Local Option Sales Tax Fund</b>	0	25,446	24,500	24,500	0
<b>Total Funding</b>	<b>891,469</b>	<b>944,284</b>	<b>999,833</b>	<b>1,062,833</b>	<b>1,066,042</b>

**Position Summary**

	FY 2018 Adopted	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Budget
<b>Code Compliance Supervisor</b>	0.00	0.00	0.00	0.25	0.25
<b>Code Enforcement Officer I</b>	1.00	1.00	1.00	1.00	2.00
<b>Code Enforcement Officer II</b>	7.25	7.25	7.25	7.00	7.00
<b>Full Time FTE</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>9.25</b>
<b>Total FTE</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>9.25</b>



**City of Davenport  
FY 2021 Operating Budget**

**Department:** Development and Neighborhood Services Department  
**Program:** Parking  
**Fund(s):** Parking

**Program Description:** The Development and Neighborhood Services department includes the management of the rental inspection program, nuisance code enforcement, zoning code enforcement, parking enforcement, parking services, and management of procedure to track and abate vacant/substandard homes.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	169,551	164,438	192,278	192,278	158,510
<b>Supplies &amp; Services</b>	234,161	260,892	296,850	296,850	402,850
<b>Equipment</b>	8,433	520	0	0	0
<b>Allocated Expenses</b>	304,883	276,292	190,809	190,809	207,580
<b>Total Operating Budget</b>	<b>717,028</b>	<b>702,142</b>	<b>679,937</b>	<b>679,937</b>	<b>768,940</b>
<b>Funding Sources</b>					
<b>Parking Fund</b>	717,028	702,142	679,937	679,937	768,940
<b>Total Funding</b>	<b>717,028</b>	<b>702,142</b>	<b>679,937</b>	<b>679,937</b>	<b>768,940</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Code Compliance Supervisor</b>	0.00	0.00	0.00	0.75	0.75
<b>Code Enforcement Officer II</b>	0.75	0.75	0.75	0.00	0.00
<b>Full Time FTE</b>	<b>0.75</b>	<b>0.75</b>	<b>0.75</b>	<b>0.75</b>	<b>0.75</b>
<b>Parking Ambassador</b>	4.50	4.50	4.50	4.50	4.50
<b>Part Time FTE</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>
<b>Total FTE</b>	<b>5.25</b>	<b>5.25</b>	<b>5.25</b>	<b>5.25</b>	<b>5.25</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Development and Neighborhood Services Department  
**Program:** Code Enforcement  
**Fund(s):** General, Trust & Agency

**Program Description:** The Development and Neighborhood Services department includes the management of the rental inspection program, nuisance code enforcement, zoning code enforcement, parking enforcement, parking services, and management of procedure to track and abate vacant/substandard homes.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Employee Expense	0	0	927,274	977,674	982,785
Supplies & Services	0	24,453	11,400	125,650	11,400
Equipment	0	0	0	0	0
Allocated Expenses	0	0	57,220	57,220	58,300
<b>Total Operating Budget</b>	<b>0</b>	<b>24,453</b>	<b>995,894</b>	<b>1,160,544</b>	<b>1,052,485</b>
<b>Funding Sources</b>					
General Fund	0	24,453	737,354	851,604	740,272
Trust & Agency Fund	0	0	258,540	308,940	312,213
<b>Total Funding</b>	<b>0</b>	<b>24,453</b>	<b>995,894</b>	<b>1,160,544</b>	<b>1,052,485</b>

**Position Summary**

	<b>FY 2018 Adopted</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
Chief Building Official	0.00	0.00	1.00	1.00	1.00
Senior Electrical Inspector	0.00	0.00	1.00	1.00	1.00
Senior Plumbing Inspector	0.00	0.00	1.00	1.00	1.00
Plans Examiner	0.00	0.00	1.00	1.00	1.00
Mechanical Inspector	0.00	0.00	1.00	1.00	1.00
Electrical Inspector	0.00	0.00	1.00	1.00	1.00
Building Inspector	0.00	0.00	1.00	1.00	1.00
Construction Technician	0.00	0.00	2.00	2.00	2.00
<b>Full Time FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Development and Neighborhood Services Department  
**Program:** Planning and Development  
**Fund(s):** General, Trust & Agency, Clean Water

**Program Description:** The Development and Neighborhood Services Department includes the management of the rental inspection program, nuisance code enforcement, zoning code enforcement, parking enforcement, parking services, and management of procedure to track and abate vacant/substandard homes. The FY 2021 Budget reflects the creation of the Planning and Development Division and transfers staff from the Planning Division in the Community Planning and Economic Development Department to the Planning and Development Division.

**Budget Summary**

	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021
	Actual	Actual	Original	Amended	Budget
Employee Expense	0	0	0	0	366,830
Supplies & Services	0	0	0	0	0
Equipment	0	0	0	0	0
Allocated Expenses	0	0	0	0	0
<b>Total Operating Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>366,830</b>
<b>Funding Sources</b>					
General Fund	0	0	0	0	237,366
Trust & Agency Fund	0	0	0	0	121,748
Clean Water	0	0	0	0	7,716
<b>Total Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>366,830</b>

**Position Summary**

	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021
	Adopted	Adopted	Adopted	Amended	Budget
Development Planning Administrator	0.00	0.00	0.00	0.00	1.00
Planner II	0.00	0.00	0.00	0.00	2.00
<b>Full Time FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>

## Non-Departmental/Miscellaneous Operating Budget Summary

**Operating Summary:** This program is used to budget the following non-departmental expenses: special events, property insurance, reimbursable towing and demolition costs, election expenses, workers' compensation, and unemployment insurance. The largest portion is liability insurance costs, which provides revenue for the Risk Management Fund to both reduce liability risk and to fund liability expenses.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Non-Departmental/Misc	3,628,893	3,777,670	3,620,466	3,735,741	3,940,535	8.84%
<b>Total</b>	<b>3,628,893</b>	<b>3,777,670</b>	<b>3,620,466</b>	<b>3,735,741</b>	<b>3,940,535</b>	<b>8.84%</b>
<b>By Object</b>						
Employee Expense	65,417	131,979	0	0	0	N/A
Supplies & Services	437,275	383,486	442,300	557,575	573,300	29.62%
Allocated Expenses	3,126,201	3,262,205	3,178,166	3,178,166	3,367,235	5.95%
<b>Total</b>	<b>3,628,893</b>	<b>3,777,670</b>	<b>3,620,466</b>	<b>3,735,741</b>	<b>3,940,535</b>	<b>8.84%</b>
<b>By Fund</b>						
General Fund	1,134,787	1,144,577	964,396	1,079,671	1,132,578	17.44%
Trust & Agency Fund	2,470,777	2,630,093	2,656,070	2,656,070	2,807,957	5.72%
Local Option Sales Tax	4,000	0	0	0	0	N/A
Sewer Operations	0	0	0	0	0	N/A
Solid Waste	0	0	0	0	0	N/A
Clean Water	0	0	0	0	0	N/A
Parking	9,829	0	0	0	0	N/A
Debt Service Fund	9,500	3,000	0	0	0	N/A
<b>Total</b>	<b>3,628,893</b>	<b>3,777,670</b>	<b>3,620,466</b>	<b>3,735,741</b>	<b>3,940,535</b>	<b>8.84%</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Non-Departmental/Miscellaneous  
**Program:** Non-Departmental  
**Fund(s):** General, Trust & Agency, Local Option Sales Tax, Parking, Debt Service

**Program Description:** This program is used to budget the following non-departmental expenses: property insurance, reimbursable towing and demolition costs, election expenses, workers' compensation, and unemployment insurance.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Employee Expense</b>	65,417	131,979	0	0	0
<b>Supplies &amp; Services</b>	437,275	383,486	442,300	557,575	573,300
<b>Allocated Expenses</b>	3,126,201	3,262,205	3,178,166	3,178,166	3,367,235
<b>Total Operating Budget</b>	<b>3,628,893</b>	<b>3,777,670</b>	<b>3,620,466</b>	<b>3,735,741</b>	<b>3,940,535</b>
<b>Funding Sources</b>					
<b>General Fund</b>	1,134,787	1,144,577	964,396	1,079,671	1,132,578
<b>Trust &amp; Agency</b>	2,470,777	2,630,093	2,656,070	2,656,070	2,807,957
<b>Local Option Sales Tax</b>	4,000	0	0	0	0
<b>Sewer Operations</b>	0	0	0	0	0
<b>Solid Waste</b>	0	0	0	0	0
<b>Clean Water</b>	0	0	0	0	0
<b>Parking</b>	9,829	0	0	0	0
<b>Debt Service</b>	9,500	3,000	0	0	0
<b>Total Funding</b>	<b>3,628,893</b>	<b>3,777,670</b>	<b>3,620,466</b>	<b>3,735,741</b>	<b>3,940,535</b>

## Self-Supporting Municipal Improvement Districts Operating Budget Summary

**Operating Summary:** This program is used to budget property taxes collected for the self-supporting municipal improvement districts (SSMID's) located in four parts of the city: the downtown area, the hilltop area, the Village of East Davenport, and the Elmore Avenue and 53rd Street corridor.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Non-Departmental/Misc	1,344,828	1,487,571	1,497,920	1,497,920	1,696,761	13.27%
<b>Total</b>	<b>1,344,828</b>	<b>1,487,571</b>	<b>1,497,920</b>	<b>1,497,920</b>	<b>1,696,761</b>	<b>13.27%</b>
<b>By Object</b>						
Supplies & Services	1,344,828	1,487,571	1,497,920	1,497,920	1,696,761	13.27%
<b>Total</b>	<b>1,344,828</b>	<b>1,487,571</b>	<b>1,497,920</b>	<b>1,497,920</b>	<b>1,696,761</b>	<b>13.27%</b>
<b>By Fund</b>						
Downtown SSMID	883,191	1,048,794	1,031,161	1,031,161	1,200,866	16.46%
Village of East Dav. SSMID	72,829	22,123	32,809	32,809	36,206	10.35%
Hilltop SSMID	91,861	53,641	74,708	74,708	79,000	5.75%
53rd & Elmore SSMID	296,947	363,013	359,242	359,242	380,689	5.97%
<b>Total</b>	<b>1,344,828</b>	<b>1,487,571</b>	<b>1,497,920</b>	<b>1,497,920</b>	<b>1,696,761</b>	<b>13.27%</b>

**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Self-Supporting Municipal Improvement Districts  
**Program:** Non-Departmental  
**Fund(s):** SSMID Funds

**Program Description:** This program is used to budget expenditures of self-supporting municipal improvement districts. Property owners within the districts vote to impose taxes on their own property. These taxes are then used to fund improvements within the district such as infrastructure, streetscape, and beautification projects.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Supplies &amp; Services</b>	1,344,828	1,487,571	1,497,920	1,497,920	1,696,761
<b>Total Operating Budget</b>	<b>1,344,828</b>	<b>1,487,571</b>	<b>1,497,920</b>	<b>1,497,920</b>	<b>1,696,761</b>
<b>Funding Sources</b>					
<b>Downtown SSMID</b>	883,191	1,048,794	1,031,161	1,031,161	1,200,866
<b>Village of East Dav. SSMID</b>	72,829	22,123	32,809	32,809	36,206
<b>Hilltop SSMID</b>	91,861	53,641	74,708	74,708	79,000
<b>53rd &amp; Elmore SSMID</b>	296,947	363,013	359,242	359,242	380,689
<b>Total Funding</b>	<b>1,344,828</b>	<b>1,487,571</b>	<b>1,497,920</b>	<b>1,497,920</b>	<b>1,696,761</b>

## Debt Service Budget Summary

**Operating Summary:** This program is used to budget the payments the city will make in regard to its issued debt.

### Budget Summary

	FY 2018 Actual	FY 2019 Actual	FY 2020 Original	FY 2020 Amended	FY 2021 Budget	% Change from FY 2020 Budget
<b>By Function</b>						
Debt Service Principal/Int.	51,843,406	33,289,330	32,622,529	53,220,723	34,000,232	4.22%
<b>Total</b>	<b>51,843,406</b>	<b>33,289,330</b>	<b>32,622,529</b>	<b>53,220,723</b>	<b>34,000,232</b>	<b>4.22%</b>
<b>By Object</b>						
Debt Service	51,843,406	33,289,330	32,622,529	53,220,723	34,000,232	4.22%
<b>Total</b>	<b>51,843,406</b>	<b>33,289,330</b>	<b>32,622,529</b>	<b>53,220,723</b>	<b>34,000,232</b>	<b>4.22%</b>
<b>By Fund</b>						
Spec. Debt Service Fund	36,386,896	20,232,798	18,491,275	29,719,375	19,258,519	4.15%
Central Business TIF	2,282,615	1,580,806	1,242,728	2,207,928	1,135,648	-8.62%
I-74/53rd Street TIF	1,721,861	0	0	0	0	N/A
North Davenport TIF	457,722	2,908,060	2,949,042	2,933,841	2,944,984	-0.14%
Sewer Fund	6,848,707	6,264,912	7,261,299	14,851,999	8,066,678	11.09%
WPCP Equipment Replacement	115,273	440,550	444,308	491,978	481,283	8.32%
Clean Water Fund	434,856	201,161	222,750	880,705	225,900	1.41%
Parking Fund	2,929,389	855,276	980,250	983,450	978,400	-0.19%
Airport Fund	267,604	33,220	38,700	39,300	37,200	-3.88%
Solid Waste Fund	66,553	569,855	695,563	687,813	651,756	-6.30%
Heritage Operating Fund	4,331	7,817	8,944	9,254	13,694	53.11%
RiverCenter Fund	39,300	90,934	98,300	100,810	100,050	1.78%
Downtown SSMID	288,299	71,321	71,750	71,750	73,500	2.44%
Transit Fund	0	32,620	32,620	32,620	32,620	0.00%
General Capital Projects	0	0	85,000	209,900	0	-100.00%
<b>Total</b>	<b>51,843,406</b>	<b>33,289,330</b>	<b>32,622,529</b>	<b>53,220,723</b>	<b>34,000,232</b>	<b>4.22%</b>



**City of Davenport**  
**FY 2021 Operating Budget**

**Department:** Debt Service Principal and Interest Payments  
**Program:** Debt Service  
**Fund(s):** Debt Service, Tax Increment Financing, and Enterprise Funds

**Program Description:** This program is used to budget the payments the city will make in regard to its issued debt.

**Budget Summary**

	<b>FY 2018 Actual</b>	<b>FY 2019 Actual</b>	<b>FY 2020 Original</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Budget</b>
<b>Debt Service</b>	51,843,406	33,289,330	32,622,529	53,220,723	34,000,232
<b>Total Operating Budget</b>	<b>51,843,406</b>	<b>33,289,330</b>	<b>32,622,529</b>	<b>53,220,723</b>	<b>34,000,232</b>
<b>Funding Sources</b>					
<b>Spec. Debt Service Fund</b>	36,386,896	20,232,798	18,491,275	29,719,375	19,258,519
<b>Downtown TIF</b>	2,282,615	1,580,806	1,242,728	2,207,928	1,135,648
<b>I-74/53rd Street TIF</b>	1,721,861	0	0	0	0
<b>North Davenport TIF</b>	457,722	2,908,060	2,949,042	2,933,841	2,944,984
<b>Sewer Fund</b>	6,848,707	6,264,912	7,261,299	14,851,999	8,066,678
<b>WPCP Equipment Replacement</b>	115,273	440,550	444,308	491,978	481,283
<b>Clean Water Fund</b>	434,856	201,161	222,750	880,705	225,900
<b>Parking Fund</b>	2,929,389	855,276	980,250	983,450	978,400
<b>Transit Fund</b>	0	32,620	32,620	32,620	32,620
<b>Airport Fund</b>	267,604	33,220	38,700	39,300	37,200
<b>Solid Waste Fund</b>	66,553	569,855	695,563	687,813	651,756
<b>Heritage Operating Fund</b>	4,331	7,817	8,944	9,254	13,694
<b>RiverCenter Fund</b>	39,300	90,934	98,300	100,810	100,050
<b>Downtown SSMID</b>	288,299	71,321	71,750	71,750	73,500
<b>General Capital Projects</b>	0	0	85,000	209,900	0
<b>Total Funding</b>	<b>51,843,406</b>	<b>33,289,330</b>	<b>32,622,529</b>	<b>53,220,723</b>	<b>34,000,232</b>



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City of Davenport

BUDGET

**FY 2021**

Capital Improvement Program

FY 2021-2026



# Capital Improvement Program 2021 Budget

## Introduction to CIP Process

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The City of Davenport annually updates its six-year capital improvement program. A capital improvement is a major and permanent project (defined as costing more than \$5,000 and lasting more than five years) requiring the non-recurring expenditure of public funds for the acquisition of any property or easement, construction, renovation, or replacement of any physical asset of the community and any studies or surveys which are part thereof. Fixed equipment necessary to make a project functional (i.e. furniture, fixtures, pumping equipment, etc.) are included in this definition. A capital expenditure is an expense that will benefit both current and future budget years, is of a tangible nature, and has a value of more than \$5,000.

The total cost of the six-year program from FY 2021 to FY 2026 is \$251,273,554. The FY 2021 Budget includes \$46,527,921 for capital projects identified in the capital improvement program. The capital improvement committee is responsible for formulating the draft capital improvement program and implementing the adopted program. This committee is also responsible for coordinating the capital improvement program with the annual budget cycle. The capital improvement committee consists of the city administrator, capital manager, budget analyst, public works director, city engineer, CPED director, finance director, parks and recreation director, fire chief, police chief, and library director.

City departments comply with the following major steps in the annual programming

process so that all capital improvement projects are properly reviewed and analyzed.

1. Submission of proposed capital improvement projects.
2. Review of projects for inclusion in the program.
3. Preparation of a proposed capital improvement program.
4. Consideration and final approval of the capital improvement program by the City Council.

Program participants assemble information that is necessary for the completion of the capital improvement process. The city administrator has the overall responsibility for the process. The proposed program sent to the City Council is the city administrator's proposal. The city administrator is the link between staff and policy bodies for the city and coordinates the capital improvement and operating budget processes. The other major participants in the development of the capital improvement program are the 1) mayor and City Council; 2) operating departments, boards, commissions, and committees; 3) capital improvement committee; and 4) citizens and civic groups.

The capital improvement program is reviewed, revised, and extended on an annual basis. The program is designed for flexibility as revisions are necessary to account for the City's changing needs and financial resources.

Below are the responsibilities of each of the key participants in the development of the capital improvement program.



# Capital Improvement Program 2021 Budget

## Mayor and City Council

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1. The Mayor and City Council, in a representative form of government, are responsible for the coordination of a wide variety of tools for effective, efficient, and participatory decision making. To this extent, they are involved in the establishment of goals, policies, and procedures for capital improvement programming. They are assisted in this effort by the city administrator.

2. The Mayor and City Council receive input from several community resources. To formalize this input, at least one budget workshop is held to review the proposed capital improvement program. The budget workshop allows the citizenry the opportunity to comment and review the program prior to adoption. This workshop is held in advance of the official public hearing related to the operating budget and capital improvement budget.

3. The Mayor and City Council have the ultimate responsibility of adoption, modification, or rejection of the capital improvement program. The usual process is to receive comments from the public hearing and possibly after further consultations with the city administrator, make the necessary adjustments in the reviewed proposal and adopt the program. Possible changes decided on may involve the cancellation, modification, phasing, or rescheduling of certain projects or the addition of new projects. However, radical revisions are unlikely if the program has been carefully prepared and reviewed. The entire capital improvement program is adopted by

resolution. Thus, the capital budget becomes one aspect of the annual budget, and the remaining five years of the program represent a legislative declaration of intent. This process facilitates the advance design, purchase of land, and planning of financial resources.

## Departments, Boards, Commissions, & Committees

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1. On a continuing basis, the City departments should develop functional plans and long-term capital improvement schedules (as far as twenty years ahead) to support justification of proposed projects and relate proposals to each other. Or, in the absence of a plan, a thorough inventory should be conducted of existing facilities, equipment, and services with an evaluation of their adequacy, and a statement of the department's objectives and priorities should be formulated.

In the case of the CPED department, which serves as staff to a number of commissions (planning and zoning, historic preservation, levee, etc.), a comprehensive plan has been developed for the entire community relating the functional plans of the department and the policy direction of the City Council. The plans developed by the various commissions should conform to the comprehensive plan and serve as the framework for community development and form a basis for capital improvement programming.

Finally, City departments will participate in quarterly progress meetings and supply



# Capital Improvement Program

## 2021 Budget

requested information for the monitoring and evaluation of funded and pending projects.

2. The departments are generally responsible for initiating project requests prepared on standard computer formats. Interested citizens may wish to make proposals directly to the departments, mayor, City Council, or to the capital improvement committee. Project proposals, to the greatest extent possible, should include references to capital facilities planned by other governmental units serving the community. An exchange of information and voluntary coordination of capital improvement plans will help avoid duplication and waste in the services provided to the entire community. Proposals should be based on input from the citizens, the City Council, other jurisdictions, and the department's plans, programs, and long-range aspirations.

3. A representative of each City department and/or the related board, commission, or committee should appear before the capital improvement committee to explain their requests at the budget review meetings.

4. Finally, the City department heads and chairpersons should be present at the public budget workshop on the reviewed capital improvement program to explain project proposals as required.

### **Capital Improvement Committee**

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1. The capital improvement committee consists of the city administrator, and the directors of CPED, finance, parks and recreation, public works, fire, police, and library

along with the capital manager, budget analyst and the city engineer. The city administrator will serve as chairperson. The committee must develop the necessary procedures with the departments and, when appropriate, with other governmental units and planning agencies in the area. Finally, progress meetings should be held and reports prepared with the cooperation of the departments on a monthly basis.

2. The capital manager should provide appropriate instructions for input of the proposed projects to the capital improvement request system. A schedule should also be set for submission and review of project requests that is coordinated with the operating budget process.

3. The committee will be present at the yearly budget kick-off meeting to familiarize the participants with the procedural and substantive changes that have occurred in the last year. During the proposal preparation period, the committee should be available for questions and clarifications.

4. When the request forms are submitted, the committee should confer with the participants to correct mistakes and omissions on the forms. A project request summary will be prepared and distributed to the Mayor, City Council, and requesting departments.

5. The committee will receive and review project proposals. Each proposal will be evaluated, and meetings will be held to discuss proposals with the departments. The committee will review the department's core



# Capital Improvement Program 2021 Budget

competencies, the City Council priority matrix, and project schedules to evaluate individual projects.

6. The committee will evaluate each proposal on the basis of the organization's core competencies, long-term planning, and City Council priority areas. This procedure, together with the financial analyses, will assist the committee in determining the relative importance of each project prior to the preparation of the City Administrator's Recommended Budget.

A realistic capital improvement program is directly related to fiscal capacity. Financial analyses and projections are needed for background to the process. An inventory of existing revenues should be undertaken according to the type of revenue. Knowledge of past experiences and an awareness of trends in taxation, assessment, and public expenditures for the City are essential elements for the development and evaluation of the program proposals. A forecast of possible revenues from existing tax sources should be made usually for a period of six years in the future. The number of utility hook-ups, postal receipts, automobile registrations, building permits, and similar indices are helpful in making these projections.

7. A draft program proposal will be prepared by the committee reflecting existing commitments, projects of other governmental jurisdictions, and private entities requiring City participation and the importance of the projects with respect to known goals and objectives of the community. The City must

also understand future physical development of the community and basic data concerning the ability of the community to pay for the planned improvements. This report would not be prepared until after the list of capital improvement needs has been evaluated and the financial analysis has been completed.

8. The impact of proposed projects on the capital and operating budgets should be determined. Consideration must be given to state-imposed debt limits for general obligation bonds, per capita income expenditures, and the long-term impact of the projects. A projection of probable revenues and maintenance costs from each proposed project to be financed with revenue bonds will give the City a fairly good idea of the amount of fees necessary to finance the project and the length of time for a bond period. Also, a study of the operating costs for project proposals is necessary to determine the amount and manner in which projects will be continuously managed and operated. The feasibility of the alternative means by which the various proposed projects could be financed should be analyzed. This analysis entails knowing what alternatives are available and determining the best possible means of financing each project among the alternative methods.

9. The committee will review, refine, and revise the draft program proposal based on the composite input in the process to date. The proposed capital improvement program will be forwarded by the city administrator to the City Council.



# Capital Improvement Program 2021 Budget

10. After City Council adoption, the final capital improvement program document will be published and distributed.

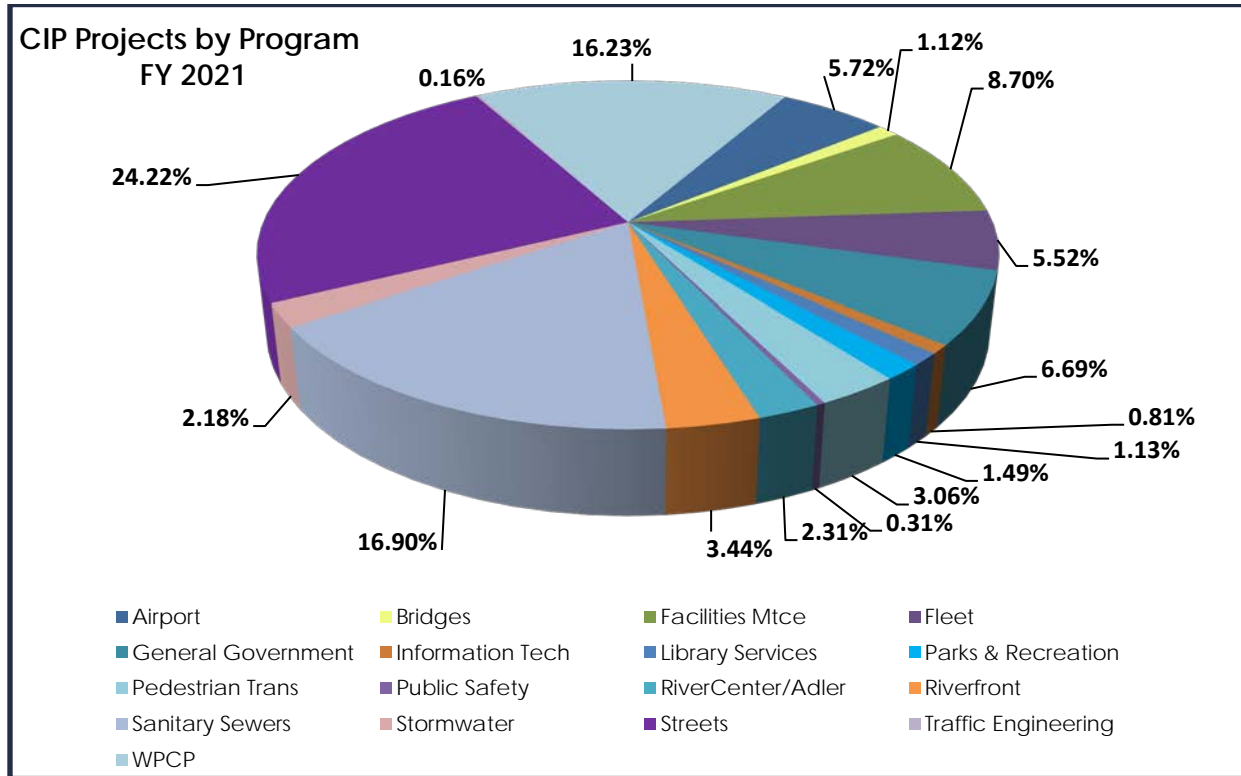
## Citizens and Civic Groups

1. The City Council should encourage citizens, civic organizations, local chambers of commerce, charitable organizations, union groups, and others to participate in public affairs. Citizens should be invited to submit and present proposals through the departments and at budget workshops and meetings of the City Council. Citizens and civic groups may submit requests directly to the capital improvement committee.

2. To the same extent, citizens have a responsibility and an opportunity to express their concerns in the review of the program by commenting on the project proposals through budget workshops. Workshops are the best time to make views known, before project commitments are made and the budget is adopted.



# CIP Summary by Program 2021 Budget



**CAPITAL IMPROVEMENT PROJECTS BY PROGRAM  
FY 2021 - 2026**

Program	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Total
Airport	2,661,220	2,233,800	-	75,000	1,321,200	1,417,300	7,708,520
Bridges	520,000	80,000	800,000	850,000	1,180,000	2,550,000	5,980,000
Facilities Maintenance	4,046,500	2,916,500	2,211,500	2,866,000	3,025,000	3,118,000	18,183,500
Fleet	2,570,000	3,730,000	2,563,000	4,430,000	2,535,000	6,505,000	22,333,000
General Government	3,115,000	2,775,000	2,770,000	2,590,000	2,285,000	2,505,000	16,040,000
Information Technology	375,000	400,000	300,000	400,000	400,000	400,000	2,275,000
Library Services	525,000	525,000	525,000	585,000	530,000	530,000	3,220,000
Parks & Recreation	695,000	945,000	795,000	1,145,000	945,000	945,000	5,470,000
Pedestrian Transportation	1,425,201	750,000	1,072,770	1,100,000	1,020,000	1,180,000	6,547,971
Public Safety	145,000	145,000	570,000	192,500	145,000	145,000	1,342,500
RiverCenter/Adler	1,075,000	450,000	400,000	400,000	400,000	400,000	3,125,000
Riverfront	1,600,000	2,500,000	1,000,000	1,040,000	2,500,000	1,000,000	9,640,000
Sanitary Sewers	7,865,000	14,693,950	8,795,000	9,485,000	8,750,000	5,500,000	55,088,950
Stormwater	1,015,000	770,000	700,000	875,000	875,000	775,000	5,010,000
Streets	11,270,000	15,021,078	18,594,235	9,820,000	9,820,000	10,170,000	74,695,313
Traffic Engineering	75,000	148,800	1,790,000	1,150,000	165,000	315,000	3,643,800
Water Pollution Control Plant	7,550,000	1,120,000	1,500,000	-	400,000	400,000	10,970,000
<b>Total</b>	<b>46,527,921</b>	<b>49,204,128</b>	<b>44,386,505</b>	<b>37,003,500</b>	<b>36,296,200</b>	<b>37,855,300</b>	<b>251,273,554</b>



# Discussion of Major CIP Projects

## 2021 Budget

Capital projects total \$46,527,921 in the FY 2021 Budget. The City budgets expenditures for all capital projects in capital project funds. Below is a discussion of the major capital projects budgeted in FY 2021. For the purpose of this discussion section, a major capital project is defined as any project budgeted at \$1,000,000 or more in FY 2021. A six-year summary report is provided after this section for all projects included in the Capital Improvement Program.

### **Disinfection of Treatment Plant Effluent**

The Disinfection of Treatment Plant Effluent project upgrades and replaces equipment throughout the water pollution control plant. The FY 2021 Budget includes \$7,000,000 for this project that will be paid for with bonds that will be abated with the water pollution control plant replacement fund.

### **High Volume Street Repair Program**

The high volume street repair program will fund the restoration, rehabilitation and resurfacing of the street network that carries high volumes of traffic on a daily basis. The FY 2021 Budget includes \$1,600,000 for the project that will be paid through the Road Use Tax Fund and \$4,000,000 that will be paid with general obligation bonds.

### **1930's Sanitary Sewer Riverfront interceptor**

The 1930's Sanitary Sewer Riverfront Interceptor project will abandon large sections of the sewer, ensure north/south lines are connected to the 1970's interceptor and rehabilitate certain sections for continued use. The project is funded through multiple fiscal

years, the FY 2021 Budget includes \$4,565,000, of which \$4,200,000 will be paid for with bonds abated with sewer fee revenues. The remaining \$365,000 will be paid from bonds abated by the Water Pollution Control Fund.

### **Neighborhood Street Repair Program**

The Neighborhood Street Repair program will focus on the restoration, rehabilitation and maintenance of concrete, asphalt, brick, composite and gravel streets located within neighborhoods. The FY 2021 Budget includes \$3,450,000, of which \$1,450,000 will be paid with local sales tax revenues. The remaining \$2,000,000 will be paid from general obligation bonds.

### **Taxiway A Rehabilitation**

The Taxiway A Rehabilitation project will remove and replace the existing taxiway at the Davenport Municipal Airport. The FY 2021 Budget includes \$2,661,220, of which \$100,000 will be paid from city funds through general obligation bonds. The remaining \$2,561,220 will be paid from a federal grant.

### **Contract Sewer Repair Program**

The Contract Sewer Repairs Program was created to capture sewer repairs that occur after the Capital Improvement Program is adopted. When major repairs to sewer lines are necessary to provide sewer service to residents and/or businesses, funds are available in this project to pay for them. The FY 2021 Budget includes \$1,250,000 for the program, which will be paid for with bonds that will be abated with sewer fee revenues.



# Discussion of Major CIP Projects 2021 Budget

## Urban Revitalization Program

The Urban Revitalization Program provides funding for the continuation of the DREAM project, a city initiative to assist homeowners in the urban core with renovation cost. The FY 2021 Budget includes \$1,040,000 for the program, with \$740,000 being paid with general obligation bonds and \$300,000 with a federal grant.

## River Heritage Park Riverwalk Extension

The River Heritage Park Riverwalk Extension project will extend the current infrastructure by 700 feet along with repairing the adjacent seawall. The FY 2021 Budget includes \$1,000,000 for the project, which will be paid with general obligation bonds.

## Sewer Lining Program

The Sewer Lining program rehabilitates existing sewer pipelines. It places a liner within the existing pipe therefore creating a pipe-within-a-pipe. Lining provides structural integrity, reduces long-term maintenance cost, and is considered a “new” pipe according to industry standards. The FY 2021 Budget includes \$1,000,000 for the project that will be paid for with bonds that will be abated with sewer fee revenues.

## Sewer Lateral Repair Program

The City of Davenport offers a lateral repair program that assists Davenport residents in repairing lateral sewer lines. This project is for the repair of laterals between property owners’ homes and the City’s right-of-way. The FY 2021

Budget includes \$1,000,000 for the project, which will be paid for with bonds that will be abated with sewer fee revenues.

## 53<sup>rd</sup> Street Reconstruction

The 53<sup>rd</sup> Street Reconstruction project will reconstruct the roadway and expand the corridor to five lanes between Brady and Elmore Circle. The project is funded through multiple fiscal years, the FY 2021 Budget includes \$1,000,000, of which will be paid from City funds through general obligation bonds.

**CITY OF DAVENPORT, IOWA  
2021-2026 CAPITAL IMPROVEMENT PLAN  
PROJECTS BY CATEGORY**

<b>PROJECT CATEGORY</b>	<b>PROJECT NAME</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>TOTAL</b>
<b>AIRPORT</b>								
<b>20013</b>	<b>TAXIWAY A REHABILITATION</b>							
	GO BONDS	100,000	0	0	0	0	0	100,000
	FEDERAL & STATE GRANTS	2,561,220	0	0	0	0	0	2,561,220
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>2,661,220</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,661,220</b>
<b>FP001</b>	<b>TAXIWAY C REHABILITATION</b>							
	GO BONDS	0	225,000	0	0	0	0	225,000
	FEDERAL & STATE GRANTS	0	2,008,800	0	0	0	0	2,008,800
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>2,233,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,233,800</b>
<b>FP002</b>	<b>PAVEMENT MAINTENANCE PROGRAM</b>							
	GO BONDS	0	0	0	75,000	75,000	75,000	225,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>225,000</b>
<b>FP003</b>	<b>SOUTH AIRCRAFT APRON REHABILITATION</b>							
	GO BONDS	0	0	0	0	124,620	0	124,620
	FEDERAL & STATE GRANTS	0	0	0	0	1,121,580	0	1,121,580
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,246,200</b>	<b>0</b>	<b>1,246,200</b>
<b>FP004</b>	<b>NORTH AIRCRAFT APRON REHABILITATION</b>							
	GO BONDS	0	0	0	0	0	126,480	126,480
	FEDERAL & STATE GRANTS	0	0	0	0	0	1,138,320	1,138,320
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,264,800</b>	<b>1,264,800</b>
<b>FP005</b>	<b>WILDLIFE HAZARD ASSESSMENT</b>							
	LOCAL SALES TAX	0	0	0	0	0	40,000	40,000
	FEDERAL & STATE GRANTS	0	0	0	0	0	37,500	37,500
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>77,500</b>	<b>77,500</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>TOTAL</b>		<b>2,661,220</b>	<b>2,233,800</b>	<b>0</b>	<b>75,000</b>	<b>1,321,200</b>	<b>1,417,300</b>	<b>7,708,520</b>
<b>BRIDGES</b>								
<b>21005</b>	<b>BRIDGE REPAIR FOR TRAIL AND PEDESTRIAN WAYS</b>							
	GO BONDS	120,000	0	0	50,000	100,000	50,000	320,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>120,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>100,000</b>	<b>50,000</b>	<b>320,000</b>
<b>21009</b>	<b>BRIDGE MAINTENANCE PROGRAM</b>							
	GO BONDS	400,000	0	0	250,000	0	0	650,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>650,000</b>
<b>FP006</b>	<b>EASTERN AVE BRIDGE AT GOOSE CRK (N)</b>							
	GO BONDS	0	40,000	400,000	0	0	0	440,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>40,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>440,000</b>
<b>FP007</b>	<b>EASTERN AVE BRIDGE AT GOOSE CRK (S)</b>							
	GO BONDS	0	40,000	400,000	0	0	0	440,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>40,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>440,000</b>
<b>FP008</b>	<b>EAST 13TH STREET BRIDGE</b>							
	GO BONDS	0	0	0	550,000	0	0	550,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>0</b>	<b>0</b>	<b>550,000</b>
<b>FP009</b>	<b>WEST 46TH STREET BRIDGE REPLACEMENT</b>							
	GO BONDS	0	0	0	0	90,000	0	90,000
	FEDERAL & STATE GRANTS	0	0	0	0	240,000	0	240,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>330,000</b>	<b>0</b>	<b>330,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
FP010	WISCONSIN AVE BRIDGE OVER DUCK CREEK							
	GO BONDS	0	0	0	0	500,000	0	500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>
FP011	UTAH AVE BRIDGE OVER DUCK CREEK REPLACEMENT							
	GO BONDS	0	0	0	0	50,000	50,000	100,000
	FEDERAL & STATE GRANTS	0	0	0	0	0	450,000	450,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>500,000</b>	<b>550,000</b>
FP012	EASTERN AVE BRIDGE OVER DUCK CREEK							
	GO BONDS	0	0	0	0	40,000	400,000	440,000
	FEDERAL & STATE GRANTS	0	0	0	0	160,000	1,600,000	1,760,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>2,000,000</b>	<b>2,200,000</b>
<b>TOTAL</b>		<b>520,000</b>	<b>80,000</b>	<b>800,000</b>	<b>850,000</b>	<b>1,180,000</b>	<b>2,550,000</b>	<b>5,980,000</b>
<b>FACILITIES MAINTENANCE</b>								
23033	PUBLIC WORKS ROOF REPLACEMENT							
	GO BONDS	900,000	0	450,000	0	0	0	1,350,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>900,000</b>	<b>0</b>	<b>450,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,350,000</b>
23048	FIRE TRAINING CENTER RELOCATION							
	GO BONDS	150,000	0	0	0	0	0	150,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
23049	CAPITAL IMPROVEMENTS AT MWP							
	GO BONDS	375,000	375,000	375,000	425,000	425,000	425,000	2,400,000
	LOCAL SALES TAX	136,500	136,500	136,500	186,000	186,000	186,000	967,500
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>511,500</b>	<b>511,500</b>	<b>511,500</b>	<b>611,000</b>	<b>611,000</b>	<b>611,000</b>	<b>3,367,500</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>23050</b>	<b>GTC CONCRETE REPLACEMENT</b>							
	GO BONDS	50,000	0	0	0	0	0	50,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
<b>23051</b>	<b>FIRE STATION ALERTING SYSTEM UPGRADE</b>							
	GO BONDS	410,000	0	0	0	0	0	410,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>410,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>410,000</b>
<b>23052</b>	<b>SAFETY ENHANCEMENTS AT PUBLIC WORKS</b>							
	LOCAL SALES TAX	150,000	0	0	0	0	0	150,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
<b>23053</b>	<b>SECURITY ENHANCEMENTS AT CITY HALL</b>							
	GO BONDS	150,000	0	0	0	0	0	150,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
<b>23054</b>	<b>HERITAGE HIGHRISE FIRE PUMP &amp; CONTROLS</b>							
	GO BONDS	50,000	0	0	0	0	0	50,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
<b>23055</b>	<b>MWP HVAC SYSTEM REPLACEMENT</b>							
	GO BONDS	900,000	0	0	0	0	0	900,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>
<b>23056</b>	<b>COMPOST HYDROGEN SULFIDE ABATEMENT</b>							
	WPCP	200,000	0	0	0	0	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>23057</b>	<b>COMPOST TRENCH REPLACEMENT</b>							
	WPCP	400,000	400,000	0	0	0	0	800,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>400,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>
<b>23058</b>	<b>SKYBRIDGE REPAIRS AND PAINTING</b>							
	GO BONDS	100,000	500,000	0	0	300,000	0	900,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>100,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>900,000</b>
<b>23059</b>	<b>SIGNAGE AT CITY FACILITIES</b>							
	LOCAL SALES TAX	25,000	25,000	25,000	0	0	0	75,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
<b>62002</b>	<b>POLICE STATION PUMP REPLACEMENTS</b>							
	GO BONDS	50,000	0	0	50,000	50,000	50,000	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>200,000</b>
<b>FP013</b>	<b>FACILITY EQUIPMENT REPLACEMENT</b>							
	LOCAL SALES TAX	0	50,000	75,000	75,000	75,000	75,000	350,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>350,000</b>
<b>FP014</b>	<b>LIBRARY BRANCHES FURNISHING REPLACEMENTS</b>							
	LOCAL SALES TAX	0	75,000	75,000	0	0	0	150,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
<b>FP015</b>	<b>REDSTONE EXTERIOR REPAIRS</b>							
	PARKING FUND	0	150,000	150,000	0	0	0	300,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>



PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP016</b>	<b>RIVER'S EDGE BUILDING REPAIR PROGRAM</b>							
	GO BONDS	0	300,000	0	450,000	100,000	0	850,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>450,000</b>	<b>100,000</b>	<b>0</b>	<b>850,000</b>
<b>FP017</b>	<b>PARKING RAMP STAIRWELL LIGHTING</b>							
	LOCAL SALES TAX	0	25,000	0	0	0	0	25,000
	PARKING FUND	0	0	0	25,000	110,000	0	135,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>110,000</b>	<b>0</b>	<b>160,000</b>
<b>FP018</b>	<b>HERITAGE HIGHRISE PTAC REPLACEMENT</b>							
	GO BONDS	0	50,000	0	50,000	50,000	0	150,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>150,000</b>
<b>FP019</b>	<b>VANDER VEER CONSERVATORY REPAIR PROGRAM</b>							
	LOCAL SALES TAX	0	25,000	0	25,000	0	25,000	75,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>75,000</b>
<b>FP020</b>	<b>HVAC CONTROL UPGRADES</b>							
	LOCAL SALES TAX	0	40,000	0	0	0	0	40,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>
<b>FP021</b>	<b>FREIGHT HOUSE ROOF REPLACEMENT</b>							
	GO BONDS	0	100,000	0	0	0	0	100,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
<b>FP022</b>	<b>PARKING RAMP DECK ASSESSMENT</b>							
	LOCAL SALES TAX	0	75,000	0	0	0	0	75,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP023</b>	<b>FIRE STATION 4 ROOF REPLACEMENT</b>							
	GO BONDS	0	90,000	0	0	0	0	90,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90,000</b>
<b>FP024</b>	<b>CITY HALL EXTERIOR REPAIRS</b>							
	GO BONDS	0	500,000	0	0	0	0	500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
<b>FP025</b>	<b>FIRE STATION 5 AND 8 HVAC REPLACEMENT</b>							
	LOCAL SALES TAX	0	0	95,000	0	0	0	95,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>95,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,000</b>
<b>FP026</b>	<b>UNION STATION FLOOD MITIGATION DESIGN</b>							
	LOCAL SALES TAX	0	0	30,000	0	0	0	30,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>
<b>FP027</b>	<b>UNION STATION HVAC REPLACEMENT</b>							
	GO BONDS	0	0	30,000	0	0	0	30,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>
<b>FP028</b>	<b>POLICE STATION ELECTRONIC LOCK REPLACEMENT</b>							
	GO BONDS	0	0	35,000	0	0	0	35,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>
<b>FP029</b>	<b>FIRE STATION 5 &amp; 8 DOOR REPLACEMENT</b>							
	LOCAL SALES TAX	0	0	35,000	0	0	0	35,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP030</b>	<b>FREIGHT HOUSE ELECTRICAL UPGRADES</b>							
	LOCAL SALES TAX	0	0	25,000	0	0	0	25,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>
<b>FP031</b>	<b>CITY HALL AIR HANDLER REPLACEMENT</b>							
	GO BONDS	0	0	300,000	0	0	0	300,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>
<b>FP032</b>	<b>COMPOST PARKING LOT REHABILITATION</b>							
	WPCP	0	0	200,000	0	0	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>FP033</b>	<b>COMPOST MECHANIC SHOP REPLACEMENT</b>							
	WPCP	0	0	175,000	0	0	0	175,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>175,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>175,000</b>
<b>FP034</b>	<b>JUNIOR THEATRE RENOVATIONS</b>							
	GO BONDS	0	0	0	50,000	0	0	50,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
<b>FP035</b>	<b>RIVERCENTER RAMP INTERIOR DOOR REPLACEMENT</b>							
	LOCAL SALES TAX	0	0	0	75,000	0	0	75,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
<b>FP036</b>	<b>PARKING RAMP UPPER DECK LIGHTING</b>							
	LOCAL SALES TAX	0	0	0	50,000	0	0	50,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP037</b>	<b>POLICE STATION SECURITY ENHANCEMENTS</b>							
	GO BONDS	0	0	0	160,000	0	0	160,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>160,000</b>	<b>0</b>	<b>0</b>	<b>160,000</b>
<b>FP038</b>	<b>GTC RESTROOM UPGRADE</b>							
	GO BONDS	0	0	0	55,000	0	0	55,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>55,000</b>
<b>FP039</b>	<b>POLICE STATION INTERIOR PAINTING &amp; FLOORING</b>							
	GO BONDS	0	0	0	80,000	0	0	80,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>80,000</b>
<b>FP040</b>	<b>UNION STATION DECK REPLACEMENT</b>							
	LOCAL SALES TAX	0	0	0	35,000	0	0	35,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>35,000</b>
<b>FP041</b>	<b>RIVERCENTER RAMP FIRE ALARM RELOCATION</b>							
	PARKING FUND	0	0	0	50,000	0	0	50,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
<b>FP042</b>	<b>CITY HALL 2ND FLOOR RENOVATIONS</b>							
	GO BONDS	0	0	0	250,000	0	0	250,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
<b>FP043</b>	<b>PUBLIC HOUSING HVAC REPLACEMENT</b>							
	GO BONDS	0	0	0	50,000	0	0	50,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP044</b>	<b>PUBLIC WORKS WINDOW REPLACEMENT &amp; CAULKING</b>							
	GO BONDS	0	0	0	200,000	0	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>FP045</b>	<b>RIVERCENTER RAMP LOBBY DOOR REPLACEMENT</b>							
	PARKING FUND	0	0	0	75,000	0	0	75,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
<b>FP046</b>	<b>CITY HALL COUNCIL CHAMBERS UPGRADE</b>							
	GO BONDS	0	0	0	200,000	0	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>FP047</b>	<b>MWP GENERATOR REPLACEMENT</b>							
	GO BONDS	0	0	0	250,000	0	0	250,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
<b>FP048</b>	<b>FIRE BOATHOUSE PROTECTION</b>							
	GO BONDS	0	0	0	0	125,000	0	125,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>125,000</b>
<b>FP049</b>	<b>CITY HALL ROOF REPLACEMENT</b>							
	GO BONDS	0	0	0	0	200,000	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>
<b>FP050</b>	<b>LIBRARY BRANCH CARPET REPLACEMENT</b>							
	LOCAL SALES TAX	0	0	0	0	325,000	0	325,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>0</b>	<b>325,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP051</b>	<b>PUBLIC WORKS BACK LOT RESURFACING</b>							
	GO BONDS	0	0	0	0	500,000	0	500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>
<b>FP052</b>	<b>COMPOST LIGHTING UPGRADES</b>							
	WPCP	0	0	0	0	150,000	0	150,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>
<b>FP053</b>	<b>FIRE STATION 3 RELOCATION</b>							
	GO BONDS	0	0	0	0	250,000	0	250,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>250,000</b>
<b>FP054</b>	<b>LIBRARY MEETING ROOM UPGRADES</b>							
	EQUIPMENT BONDS	0	0	0	0	45,000	0	45,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>0</b>	<b>45,000</b>
<b>FP055</b>	<b>SKYWALK AIR HANDLER UNIT REPLACEMENT</b>							
	PARKING FUND	0	0	0	0	40,000	150,000	190,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>150,000</b>	<b>190,000</b>
<b>FP056</b>	<b>COMPOST STORAGE EXPANSION</b>							
	WPCP	0	0	0	0	75,000	300,000	375,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>300,000</b>	<b>375,000</b>
<b>FP057</b>	<b>REPLACEMENT OF FAIRMOUNT BRANCH ROOF</b>							
	GO BONDS	0	0	0	0	19,000	232,000	251,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,000</b>	<b>232,000</b>	<b>251,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
FP058	<b>MWP FLOODWALL EXTENSION</b>							
	GO BONDS	0	0	0	0	0	500,000	500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>
FP059	<b>FAIRMOUNT LIBRARY BOILER REPLACEMENT</b>							
	GO BONDS	0	0	0	0	0	150,000	150,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>
FP060	<b>FLORIAN KEEN PARKING LOT OVERLAY</b>							
	GO BONDS	0	0	0	0	0	150,000	150,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>
FP061	<b>LAND PURCHASE FOR SALT STORAGE</b>							
	GO BONDS	0	0	0	0	0	700,000	700,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700,000</b>	<b>700,000</b>
FP062	<b>PUBLIC WORKS PARKING LOT IMPROVEMENTS</b>							
	GO BONDS	0	0	0	0	0	175,000	175,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>175,000</b>	<b>175,000</b>
<b>TOTAL</b>		<b>4,046,500</b>	<b>2,916,500</b>	<b>2,211,500</b>	<b>2,866,000</b>	<b>3,025,000</b>	<b>3,118,000</b>	<b>18,183,500</b>
<b>FLEET</b>								
10503	<b>SOLID WASTE EQUIPMENT REPLACEMENT PROGRAM</b>							
	BONDS ABATED BY SOLID WASTE FUND	930,000	930,000	738,000	785,000	920,000	890,000	5,193,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>930,000</b>	<b>930,000</b>	<b>738,000</b>	<b>785,000</b>	<b>920,000</b>	<b>890,000</b>	<b>5,193,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>24021</b>	<b>FIRE APPARATUS AND EQUIPMENT REPLACEMENT</b>							
	GO BONDS	550,000	1,100,000	895,000	895,000	600,000	1,200,000	5,240,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>550,000</b>	<b>1,100,000</b>	<b>895,000</b>	<b>895,000</b>	<b>600,000</b>	<b>1,200,000</b>	<b>5,240,000</b>
<b>24022</b>	<b>PUBLIC SAFETY VEHICLE REPLACEMENT PROGRAM</b>							
	LOCAL SALES TAX	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,500,000</b>
<b>24023</b>	<b>DUMP TRUCK REPLACEMENT PROGRAM</b>							
	EQUIPMENT BONDS	325,000	325,000	325,000	325,000	325,000	325,000	1,950,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>1,950,000</b>
<b>24024</b>	<b>GROUND MAINTENANCE REPLACEMENT PROGRAM</b>							
	EQUIPMENT BONDS	125,000	100,000	160,000	130,000	115,000	110,000	740,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>125,000</b>	<b>100,000</b>	<b>160,000</b>	<b>130,000</b>	<b>115,000</b>	<b>110,000</b>	<b>740,000</b>
<b>24025</b>	<b>MOBILE PRECINCT UNIT</b>							
	EQUIPMENT BONDS	300,000	0	0	0	0	0	300,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>
<b>24026</b>	<b>UTILITY TRACTOR &amp; ATTACHMENTS</b>							
	CLEAN WATER FUND	90,000	0	0	0	0	0	90,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90,000</b>
<b>FP063</b>	<b>WHEEL LOADER REPLACEMENT PROGRAM</b>							
	EQUIPMENT BONDS	0	170,000	195,000	195,000	225,000	230,000	1,015,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>170,000</b>	<b>195,000</b>	<b>195,000</b>	<b>225,000</b>	<b>230,000</b>	<b>1,015,000</b>



PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP064</b>	<b>BUS FLEET CAPITAL MANAGEMENT PROGRAM</b>							
	GO BONDS	0	65,250	0	287,000	0	405,000	757,250
	FEDERAL & STATE GRANTS	0	369,750	0	1,513,000	0	2,295,000	4,177,750
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>435,000</b>	<b>0</b>	<b>1,800,000</b>	<b>0</b>	<b>2,700,000</b>	<b>4,935,000</b>
<b>FP065</b>	<b>ROTARY BROOM SKID STEER</b>							
	LOCAL SALES TAX	0	60,000	0	0	0	0	60,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>
<b>FP066</b>	<b>POTHOLE REPAIR EQUIPMENT REPLACEMENT</b>							
	EQUIPMENT BONDS	0	200,000	0	0	0	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>FP067</b>	<b>BRUSH CUTTER SKID STEER UNIT</b>							
	CLEAN WATER FUND	0	160,000	0	0	0	0	160,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>160,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>160,000</b>
<b>FP068</b>	<b>SHOP EQUIPMENT</b>							
	LOCAL SALES TAX	0	0	0	50,000	0	0	50,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
<b>FP069</b>	<b>MUDJACKING EQUIPMENT REPLACEMENT</b>							
	LOCAL SALES TAX	0	0	0	0	100,000	0	100,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>
<b>FP070</b>	<b>HAZARDOUS MATERIAL RESPONSE VEHICLE</b>							
	LOCAL SALES TAX	0	0	0	0	0	200,000	200,000
	FEDERAL & STATE GRANTS	0	0	0	0	0	600,000	600,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>	<b>800,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>TOTAL</b>		<b>2,570,000</b>	<b>3,730,000</b>	<b>2,563,000</b>	<b>4,430,000</b>	<b>2,535,000</b>	<b>6,505,000</b>	<b>22,333,000</b>
<b>GENERAL GOVERNMENT</b>								
<b>02176</b>	<b>COMMUNITY IMPROVEMENT &amp; SUPPORT PROGRAM</b>							
	LOCAL SALES TAX	55,000	55,000	55,000	55,000	55,000	55,000	330,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>330,000</b>
<b>60017</b>	<b>WATER SERVICE REPAIR PROGRAM</b>							
	LOCAL SALES TAX	55,000	55,000	55,000	55,000	55,000	55,000	330,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>330,000</b>
<b>60018</b>	<b>DOWNTOWN STREET LIGHT ELECTRIC SERVICE</b>							
	LOCAL SALES TAX	35,000	35,000	35,000	35,000	35,000	35,000	210,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>210,000</b>
<b>60022</b>	<b>FLOOD PLAIN ACQUISITION PROGRAM</b>							
	LOCAL SALES TAX	100,000	300,000	0	200,000	0	200,000	800,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>100,000</b>	<b>300,000</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>	<b>800,000</b>
<b>60023</b>	<b>URBAN REVITALIZATION PROGRAM</b>							
	GO BONDS	740,000	740,000	740,000	740,000	740,000	740,000	4,440,000
	FEDERAL & STATE GRANTS	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>6,240,000</b>
<b>60024</b>	<b>DEMOLITION PROGRAM</b>							
	LOCAL SALES TAX	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,200,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>60025</b>	<b>REFORESTATION PROGRAM</b>							
	LOCAL SALES TAX	50,000	50,000	50,000	50,000	50,000	50,000	300,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>300,000</b>
<b>60026</b>	<b>EMERALD ASH BORER PROGRAM</b>							
	LOCAL SALES TAX	100,000	100,000	100,000	50,000	50,000	50,000	450,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>450,000</b>
<b>60027</b>	<b>IA WATER FLOODWALL REPAIR AND RETROFIT</b>							
	GO BONDS	215,000	0	0	0	0	0	215,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>215,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>215,000</b>
<b>60028</b>	<b>FLOOD CONCEPT PLANNING: RIVER DRIVE</b>							
	LOCAL SALES TAX	350,000	0	350,000	0	0	0	700,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>350,000</b>	<b>0</b>	<b>350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700,000</b>
<b>61002</b>	<b>DAVENPORT NOW</b>							
	GO BONDS	915,000	900,000	885,000	865,000	800,000	780,000	5,145,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>915,000</b>	<b>900,000</b>	<b>885,000</b>	<b>865,000</b>	<b>800,000</b>	<b>780,000</b>	<b>5,145,000</b>
<b>FP071</b>	<b>IMPROVE BUS SHELTER PROGRAM</b>							
	LOCAL SALES TAX	0	40,000	0	40,000	0	40,000	120,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>40,000</b>	<b>120,000</b>
<b>TOTAL</b>		<b>3,115,000</b>	<b>2,775,000</b>	<b>2,770,000</b>	<b>2,590,000</b>	<b>2,285,000</b>	<b>2,505,000</b>	<b>16,040,000</b>

**INFORMATION TECHNOLOGY**

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>67002</b>	<b>IT CAPITAL IMPROVEMENT PROGRAM</b>							
	EQUIPMENT BONDS	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,500,000</b>
<b>67006</b>	<b>CITY FIBER NETWORK MAINTENANCE PROGRAM</b>							
	EQUIPMENT BONDS	50,000	50,000	50,000	50,000	50,000	50,000	300,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>300,000</b>
<b>67007</b>	<b>CITY FIBER EXPANSION PROGRAM</b>							
	LOCAL SALES TAX	75,000	100,000	0	100,000	100,000	100,000	475,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>75,000</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>475,000</b>
<b>TOTAL</b>		<b>375,000</b>	<b>400,000</b>	<b>300,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>2,275,000</b>
<b>LIBRARY SERVICES</b>								
<b>66014</b>	<b>LIBRARY MATERIALS PROGRAM</b>							
	EQUIPMENT BONDS	415,000	415,000	415,000	415,000	420,000	420,000	2,500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>415,000</b>	<b>415,000</b>	<b>415,000</b>	<b>415,000</b>	<b>420,000</b>	<b>420,000</b>	<b>2,500,000</b>
<b>66015</b>	<b>LIBRARY ELECTRONIC REPLACEMENT PROGRAM</b>							
	EQUIPMENT BONDS	110,000	110,000	110,000	110,000	110,000	110,000	660,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>660,000</b>
<b>FP072</b>	<b>ENHANCE SELF-SERVICE FOR LIBRARY USERS</b>							
	LOCAL SALES TAX	0	0	0	60,000	0	0	60,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>60,000</b>
<b>TOTAL</b>		<b>525,000</b>	<b>525,000</b>	<b>525,000</b>	<b>585,000</b>	<b>530,000</b>	<b>530,000</b>	<b>3,220,000</b>

**PARKS & RECREATION**

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>64070</b>	<b>PARK DEVELOPMENT PROGRAM</b>							
	GO BONDS	350,000	350,000	350,000	350,000	350,000	350,000	2,100,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>2,100,000</b>
<b>64073</b>	<b>GOLF COURSE IMPROVEMENTS PROGRAM</b>							
	GO BONDS	300,000	0	0	225,000	0	0	525,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>225,000</b>	<b>0</b>	<b>0</b>	<b>525,000</b>
<b>64086</b>	<b>CITY CEMETERY IMPROVEMENTS</b>							
	LOCAL SALES TAX	10,000	10,000	10,000	10,000	10,000	10,000	60,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>60,000</b>
<b>64087</b>	<b>PARK ROADS AND PARKING LOTS PROGRAM</b>							
	LOCAL SALES TAX	35,000	35,000	35,000	35,000	35,000	35,000	210,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>210,000</b>
<b>FP073</b>	<b>PARK AMENITY ADA ACCESS PROGRAM</b>							
	GO BONDS	0	150,000	0	150,000	0	150,000	450,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>	<b>450,000</b>
<b>FP074</b>	<b>FEJERVARY LEARNING CENTER PODS</b>							
	GO BONDS	0	400,000	0	0	400,000	400,000	1,200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>1,200,000</b>
<b>FP075</b>	<b>BALLFIELD COMPLEX PARKING</b>							
	GO BONDS	0	0	150,000	0	150,000	0	300,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>300,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP076</b>	<b>SWIMMING POOL IMPROVEMENTS</b>							
	GO BONDS	0	0	250,000	250,000	0	0	500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
<b>FP077</b>	<b>SOCCER COMPLEX IRRIGATION REPLACEMENT</b>							
	GO BONDS	0	0	0	75,000	0	0	75,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
<b>FP078</b>	<b>PARK SHELTER REPAIR PROGRAM</b>							
	GO BONDS	0	0	0	50,000	0	0	50,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
<b>TOTAL</b>		<b>695,000</b>	<b>945,000</b>	<b>795,000</b>	<b>1,145,000</b>	<b>945,000</b>	<b>945,000</b>	<b>5,470,000</b>
<b>PEDESTRIAN TRANSPORTATION</b>								
<b>28025</b>	<b>CREATING CONNECTIONS PROGRAM</b>							
	GO BONDS	200,000	300,000	300,000	300,000	300,000	300,000	1,700,000
	LOCAL SALES TAX	200,000	200,000	100,000	200,000	200,000	200,000	1,100,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>400,000</b>	<b>500,000</b>	<b>400,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>2,800,000</b>
<b>28026</b>	<b>CIVIC ACCESS PROGRAM</b>							
	GO BONDS	250,000	250,000	0	250,000	250,000	250,000	1,250,000
	LOCAL SALES TAX	0	0	0	150,000	150,000	150,000	450,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>250,000</b>	<b>250,000</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>1,700,000</b>
<b>28027</b>	<b>VETERANS MEMORIAL PARKWAY TRAIL EXTENSION</b>							
	GO BONDS	240,000	0	0	0	0	0	240,000
	FEDERAL & STATE GRANTS	535,201	0	0	0	0	0	535,201
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>775,201</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>775,201</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
FP079	WEST LOOP PHASE I							
	GO BONDS	0	0	150,000	0	0	0	150,000
	FEDERAL & STATE GRANTS	0	0	522,770	0	0	0	522,770
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>672,770</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>672,770</b>
FP080	RECREATIONAL PATH RECONSTRUCTION PROGRAM							
	GO BONDS	0	0	0	200,000	0	200,000	400,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>	<b>400,000</b>
FP081	RETAINING WALL REPAIR PROGRAM							
	LOCAL SALES TAX	0	0	0	0	70,000	0	70,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,000</b>	<b>0</b>	<b>70,000</b>
FP082	BIKE PATH SECTIONAL REPAIR PROGRAM							
	GO BONDS	0	0	0	0	50,000	0	50,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>
FP083	HOWELL STREET PEDESTRIAN TUNNEL							
	GO BONDS	0	0	0	0	0	80,000	80,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>80,000</b>
<b>TOTAL</b>		<b>1,425,201</b>	<b>750,000</b>	<b>1,072,770</b>	<b>1,100,000</b>	<b>1,020,000</b>	<b>1,180,000</b>	<b>6,547,971</b>
<b>PUBLIC SAFETY</b>								
62007	PUBLIC AND TRAFFIC SAFETY CAMERA PROGRAM							
	LOCAL SALES TAX	100,000	100,000	100,000	100,000	100,000	100,000	600,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>600,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>63011</b>	<b>RESCUE AND EXTRICATION EQUIPMENT</b>							
	LOCAL SALES TAX	45,000	45,000	45,000	45,000	45,000	45,000	270,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>270,000</b>
<b>FP084</b>	<b>LIFEPAK AND LUCAS REPLACEMENT</b>							
	LOCAL SALES TAX	0	0	425,000	0	0	0	425,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>425,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>425,000</b>
<b>FP085</b>	<b>STORM WARNING SIRENS UPGRADES</b>							
	GO BONDS	0	0	0	47,500	0	0	47,500
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,500</b>	<b>0</b>	<b>0</b>	<b>47,500</b>
<b>TOTAL</b>		<b>145,000</b>	<b>145,000</b>	<b>570,000</b>	<b>192,500</b>	<b>145,000</b>	<b>145,000</b>	<b>1,342,500</b>
<b>RIVERCENTER/ADLER</b>								
<b>69014</b>	<b>RIVERCENTER RENOVATION</b>							
	HOTEL/MOTEL TAX	375,000	0	0	0	0	0	375,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>375,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>375,000</b>
<b>69021</b>	<b>RIVERCENTER WIRELESS UPGRADE</b>							
	LOCAL SALES TAX	150,000	50,000	0	0	0	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>150,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>69027</b>	<b>RIVERCENTER EQUIPMENT UPGRADE PROGRAM</b>							
	HOTEL/MOTEL TAX	25,000	50,000	75,000	50,000	75,000	200,000	475,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>25,000</b>	<b>50,000</b>	<b>75,000</b>	<b>50,000</b>	<b>75,000</b>	<b>200,000</b>	<b>475,000</b>



PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
69028	RIVERCENTER SOUTH COMPLEX ROOF							
	GO BONDS	525,000	0	0	0	0	0	525,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>525,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>525,000</b>
FP086	ADLER THEATRE ROOF REPLACEMENT							
	HOTEL/MOTEL TAX	0	125,000	0	0	0	0	125,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>
FP087	ADLER THEATRE RESTROOM UPGRADE							
	HOTEL/MOTEL TAX	0	200,000	0	0	0	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
FP088	RIVERCENTER F&B EQUIPMENT UPGRADES							
	HOTEL/MOTEL TAX	0	25,000	0	25,000	0	200,000	250,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>200,000</b>	<b>250,000</b>
FP089	ADLER THEATRE PLASTER/PAINT REPAIR							
	HOTEL/MOTEL TAX	0	0	325,000	325,000	325,000	0	975,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>0</b>	<b>975,000</b>
<b>TOTAL</b>		<b>1,075,000</b>	<b>450,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>3,125,000</b>
<b>RIVERFRONT</b>								
68011	MAIN STREET LANDING IMPROVEMENTS							
	GO BONDS	100,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,100,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>100,000</b>	<b>2,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>6,100,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>68012</b>	<b>CB&amp;Q PARKING LOT REHABILITATION</b>							
	GO BONDS	200,000	0	0	0	0	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>68013</b>	<b>RIVER HERITAGE PARK RIVERWALK EXTENSION</b>							
	GO BONDS	1,000,000	0	0	0	0	0	1,000,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
<b>68014</b>	<b>CHANNEL CAT BOAT DOCK REPLACEMENT</b>							
	GO BONDS	300,000	0	0	0	0	0	300,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>
<b>FP090</b>	<b>VETERANS MEMORIAL PARK, PHASE II (B)</b>							
	GO BONDS	0	500,000	0	0	0	0	500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
<b>FP091</b>	<b>ONEIDA LANDING SIGNAGE</b>							
	LOCAL SALES TAX	0	0	0	40,000	0	0	40,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>40,000</b>
<b>FP092</b>	<b>RIVER HERITAGE PARK PHASE III</b>							
	GO BONDS	0	0	0	0	1,500,000	0	1,500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>1,500,000</b>
<b>TOTAL</b>		<b>1,600,000</b>	<b>2,500,000</b>	<b>1,000,000</b>	<b>1,040,000</b>	<b>2,500,000</b>	<b>1,000,000</b>	<b>9,640,000</b>

**SANITARY SEWERS**

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>30007</b>	<b>LIFT STATION REHABILITATION (SANITARY)</b>							
	BONDS ABATED BY SEWER FUND	50,000	50,000	50,000	50,000	50,000	50,000	300,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>300,000</b>
<b>30038</b>	<b>1930'S SANITARY SEWER RIVERFRONT INTERCEPTOR</b>							
	BONDS ABATED BY SEWER FUND	4,200,000	300,000	0	0	0	0	4,500,000
	BONDS ABATED BY WPCP	365,000	0	0	0	0	0	365,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>4,565,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,865,000</b>
<b>30050</b>	<b>SANITARY SEWER LINING PROGRAM</b>							
	BONDS ABATED BY SEWER FUND	1,000,000	1,000,000	0	1,500,000	1,000,000	1,500,000	6,000,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>1,500,000</b>	<b>1,000,000</b>	<b>1,500,000</b>	<b>6,000,000</b>
<b>30052</b>	<b>SEWER LATERAL REPAIR PROGRAM</b>							
	BONDS ABATED BY SEWER FUND	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>6,000,000</b>
<b>30053</b>	<b>CONTRACT SEWER REPAIR PROGRAM (SANITARY)</b>							
	BONDS ABATED BY SEWER FUND	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	7,500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>7,500,000</b>
<b>FP092</b>	<b>TREMONT SANITARY INTERCEPTOR REPLACEMENT</b>							
	BONDS ABATED BY SEWER FUND	0	1,000,000	2,150,000	0	0	0	3,150,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>1,000,000</b>	<b>2,150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,150,000</b>
<b>FP093</b>	<b>SILVER CREEK PARALLEL TRUNK SEWER</b>							
	BONDS ABATED BY SEWER FUND	0	2,154,790	0	0	0	0	2,154,790
	FEDERAL & STATE GRANTS	0	7,939,160	0	0	0	0	7,939,160
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>10,093,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,093,950</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP094</b>	<b>INFLOW AND INFILTRATION REMOVAL PROGRAM</b>							
	BONDS ABATED BY SEWER FUND	0	0	500,000	500,000	500,000	500,000	2,000,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>2,000,000</b>
<b>FP095</b>	<b>MANHOLE REHABILITATION PROGRAM</b>							
	BONDS ABATED BY SEWER FUND	0	0	1,000,000	355,000	500,000	1,000,000	2,855,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>355,000</b>	<b>500,000</b>	<b>1,000,000</b>	<b>2,855,000</b>
<b>FP096</b>	<b>DUCK CREEK NORTH EXTENSION PHASE I</b>							
	BONDS ABATED BY SEWER FUND	0	0	200,000	80,000	2,700,000	0	2,980,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>80,000</b>	<b>2,700,000</b>	<b>0</b>	<b>2,980,000</b>
<b>FP097</b>	<b>FILLMORE ST. SEWER SEPARATION</b>							
	BONDS ABATED BY SEWER FUND	0	0	145,000	1,450,000	0	0	1,595,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>145,000</b>	<b>1,450,000</b>	<b>0</b>	<b>0</b>	<b>1,595,000</b>
<b>FP098</b>	<b>1970'S INTERCEPTOR IMPROVEMENTS</b>							
	BONDS ABATED BY WPCP	0	0	2,500,000	2,500,000	0	0	5,000,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
<b>FP099</b>	<b>GOOSE CREEK &amp; CATERPILLAR CREEK BASIN IMPROV.</b>							
	BONDS ABATED BY SEWER FUND	0	0	0	500,000	0	0	500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
<b>FP100</b>	<b>IOWA STREET SANITARY SEWER REPLACEMENT</b>							
	BONDS ABATED BY SEWER FUND	0	0	0	300,000	1,250,000	0	1,550,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>1,250,000</b>	<b>0</b>	<b>1,550,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP101</b>	<b>ROBIN CREEK &amp; NORTH PARK BASIN IMPROVEMENTS</b>							
	BONDS ABATED BY SEWER FUND	0	0	0	0	500,000	0	500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>
<b>FP102</b>	<b>SEWER CLEANING &amp; TELEVISIONING PROGRAM</b>							
	BONDS ABATED BY SEWER FUND	0	0	0	0	0	200,000	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>200,000</b>
<b>TOTAL</b>		<b>7,865,000</b>	<b>14,693,950</b>	<b>8,795,000</b>	<b>9,485,000</b>	<b>8,750,000</b>	<b>5,500,000</b>	<b>55,088,950</b>
<b>STORMWATER</b>								
<b>33001</b>	<b>CONTRACT SEWER REPAIR PROGRAM (STORM)</b>							
	GO BONDS	300,000	250,000	250,000	300,000	300,000	300,000	1,700,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>300,000</b>	<b>250,000</b>	<b>250,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>1,700,000</b>
<b>33025</b>	<b>LIFTSTATION REHABILITATION (STORM)</b>							
	GO BONDS	25,000	0	0	25,000	25,000	25,000	100,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>100,000</b>
<b>33034</b>	<b>INTAKE REPAIR PROGRAM</b>							
	CLEAN WATER FUND	85,000	50,000	85,000	100,000	150,000	150,000	620,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>85,000</b>	<b>50,000</b>	<b>85,000</b>	<b>100,000</b>	<b>150,000</b>	<b>150,000</b>	<b>620,000</b>
<b>33037</b>	<b>HIGHWAY 61 BRIDGE OVER HIGHWAY 22</b>							
	GO BONDS	30,000	0	0	0	0	0	30,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>33038</b>	<b>BLACKHAWK CREEK STABILIZATION</b>							
	CLEAN WATER FUND	400,000	0	0	0	0	0	400,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400,000</b>
<b>33045</b>	<b>PUBLIC/PRIVATE COST-SHARE STORMWATER BMPS</b>							
	CLEAN WATER FUND	20,000	20,000	40,000	100,000	40,000	40,000	260,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>20,000</b>	<b>20,000</b>	<b>40,000</b>	<b>100,000</b>	<b>40,000</b>	<b>40,000</b>	<b>260,000</b>
<b>33046</b>	<b>W. 51ST STREET CULVERT REPLACEMENT</b>							
	CLEAN WATER FUND	100,000	0	0	0	0	0	100,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
<b>33047</b>	<b>HYDRAULIC STUDY - MARQUETTE/HICKORY GROVE</b>							
	CLEAN WATER FUND	55,000	0	0	0	0	0	55,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>55,000</b>
<b>FP103</b>	<b>PERMEABLE ALLEY ASSESSMENT PARTNERSHIP</b>							
	CLEAN WATER FUND	0	50,000	50,000	50,000	50,000	50,000	250,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>250,000</b>
<b>FP104</b>	<b>SUMP PUMP ABATEMENT PROGRAM</b>							
	CLEAN WATER FUND	0	50,000	0	0	100,000	100,000	250,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>250,000</b>
<b>FP105</b>	<b>NEW STORM SEWER: 1800 BLOCK OF PINEACRE</b>							
	CLEAN WATER FUND	0	200,000	0	0	0	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP106</b>	<b>WATERSHED &amp; NATURAL RESOURCE ASSESSMENT</b>							
	CLEAN WATER FUND	0	150,000	0	0	0	0	150,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
<b>FP107</b>	<b>RED HAWK DITCH TO BIOSWALE CONVERSION</b>							
	CLEAN WATER FUND	0	0	25,000	0	0	0	25,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>
<b>FP108</b>	<b>FLOOD MITIGATION: DUCK CREEK GOLF COURSE</b>							
	CLEAN WATER FUND	0	0	100,000	0	0	0	100,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
<b>FP109</b>	<b>STORM SEWER EXTENSION: DUGGLEBY STREET</b>							
	CLEAN WATER FUND	0	0	50,000	0	0	0	50,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
<b>FP110</b>	<b>TREE DEBRIS CLEARING ON STREAMS</b>							
	CLEAN WATER FUND	0	0	100,000	100,000	0	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>FP111</b>	<b>MANHOLE/INTAKE BOXOUT REPAIR (STORM)</b>							
	GO BONDS	0	0	0	100,000	100,000	0	200,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>200,000</b>
<b>FP112</b>	<b>66TH STREET STORM SEWER EXTENSION</b>							
	CLEAN WATER FUND	0	0	0	100,000	0	0	100,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>100,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP113</b>	<b>STREAM STABILIZATION PROGRAM</b>							
	CLEAN WATER FUND	0	0	0	0	110,000	110,000	220,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110,000</b>	<b>110,000</b>	<b>220,000</b>
<b>TOTAL</b>		<b>1,015,000</b>	<b>770,000</b>	<b>700,000</b>	<b>875,000</b>	<b>875,000</b>	<b>775,000</b>	<b>5,010,000</b>
<b>STREETS</b>								
<b>35031</b>	<b>53RD STREET RECONSTRUCTION</b>							
	GO BONDS	1,000,000	1,400,000	0	0	0	0	2,400,000
	FEDERAL & STATE GRANTS	0	3,851,078	0	0	0	0	3,851,078
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>1,000,000</b>	<b>5,251,078</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,251,078</b>
<b>35038</b>	<b>ALLEY REPAIR PROGRAM</b>							
	GO BONDS	250,000	250,000	0	250,000	250,000	250,000	1,250,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>250,000</b>	<b>250,000</b>	<b>0</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,250,000</b>
<b>35041</b>	<b>CONTRACT MILLING PROGRAM</b>							
	GO BONDS	200,000	200,000	200,000	250,000	250,000	250,000	1,350,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,350,000</b>
<b>35046</b>	<b>HIGH VOLUME STREET REPAIR PROGRAM</b>							
	ROAD USE TAX	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	9,600,000
	GO BONDS	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	24,000,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>5,600,000</b>	<b>5,600,000</b>	<b>5,600,000</b>	<b>5,600,000</b>	<b>5,600,000</b>	<b>5,600,000</b>	<b>33,600,000</b>
<b>35047</b>	<b>NEIGHBORHOOD STREET REPAIR PROGRAM</b>							
	LOCAL SALES TAX	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	8,700,000
	GO BONDS	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	12,000,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>3,450,000</b>	<b>3,450,000</b>	<b>3,450,000</b>	<b>3,450,000</b>	<b>3,450,000</b>	<b>3,450,000</b>	<b>20,700,000</b>



PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>35049</b>	<b>DOWNTOWN STREETSAPING PROGRAM</b>							
	LOCAL SALES TAX	180,000	180,000	180,000	180,000	180,000	180,000	1,080,000
	PRIVATE CONTRIBUTION	90,000	90,000	90,000	90,000	90,000	90,000	540,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>	<b>1,620,000</b>
<b>35050</b>	<b>STURDEVANT STREET/STORM SEWER RECON.</b>							
	GO BONDS	500,000	0	0	0	0	0	500,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
<b>FP114</b>	<b>3RD &amp; 4TH STREET REHABILITATION</b>							
	GO BONDS	0	0	1,814,847	0	0	0	1,814,847
	FEDERAL & STATE GRANTS	0	0	7,259,388	0	0	0	7,259,388
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>9,074,235</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,074,235</b>
<b>FP115</b>	<b>CHRISTIE STREET IMPROVEMENTS</b>							
	GO BONDS	0	0	0	0	0	300,000	300,000
	PRIVATE CONTRIBUTION	0	0	0	0	0	50,000	50,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>350,000</b>	<b>350,000</b>
<b>TOTAL</b>		<b>11,270,000</b>	<b>15,021,078</b>	<b>18,594,235</b>	<b>9,820,000</b>	<b>9,820,000</b>	<b>10,170,000</b>	<b>74,695,313</b>

**TRAFFIC ENGINEERING**

<b>38012</b>	<b>6TH &amp; VINE TRAFFIC CIRCLE</b>							
	GO BONDS	75,000	0	0	0	0	0	75,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
<b>FP116</b>	<b>STREET SIGNAGE REPLACEMENT PROGRAM</b>							
	LOCAL SALES TAX	0	50,000	50,000	50,000	50,000	50,000	250,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>250,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP117</b>	<b>SIGNAL BATTERY BACKUP</b>							
	FEDERAL & STATE GRANTS	0	98,800	0	0	0	0	98,800
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>98,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>98,800</b>
<b>FP118</b>	<b>TRAFFIC SIGNAL CONTROLLER UPGRADE PROGRAM</b>							
	LOCAL SALES TAX	0	0	40,000	0	0	30,000	70,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>70,000</b>
<b>FP119</b>	<b>3RD &amp; 4TH STREET TWO-WAY CONVERSION</b>							
	GO BONDS	0	0	1,700,000	0	0	0	1,700,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>1,700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,700,000</b>
<b>FP120</b>	<b>LOCUST ST AT CLARK ST SIGNAL UPGRADE</b>							
	LOCAL SALES TAX	0	0	0	100,000	0	0	100,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
<b>FP121</b>	<b>EASTERN AT VETERANS MEM PKWY ROUNDABOUT</b>							
	GO BONDS	0	0	0	200,000	0	0	200,000
	FEDERAL & STATE GRANTS	0	0	0	800,000	0	0	800,000
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
<b>FP123</b>	<b>COUNTDOWN PEDESTRIAN SIGNAL REPLACEMENT</b>							
	LOCAL SALES TAX	0	0	0	0	25,000	0	25,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>
<b>FP124</b>	<b>HARRISON ST AT 12TH ST SIGNAL UPGRADE</b>							
	LOCAL SALES TAX	0	0	0	0	90,000	0	90,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90,000</b>	<b>0</b>	<b>90,000</b>

PROJECT CATEGORY	PROJECT NAME	2021	2022	2023	2024	2025	2026	TOTAL
<b>FP125</b>	<b>LOCUST AT GRAND SIGNAL UPGRADE</b>							
	LOCAL SALES TAX	0	0	0	0	0	120,000	120,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,000</b>	<b>120,000</b>
<b>FP126</b>	<b>4TH AT FILLMORE SIGNAL UPGRADE</b>							
	LOCAL SALES TAX	0	0	0	0	0	115,000	115,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115,000</b>	<b>115,000</b>
<b>TOTAL</b>		<b>75,000</b>	<b>148,800</b>	<b>1,790,000</b>	<b>1,150,000</b>	<b>165,000</b>	<b>315,000</b>	<b>3,643,800</b>
<b>WPCP</b>								
<b>39005</b>	<b>DISINFECTION OF TREATMENT PLANT EFFLUENT</b>							
	BONDS ABATED BY WPCP	7,000,000	0	0	0	0	0	7,000,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>7,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000,000</b>
<b>39009</b>	<b>CLARIFIER DRIVE REPAIR &amp; REPLACEMENT PROGRAM</b>							
	WPCP	370,000	500,000	400,000	0	0	0	1,270,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>370,000</b>	<b>500,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,270,000</b>
<b>39010</b>	<b>NUTRIENT REDUCTION STUDY &amp; IMPROVEMENTS</b>							
	WPCP	70,000	0	0	0	0	0	70,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,000</b>
<b>39011</b>	<b>SECURITY ENHANCEMENTS AT THE WPCP</b>							
	WPCP	110,000	0	0	0	0	0	110,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>110,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110,000</b>

<b>PROJECT CATEGORY</b>	<b>PROJECT NAME</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>TOTAL</b>
<b>FP127</b>	<b>DIGESTER CLEANING &amp; REPAIR PROGRAM</b>							
	WPCP	0	280,000	400,000	0	400,000	400,000	1,480,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>280,000</b>	<b>400,000</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>1,480,000</b>
<b>FP128</b>	<b>WEST LOCUST SEWER LAGOON</b>							
	BONDS ABATED BY SEWER FUND	0	340,000	700,000	0	0	0	1,040,000
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>PROJECT TOTAL</b>	<b>0</b>	<b>340,000</b>	<b>700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,040,000</b>
<b>TOTAL</b>		<b>7,550,000</b>	<b>1,120,000</b>	<b>1,500,000</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>10,970,000</b>
<b>GRAND TOTAL</b>		<b>46,527,921</b>	<b>49,204,128</b>	<b>44,386,505</b>	<b>37,003,500</b>	<b>36,296,200</b>	<b>37,855,300</b>	<b>251,273,554</b>

FUNDING/PROGRAM/PROJECT			FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
<b>BONDS ABATED BY SEWER FUND</b>								
SANITARY SEWERS	30007	LIFT STATION REHABILITATION (SANITARY)	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
SANITARY SEWERS	30038	1930'S SANITARY SEWER RIVERFRONT INTERCEPTOR	\$ 4,200,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -
SANITARY SEWERS	30050	SANITARY SEWER LINING PROGRAM	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 1,500,000	\$ 1,000,000	\$ 1,500,000
SANITARY SEWERS	30052	SEWER LATERAL REPAIR PROGRAM	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
SANITARY SEWERS	30053	CONTRACT SEWER REPAIR PROGRAM (SANITARY)	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000
SANITARY SEWERS	FP092	TREMONT SANITARY INTERCEPTOR REPLACEMENT	\$ -	\$ 1,000,000	\$ 2,150,000	\$ -	\$ -	\$ -
SANITARY SEWERS	FP093	SILVER CREEK PARALLEL TRUNK SEWER	\$ -	\$ 2,154,790	\$ -	\$ -	\$ -	\$ -
SANITARY SEWERS	FP094	INFLOW AND INFILTRATION REMOVAL PROGRAM	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
SANITARY SEWERS	FP095	MANHOLE REHABILITATION PROGRAM	\$ -	\$ -	\$ 1,000,000	\$ 355,000	\$ 500,000	\$ 1,000,000
SANITARY SEWERS	FP096	DUCK CREEK NORTH EXTENSION PHASE I	\$ -	\$ -	\$ 200,000	\$ 80,000	\$ 2,700,000	\$ -
SANITARY SEWERS	FP097	FILLMORE ST. SEWER SEPARATION	\$ -	\$ -	\$ 145,000	\$ 1,450,000	\$ -	\$ -
SANITARY SEWERS	FP099	GOOSE CREEK & CATERPILLAR CREEK BASIN IMPROV.	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -
SANITARY SEWERS	FP100	IOWA STREET SANITARY SEWER REPLACEMENT	\$ -	\$ -	\$ -	\$ 300,000	\$ 1,250,000	\$ -
SANITARY SEWERS	FP101	ROBIN CREEK & NORTH PARK BASIN IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
SANITARY SEWERS	FP102	SEWER CLEANING & TELEVISION PROGRAM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
WPCP	FP128	WEST LOCUST SEWER LAGOON	\$ -	\$ 340,000	\$ 700,000	\$ -	\$ -	\$ -
<b>TOTAL BONDS ABATED BY SEWER FUND</b>			<b>\$ 7,500,000</b>	<b>\$ 7,094,790</b>	<b>\$ 6,995,000</b>	<b>\$ 6,985,000</b>	<b>\$ 8,750,000</b>	<b>\$ 5,500,000</b>
<b>BONDS ABATED BY SOLID WASTE FUND</b>								
FLEET	10503	SOLID WASTE EQUIPMENT REPLACEMENT PROGRAM	\$ 930,000	\$ 930,000	\$ 738,000	\$ 785,000	\$ 920,000	\$ 890,000
<b>TOTAL BONDS ABATED BY SOLID WASTE FUND</b>			<b>\$ 930,000</b>	<b>\$ 930,000</b>	<b>\$ 738,000</b>	<b>\$ 785,000</b>	<b>\$ 920,000</b>	<b>\$ 890,000</b>
<b>BONDS ABATED BY WPCP</b>								
SANITARY SEWERS	30038	1930'S SANITARY SEWER RIVERFRONT INTERCEPTOR	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ -
SANITARY SEWERS	FP098	1970'S INTERCEPTOR IMPROVEMENTS	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000	\$ -	\$ -
WPCP	39005	DISINFECTION OF TREATMENT PLANT EFFLUENT	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL BONDS ABATED BY WPCP</b>			<b>\$ 7,365,000</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>CLEAN WATER FUND</b>								
FLEET	24026	UTILITY TRACTOR & ATTACHMENTS	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -
FLEET	FP067	BRUSH CUTTER SKID STEER UNIT	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -
STORMWATER	33034	INTAKE REPAIR PROGRAM	\$ 85,000	\$ 50,000	\$ 85,000	\$ 100,000	\$ 150,000	\$ 150,000
STORMWATER	33038	BLACKHAWK CREEK STABILIZATION	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -
STORMWATER	33045	PUBLIC/PRIVATE COST-SHARE STORMWATER BMPS	\$ 20,000	\$ 20,000	\$ 40,000	\$ 100,000	\$ 40,000	\$ 40,000
STORMWATER	33046	W. 51ST STREET CULVERT REPLACEMENT	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
STORMWATER	33047	HYDRAULIC STUDY - MARQUETTE/HICKORY GROVE	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -
STORMWATER	FP103	PERMEABLE ALLEY ASSESSMENT PARTNERSHIP	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
STORMWATER	FP104	SUMP PUMP ABATEMENT PROGRAM	\$ -	\$ 50,000	\$ -	\$ -	\$ 100,000	\$ 100,000
STORMWATER	FP105	NEW STORM SEWER: 1800 BLOCK OF PINEACRE	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
STORMWATER	FP106	WATERSHED & NATURAL RESOURCE ASSESSMENT	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -
STORMWATER	FP107	RED HAWK DITCH TO BIOSWALE CONVERSION	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -
STORMWATER	FP108	FLOOD MITIGATION: DUCK CREEK GOLF COURSE	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
STORMWATER	FP109	STORM SEWER EXTENSION: DUGGLEBY STREET	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -
STORMWATER	FP110	TREE DEBRIS CLEARING ON STREAMS	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -
STORMWATER	FP112	66TH STREET STORM SEWER EXTENSION	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -
STORMWATER	FP113	STREAM STABILIZATION PROGRAM	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ 110,000
<b>TOTAL CLEAN WATER FUND</b>			<b>\$ 750,000</b>	<b>\$ 680,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>

FUNDING/PROGRAM/PROJECT			FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
<b>EQUIPMENT BONDS</b>								
FACILITIES MAINTENANCE	FP054	LIBRARY MEETING ROOM UPGRADES	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -
FLEET	24023	DUMP TRUCK REPLACEMENT PROGRAM	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000
FLEET	24024	GROUND MAINTENANCE REPLACEMENT PROGRAM	\$ 125,000	\$ 100,000	\$ 160,000	\$ 130,000	\$ 115,000	\$ 110,000
FLEET	24025	MOBILE PRECINCT UNIT	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -
FLEET	FP063	WHEEL LOADER REPLACEMENT PROGRAM	\$ -	\$ 170,000	\$ 195,000	\$ 195,000	\$ 225,000	\$ 230,000
FLEET	FP066	POTHOLE REPAIR EQUIPMENT REPLACEMENT	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
INFORMATION TECHNOLOGY	67002	IT CAPITAL IMPROVEMENT PROGRAM	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
INFORMATION TECHNOLOGY	67006	CITY FIBER NETWORK MAINTENANCE PROGRAM	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
LIBRARY SERVICES	66014	LIBRARY MATERIALS PROGRAM	\$ 415,000	\$ 415,000	\$ 415,000	\$ 415,000	\$ 420,000	\$ 420,000
LIBRARY SERVICES	66015	LIBRARY ELECTRONIC REPLACEMENT PROGRAM	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000
<b>TOTAL EQUIPMENT BONDS</b>			<b>\$ 1,575,000</b>	<b>\$ 1,620,000</b>	<b>\$ 1,505,000</b>	<b>\$ 1,475,000</b>	<b>\$ 1,540,000</b>	<b>\$ 1,495,000</b>
<b>FEDERAL &amp; STATE GRANTS</b>								
AIRPORT	20013	TAXIWAY A REHABILITATION	\$ 2,561,220	\$ -	\$ -	\$ -	\$ -	\$ -
AIRPORT	FP001	TAXIWAY C REHABILITATION	\$ -	\$ 2,008,800	\$ -	\$ -	\$ -	\$ -
AIRPORT	FP003	SOUTH AIRCRAFT APRON REHABILITATION	\$ -	\$ -	\$ -	\$ -	\$ 1,121,580	\$ -
AIRPORT	FP004	NORTH AIRCRAFT APRON REHABILITATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,138,320
AIRPORT	FP005	WILDLIFE HAZARD ASSESSMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,500
BRIDGES	FP009	WEST 46TH STREET BRIDGE REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ 240,000	\$ -
BRIDGES	FP011	UTAH AVE BRIDGE OVER DUCK CREEK REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
BRIDGES	FP012	EASTERN AVE BRIDGE OVER DUCK CREEK	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 1,600,000
FLEET	FP064	BUS FLEET CAPITAL MANAGEMENT PROGRAM	\$ -	\$ 369,750	\$ -	\$ 1,513,000	\$ -	\$ 2,295,000
FLEET	FP070	HAZARDOUS MATERIAL RESPONSE VEHICLE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
GENERAL GOVERNMENT	60023	URBAN REVITALIZATION PROGRAM	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
PEDESTRIAN TRANSPORTATION	28027	VETERANS MEMORIAL PARKWAY TRAIL EXTENSION	\$ 535,201	\$ -	\$ -	\$ -	\$ -	\$ -
PEDESTRIAN TRANSPORTATION	FP079	WEST LOOP PHASE I	\$ -	\$ -	\$ 522,770	\$ -	\$ -	\$ -
SANITARY SEWERS	FP093	SILVER CREEK PARALLEL TRUNK SEWER	\$ -	\$ 7,939,160	\$ -	\$ -	\$ -	\$ -
STREETS	35031	53RD STREET RECONSTRUCTION	\$ -	\$ 3,851,078	\$ -	\$ -	\$ -	\$ -
STREETS	FP114	3RD & 4TH STREET REHABILITATION	\$ -	\$ -	\$ 7,259,388	\$ -	\$ -	\$ -
TRAFFIC ENGINEERING	FP117	SIGNAL BATTERY BACKUP	\$ -	\$ 98,800	\$ -	\$ -	\$ -	\$ -
TRAFFIC ENGINEERING	FP121	EASTERN AT VETERANS MEM PKWY ROUNDABOUT	\$ -	\$ -	\$ -	\$ 800,000	\$ -	\$ -
<b>TOTAL FEDERAL &amp; STATE GRANTS</b>			<b>\$ 3,396,421</b>	<b>\$ 14,567,588</b>	<b>\$ 8,082,158</b>	<b>\$ 2,613,000</b>	<b>\$ 1,821,580</b>	<b>\$ 6,420,820</b>
<b>GO BONDS</b>								
AIRPORT	20013	TAXIWAY A REHABILITATION	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
AIRPORT	FP001	TAXIWAY C REHABILITATION	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ -
AIRPORT	FP002	PAVEMENT MAINTENANCE PROGRAM	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ 75,000
AIRPORT	FP003	SOUTH AIRCRAFT APRON REHABILITATION	\$ -	\$ -	\$ -	\$ -	\$ 124,620	\$ -
AIRPORT	FP004	NORTH AIRCRAFT APRON REHABILITATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 126,480
BRIDGES	21005	BRIDGE REPAIR FOR TRAIL AND PEDESTRIAN WAYS	\$ 120,000	\$ -	\$ -	\$ 50,000	\$ 100,000	\$ 50,000
BRIDGES	21009	BRIDGE MAINTENANCE PROGRAM	\$ 400,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -
BRIDGES	FP006	EASTERN AVE BRIDGE AT GOOSE CRK (N)	\$ -	\$ 40,000	\$ 400,000	\$ -	\$ -	\$ -
BRIDGES	FP007	EASTERN AVE BRIDGE AT GOOSE CRK (S)	\$ -	\$ 40,000	\$ 400,000	\$ -	\$ -	\$ -
BRIDGES	FP008	EAST 13TH STREET BRIDGE	\$ -	\$ -	\$ -	\$ 550,000	\$ -	\$ -
BRIDGES	FP009	WEST 46TH STREET BRIDGE REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ -
BRIDGES	FP010	WISCONSIN AVE BRIDGE OVER DUCK CREEK	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
BRIDGES	FP011	UTAH AVE BRIDGE OVER DUCK CREEK REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
BRIDGES	FP012	EASTERN AVE BRIDGE OVER DUCK CREEK	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 400,000
FACILITIES MAINTENANCE	23033	PUBLIC WORKS ROOF REPLACEMENT	\$ 900,000	\$ -	\$ 450,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	23048	FIRE TRAINING CENTER RELOCATION	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	23049	CAPITAL IMPROVEMENTS AT MWP	\$ 375,000	\$ 375,000	\$ 375,000	\$ 425,000	\$ 425,000	\$ 425,000

FUNDING/PROGRAM/PROJECT			FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
FACILITIES MAINTENANCE	23050	GTC CONCRETE REPLACEMENT	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	23051	FIRE STATION ALERTING SYSTEM UPGRADE	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	23053	SECURITY ENHANCEMENTS AT CITY HALL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	23054	HERITAGE HIGHRISE FIRE PUMP & CONTROLS	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	23055	MWP HVAC SYSTEM REPLACEMENT	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	23058	SKYBRIDGE REPAIRS AND PAINTING	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ 300,000	\$ -
FACILITIES MAINTENANCE	62002	POLICE STATION PUMP REPLACEMENTS	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000
FACILITIES MAINTENANCE	FP016	RIVER'S EDGE BUILDING REPAIR PROGRAM	\$ -	\$ 300,000	\$ -	\$ 450,000	\$ 100,000	\$ -
FACILITIES MAINTENANCE	FP018	HERITAGE HIGHRISE PTAC REPLACEMENT	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -
FACILITIES MAINTENANCE	FP021	FREIGHT HOUSE ROOF REPLACEMENT	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP023	FIRE STATION 4 ROOF REPLACEMENT	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP024	CITY HALL EXTERIOR REPAIRS	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP027	UNION STATION HVAC REPLACEMENT	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP028	POLICE STATION ELECTRONIC LOCK REPLACEMENT	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP031	CITY HALL AIR HANDLER REPLACEMENT	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP034	JUNIOR THEATRE RENOVATIONS	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP037	POLICE STATION SECURITY ENHANCEMENTS	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP038	GTC RESTROOM UPGRADE	\$ -	\$ -	\$ -	\$ 55,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP039	POLICE STATION INTERIOR PAINTING & FLOORING	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP042	CITY HALL 2ND FLOOR RENOVATIONS	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP043	PUBLIC HOUSING HVAC REPLACEMENT	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP044	PUBLIC WORKS WINDOW REPLACEMENT & CAULKING	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP046	CITY HALL COUNCIL CHAMBERS UPGRADE	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP047	MWP GENERATOR REPLACEMENT	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP048	FIRE BOATHOUSE PROTECTION	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ -
FACILITIES MAINTENANCE	FP049	CITY HALL ROOF REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -
FACILITIES MAINTENANCE	FP051	PUBLIC WORKS BACK LOT RESURFACING	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
FACILITIES MAINTENANCE	FP053	FIRE STATION 3 RELOCATION	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
FACILITIES MAINTENANCE	FP057	REPLACEMENT OF FAIRMOUNT BRANCH ROOF	\$ -	\$ -	\$ -	\$ -	\$ 19,000	\$ 232,000
FACILITIES MAINTENANCE	FP058	MWP FLOODWALL EXTENSION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
FACILITIES MAINTENANCE	FP059	FAIRMOUNT LIBRARY BOILER REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
FACILITIES MAINTENANCE	FP060	FLORIAN KEEN PARKING LOT OVERLAY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
FACILITIES MAINTENANCE	FP061	LAND PURCHASE FOR SALT STORAGE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
FACILITIES MAINTENANCE	FP062	PUBLIC WORKS PARKING LOT IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000
FLEET	24021	FIRE APPARATUS AND EQUIPMENT REPLACEMENT	\$ 550,000	\$ 1,100,000	\$ 895,000	\$ 895,000	\$ 600,000	\$ 1,200,000
FLEET	FP064	BUS FLEET CAPITAL MANAGEMENT PROGRAM	\$ -	\$ 65,250	\$ -	\$ 287,000	\$ -	\$ 405,000
GENERAL GOVERNMENT	60023	URBAN REVITALIZATION PROGRAM	\$ 740,000	\$ 740,000	\$ 740,000	\$ 740,000	\$ 740,000	\$ 740,000
GENERAL GOVERNMENT	60027	IA WATER FLOODWALL REPAIR AND RETROFIT	\$ 215,000	\$ -	\$ -	\$ -	\$ -	\$ -
GENERAL GOVERNMENT	61002	DAVENPORT NOW	\$ 915,000	\$ 900,000	\$ 885,000	\$ 865,000	\$ 800,000	\$ 780,000
PARKS & RECREATION	64070	PARK DEVELOPMENT PROGRAM	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
PARKS & RECREATION	64073	GOLF COURSE IMPROVEMENTS PROGRAM	\$ 300,000	\$ -	\$ -	\$ 225,000	\$ -	\$ -
PARKS & RECREATION	FP073	PARK AMENITY ADA ACCESS PROGRAM	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000
PARKS & RECREATION	FP074	FEJERVARY LEARNING CENTER PODS	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ 400,000
PARKS & RECREATION	FP075	BALLFIELD COMPLEX PARKING	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -
PARKS & RECREATION	FP076	SWIMMING POOL IMPROVEMENTS	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -
PARKS & RECREATION	FP077	SOCCER COMPLEX IRRIGATION REPLACEMENT	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -
PARKS & RECREATION	FP078	PARK SHELTER REPAIR PROGRAM	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
PEDESTRIAN TRANSPORTATION	28025	CREATING CONNECTIONS PROGRAM	\$ 200,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
PEDESTRIAN TRANSPORTATION	28026	CIVIC ACCESS PROGRAM	\$ 250,000	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	\$ 250,000
PEDESTRIAN TRANSPORTATION	28027	VETERANS MEMORIAL PARKWAY TRAIL EXTENSION	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ -
PEDESTRIAN TRANSPORTATION	FP079	WEST LOOP PHASE I	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -
PEDESTRIAN TRANSPORTATION	FP080	RECREATIONAL PATH RECONSTRUCTION PROGRAM	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000

FUNDING/PROGRAM/PROJECT			FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
PEDESTRIAN TRANSPORTATION	FP082	BIKE PATH SECTIONAL REPAIR PROGRAM	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
PEDESTRIAN TRANSPORTATION	FP083	HOWELL STREET PEDESTRIAN TUNNEL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
PUBLIC SAFETY	FP085	STORM WARNING SIRENS UPGRADES	\$ -	\$ -	\$ -	\$ 47,500	\$ -	\$ -
RIVERCENTER/ADLER	69028	RIVERCENTER SOUTH COMPLEX ROOF	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ -
RIVERFRONT	68011	MAIN STREET LANDING IMPROVEMENTS	\$ 100,000	\$ 2,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
RIVERFRONT	68012	CB&Q PARKING LOT REHABILITATION	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
RIVERFRONT	68013	RIVER HERITAGE PARK RIVERWALK EXTENSION	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
RIVERFRONT	68014	CHANNEL CAT BOAT DOCK REPLACEMENT	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -
RIVERFRONT	FP090	VETERANS MEMORIAL PARK, PHASE II (B)	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -
RIVERFRONT	FP092	RIVER HERITAGE PARK PHASE III	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
STORMWATER	33001	CONTRACT SEWER REPAIR PROGRAM (STORM)	\$ 300,000	\$ 250,000	\$ 250,000	\$ 300,000	\$ 300,000	\$ 300,000
STORMWATER	33025	LIFTSTATION REHABILITATION (STORM)	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000
STORMWATER	33037	HIGHWAY 61 BRIDGE OVER HIGHWAY 22	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -
STORMWATER	FP111	MANHOLE/INTAKE BOXOUT REPAIR (STORM)	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -
STREETS	35031	53RD STREET RECONSTRUCTION	\$ 1,000,000	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -
STREETS	35038	ALLEY REPAIR PROGRAM	\$ 250,000	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	\$ 250,000
STREETS	35041	CONTRACT MILLING PROGRAM	\$ 200,000	\$ 200,000	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000
STREETS	35046	HIGH VOLUME STREET REPAIR PROGRAM	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
STREETS	35047	NEIGHBORHOOD STREET REPAIR PROGRAM	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
STREETS	35050	STURDEVANT STREET/STORM SEWER RECON.	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -
STREETS	FP114	3RD & 4TH STREET REHABILITATION	\$ -	\$ -	\$ 1,814,847	\$ -	\$ -	\$ -
STREETS	FP115	CHRISTIE STREET IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
TRAFFIC ENGINEERING	38012	6TH & VINE TRAFFIC CIRCLE	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -
TRAFFIC ENGINEERING	FP119	3RD & 4TH STREET TWO-WAY CONVERSION	\$ -	\$ -	\$ 1,700,000	\$ -	\$ -	\$ -
TRAFFIC ENGINEERING	FP121	EASTERN AT VETERANS MEM PKWY ROUNDABOUT	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -
<b>TOTAL GO BONDS</b>			<b>\$ 18,020,000</b>	<b>\$ 17,075,250</b>	<b>\$ 16,674,847</b>	<b>\$ 16,004,500</b>	<b>\$ 16,063,620</b>	<b>\$ 16,063,480</b>
<b>HOTEL/MOTEL TAX</b>								
RIVERCENTER/ADLER	69014	RIVERCENTER RENOVATION	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -
RIVERCENTER/ADLER	69027	RIVERCENTER EQUIPMENT UPGRADE PROGRAM	\$ 25,000	\$ 50,000	\$ 75,000	\$ 50,000	\$ 75,000	\$ 200,000
RIVERCENTER/ADLER	FP086	ADLER THEATRE ROOF REPLACEMENT	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -
RIVERCENTER/ADLER	FP087	ADLER THEATRE RESTROOM UPGRADE	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
RIVERCENTER/ADLER	FP088	RIVERCENTER F&B EQUIPMENT UPGRADES	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 200,000
RIVERCENTER/ADLER	FP089	ADLER THEATRE PLASTER/PAINT REPAIR	\$ -	\$ -	\$ 325,000	\$ 325,000	\$ 325,000	\$ -
<b>TOTAL HOTEL/MOTEL TAX</b>			<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>
<b>LOCAL SALES TAX</b>								
AIRPORT	FP005	WILDLIFE HAZARD ASSESSMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
FACILITIES MAINTENANCE	23049	CAPITAL IMPROVEMENTS AT MWP	\$ 136,500	\$ 136,500	\$ 136,500	\$ 186,000	\$ 186,000	\$ 186,000
FACILITIES MAINTENANCE	23052	SAFETY ENHANCEMENTS AT PUBLIC WORKS	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	23059	SIGNAGE AT CITY FACILITIES	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP013	FACILITY EQUIPMENT REPLACEMENT	\$ -	\$ 50,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
FACILITIES MAINTENANCE	FP014	LIBRARY BRANCHES FURNISHING REPLACEMENTS	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP017	PARKING RAMP STAIRWELL LIGHTING	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP019	VANDER VEER CONSERVATORY REPAIR PROGRAM	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000
FACILITIES MAINTENANCE	FP020	HVAC CONTROL UPGRADES	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP022	PARKING RAMP DECK ASSESSMENT	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP025	FIRE STATION 5 AND 8 HVAC REPLACEMENT	\$ -	\$ -	\$ 95,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP026	UNION STATION FLOOD MITIGATION DESIGN	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP029	FIRE STATION 5 & 8 DOOR REPLACEMENT	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP030	FREIGHT HOUSE ELECTRICAL UPGRADES	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP035	RIVERCENTER RAMP INTERIOR DOOR REPLACEMENT	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -



FUNDING/PROGRAM/PROJECT			FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
FACILITIES MAINTENANCE	FP036	PARKING RAMP UPPER DECK LIGHTING	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP040	UNION STATION DECK REPLACEMENT	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP050	LIBRARY BRANCH CARPET REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ -
FLEET	24022	PUBLIC SAFETY VEHICLE REPLACEMENT PROGRAM	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
FLEET	FP065	ROTARY BROOM SKID STEER	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -
FLEET	FP068	SHOP EQUIPMENT	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
FLEET	FP069	MUDJACKING EQUIPMENT REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
FLEET	FP070	HAZARDOUS MATERIAL RESPONSE VEHICLE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
GENERAL GOVERNMENT	02176	COMMUNITY IMPROVEMENT & SUPPORT PROGRAM	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000
GENERAL GOVERNMENT	60017	WATER SERVICE REPAIR PROGRAM	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000
GENERAL GOVERNMENT	60018	DOWNTOWN STREET LIGHT ELECTRIC SERVICE	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
GENERAL GOVERNMENT	60022	FLOOD PLAIN ACQUISITION PROGRAM	\$ 100,000	\$ 300,000	\$ -	\$ 200,000	\$ -	\$ 200,000
GENERAL GOVERNMENT	60024	DEMOLITION PROGRAM	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
GENERAL GOVERNMENT	60025	REFORESTATION PROGRAM	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
GENERAL GOVERNMENT	60026	EMERALD ASH BORER PROGRAM	\$ 100,000	\$ 100,000	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000
GENERAL GOVERNMENT	60028	FLOOD CONCEPT PLANNING: RIVER DRIVE	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -
GENERAL GOVERNMENT	FP071	IMPROVE BUS SHELTER PROGRAM	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000
INFORMATION TECHNOLOGY	67007	CITY FIBER EXPANSION PROGRAM	\$ 75,000	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
LIBRARY SERVICES	FP072	ENHANCE SELF-SERVICE FOR LIBRARY USERS	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -
PARKS & RECREATION	64086	CITY CEMETERY IMPROVEMENTS	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
PARKS & RECREATION	64087	PARK ROADS AND PARKING LOTS PROGRAM	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
PEDESTRIAN TRANSPORTATION	28025	CREATING CONNECTIONS PROGRAM	\$ 200,000	\$ 200,000	\$ 100,000	\$ 200,000	\$ 200,000	\$ 200,000
PEDESTRIAN TRANSPORTATION	28026	CIVIC ACCESS PROGRAM	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000
PEDESTRIAN TRANSPORTATION	FP081	RETAINING WALL REPAIR PROGRAM	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ -
PUBLIC SAFETY	62007	PUBLIC AND TRAFFIC SAFETY CAMERA PROGRAM	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
PUBLIC SAFETY	63011	RESCUE AND EXTRICATION EQUIPMENT	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
PUBLIC SAFETY	FP084	LIFEPAK AND LUCAS REPLACEMENT	\$ -	\$ -	\$ 425,000	\$ -	\$ -	\$ -
RIVERCENTER/ADLER	69021	RIVERCENTER WIRELESS UPGRADE	\$ 150,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -
RIVERFRONT	FP091	ONEIDA LANDING SIGNAGE	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -
STREETS	35047	NEIGHBORHOOD STREET REPAIR PROGRAM	\$ 1,450,000	\$ 1,450,000	\$ 1,450,000	\$ 1,450,000	\$ 1,450,000	\$ 1,450,000
STREETS	35049	DOWNTOWN STREETSCAPING PROGRAM	\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000
TRAFFIC ENGINEERING	FP116	STREET SIGNAGE REPLACEMENT PROGRAM	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
TRAFFIC ENGINEERING	FP118	TRAFFIC SIGNAL CONTROLLER UPGRADE PROGRAM	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 30,000
TRAFFIC ENGINEERING	FP120	LOCUST ST AT CLARK ST SIGNAL UPGRADE	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -
TRAFFIC ENGINEERING	FP123	COUNTDOWN PEDESTRIAN SIGNAL REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -
TRAFFIC ENGINEERING	FP124	HARRISON ST AT 12TH ST SIGNAL UPGRADE	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ -
TRAFFIC ENGINEERING	FP125	LOCUST AT GRAND SIGNAL UPGRADE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
TRAFFIC ENGINEERING	FP126	4TH AT FILLMORE SIGNAL UPGRADE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000
<b>TOTAL LOCAL SALES TAX</b>			<b>\$ 3,751,500</b>	<b>\$ 3,816,500</b>	<b>\$ 4,026,500</b>	<b>\$ 3,951,000</b>	<b>\$ 3,886,000</b>	<b>\$ 4,046,000</b>
<b>PARKING FUND</b>								
FACILITIES MAINTENANCE	FP015	REDSTONE EXTERIOR REPAIRS	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP017	PARKING RAMP STAIRWELL LIGHTING	\$ -	\$ -	\$ -	\$ 25,000	\$ 110,000	\$ -
FACILITIES MAINTENANCE	FP041	RIVERCENTER RAMP FIRE ALARM RELOCATION	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP045	RIVERCENTER RAMP LOBBY DOOR REPLACEMENT	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -
FACILITIES MAINTENANCE	FP055	SKYWALK AIR HANDLER UNIT REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 150,000
<b>TOTAL PARKING FUND</b>			<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>
<b>PRIVATE CONTRIBUTION</b>								
STREETS	35049	DOWNTOWN STREETSCAPING PROGRAM	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
STREETS	FP115	CHRISTIE STREET IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>TOTAL PRIVATE CONTRIBUTION</b>			<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 140,000</b>

FUNDING/PROGRAM/PROJECT			FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
<b>ROAD USE TAX</b>								
STREETS	35046	HIGH VOLUME STREET REPAIR PROGRAM	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000
<b>TOTAL ROAD USE TAX</b>			<b>\$ 1,600,000</b>	<b>\$ 1,600,000</b>	<b>\$ 1,600,000</b>	<b>\$ 1,600,000</b>	<b>\$ 1,600,000</b>	<b>\$ 1,600,000</b>
<b>WPCP</b>								
FACILITIES MAINTENANCE	23056	COMPOST HYDROGEN SULFIDE ABATEMENT	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	23057	COMPOST TRENCH REPLACEMENT	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP032	COMPOST PARKING LOT REHABILITATION	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP033	COMPOST MECHANIC SHOP REPLACEMENT	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ -
FACILITIES MAINTENANCE	FP052	COMPOST LIGHTING UPGRADES	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -
FACILITIES MAINTENANCE	FP056	COMPOST STORAGE EXPANSION	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 300,000
WPCP	39009	CLARIFIER DRIVE REPAIR & REPLACEMENT PROGRAM	\$ 370,000	\$ 500,000	\$ 400,000	\$ -	\$ -	\$ -
WPCP	39010	NUTRIENT REDUCTION STUDY & IMPROVEMENTS	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -
WPCP	39011	SECURITY ENHANCEMENTS AT THE WPCP	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -
WPCP	FP127	DIGESTER CLEANING & REPAIR PROGRAM	\$ -	\$ 280,000	\$ 400,000	\$ -	\$ 400,000	\$ 400,000
<b>TOTAL WPCP</b>			<b>\$ 1,150,000</b>	<b>\$ 1,180,000</b>	<b>\$ 1,175,000</b>	<b>\$ -</b>	<b>\$ 625,000</b>	<b>\$ 700,000</b>
<b>GRAND TOTAL</b>			<b>\$ 46,527,921</b>	<b>\$ 49,204,128</b>	<b>\$ 44,386,505</b>	<b>\$ 37,003,500</b>	<b>\$ 36,296,200</b>	<b>\$ 37,855,300</b>

**CITY OF DAVENPORT, IOWA  
IMPACT ON OPERATING BUDGET REPORT  
FY 2021 BUDGET**

<b>PROGRAM</b>	<b>PROJ NO.</b>	<b>PROJECT TITLE</b>	<b>FY 2021 BUDGET</b>	<b>IMPACT ON OPERATING BUDGET</b>	<b>OPERATING IMPACT EXPLANATION</b>
<i>AIRPORT</i>	20013	TAXIWAY A REHABILITATION	2,661,220	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>2,661,220</b>	<b>-</b>	
<i>BRIDGES</i>	21005	BRIDGE REPAIR FOR TRAIL AND PEDESTRIAN WAYS	120,000	-	NEGLIGIBLE
<i>BRIDGES</i>	21009	BRIDGE MAINTENANCE PROGRAM	400,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>520,000</b>	<b>-</b>	
<i>FACILITIES MAINTENANCE</i>	23033	PUBLIC WORKS ROOF REPLACEMENT	900,000	-	NEGLIGIBLE
<i>FACILITIES MAINTENANCE</i>	23048	FIRE TRAINING CENTER RELOCATION	150,000	-	NEGLIGIBLE
<i>FACILITIES MAINTENANCE</i>	23049	CAPITAL IMPROVEMENTS AT MWP	511,500	-	NEGLIGIBLE
<i>FACILITIES MAINTENANCE</i>	23050	GTC CONCRETE REPLACEMENT	50,000	-	MAINTENANCE
<i>FACILITIES MAINTENANCE</i>	23051	FIRE STATION ALERTING SYSTEM UPGRADE	410,000	(8,000)	MAINTENANCE
<i>FACILITIES MAINTENANCE</i>	23052	SAFETY ENHANCEMENTS AT PUBLIC WORKS	150,000	-	NEGLIGIBLE
<i>FACILITIES MAINTENANCE</i>	23053	SECURITY ENHANCEMENTS AT CITY HALL	150,000	-	NEGLIGIBLE
<i>FACILITIES MAINTENANCE</i>	23054	HERITAGE HIGHRISE FIRE PUMP & CONTROLS	50,000	-	NEGLIGIBLE
<i>FACILITIES MAINTENANCE</i>	23055	MWP HVAC SYSTEM REPLACEMENT	900,000	-	NEGLIGIBLE
<i>FACILITIES MAINTENANCE</i>	23056	COMPOST HYDROGEN SULFIDE ABATEMENT	200,000	-	NEGLIGIBLE
<i>FACILITIES MAINTENANCE</i>	23057	COMPOST TRENCH REPLACEMENT	400,000	-	NEGLIGIBLE
<i>FACILITIES MAINTENANCE</i>	23058	SKYBRIDGE REPAIRS AND PAINTING	100,000	-	MAINTENANCE & OPERATIONS
<i>FACILITIES MAINTENANCE</i>	23059	SIGNAGE AT CITY FACILITIES	25,000	-	NEGLIGIBLE
<i>FACILITIES MAINTENANCE</i>	62002	POLICE STATION PUMP REPLACEMENTS	50,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>4,046,500</b>	<b>(8,000)</b>	
<i>FLEET</i>	10503	SOLID WASTE EQUIPMENT REPLACEMENT PROGRAM	930,000	-	NEGLIGIBLE
<i>FLEET</i>	24021	FIRE APPARATUS AND EQUIPMENT REPLACEMENT	550,000	(21,000)	MAINTENANCE & OPERATIONS
<i>FLEET</i>	24022	PUBLIC SAFETY VEHICLE REPLACEMENT PROGRAM	250,000	-	NEGLIGIBLE
<i>FLEET</i>	24023	DUMP TRUCK REPLACEMENT PROGRAM	325,000	-	NEGLIGIBLE
<i>FLEET</i>	24024	GROUND MAINTENANCE REPLACEMENT PROGRAM	125,000	-	NEGLIGIBLE
<i>FLEET</i>	24025	MOBILE PRECINCT UNIT	300,000	-	OPERATIONS
<i>FLEET</i>	24026	UTILITY TRACTOR & ATTACHMENTS	90,000	-	MAINTENANCE
	<b>TOTAL</b>		<b>2,570,000</b>	<b>(21,000)</b>	
<i>GENERAL GOVERNMENT</i>	02176	COMMUNITY IMPROVEMENT & SUPPORT PROGRAM	55,000	-	NEGLIGIBLE
<i>GENERAL GOVERNMENT</i>	60017	WATER SERVICE REPAIR PROGRAM	55,000	-	NEGLIGIBLE
<i>GENERAL GOVERNMENT</i>	60018	DOWNTOWN STREET LIGHT ELECTRIC SERVICE	35,000	-	NEGLIGIBLE
<i>GENERAL GOVERNMENT</i>	60022	FLOOD PLAIN ACQUISITION PROGRAM	100,000	-	NEGLIGIBLE

<b>PROGRAM</b>	<b>PROJ NO.</b>	<b>PROJECT TITLE</b>	<b>FY 2021 BUDGET</b>	<b>IMPACT ON OPERATING BUDGET</b>	<b>OPERATING IMPACT EXPLANATION</b>
GENERAL GOVERNMENT	60023	URBAN REVITALIZATION PROGRAM	1,040,000	140,000	OPERATIONS
GENERAL GOVERNMENT	60024	DEMOLITION PROGRAM	200,000	-	NEGLIGIBLE
GENERAL GOVERNMENT	60025	REFORESTATION PROGRAM	50,000	-	NEGLIGIBLE
GENERAL GOVERNMENT	60026	EMERALD ASH BORER PROGRAM	100,000	-	NEGLIGIBLE
GENERAL GOVERNMENT	60027	IA WATER FLOODWALL REPAIR AND RETROFIT	215,000	-	MAINTENANCE
GENERAL GOVERNMENT	60028	FLOOD CONCEPT PLANNING: RIVER DRIVE	350,000	-	NEGLIGIBLE
GENERAL GOVERNMENT	61002	DAVENPORT NOW	915,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>3,115,000</b>	<b>140,000</b>	
INFORMATION TECHNOLOGY	67002	IT CAPITAL IMPROVEMENT PROGRAM	250,000	-	NEGLIGIBLE
INFORMATION TECHNOLOGY	67006	CITY FIBER NETWORK MAINTENANCE PROGRAM	50,000	-	NEGLIGIBLE
INFORMATION TECHNOLOGY	67007	CITY FIBER EXPANSION PROGRAM	75,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>375,000</b>	-	
LIBRARY SERVICES	66014	LIBRARY MATERIALS PROGRAM	415,000	-	NEGLIGIBLE
LIBRARY SERVICES	66015	LIBRARY ELECTRONIC REPLACEMENT PROGRAM	110,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>525,000</b>	-	
PARKS & RECREATION	64070	PARK DEVELOPMENT PROGRAM	350,000	-	NEGLIGIBLE
PARKS & RECREATION	64073	GOLF COURSE IMPROVEMENTS PROGRAM	300,000	-	NEGLIGIBLE
PARKS & RECREATION	64086	CITY CEMETERY IMPROVEMENTS	10,000	-	NEGLIGIBLE
PARKS & RECREATION	64087	PARK ROADS AND PARKING LOTS PROGRAM	35,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>695,000</b>	-	
PEDESTRIAN TRANSPORTATION	28025	CREATING CONNECTIONS PROGRAM	400,000	-	NEGLIGIBLE
PEDESTRIAN TRANSPORTATION	28026	CIVIC ACCESS PROGRAM	250,000	-	NEGLIGIBLE
PEDESTRIAN TRANSPORTATION	28027	VETERANS MEMORIAL PARKWAY TRAIL EXTENSION	775,201	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>1,425,201</b>	-	
PUBLIC SAFETY	62007	PUBLIC AND TRAFFIC SAFETY CAMERA PROGRAM	100,000	-	NEGLIGIBLE
PUBLIC SAFETY	63011	RESCUE AND EXTRICATION EQUIPMENT	45,000	1,500	MAINTENANCE & OPERATIONS
	<b>TOTAL</b>		<b>145,000</b>	<b>1,500</b>	
RIVERCENTER/ADLER	69014	RIVERCENTER RENOVATION	375,000	(50,000)	MAINTENANCE & OPERATIONS
RIVERCENTER/ADLER	69021	RIVERCENTER WIRELESS UPGRADE	150,000	-	NEGLIGIBLE
RIVERCENTER/ADLER	69027	RIVERCENTER EQUIPMENT UPGRADE PROGRAM	25,000	-	NEGLIGIBLE
RIVERCENTER/ADLER	69028	RIVERCENTER SOUTH COMPLEX ROOF	525,000	-	OPERATIONS
	<b>TOTAL</b>		<b>1,075,000</b>	<b>(50,000)</b>	

<u>PROGRAM</u>	<u>PROJ NO.</u>	<u>PROJECT TITLE</u>	<u>FY 2021 BUDGET</u>	<u>IMPACT ON OPERATING BUDGET</u>	<u>OPERATING IMPACT EXPLANATION</u>
RIVERFRONT	68011	MAIN STREET LANDING IMPROVEMENTS	100,000	-	NEGLIGIBLE
RIVERFRONT	68012	CB&Q PARKING LOT REHABILITATION	200,000	-	MAINTENANCE & OPERATIONS
RIVERFRONT	68013	RIVER HERITAGE PARK RIVERWALK EXTENSION	1,000,000	-	NEGLIGIBLE
RIVERFRONT	68014	CHANNEL CAT BOAT DOCK REPLACEMENT	300,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>1,600,000</b>	<b>-</b>	
SANITARY SEWERS	30007	LIFT STATION REHABILITATION (SANITARY)	50,000	-	NEGLIGIBLE
SANITARY SEWERS	30038	1930'S SANITARY SEWER RIVERFRONT INTERCEPTOR	4,565,000	-	NEGLIGIBLE
SANITARY SEWERS	30050	SANITARY SEWER LINING PROGRAM	1,000,000	-	NEGLIGIBLE
SANITARY SEWERS	30052	SEWER LATERAL REPAIR PROGRAM	1,000,000	-	NEGLIGIBLE
SANITARY SEWERS	30053	CONTRACT SEWER REPAIR PROGRAM (SANITARY)	1,250,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>7,865,000</b>	<b>-</b>	
STORMWATER	33001	CONTRACT SEWER REPAIR PROGRAM (STORM)	300,000	-	NEGLIGIBLE
STORMWATER	33025	LIFTSTATION REHABILITATION (STORM)	25,000	-	NEGLIGIBLE
STORMWATER	33034	INTAKE REPAIR PROGRAM	85,000	-	NEGLIGIBLE
STORMWATER	33037	HIGHWAY 61 BRIDGE OVER HIGHWAY 22	30,000	-	NEGLIGIBLE
STORMWATER	33038	BLACKHAWK CREEK STABILIZATION	400,000	-	NEGLIGIBLE
STORMWATER	33045	PUBLIC/PRIVATE COST-SHARE STORMWATER BMPS	20,000	-	NEGLIGIBLE
STORMWATER	33046	W. 51ST STREET CULVERT REPLACEMENT	100,000	-	MAINTENANCE
STORMWATER	33047	HYDRAULIC STUDY - MARQUETTE/HICKORY GROVE	55,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>1,015,000</b>	<b>-</b>	
STREETS	35031	53RD STREET RECONSTRUCTION	1,000,000	(25,000)	MAINTENANCE & OPERATIONS
STREETS	35038	ALLEY REPAIR PROGRAM	250,000	-	NEGLIGIBLE
STREETS	35041	CONTRACT MILLING PROGRAM	200,000	-	NEGLIGIBLE
STREETS	35046	HIGH VOLUME STREET REPAIR PROGRAM	5,600,000	-	NEGLIGIBLE
STREETS	35047	NEIGHBORHOOD STREET REPAIR PROGRAM	3,450,000	-	NEGLIGIBLE
STREETS	35049	DOWNTOWN STREETSCAPING PROGRAM	270,000	-	NEGLIGIBLE
STREETS	35050	STURDEVANT STREET/STORM SEWER RECON.	500,000	-	MAINTENANCE
	<b>TOTAL</b>		<b>11,270,000</b>	<b>(25,000)</b>	
TRAFFIC ENGINEERING	38012	6TH & VINE TRAFFIC CIRCLE	75,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>75,000</b>	<b>-</b>	

<b>PROGRAM</b>	<b>PROJ NO.</b>	<b>PROJECT TITLE</b>	<b>FY 2021 BUDGET</b>	<b>IMPACT ON OPERATING BUDGET</b>	<b>OPERATING IMPACT EXPLANATION</b>
<i>WPCP</i>	39005	DISINFECTION OF TREATMENT PLANT EFFLUENT	7,000,000	-	NEGLIGIBLE
<i>WPCP</i>	39009	CLARIFIER DRIVE REPAIR & REPLACEMENT PROGRAM	370,000	-	NEGLIGIBLE
<i>WPCP</i>	39010	NUTRIENT REDUCTION STUDY & IMPROVEMENTS	70,000	-	NEGLIGIBLE
<i>WPCP</i>	39011	SECURITY ENHANCEMENTS AT THE WPCP	110,000	-	NEGLIGIBLE
	<b>TOTAL</b>		<b>7,550,000</b>	<b>-</b>	
<b>GRAND TOTAL</b>			46,527,921	37,500	



City of Davenport

BUDGET

**FY 2021**

Capital Improvement Program

Administration & Support Program



**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**TAXIWAY A REHABILITATION**

**PROJECT # 20013**

PROGRAM: AIRPORT

PROJECT MANAGER: VESALGA, T.

DESCRIPTION

The removal and reconstruction of Taxiway A, along with the addition of an upgraded stormwater drainage system, and the replacement of the incandescent lights with an LED lighting systems.

JUSTIFICATION

This taxiway was built in the late 1940's and has reached the end of its useful life. One-third of the total taxiway length will be removed, the subsoil stabilized, an efficient drainage system will be fitted, and a new taxiway surface will be installed. Additionally, the taxiway will be outfitted with an energy saving LED lighting system.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	100,000	0	0	0	0	0	100,000
<i>FEDERAL &amp; STATE GRANTS</i>	2,561,220	0	0	0	0	0	2,561,220
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>2,661,220</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,661,220</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	2,661,220
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>2,661,220</b>

KEY PERFORMANCE PILLAR  
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
9230 HARRISON STREET

IMPACT ON OPERATING BUDGET  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**TAXIWAY C REHABILITATION**

**PROJECT # FP001**

PROGRAM: AIRPORT

PROJECT MANAGER: VESALGA, T.

**DESCRIPTION**

The removal and reconstruction of Taxiway C, the addition of an upgraded stormwater drainage system, and the replacement of the incandescent lights with an LED lighting systems.

**JUSTIFICATION**

This taxiway was built in the late 1940's and has reached the end of its useful life. The entire taxiway between Runway 15/33 and the airport fuel farm will be removed, the subsoil stabilized, an efficient drainage system will be fitted, and a new taxiway surface will be installed. Additionally, the taxiway will be outfitted with an energy saving LED lighting system.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	225,000	0	0	0	0	225,000
<i>FEDERAL &amp; STATE GRANTS</i>	0	2,008,800	0	0	0	0	2,008,800
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>2,233,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,233,800</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	2,233,800
<b>PROJECT TOTAL</b>	<b>2,233,800</b>

**KEY PERFORMANCE PILLAR**  
 SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

9230 HARRISON STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

PAVEMENT MAINTENANCE PROGRAM

PROJECT # FP002

PROGRAM: AIRPORT

PROJECT MANAGER: VESALGA, T.

DESCRIPTION

This is the concrete pavement maintenance program for runway and taxiway surfaces in order to maintain Federal Aviation Administration (FAA) minimum standards for airports.

JUSTIFICATION

The city's airport taxiways were built in the late 1940's and have reached the end of their useful life. This program is utilized to make temporary repairs to the concrete until the taxiways can be replaced.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	75,000	75,000	75,000	225,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>225,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	225,000
<b>PROJECT TOTAL</b>	<b>225,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

9230 HARRISON STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**SOUTH AIRCRAFT APRON REHABILITATION**

**PROJECT # FP003**

PROGRAM: AIRPORT

PROJECT MANAGER: VESALGA, T.

**DESCRIPTION**

The reconstruction of the south aircraft parking apron that serves as the parking and storage area for military, civilian, and general aviation aircraft. To prevent damage to aircraft, the reconstruction will consist of the removal and reconstruction of the entire apron, subsoil stabilization, and a new LED lighting system.

**JUSTIFICATION**

This apron was built in the late 1940's and is at the end of its useful life. The stormwater drains and surrounding concrete are causing debris problems. Due to the required size of the apron, periodic maintenance is no longer cost effective. This apron is also used as the overflow parking apron when the main terminal apron becomes saturated with aircraft.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	124,620	0	124,620
<i>FEDERAL &amp; STATE GRANTS</i>	0	0	0	0	1,121,580	0	1,121,580
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,246,200</b>	<b>0</b>	<b>1,246,200</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,246,200
<b>PROJECT TOTAL</b>	<b>1,246,200</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

9230 HARRISON STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**NORTH AIRCRAFT APRON REHABILITATION**

**PROJECT # FP004**

PROGRAM: AIRPORT

PROJECT MANAGER: VESALGA, T.

DESCRIPTION

The reconstruction of the north aircraft parking apron that serves as the parking and storage area for military, civilian, and government aircraft. To prevent damage to their aircraft, the reconstruction will consist of the removal and reconstruction of the entire apron, subsoil stabilization, and a new LED lighting system.

JUSTIFICATION

This apron was built in the late 1940's and is at the end of its useful life. The stormwater drain and surrounding concrete are causing debris problems. Due to the required size of the apron, periodic maintenance is no longer cost effective. This apron is also used as the overflow parking apron when the main terminal apron becomes saturated with aircraft.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	0	126,480	126,480
<i>FEDERAL &amp; STATE GRANTS</i>	0	0	0	0	0	1,138,320	1,138,320
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,264,800</b>	<b>1,264,800</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,264,800
<b>PROJECT TOTAL</b>	<b>1,264,800</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

9230 HARRISON STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**WILDLIFE HAZARD ASSESSMENT**

**PROJECT # FP005**

PROGRAM: AIRPORT

PROJECT MANAGER: VESALGA, T.

DESCRIPTION

An assessment conducted by the U.S. Department of Agriculture to evaluate the airport's wildlife hazard conditions. The evaluation will consist of land usage inspections and determinations of wildlife attractants, inventory of current airport wildlife inhabitants, and a year-long study of transient wildlife activity.

JUSTIFICATION

The airport currently experiences migrating deer activity as well as fox, coyote, and badger populations that are damaging airport equipment and infrastructure. This project is a prerequisite for the installation of the airport's perimeter fence.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	0	0	40,000	40,000
<i>FEDERAL &amp; STATE GRANTS</i>	0	0	0	0	0	37,500	37,500
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>77,500</b>	<b>77,500</b>

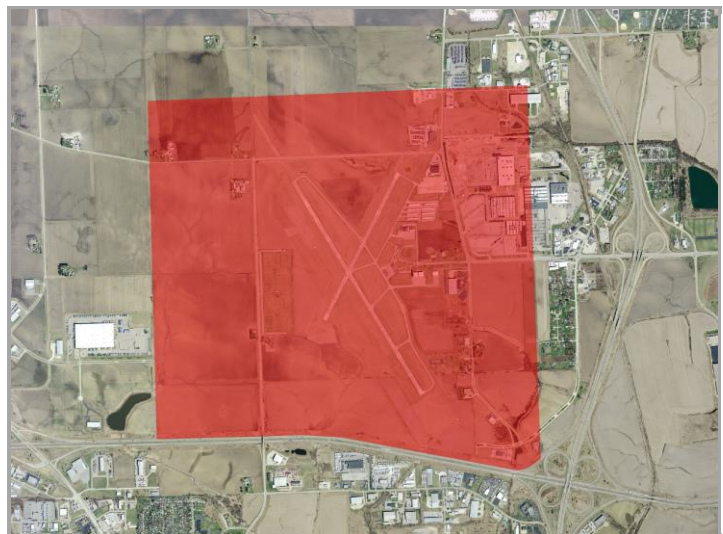
PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	77,500
<b>PROJECT TOTAL</b>	<b>77,500</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 9230 HARRISON STREET

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**BRIDGE REPAIR FOR TRAIL AND PEDESTRIAN WAYS      PROJECT #    21005**

PROGRAM: BRIDGES

PROJECT MANAGER: LEABHART, T.

**DESCRIPTION**

The repair and replacement of pedestrian and trailway bridges throughout the city's park system.

**JUSTIFICATION**

The city conducts bi-annual inspections of all pedestrian bridges. Based on those reports; structural repairs and replacements will be made.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
120,000	0	0	50,000	100,000	50,000	320,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>120,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>100,000</b>	<b>50,000</b>	<b>320,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	120,000
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>320,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
CITYWIDE

**IMPACT ON OPERATING BUDGET**  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

BRIDGE MAINTENANCE PROGRAM

PROJECT # 21009

PROGRAM: BRIDGES

PROJECT MANAGER: SCHMUECKER, N.

DESCRIPTION

This program provides funding approximately every two years to perform maintenance projects. Repairs include the following: sealing deck cracks, cutting back brush, patching deck spalls, removing silt buildup, replacing expansion joints, placing riprap, repairing spalling and structural members.

JUSTIFICATION

The work required is specialized in order to keep the city's bridges in good repair and cannot be done in-house. Projects would combine work on several bridges by the specialties required.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
400,000	0	0	250,000	0	0	650,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>650,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	400,000
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>650,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**EASTERN AVE BRIDGE AT GOOSE CRK (N)**

**PROJECT # FP006**

PROGRAM: BRIDGES

PROJECT MANAGER: SCHMUECKER, N.

DESCRIPTION

This project would involve construction of an overlay and other repairs. The approach pavement on each end will be brought up to grade. This bridge is a sister bridge to the one south of 39th Street.

JUSTIFICATION

An overlay of the bridge deck will extend the useful life on the structure. Without this maintenance being performed, the bridge would need to be replaced in the intermediate future.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	40,000	400,000	0	0	0	440,000	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>0</b>	<b>40,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>440,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	440,000
<b>PROJECT TOTAL</b>	<b>440,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

EASTERN AVE, NORTH OF 39TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: (12,000)  
 DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**EASTERN AVE BRIDGE AT GOOSE CRK (S)**

**PROJECT # FP007**

PROGRAM: BRIDGES

PROJECT MANAGER: SCHMUECKER, N.

**DESCRIPTION**

This project would involve construction of an overlay and other concrete repairs. The approach pavement on each end will be brought up to grade. Bridge deck concrete should be sampled to ensure an overlay is feasible. This bridge is a sister bridge to the one north of 39th Street.

**JUSTIFICATION**

An overlay of the bridge deck will extend the useful life on the structure. Without this maintenance being performed, the bridge would need to be replaced in the intermediate future.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>						
0	40,000	400,000	0	0	0	440,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>0</b>	<b>40,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>440,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	440,000
<b>PROJECT TOTAL</b>	<b>440,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

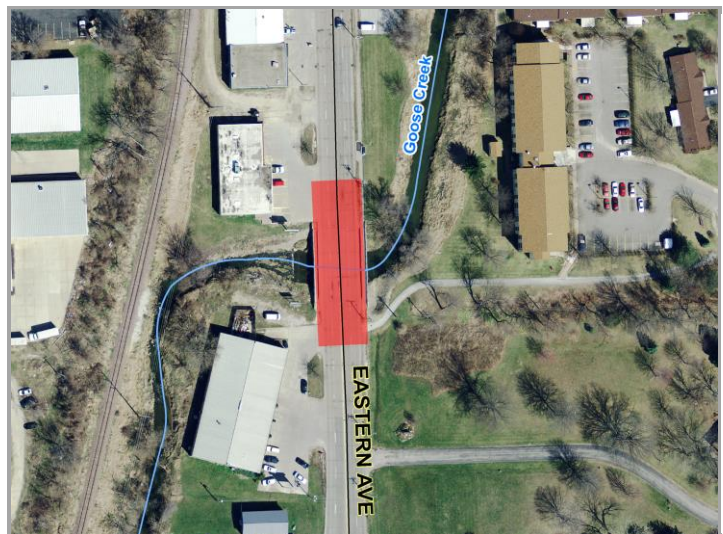
**PROJECT LOCATION**

EASTERN AVE, SOUTH OF 39TH STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: (12,000)

DESCRIPTION: MAINTENANCE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**EAST 13TH STREET BRIDGE**

**PROJECT # FP008**

PROGRAM: BRIDGES

PROJECT MANAGER: SCHADT, B.

DESCRIPTION

This project will replace the existing bridge structure located on East 13th Street over the Canadian Pacific railroad.

JUSTIFICATION

The existing bridge is structurally deficient and beyond its useful life. The funding included in this request would be the city's match to a federal or state bridge replacement grant.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	550,000	0	0	550,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>0</b>	<b>0</b>	<b>550,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	550,000
<b>PROJECT TOTAL</b>	<b>550,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

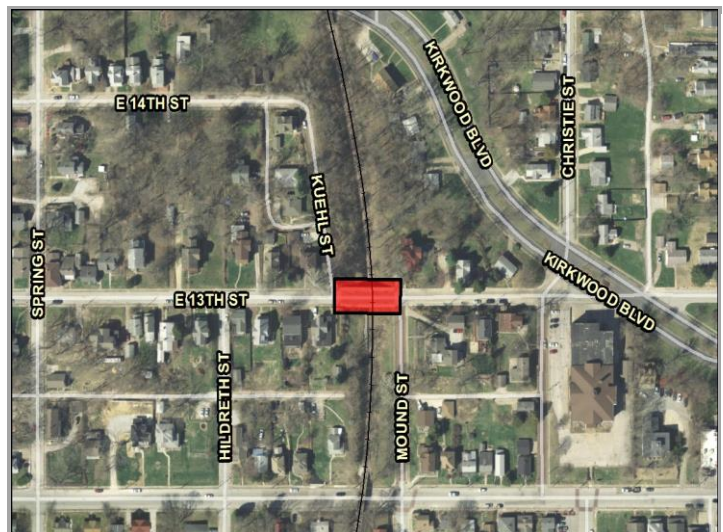
PROJECT LOCATION

EAST 13TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**WEST 46TH STREET BRIDGE REPLACEMENT**

**PROJECT # FP009**

PROGRAM: BRIDGES

PROJECT MANAGER: SCHMUECKER, N.

**DESCRIPTION**

This project would involve removing the existing timber bridge and replacing it with a modern pre-cast structure.

**JUSTIFICATION**

This bridge deck has been repaired several times in recent years due to heavy loads crossing the bridge. During a recent bridge inspections it was noted that the timber piles are degrading and will be in need of replacement in the future.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	90,000	0	90,000
<i>FEDERAL &amp; STATE GRANTS</i>	0	0	0	0	240,000	0	240,000
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>330,000</b>	<b>0</b>	<b>330,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	330,000
<b>PROJECT TOTAL</b>	<b>330,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

W 46TH ST; OVER CARDINAL CREEK

**IMPACT ON OPERATING BUDGET**

AMOUNT: (12,000)

DESCRIPTION: MAINTENANCE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**WISCONSIN AVE BRIDGE OVER DUCK CREEK**

**PROJECT # FP010**

PROGRAM: BRIDGES

PROJECT MANAGER: SCHMUECKER, N.

DESCRIPTION

The addition of a dense-crete overlay and other concrete repairs.

JUSTIFICATION

The structure is slowly deteriorating and needs to be improved.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	0	0	500,000	0	500,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	500,000
<b>PROJECT TOTAL</b>	<b>500,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

WISCONSIN AVE, NORTH OF EMIES PARK

IMPACT ON OPERATING BUDGET

AMOUNT: (10,000)

DESCRIPTION: MAINTENANCE & OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

UTAH AVE BRIDGE OVER DUCK CREEK REPLACEMENT PROJECT # FP011

PROGRAM: BRIDGES

PROJECT MANAGER: SCHMUECKER, N.

DESCRIPTION

To replace the bridge on Utah Avenue over Duck Creek.

JUSTIFICATION

Rehabilitation of the bridge is not cost effective given the age of the structure, the condition of the substructure, and the type of superstructure therefore a full replacement is needed.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	50,000	50,000	100,000
<i>FEDERAL &amp; STATE GRANTS</i>	0	0	0	0	0	450,000	450,000
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>500,000</b>	<b>550,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	550,000
<b>PROJECT TOTAL</b>	<b>550,000</b>

KEY PERFORMANCE PILLAR

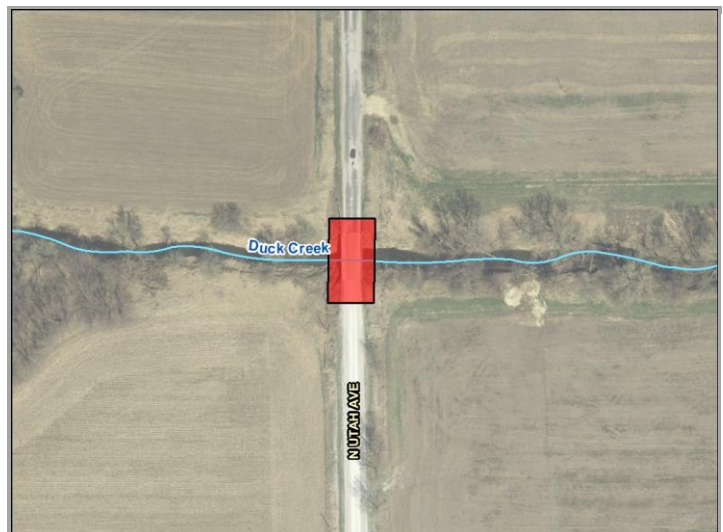
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

Utah Ave bridge over Duck Creek

IMPACT ON OPERATING BUDGET

AMOUNT: (\$10,000)  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**EASTERN AVE BRIDGE OVER DUCK CREEK**

**PROJECT # FP012**

PROGRAM: BRIDGES

PROJECT MANAGER: SCHMUECKER, N.

DESCRIPTION

Construction of a new bridge over Duck Creek. The new bridge will be longer and slightly higher than the existing structure. It will be wider to accommodate four lanes of traffic, bicycle lanes, and sidewalks.

JUSTIFICATION

The existing bridge is aging; it was widened in 1973. The most recent inspection report points out several needed improvements. The minimal size of the existing bridge prevents the Duck Creek Trail from passing under the bridge.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	40,000	400,000	440,000
<i>FEDERAL &amp; STATE GRANTS</i>	0	0	0	0	160,000	1,600,000	1,760,000
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>2,000,000</b>	<b>2,200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	2,200,000
<b>PROJECT TOTAL</b>	<b>2,200,000</b>

KEY PERFORMANCE PILLAR

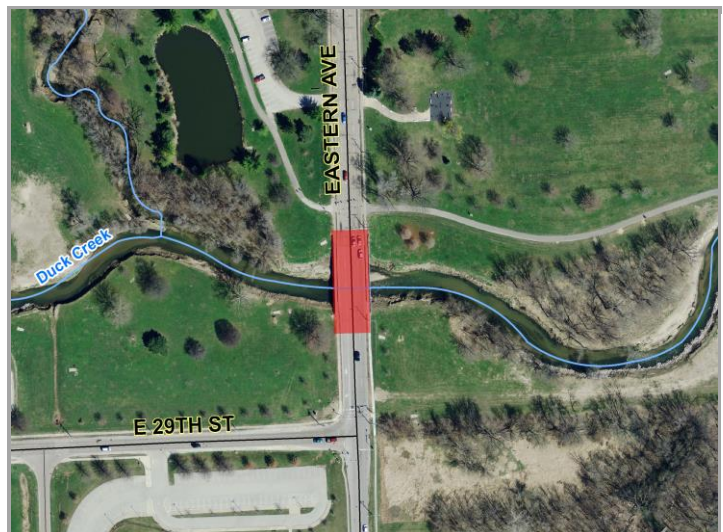
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

EASTERN AVE, NORTH OF 29TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: (10,000)  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PUBLIC WORKS ROOF REPLACEMENT**

**PROJECT # 23033**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

This project is for the replacement of two sections of roof at the Public Works facility. The funding request in FY 2021 will cover the roof over the high bay, the area in red on the map below, while the funds in FY 2023 are designed to replace the area covering the small bay, solid waste and fleet. That area is marked blue on the map below.

JUSTIFICATION

This section of the roof on the Public Works facility is nearing the end of their useful life and is in need of replacement. Every year, the Facilities Maintenance Division spends operating funds to make spot repairs throughout these locations.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
900,000	0	450,000	0	0	0	1,350,000	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>900,000</b>	<b>0</b>	<b>450,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,350,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	900,000
CAPITAL SHARE REMAINING	450,000
<b>PROJECT TOTAL</b>	<b>1,350,000</b>

KEY PERFORMANCE PILLAR

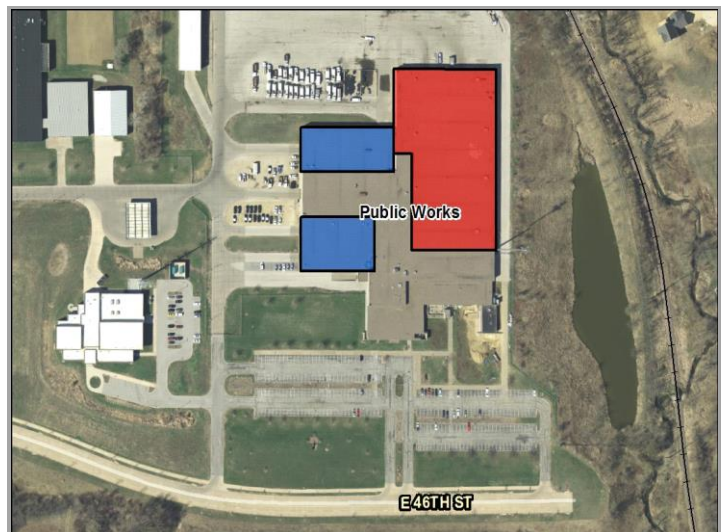
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

1200 EAST 46TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

FIRE TRAINING CENTER RELOCATION

PROJECT # 23048

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: CARLSTEN, M.

DESCRIPTION

This project will provide funding for the relocation of necessary buildings, props and equipment for the fire training center.

JUSTIFICATION

The fire training center and associated equipment are moving to a new location. The civil engineering work is included in the FY 2020 budget.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
150,000	0	0	0	0	0	0	150,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	600,000
FY 2021 APPROVED ALLOCATION	150,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>750,000</b>

KEY PERFORMANCE PILLAR

WELL-PROTECTED COMMUNITY

PROJECT LOCATION

TBD

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CAPITAL IMPROVEMENTS AT MWP**

**PROJECT # 23049**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

**DESCRIPTION**

Ongoing capital projects and repairs to the baseball stadium and playing field. The additional funding in FY 2024 is for the city's portion of the replacement of the facility's generator.

**JUSTIFICATION**

Maintenance on mechanical system and other field and facility needs. The amounts shown represent those approved in the lease agreement.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	375,000	375,000	375,000	425,000	425,000	425,000	2,400,000
<i>LOCAL SALES TAX</i>	136,500	136,500	136,500	186,000	186,000	186,000	967,500
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>511,500</b>	<b>511,500</b>	<b>511,500</b>	<b>611,000</b>	<b>611,000</b>	<b>611,000</b>	<b>3,367,500</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	511,500
CAPITAL SHARE REMAINING	2,856,000
<b>PROJECT TOTAL</b>	<b>3,367,500</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

209 SOUTH GAINES STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

GTC CONCRETE REPLACEMENT

PROJECT # 23050

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

Replacement of the concrete sidewalk and driveways to the Ground Transportation Center.

JUSTIFICATION

There are large areas of sidewalk in front of the facility that are in need of replacement, while the driveways need to be addressed as well.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
50,000	0	0	0	0	0	0	50,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	50,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>50,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

300 WEST RIVER DRIVE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FIRE STATION ALERTING SYSTEM UPGRADE**

**PROJECT # 23051**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MACDOUGALL, R.

DESCRIPTION

Replace the station alerting system in each firehouse. The station alerting system notifies firefighters of a call for service. The station alerting system activates the house lights, opens up the radio speakers, and sets off tones.

JUSTIFICATION

The fire station alerting system was last updated over 25 years ago. In 2011, the Fire Department discontinued using UHF radios and began using 800 MHz radio system. The department has had problems with the patching of the two systems. Replacing the alerting system will fix the patching problems and reduce turnout time. Scott County will be updating the entire radio system over the next two years to become P25 compliant.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
410,000	0	0	0	0	0	0	410,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>410,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>410,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	410,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>410,000</b>

KEY PERFORMANCE PILLAR

WELL-PROTECTED COMMUNITY

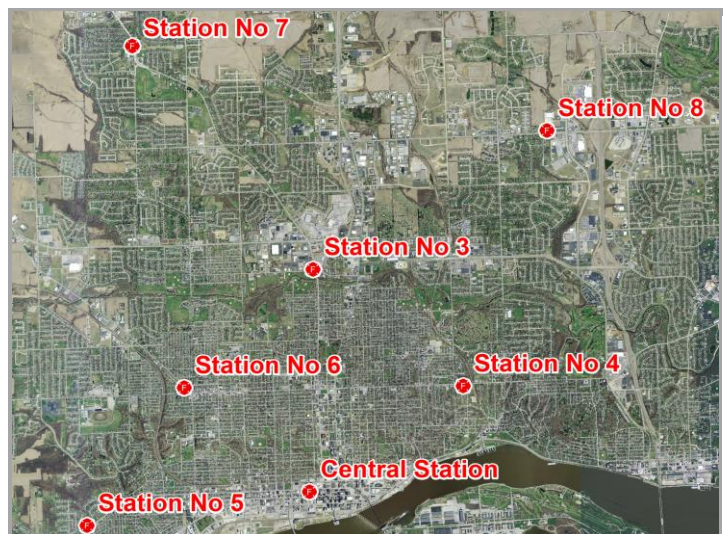
PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: (8,000)

DESCRIPTION: MAINTENANCE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**SAFETY ENHANCEMENTS AT PUBLIC WORKS**

**PROJECT # 23052**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

**DESCRIPTION**

The project will renovate the front-end access of Public Works to allow for a more secure and customer friendly entrance as well as install a sliding gate on the west entrance off of Tremont Avenue.

**JUSTIFICATION**

An updated entrance will help provide a better customer experience, more efficient usage of space and secure access for employees. A card access moveable gate will secure access to the side and back lot of the facility.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>							
150,000	0	0	0	0	0	0	150,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	150,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>150,000</b>

**KEY PERFORMANCE PILLAR**

WELL-PROTECTED COMMUNITY

**PROJECT LOCATION**

1200 EAST 46TH STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

SECURITY ENHANCEMENTS AT CITY HALL

PROJECT # 23053

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

To renovate the front-end access of City Hall to allow a more secure and customer friendly entrance.

JUSTIFICATION

The front desk located will be renovated in order to better receive residents and provide them access to the second and third floor of the building.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
150,000	0	0	0	0	0	0	150,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	150,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>150,000</b>

KEY PERFORMANCE PILLAR

HIGH-PERFORMING GOVERNMENT

PROJECT LOCATION

226 WEST 4TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

HERITAGE HIGHRISE FIRE PUMP & CONTROLS

PROJECT # 23054

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: DIBBERN, C.

DESCRIPTION

The replacement of the fire pump and control system and all necessary components at the Heritage Highrise.

JUSTIFICATION

The system is nearing the end of its useful life and is scheduled to be replaced.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
50,000	0	0	0	0	0	0	50,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	50,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>50,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

501 WEST 3RD STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**MWP HVAC SYSTEM REPLACEMENT**

**PROJECT # 23055**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

The replacement of the HVAC system at Modern Woodman Park.

JUSTIFICATION

The HVAC system is at the end of its useful life and needs to be replaced with a more efficient and effective unit. At this time, the current system is above the drop ceilings at the suit level and the project will replace those units with a new system on the roof. The project will also examine the possibility of removing the drop ceilings during construction.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
900,000	0	0	0	0	0	0	900,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	900,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>900,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

209 SOUTH GAINES STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**COMPOST HYDROGEN SULFIDE ABATEMENT**

**PROJECT # 23056**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: JONES, T.

DESCRIPTION

To abate the hydrogen sulfide buildup occurring at the Compost facility.

JUSTIFICATION

Hydrogen sulfide is a byproduct of the material utilized out of the Water Pollution Control Plant, this chemical is corroding the copper and metal items in the facility. This project would abate and install a ventilation system to mitigate the issue.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>WPCP</i>							
200,000	0	0	0	0	0	0	200,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	200,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR  
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
2707 RAILROAD AVENUE

IMPACT ON OPERATING BUDGET  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**COMPOST TRENCH REPLACEMENT**

**PROJECT # 23057**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: JONES, T.

DESCRIPTION

To replace the trench drains in the composting and curing halls.

JUSTIFICATION

The trench drains are a vital part of the ventilation system in the composting and curing halls. The airflow aids in the production of the final composting product and the current drains are nearing the end of their useful life.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>WPCP</i>	400,000	400,000	0	0	0	0	800,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>400,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	400,000
CAPITAL SHARE REMAINING	400,000
<b>PROJECT TOTAL</b>	<b>800,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

2707 RAILROAD AVENUE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

SKYBRIDGE REPAIRS AND PAINTING

PROJECT # 23058

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

To repair and replace the drainage system and joints in the north tower as well as repainting throughout the facility.

JUSTIFICATION

During rain events, the north tower has multiple areas where water is infiltrating the facility. The building is also starting to show signs of rust and needs to be repainted.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
100,000	500,000	0	0	300,000	0	900,000	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>100,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>900,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	100,000
CAPITAL SHARE REMAINING	800,000
<b>PROJECT TOTAL</b>	<b>900,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

SKYBRIDGE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

SIGNAGE AT CITY FACILITIES

PROJECT # 23059

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

The removal and replacement of facility signage at City Hall, Public Works and Police Station.

JUSTIFICATION

The signage at these facilities are nearing the end of their useful life and need to be replaced. Additionally, these facilities are highly used and visible to the public, and will be the first ones updated under the City's new branding initiative.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>							
25,000	25,000	25,000	25,000	0	0	0	75,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	25,000
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>75,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITY HALL, PUBLIC WORKS & POLICE STATION

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**POLICE STATION PUMP REPLACEMENTS**

**PROJECT # 62002**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

To continue the replacement and/or rebuild of eighty-six air handlers and five water pumps for the geo-thermal system in the police station.

JUSTIFICATION

The units in the police station have a life span of 10 years. The units are now on their 11th year and continue to have break downs requiring replacement or rebuild.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	50,000	0	0	50,000	50,000	50,000	200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	50,000
FY 2021 APPROVED ALLOCATION	50,000
CAPITAL SHARE REMAINING	150,000
<b>PROJECT TOTAL</b>	<b>250,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

416 NORTH HARRISON STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FACILITY EQUIPMENT REPLACEMENT**

**PROJECT # FP013**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

To fund any large equipment repairs within city-owned buildings that exceed the operating budget of the Facilities Maintenance Division.

JUSTIFICATION

To provide a funding mechanism to assist the Facilities Maintenance Division with large-scale equipment repairs.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	50,000	75,000	75,000	75,000	75,000	350,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>350,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	350,000
<b>PROJECT TOTAL</b>	<b>350,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

LIBRARY BRANCHES FURNISHING REPLACEMENTS PROJECT # FP014

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: GROSKOPF, A.

DESCRIPTION

Replace public furnishings and community meeting room tables at the Fairmount and Eastern Libraries.

JUSTIFICATION

During the last 16 years, wear and tear has taken a toll on the public furnishings at the Fairmount and Eastern branches. Fairmount's furnishings have been cleaned and reupholstered to the point of replacement. Eastern's furnishings are soiled and in need of replacement. Heavy usage of Fairmount and Eastern's community meeting room tables have already caused wear and tear and they will need to be replaced in the near future.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	75,000	75,000	0	0	0	150,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	150,000
<b>PROJECT TOTAL</b>	<b>150,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

FAIRMOUNT AND EASTERN LIBRARIES

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**REDSTONE EXTERIOR REPAIRS**

**PROJECT # FP015**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: GUY, D.

DESCRIPTION

Exterior repairs and tuck-pointing at the Redstone Ramp.

JUSTIFICATION

Water is infiltrating the facility during rain events; this project will perform spot repairs and tuck-pointing in the Redstone Ramp.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>PARKING FUND</i>	0	150,000	150,000	0	0	0	300,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	300,000
<b>PROJECT TOTAL</b>	<b>300,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

101 MAIN STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**RIVER'S EDGE BUILDING REPAIR PROGRAM**

**PROJECT # FP016**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: DYSON, C.

**DESCRIPTION**

Repairs are needed at the River's Edge in several areas for both the exterior and interior of the building. Projects will include: roof replacement over the turf arena, skate safe flooring in the main area and turf replacement.

**JUSTIFICATION**

This program includes the repair and creation of new improvements to the River's Edge multi-use sports facility.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	300,000	0	450,000	100,000	0	850,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>450,000</b>	<b>100,000</b>	<b>0</b>	<b>850,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	850,000
<b>PROJECT TOTAL</b>	<b>850,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
700 WEST RIVER DRIVE

**IMPACT ON OPERATING BUDGET**  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE







CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

**PARKING RAMP STAIRWELL LIGHTING**

**PROJECT # FP017**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: GUY, D.

DESCRIPTION

To replace the lighting in the stairwells of city-owned parking ramps.

JUSTIFICATION

Additional lighting will improve visibility and safety for users of the facilities.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	25,000	0	0	0	0	25,000
<i>PARKING FUND</i>	0	0	0	25,000	110,000	0	135,000
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>110,000</b>	<b>0</b>	<b>160,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	160,000
<b>PROJECT TOTAL</b>	<b>160,000</b>

KEY PERFORMANCE PILLAR

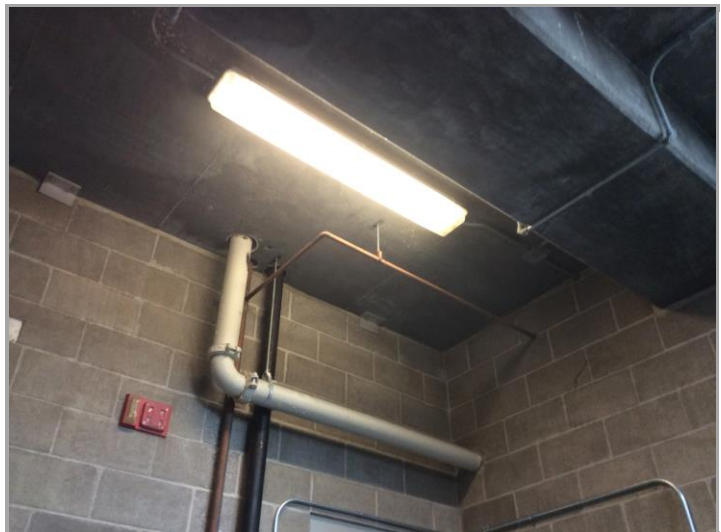
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

RIVERCENTER, HARRISON AND REDSTONE RAMP

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**HERITAGE HIGHRISE PTAC REPLACEMENT**

**PROJECT # FP018**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

The replacement of PTAC (Packaged Terminal Air Conditioners) at the Heritage Highrise.

JUSTIFICATION

A number of PTAC units are nearing the end of their useful life and will be replaced with more efficient and effective units. This project is for the purchase of the equipment; city staff will perform the installation.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	50,000	0	50,000	50,000	0	150,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>150,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	150,000
<b>PROJECT TOTAL</b>	<b>150,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

501 WEST 3RD STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**VANDER VEER CONSERVATORY REPAIR PROGRAM**      **PROJECT #**      **FP019**

**PROGRAM:** FACILITIES MAINTENANCE

**PROJECT MANAGER:** TUBBS, B.

**DESCRIPTION**

This project will provide funding for LED lighting in the greenhouses and conservatory, green house shade cloth, irrigation extension within the specialty gardens and green house benches.

**JUSTIFICATION**

The conservatory is the hub of the historical botanical park. The facility is home to the city's plant collection and annual shows (fall colors, mums, poinsettias, etc.). This program would allow staff to upgrade equipment and make for a more pleasing show and work environment.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	25,000	0	25,000	0	25,000	75,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>75,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	75,000
<b>PROJECT TOTAL</b>	<b>75,000</b>

**KEY PERFORMANCE PILLAR**  
 SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
 215 WEST CENTRAL PARK

**IMPACT ON OPERATING BUDGET**  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**HVAC CONTROL UPGRADES**

**PROJECT # FP020**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: KELLER, L.

DESCRIPTION

Replace the Heating, Ventilation and Air Conditioning (HVAC) direct digital controls (DDC) for the six buildings that are currently on one system (City Hall, Police Station, Skybridge, Union Station, Main Library and the Ground Transportation Center).

JUSTIFICATION

The current system is being phased out by the provider and in the next two years the city will be unable to access support should an issue occur.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	40,000	0	0	0	0	40,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	40,000
<b>PROJECT TOTAL</b>	<b>40,000</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 VARIOUS FACILITIES

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FREIGHT HOUSE ROOF REPLACEMENT**

**PROJECT # FP021**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: AHRENS, S.

DESCRIPTION

The project will replace the entire existing membrane roof at the Freight House complex.

JUSTIFICATION

According to the recently completed building study, and due to the increasing number of leaks that are being addressed and repaired, the entire roof needs replaced to provide a safe and positive appearance for the facility and its tenants and customers.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	100,000	0	0	0	0	100,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	100,000
<b>PROJECT TOTAL</b>	<b>100,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

421 WEST RIVER DRIVE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PARKING RAMP DECK ASSESSMENT**

**PROJECT # FP022**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: GUY, D.

DESCRIPTION

To perform an engineering assessment on all of the concrete decks at the city-owned parking ramps.

JUSTIFICATION

A structural assessment of the ramps will assist in the maintenance and capital repairs to the parking ramp.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	75,000	0	0	0	0	75,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	75,000
<b>PROJECT TOTAL</b>	<b>75,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

RIVERCENTER, HARRISON & REDSTONE RAMPS

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FIRE STATION 4 ROOF REPLACEMENT**

**PROJECT # FP023**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MACDOUGALL, R.

DESCRIPTION

Replace the flat roof, including any necessary repairs, at Fire Station Four.

JUSTIFICATION

The roof is nearing the end of its useful life and is scheduled for replacement.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	90,000	0	0	0	0	90,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	90,000
<b>PROJECT TOTAL</b>	<b>90,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

1805 EAST LOCUST STREET

IMPACT ON OPERATING BUDGET

AMOUNT: (2,000)

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CITY HALL EXTERIOR REPAIRS**

**PROJECT # FP024**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

**DESCRIPTION**

The project will replace the gutter system and perform tuck-pointing and repairs for the building envelope.

**JUSTIFICATION**

Structural repairs are needed throughout the exterior of the building and a new drainage system will mitigate water infiltration.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	500,000	0	0	0	0	0	500,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	500,000
<b>PROJECT TOTAL</b>	<b>500,000</b>

**KEY PERFORMANCE PILLAR**  
 SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
 226 WEST 4TH STREET

**IMPACT ON OPERATING BUDGET**  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FIRE STATION 5 AND 8 HVAC REPLACEMENT**

**PROJECT # FP025**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MACDOUGALL, R.

**DESCRIPTION**

Replace the Heating, Ventilation, and Air Conditioning (HVAC) units at Fire Stations 5 and 8. Each fire station has five HVAC units per building.

**JUSTIFICATION**

The natural gas furnaces at Fire Stations 5 and 8 are approaching 25 years of service. The life expectancy of a furnace is 20-25 years. Replacement furnaces and air conditioners will be significantly more efficient to operate.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>							
0	0	95,000	0	0	0	95,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>95,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	95,000
<b>PROJECT TOTAL</b>	<b>95,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

STATION 5 & 8

**IMPACT ON OPERATING BUDGET**

AMOUNT: (4,000)

DESCRIPTION: MAINTENANCE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**UNION STATION FLOOD MITIGATION DESIGN**

**PROJECT # FP026**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: AHRENS, S.

DESCRIPTION

The project will provide a detailed design plan for a flood mitigation project for the perimeter of Union Station.

JUSTIFICATION

Following the brick parking lot breach during the 2019 Flood and nearly 3 ft. of water entering the building, the area will be repaired in early 2020. However, additional flood mitigation measures are necessary and a design plan will provide the appropriate roadmap to follow.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	30,000	0	0	0	30,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	30,000
<b>PROJECT TOTAL</b>	<b>30,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

102 SOUTH HARRISON STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

UNION STATION HVAC REPLACEMENT

PROJECT # FP027

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: AHRENS, S.

DESCRIPTION

To replace the two twenty-plus-year-old rooftop heating and ventilating air conditioning (HVAC) units at the Union Station and Package Express Building.

JUSTIFICATION

The project will replace the two units, which have exceeded their useful lives. The main building units were replaced a few years ago. This proactively addresses the aging infrastructure challenge at the building by tackling replacement with high efficiency units.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	30,000	0	0	0	30,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	30,000
<b>PROJECT TOTAL</b>	<b>30,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

102 SOUTH HARRISON, SUITE 300

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**POLICE STATION ELECTRONIC LOCK REPLACEMENT      PROJECT #      FP028**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: IMMING, J.

**DESCRIPTION**

The replacement of over 100 doors with electronic locks at the police station.

**JUSTIFICATION**

The police station is over eleven years old and the electronic doors and locks that were originally installed with the building are beginning to have issues. These locks provide enhanced physical security by limiting access to and within the facility.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	35,000	0	0	0	35,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	35,000
<b>PROJECT TOTAL</b>	<b>35,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

416 NORTH HARRISON STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FIRE STATION 5 & 8 DOOR REPLACEMENT**

**PROJECT # FP029**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MACDOUGALL, R.

DESCRIPTION

Replace the exterior doors of Fire Station Five and Eight.

JUSTIFICATION

The current exterior entrance doors for both stations are rusting and lack structural stability and need to be replaced.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>							
0	0	35,000	0	0	0	35,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	35,000
<b>PROJECT TOTAL</b>	<b>35,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

2802 TELEGRAPH ROAD

IMPACT ON OPERATING BUDGET

AMOUNT: (3,000)

DESCRIPTION: MAINTENANCE & OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

FREIGHT HOUSE ELECTRICAL UPGRADES

PROJECT # FP030

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: AHRENS, S.

DESCRIPTION

The project will replace thermostats as needed, make repairs and replacements to power distribution device, and remove unused network cabling.

JUSTIFICATION

According to the recently completed building study, there are a number of electrical issues that need to be improved throughout the facility.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	25,000	0	0	0	25,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	25,000
<b>PROJECT TOTAL</b>	<b>25,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

421 WEST RIVER DRIVE

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: OPERATIONS





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CITY HALL AIR HANDLER REPLACEMENT**

**PROJECT # FP031**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

The replacement of the air handler unit at City Hall.

JUSTIFICATION

The system is nearing the end of its useful life and will be replaced with a more efficient and effective unit.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	300,000	0	0	0	300,000	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	300,000
<b>PROJECT TOTAL</b>	<b>300,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

226 WEST 4TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**COMPOST PARKING LOT REHABILITATION**

**PROJECT # FP032**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: JONES, T.

DESCRIPTION

To rehabilitate the existing parking lot at the Compost facility.

JUSTIFICATION

The parking lot is deteriorating and nearing the end of its useful life. Rehabilitation of the lot is necessary before reconstruction is required.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>WPCP</i>	0	0	200,000	0	0	0	200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

2707 RAILROAD AVENUE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**COMPOST MECHANIC SHOP REPLACEMENT**

**PROJECT # FP033**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: JONES, T.

DESCRIPTION

The replacement of the mechanic shop at the Compost facility.

JUSTIFICATION

The current facility is nearing the end of its useful life and needs to be replaced.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>WPCP</i>							
0	0	175,000	0	0	0	175,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>175,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>175,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	175,000
<b>PROJECT TOTAL</b>	<b>175,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

2707 RAILROAD AVENUE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**JUNIOR THEATRE RENOVATIONS**

**PROJECT # FP034**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: TUBBS, B.

DESCRIPTION

Renovation of the dressing rooms, and replacement of the flooring along with upgrades to the classrooms located in the adjacent cottages.

JUSTIFICATION

The Junior Theatre programs are growing in size and complexity every year, and the facility is in need of renovations for the use of participants.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	50,000	0	0	50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>50,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

2816 EASTERN AVENUE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**RIVERCENTER RAMP INTERIOR DOOR REPLACEMENT      PROJECT #      FP035**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: GUY, D.

**DESCRIPTION**

The replacement of the interior doors at the Rivercenter Ramp.

**JUSTIFICATION**

The interior door closing mechanism are nearing the end of their useful life and need to be replaced.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	75,000	0	0	75,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>75,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	75,000
<b>PROJECT TOTAL</b>	<b>75,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

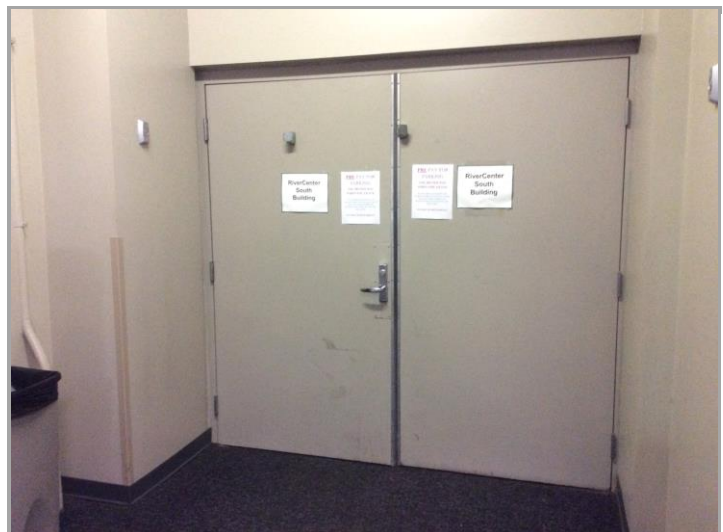
**PROJECT LOCATION**

102 EAST 2ND STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

**PARKING RAMP UPPER DECK LIGHTING**

**PROJECT # FP036**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: OSWALD, R.

DESCRIPTION

To expand the lighting system on the upper decks of all city-owned parking facilities.

JUSTIFICATION

Lighting is a component of public safety and with the increase in usage in every ramp, additional lighting is needed.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	50,000	0	0	50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>50,000</b>

KEY PERFORMANCE PILLAR

WELL-PROTECTED COMMUNITY

PROJECT LOCATION

RIVERCENTER, HARRISON & REDSTONE RAMPS

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

POLICE STATION SECURITY ENHANCEMENTS

PROJECT # FP037

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: IMMING, J.

DESCRIPTION

Purchase and install overhead security gate for parking ramp entrance and security fencing/screening around the police facility's parking ramp deck. Add cameras where coverage needs enhanced.

JUSTIFICATION

Increasing safety concerns for police personnel have created an increased importance and priority on enhancing the physical security of the parking ramp. These enhancements will limit physical and visual access to the employee parking ramp by unauthorized individuals intending to do harm creating a safer environment for employees arriving to and leaving work.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	160,000	0	0	160,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>160,000</b>	<b>0</b>	<b>0</b>	<b>160,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	160,000
<b>PROJECT TOTAL</b>	<b>160,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

416 NORTH HARRISON STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**GTC RESTROOM UPGRADE**

**PROJECT # FP038**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

An overall upgrade of the existing restroom at the Ground Transportation Center.

JUSTIFICATION

The last update to the restroom facility was completed in the 1980's. The overall appearance of the facility is outdated and not conducive to cleaning and maintenance.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	55,000	0	0	55,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>55,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	55,000
<b>PROJECT TOTAL</b>	<b>55,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

300 WEST RIVER DRIVE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**POLICE STATION INTERIOR PAINTING & FLOORING**      **PROJECT #**      **FP039**

**PROGRAM:** FACILITIES MAINTENANCE

**PROJECT MANAGER:** IMMING, J.

**DESCRIPTION**

To repaint interior walls and install new flooring in certain areas of the police station.

**JUSTIFICATION**

High traffic areas within the building need to be repainted and new flooring installed to maintain a professional interior appearance.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	80,000	0	0	80,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>80,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	80,000
<b>PROJECT TOTAL</b>	<b>80,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

416 NORTH HARRISON STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: MAINTENANCE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**UNION STATION DECK REPLACEMENT**

**PROJECT # FP040**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: AHRENS, S.

**DESCRIPTION**

The project will replace the aging wooden deck for the Package Express Building at Union Station.

**JUSTIFICATION**

The deck is nearing the end of its useful life and needs to be replaced.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	35,000	0	0	35,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>35,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	35,000
<b>PROJECT TOTAL</b>	<b>35,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

102 SOUTH HARRISON STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS







CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

RIVERCENTER RAMP FIRE ALARM RELOCATION

PROJECT # FP041

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: GUY, D.

DESCRIPTION

The relocation of the fire alarm at the River Center Ramp.

JUSTIFICATION

The fire alarm is located within the Mid-American building. While staff has access to the alarm, it would be in the best interest of the city to relocate the control panel to a city-owned facility for ease of use.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>PARKING FUND</i>	0	0	0	50,000	0	0	50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>50,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

102 EAST 2ND STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CITY HALL 2ND FLOOR RENOVATIONS**

**PROJECT # FP042**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

This project will update the carpet, painting and work spaces for staff throughout the second floor of City Hall.

JUSTIFICATION

Areas of City Hall have been gradually updated throughout the past three years; the renovations to the offices held on the second floor will complete the project.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	250,000	0	0	250,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>250,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>250,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

226 WEST 4TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

PUBLIC HOUSING HVAC REPLACEMENT

PROJECT # FP043

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

Replace the Heating, Ventilation and Air Conditioning (HVAC) systems throughout public housing's Scattered Sites program locations.

JUSTIFICATION

These units are twenty years old and are reaching the end of their useful life.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	50,000	0	0	50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>50,000</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 SCATTERED SITES

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PUBLIC WORKS WINDOW REPLACEMENT & CAULKING PROJECT # FP044**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

**DESCRIPTION**

The project would replace select windows through the facility and seal gaps that have expanded throughout the life of the building.

**JUSTIFICATION**

Select window replacement and caulking is needed to prevent moisture from entering into the facility. Over time, the sealant original to the building has deteriorated allowing water to create maintenance issues.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	200,000	0	0	200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

1200 EAST 46TH STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**RIVERCENTER RAMP LOBBY DOOR REPLACEMENT**      **PROJECT #**      **FP045**

**PROGRAM:** FACILITIES MAINTENANCE

**PROJECT MANAGER:** GUY, D.

**DESCRIPTION**

To replace the elevator lobby doors at the Rivercenter Parking facility.

**JUSTIFICATION**

The interior door closing mechanisms are nearing the end of their useful life and need to be replaced.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>PARKING FUND</i>	0	0	0	75,000	0	0	75,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>75,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	75,000
<b>PROJECT TOTAL</b>	<b>75,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

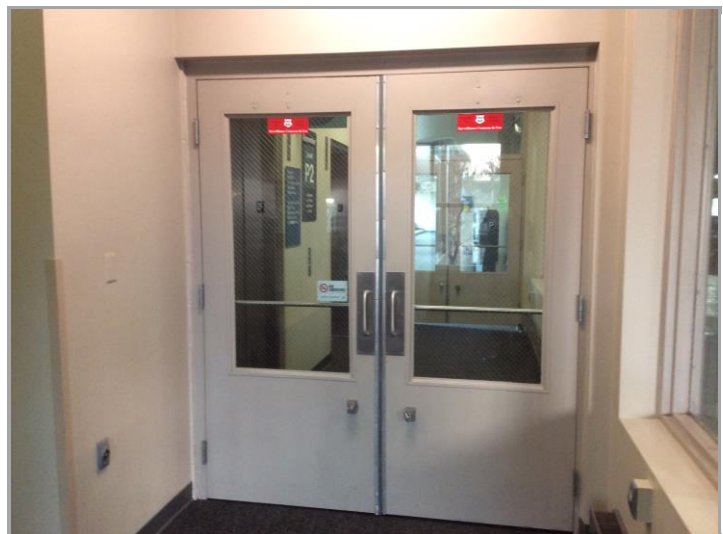
**PROJECT LOCATION**

102 EAST 2ND STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CITY HALL COUNCIL CHAMBERS UPGRADE**

**PROJECT # FP046**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

To replace the seating and lighting within the council chambers.

JUSTIFICATION

The chamber was last upgraded in 1980 and new lighting and seating would enhance the space for residents and businesses who attend the meetings that occur in the space.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	200,000	0	0	200,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

226 WEST 4TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**MWP GENERATOR REPLACEMENT**

**PROJECT # FP047**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

The replacement of the generator at Modern Woodmen Park.

JUSTIFICATION

The generator is nearing the end of its useful life and is scheduled to be replaced in FY 2024. The amount listed below is for the city's portion of the project's cost. The remaining half will be paid out of the stadium improvement fund per the stadium lease agreement.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	250,000	0	0	250,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>250,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>250,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

209 SOUTH GAINES STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FIRE BOATHOUSE PROTECTION**

**PROJECT # FP048**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: CARLSTEN, M.

DESCRIPTION

Installation an ice and debris barrier to protect the city's boathouse.

JUSTIFICATION

The boathouse is currently unprotected from river debris and moving ice. Installation of a barrier would protect the structure thus enabling the boathouse to remain in place year around. The department currently moves the boathouse twice a year. The move is labor intensive, dangerous, and causes undue wear and tear to the boathouse.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	0	0	125,000	0	125,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>125,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	125,000
<b>PROJECT TOTAL</b>	<b>125,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CENTENNIAL PARK

IMPACT ON OPERATING BUDGET

AMOUNT: (5,000)

DESCRIPTION: MAINTENANCE & OPERATIONS







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CITY HALL ROOF REPLACEMENT**

**PROJECT # FP049**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

The replacement of the roof at City Hall.

JUSTIFICATION

The roof on the facility is nearing the end of its useful life and needs to be replaced.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	200,000	0	200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

226 WEST 4TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

LIBRARY BRANCH CARPET REPLACEMENT

PROJECT # FP050

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: GROSKOPF, A.

DESCRIPTION

Replace the carpet tiles at the Fairmount and Eastern Avenue Public Libraries.

JUSTIFICATION

The carpet at the libraries are worn and soiled in many areas and are nearing the end of their useful life.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	0	325,000	0	325,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>0</b>	<b>325,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	325,000
<b>PROJECT TOTAL</b>	<b>325,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

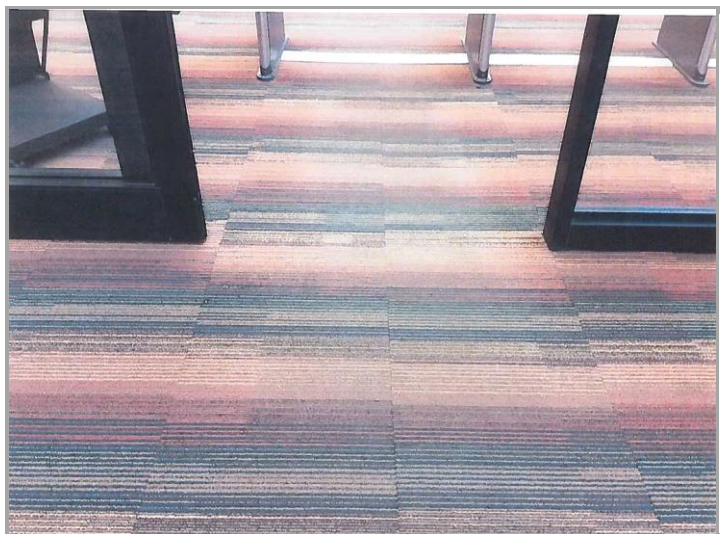
PROJECT LOCATION

FAIRMOUNT AND EASTERN LIBRARY

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### PUBLIC WORKS BACK LOT RESURFACING

**PROJECT #**    **FP051**

**PROGRAM:** FACILITIES MAINTENANCE

**PROJECT MANAGER:** MERRITT, C.

**DESCRIPTION**

To resurface the back lot on the north side of the Public Works facility.

**JUSTIFICATION**

The pavement is deteriorated and needs to be rehabilitated.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	500,000	0	500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	500,000
<b>PROJECT TOTAL</b>	<b>500,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
1200 EAST 46TH STREET

**IMPACT ON OPERATING BUDGET**  
AMOUNT:        0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**COMPOST LIGHTING UPGRADES**

**PROJECT # FP052**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: JONES, T.

DESCRIPTION

To replace and add new LED light fixtures in the blower gallery at the Compost Facility.

JUSTIFICATION

The current light fixtures are nearing the end of their useful life and need to be replaced with more efficient bulbs and fixtures. Additional lighting is also included in the project.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>WPCP</i>	0	0	0	0	150,000	0	150,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	150,000
<b>PROJECT TOTAL</b>	<b>150,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

2707 RAILROAD AVENUE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FIRE STATION 3 RELOCATION**

**PROJECT # FP053**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: CARLSTEN, M.

DESCRIPTION

To design and create construction specifications for a new fire station.

JUSTIFICATION

To facilitate better response times, the city is planning to relocate Station 3 which is located at the intersection of Harrison and 35th. Thoughtful planning is needed to provide a building with the expectations of the community, requirements of the fire department, and consideration of other public safety entities.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	250,000	0	250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>250,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>250,000</b>

KEY PERFORMANCE PILLAR

WELL-PROTECTED COMMUNITY

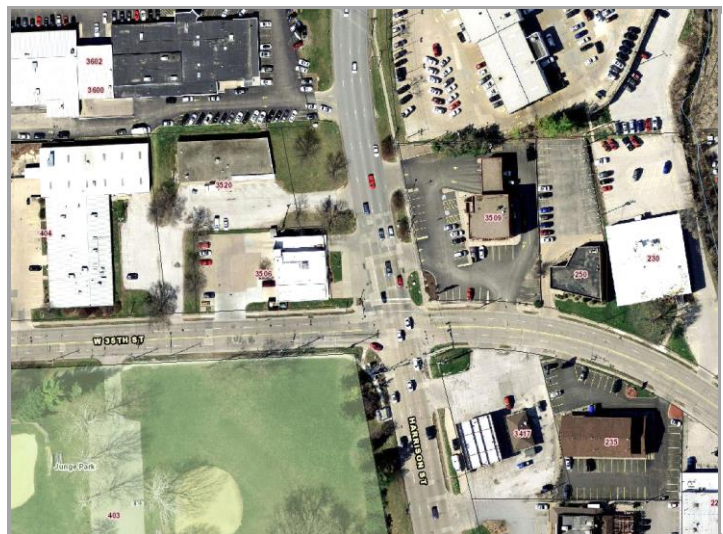
PROJECT LOCATION

TBD

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**LIBRARY MEETING ROOM UPGRADES**

**PROJECT # FP054**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: GROSKOPF, A.

DESCRIPTION

This project provides for replacement of outdated equipment and for programming of the audio-visual (AV) systems as needed at all three library locations.

JUSTIFICATION

Up-to-date and reliable AV systems and equipment are expected by community members who use the meeting rooms for meetings, events and programs. They are also vitally important for the programs offered by the library in the meeting rooms.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>EQUIPMENT BONDS</i>	0	0	0	0	45,000	0	45,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>0</b>	<b>45,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	45,000
<b>PROJECT TOTAL</b>	<b>45,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

MAIN, FAIRMOUNT AND EASTERN BRANCHES

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**SKYWALK AIR HANDLER UNIT REPLACEMENT**

**PROJECT # FP055**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: GUY, D.

DESCRIPTION

To replace the air handler unit located in the skywalk between the Rivercenter Ramp and the Radisson Hotel.

JUSTIFICATION

The air handler is nearing the end of its useful life; repairs to the unit will soon exceed the value of the equipment.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>PARKING FUND</i>	0	0	0	0	40,000	150,000	190,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>150,000</b>	<b>190,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	190,000
<b>PROJECT TOTAL</b>	<b>190,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

102 EAST 2ND STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**COMPOST STORAGE EXPANSION**

**PROJECT # FP056**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: JONES, T.

**DESCRIPTION**

The current facility is utilizing all of its existing space for storage and production. This project will provide funding for site planning.

**JUSTIFICATION**

In the future, the facility will need additional storage room for materials.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>WPCP</i>	0	0	0	0	75,000	300,000	375,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>300,000</b>	<b>375,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	375,000
<b>PROJECT TOTAL</b>	<b>375,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
2707 RAILROAD AVENUE

**IMPACT ON OPERATING BUDGET**  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE







CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

REPLACEMENT OF FAIRMOUNT BRANCH ROOF

PROJECT # FP057

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: GROSKOPF, A.

DESCRIPTION

The replacement of the roof at the Fairmount Library.

JUSTIFICATION

The roof is nearing the end of its useful life and needs to be replaced.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	19,000	232,000	251,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,000</b>	<b>232,000</b>	<b>251,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	251,000
<b>PROJECT TOTAL</b>	<b>251,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

6000 NORTH FAIRMOUNT

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### MWP FLOODWALL EXTENSION

**PROJECT #**    **FP058**

**PROGRAM:** FACILITIES MAINTENANCE

**PROJECT MANAGER:** MERRITT, C.

**DESCRIPTION**

The Modern Woodmen Park Floodwall Extension project will build approximately 160 feet of concrete foundations and permanent flood wall east of the baseball stadium's locker rooms and around the batting cages providing egress for lower level emergency doors during times of flooding.

**JUSTIFICATION**

This project will eliminate a vulnerable point in the facility's flood protection system.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>						
0	0	0	0	0	500,000	500,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	500,000
<b>PROJECT TOTAL</b>	<b>500,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

209 SOUTH GAINES STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT:        0  
DESCRIPTION:  NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FAIRMOUNT LIBRARY BOILER REPLACEMENT**

**PROJECT # FP059**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

The replacement of the boilers at the Fairmount Library.

JUSTIFICATION

The boilers are nearing the end of their useful life and will need to be replaced within the next few years.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	0	150,000	150,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	150,000
<b>PROJECT TOTAL</b>	<b>150,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

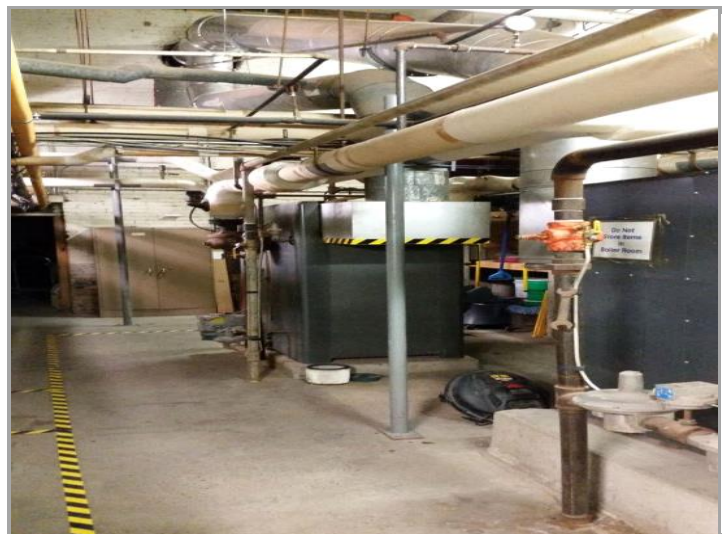
PROJECT LOCATION

3000 NORTH FAIRMOUNT STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FLORIAN KEEN PARKING LOT OVERLAY**

**PROJECT # FP060**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

Removal of the current parking lot and replacing it with a new asphalt overly with striping.

JUSTIFICATION

The parking lot's asphalt surface will be nearing the end of its life cycle in the near future.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	0	0	0	150,000	150,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	150,000
<b>PROJECT TOTAL</b>	<b>150,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

209 SOUTH GAINES

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**LAND PURCHASE FOR SALT STORAGE**

**PROJECT # FP061**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

To purchase property for future salt storage.

JUSTIFICATION

The city stores the majority of its salt at the Marquette Complex, in a storage facility that is 40 years old. That building is nearing the end of its life. This project will provide a new salt-specific facility and land so that the city can begin to transition out of the Marquette Complex.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	0	700,000	700,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700,000</b>	<b>700,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	700,000
<b>PROJECT TOTAL</b>	<b>700,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

232 SOUTH MARQUETTE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PUBLIC WORKS PARKING LOT IMPROVEMENTS**

**PROJECT # FP062**

PROGRAM: FACILITIES MAINTENANCE

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

To replace and resurface the parking lot at the Public Works facility.

JUSTIFICATION

The sub-base to the parking lot has deteriorated causing several low spots and numerous cracks throughout the surface area.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	0	175,000	175,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>175,000</b>	<b>175,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	175,000
<b>PROJECT TOTAL</b>	<b>175,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

1200 EAST 46TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**SOLID WASTE EQUIPMENT REPLACEMENT PROGRAM    PROJECT #    10503**

PROGRAM: FLEET

PROJECT MANAGER: MEEKS, J.

**DESCRIPTION**

This project is for the replacement of solid waste and recycling vehicles.

**JUSTIFICATION**

Units should be replaced before the cost of repairs exceed the value of older units.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SOLID WASTE FUND</i>						
930,000	930,000	738,000	785,000	920,000	890,000	5,193,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>930,000</b>	<b>930,000</b>	<b>738,000</b>	<b>785,000</b>	<b>920,000</b>	<b>890,000</b>	<b>5,193,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	930,000
CAPITAL SHARE REMAINING	4,263,000
<b>PROJECT TOTAL</b>	<b>5,193,000</b>

**KEY PERFORMANCE PILLAR**  
HIGH-PERFORMING GOVERNMENT

**PROJECT LOCATION**  
1200 EAST 46TH STREET

**IMPACT ON OPERATING BUDGET**  
AMOUNT:        0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FIRE APPARATUS AND EQUIPMENT REPLACEMENT      PROJECT #    24021**

PROGRAM: FLEET

PROJECT MANAGER: MACDOUGALL, R.

**DESCRIPTION**

This program is for the replacement of fire trucks and fire engines.

**JUSTIFICATION**

The need for a formal apparatus replacement schedule has been reinforced with the recent Matrix Study. The apparatus grading schedule outlined in the Matrix Study has identified the apparatus in need of replacement. The anticipated life cycle for engines is 10-12 years and aerial apparatus is 15-17 years. These criteria would place four current engines, and two aerial apparatus at their end of life.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	550,000	1,100,000	895,000	895,000	600,000	1,200,000	5,240,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>550,000</b>	<b>1,100,000</b>	<b>895,000</b>	<b>895,000</b>	<b>600,000</b>	<b>1,200,000</b>	<b>5,240,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	550,000
CAPITAL SHARE REMAINING	4,690,000
<b>PROJECT TOTAL</b>	<b>5,240,000</b>

**KEY PERFORMANCE PILLAR**

WELL-PROTECTED COMMUNITY

**PROJECT LOCATION**

CITYWIDE

**IMPACT ON OPERATING BUDGET**

AMOUNT: (21,000)

DESCRIPTION: MAINTENANCE & OPERATIONS







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PUBLIC SAFETY VEHICLE REPLACEMENT PROGRAM      PROJECT #    24022**

PROGRAM: FLEET

PROJECT MANAGER: MEEKS, J.

DESCRIPTION

To replace public safety related vehicles.

JUSTIFICATION

This annual program is meant to supplement the regular vehicle replacement program housed within the city's operating budget.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,500,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	250,000
CAPITAL SHARE REMAINING	1,250,000
<b>PROJECT TOTAL</b>	<b>1,500,000</b>

KEY PERFORMANCE PILLAR

WELL-PROTECTED COMMUNITY

PROJECT LOCATION

1200 EAST 46TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

DUMP TRUCK REPLACEMENT PROGRAM

PROJECT # 24023

PROGRAM: FLEET

PROJECT MANAGER: MEEKS, J.

DESCRIPTION

The purchase of dump trucks for the use of the Street Maintenance Division during construction and for snow plowing operations in the winter.

JUSTIFICATION

The large equipment used for construction and snow plowing is nearing the end of its useful life and the city's fleet needs to be replaced on a reoccurring cycle. This annual program is meant to supplement the regular vehicle replacement program housed within the city's operating budget.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>EQUIPMENT BONDS</i>	325,000	325,000	325,000	325,000	325,000	325,000	1,950,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>1,950,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	325,000
CAPITAL SHARE REMAINING	1,625,000
<b>PROJECT TOTAL</b>	<b>1,950,000</b>

KEY PERFORMANCE PILLAR  
 HIGH-PERFORMING GOVERNMENT

PROJECT LOCATION  
 1200 EAST 46TH STREET

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**GROUND MAINTENANCE REPLACEMENT PROGRAM      PROJECT #    24024**

PROGRAM: FLEET

PROJECT MANAGER: MEEKS, J.

**DESCRIPTION**

This program is for the replacement of all ground related maintenance equipment including, but not limited to, tractors and zero-turn mowers.

**JUSTIFICATION**

The program will provide funding to replace various pieces of ground and turf maintenance equipment used throughout the park system and city-owned property.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>EQUIPMENT BONDS</i>	125,000	100,000	160,000	130,000	115,000	110,000	740,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>125,000</b>	<b>100,000</b>	<b>160,000</b>	<b>130,000</b>	<b>115,000</b>	<b>110,000</b>	<b>740,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	125,000
CAPITAL SHARE REMAINING	615,000
<b>PROJECT TOTAL</b>	<b>740,000</b>

**KEY PERFORMANCE PILLAR**  
HIGH-PERFORMING GOVERNMENT

**PROJECT LOCATION**  
CITYWIDE

**IMPACT ON OPERATING BUDGET**  
AMOUNT:        0  
DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

MOBILE PRECINCT UNIT

PROJECT # 24025

PROGRAM: FLEET

PROJECT MANAGER: IMMING, J.

DESCRIPTION

Purpose built drivable unit to serve various functions including deployment into neighborhoods for public safety/community events, for use during large events/fests, for use as a crime deterrent in neighborhoods throughout the community and for utilization as a command post for large scale incidents or major crime scenes.

JUSTIFICATION

The current mobile precinct unit is almost 20 years old and is in need of replacement.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>EQUIPMENT BONDS</i>							
300,000	0	0	0	0	0	0	300,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	300,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>300,000</b>

KEY PERFORMANCE PILLAR

WELL-PROTECTED COMMUNITY

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

UTILITY TRACTOR & ATTACHMENTS

PROJECT # 24026

PROGRAM: FLEET

PROJECT MANAGER: KAY, A.

DESCRIPTION

The purchase of a tractor and attachments for use by the Natural Resources Division.

JUSTIFICATION

The equipment will be utilized by staff for the restoration of streambanks and basins.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>							
90,000	0	0	0	0	0	0	90,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	90,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>90,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: MAINTENANCE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**WHEEL LOADER REPLACEMENT PROGRAM**

**PROJECT # FP063**

PROGRAM: FLEET

PROJECT MANAGER: MEEKS, J.

**DESCRIPTION**

The purchase of wheel loaders for the use of the Street Maintenance Division during construction and for snow plowing operations in the winter.

**JUSTIFICATION**

The large equipment used for construction and snow plowing is nearing the end of its useful life and the city's fleet needs to be replaced on a reoccurring cycle.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>EQUIPMENT BONDS</i>	0	170,000	195,000	195,000	225,000	230,000	1,015,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>170,000</b>	<b>195,000</b>	<b>195,000</b>	<b>225,000</b>	<b>230,000</b>	<b>1,015,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,015,000
<b>PROJECT TOTAL</b>	<b>1,015,000</b>

**KEY PERFORMANCE PILLAR**

HIGH-PERFORMING GOVERNMENT

**PROJECT LOCATION**

1200 EAST 46TH STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**BUS FLEET CAPITAL MANAGEMENT PROGRAM**

**PROJECT # FP064**

PROGRAM: FLEET

PROJECT MANAGER: POWELL, J.

DESCRIPTION

The purchase of new buses for civic use.

JUSTIFICATION

New buses will improve reliability as a service and reduce maintenance cost.

SOURCES OF FUNDS

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>						
0	65,250	0	287,000	0	405,000	757,250
<i>FEDERAL &amp; STATE GRANTS</i>						
0	369,750	0	1,513,000	0	2,295,000	4,177,750
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>0</b>	<b>435,000</b>	<b>0</b>	<b>1,800,000</b>	<b>0</b>	<b>2,700,000</b>	<b>4,935,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	4,935,000
<b>PROJECT TOTAL</b>	<b>4,935,000</b>

KEY PERFORMANCE PILLAR

HIGH-PERFORMING GOVERNMENT

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**ROTARY BROOM SKID STEER**

**PROJECT # FP065**

PROGRAM: FLEET

PROJECT MANAGER: VESALGA, T.

DESCRIPTION

The purchase of a skid steer with a bucket and rotary broom attachment for use at the Davenport Municipal Airport.

JUSTIFICATION

This piece of equipment will allow airport personnel to maintain the cleanliness of the airport in a more efficient and effective manner.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	60,000	0	0	0	0	60,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	60,000
<b>PROJECT TOTAL</b>	<b>60,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

9230 HARRISON STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**POTHOLE REPAIR EQUIPMENT REPLACEMENT**

**PROJECT # FP066**

PROGRAM: FLEET

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

Funds will be used to replace one Pro Patcher unit, either in kind or with multiple, less expensive units.

JUSTIFICATION

The Pro Patcher units are nearing the end of their useful life. The assessment as to what the units will be replaced with is ongoing, but will be completed by the time the funds are available. With resurfacing and FDP limited, potholes will continue to be an issue that must be addressed on a year round basis.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>EQUIPMENT BONDS</i>							
0	200,000	0	0	0	0	0	200,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**BRUSH CUTTER SKID STEER UNIT**

**PROJECT # FP067**

PROGRAM: FLEET

PROJECT MANAGER: KAY, A.

DESCRIPTION

The purchase of a skid steer with a brush/tree cutter attachment.

JUSTIFICATION

This equipment will facilitate efficiencies to manage natural/unmanaged areas in greenways and prairie reconstruction sites throughout the city.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	0	160,000	0	0	0	0	160,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>160,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>160,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	160,000
<b>PROJECT TOTAL</b>	<b>160,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

SHOP EQUIPMENT

PROJECT # FP068

PROGRAM: FLEET

PROJECT MANAGER: MEEKS, J.

DESCRIPTION

To purchase an hydraulic brake press.

JUSTIFICATION

This equipment would be used to fabricate weldments, replacement parts, custom fit parts and repairs to all equipment within the city's fleet.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	50,000	0	0	50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>50,000</b>

KEY PERFORMANCE PILLAR

HIGH-PERFORMING GOVERNMENT

PROJECT LOCATION

1200 EAST 46TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**MUDJACKING EQUIPMENT REPLACEMENT**

**PROJECT # FP069**

PROGRAM: FLEET

PROJECT MANAGER: HOCKER, R.

**DESCRIPTION**

Funds will be used to purchase a mudjacking unit with greater capabilities than what is currently used.

**JUSTIFICATION**

A more capable mudjacking machine will allow the Street Division crews to increase productivity on streets with subgrade/subbase problems. Improved efficiency can be achieved by machines with greater pumping capacity and/or automated material bins to eliminate manual shoveling.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	0	100,000	0	100,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	100,000
<b>PROJECT TOTAL</b>	<b>100,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

CITYWIDE

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

HAZARDOUS MATERIAL RESPONSE VEHICLE

PROJECT # FP070

PROGRAM: FLEET

PROJECT MANAGER: MACDOUGALL, R.

DESCRIPTION

Replacement of the current Hazardous materials (Hazmat) response vehicle that is currently twenty years old.

JUSTIFICATION

The HazMat unit is one of only three State of Iowa Weapons of Mass Destruction Strike Teams. The Strike Team can be deployed state wide at a moments notice. In addition to serving the needs of Davenport, and western Scott County. The department has contractual agreements with Clinton, and Jackson Counties for HazMat emergencies.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	0	0	200,000	200,000
<i>FEDERAL &amp; STATE GRANTS</i>	0	0	0	0	0	600,000	600,000
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>	<b>800,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	800,000
<b>PROJECT TOTAL</b>	<b>800,000</b>

KEY PERFORMANCE PILLAR

WELL-PROTECTED COMMUNITY

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 10,000  
 DESCRIPTION: OPERATIONS





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**COMMUNITY IMPROVEMENT & SUPPORT PROGRAM      PROJECT #      02176**

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: THOMPSON, T.

**DESCRIPTION**

This program allocates up to \$5,000 per year to the mayor and aldermen for community improvement and support projects throughout the city.

**JUSTIFICATION**

This project provides funding for individual improvement and support projects throughout the community.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<b>LOCAL SALES TAX</b>	55,000	55,000	55,000	55,000	55,000	55,000	330,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>330,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	55,000
CAPITAL SHARE REMAINING	275,000
<b>PROJECT TOTAL</b>	<b>330,000</b>

**KEY PERFORMANCE PILLAR**

WELCOMING NEIGHBORHOODS

**PROJECT LOCATION**

CITYWIDE

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**WATER SERVICE REPAIR PROGRAM**

**PROJECT # 60017**

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: GUY, B.

DESCRIPTION

By city code, water service maintenance is the responsibility of the home owner; however, repairs are sometimes needed on abandoned homes or on properties where the home owner can not afford the repair. This program repairs the leak, and the cost is then assessed to the property.

JUSTIFICATION

When left unrepaired, water service leaks can create dangerous icing or nuisance situations that can affect the safety of the public.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	55,000	55,000	55,000	55,000	55,000	55,000	330,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>330,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	55,000
CAPITAL SHARE REMAINING	275,000
<b>PROJECT TOTAL</b>	<b>330,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### DOWNTOWN STREET LIGHT ELECTRIC SERVICE

**PROJECT # 60018**

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: SCHADT, B.

**DESCRIPTION**

Disconnect street lighting from private electric services and establish new city electric services.

**JUSTIFICATION**

Some downtown street lights are controlled by private entities. To avoid unnecessary dark zones, the city will be switching these services to a city-owned service. Work will be completed over several years, ideally occurring in conjunction with other work in the right of way to minimize disruption and costs.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	35,000	35,000	35,000	35,000	35,000	35,000	210,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>210,000</b>

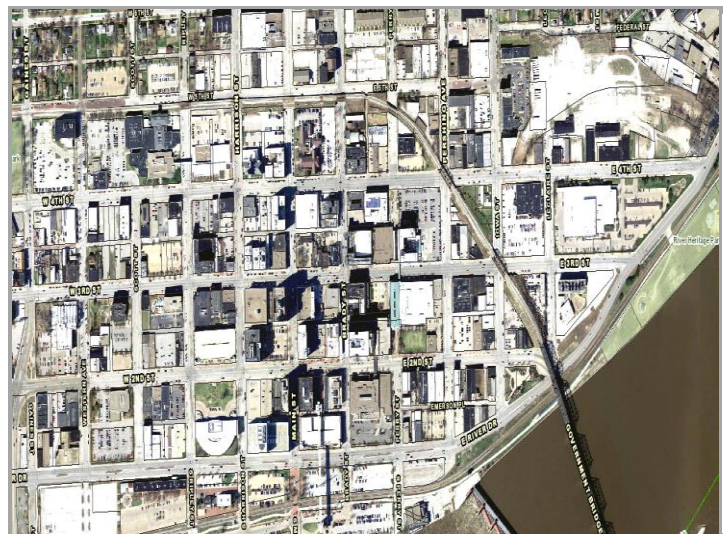
**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	35,000
CAPITAL SHARE REMAINING	175,000
<b>PROJECT TOTAL</b>	<b>210,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
DOWNTOWN DAVENPORT

**IMPACT ON OPERATING BUDGET**  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE







# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### FLOOD PLAIN ACQUISITION PROGRAM

PROJECT # 60022

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: BERGER, B.

#### DESCRIPTION

Funding proposed in FY 2021 will be utilized to create a inventory of all structures within the 0.2% annual chance floodplain. The inventory, along with elevation and other building characteristics will be used to evaluate the flood risk faced by these properties. Future year funding will be for the voluntary acquisition and demolition of properties.

#### JUSTIFICATION

Buyout programs contribute the city's goals under the Community Rating System, which reduces all residents' flood insurance premiums and addresses goals identified in the Scott County Hazard Mitigation Plan. In addition, reducing the number of flood prone properties lowers the amount of public resources required to protect them. Finally, buyouts reduce risk to citizens and reduce exposure to flood plain hazards.

#### SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>							
100,000	300,000	0	200,000	0	200,000	800,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>100,000</b>	<b>300,000</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>	<b>800,000</b>

#### PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	100,000
CAPITAL SHARE REMAINING	700,000
<b>PROJECT TOTAL</b>	<b>800,000</b>

#### KEY PERFORMANCE PILLAR

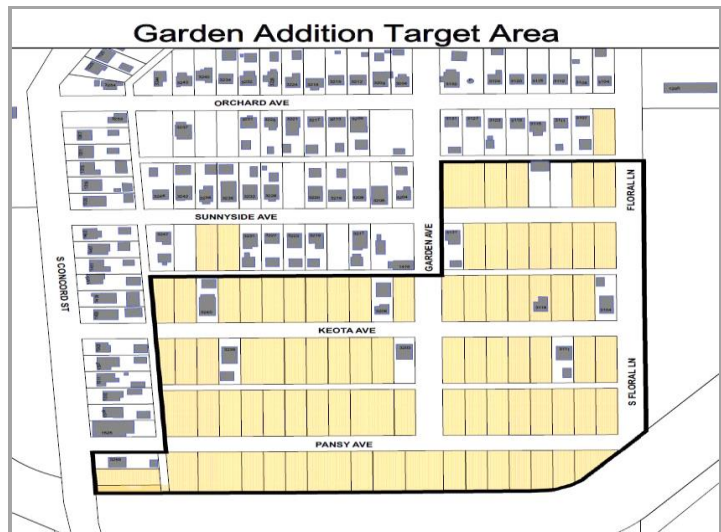
SUSTAINABLE INFRASTRUCTURE

#### PROJECT LOCATION

FLOOD PRONE AREAS

#### IMPACT ON OPERATING BUDGET

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

URBAN REVITALIZATION PROGRAM

PROJECT # 60023

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: BERGER, B.

DESCRIPTION

This program provides funding for a continuation of the DREAM Project, which is the initial revitalization effort, aimed at attracting homebuyers and retaining homeowners by assisting with renovation costs, focusing primarily on exterior work.

JUSTIFICATION

More applications were received then funding was available in FY 2020 which indicates an ongoing need and excitement for the program.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	740,000	740,000	740,000	740,000	740,000	740,000	4,440,000
<i>FEDERAL &amp; STATE GRANTS</i>	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>6,240,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	1,040,000
CAPITAL SHARE REMAINING	5,200,000
<b>PROJECT TOTAL</b>	<b>6,240,000</b>

KEY PERFORMANCE PILLAR

WELCOMING NEIGHBORHOODS

PROJECT LOCATION

VARIOUS AREAS

IMPACT ON OPERATING BUDGET

AMOUNT: 140,000  
 DESCRIPTION: OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

DEMOLITION PROGRAM

PROJECT # 60024

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: OSWALD, R.

DESCRIPTION

This is an annual program designed to demolish dilapidated and abandoned homes that are in disrepair throughout the city.

JUSTIFICATION

Without funding to remove these homes, neighborhoods will continue to deteriorate.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<u>LOCAL SALES TAX</u>	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	200,000
CAPITAL SHARE REMAINING	1,000,000
<b>PROJECT TOTAL</b>	<b>1,200,000</b>

KEY PERFORMANCE PILLAR

WELCOMING NEIGHBORHOODS

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**REFORESTATION PROGRAM**

**PROJECT # 60025**

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: VANCE, J.

DESCRIPTION

This project is for replanting the city's urban forest. This project is an important component of the Forestry Division as it allows for trees to be replaced once they have been removed.

JUSTIFICATION

The city has approximately 18,000 planting sites on public-owned property.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	50,000	50,000	50,000	50,000	50,000	50,000	300,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>300,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	50,000
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>300,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**EMERALD ASH BORER PROGRAM**

**PROJECT # 60026**

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: VANCE, J.

DESCRIPTION

Fund contractor costs for ash-tree removal, replacement, and treatment for selected trees on city property.

JUSTIFICATION

The emerald ash borer (EAB) is a pest that will eventually kill approximately 2,000 ash trees on city property. There is no permanent treatment for the pest, so removal of the trees is the only option. The city will treat ash trees over the years to keep a small percentage of ash trees in its inventory.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	100,000	100,000	100,000	50,000	50,000	50,000	450,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>450,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	100,000
CAPITAL SHARE REMAINING	350,000
<b>PROJECT TOTAL</b>	<b>450,000</b>

KEY PERFORMANCE PILLAR  
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
CITYWIDE

IMPACT ON OPERATING BUDGET  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE



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**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**IA WATER FLOODWALL REPAIR AND RETROFIT**

**PROJECT # 60027**

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: SCHMUECKER, N.

**DESCRIPTION**

Repair of items noted during the last floodwall inspection and for the alteration of the two railroad closures.

**JUSTIFICATION**

During the last floodwall inspection, completed jointly between city personal and the Army Corps of Engineers, several defects were noted as well as damage to the two railroad closures due to differential settlement. The city is responsible for maintenance through an executed maintenance agreement amongst the City, Iowa American, and the USACE.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
215,000	0	0	0	0	0	0	215,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>215,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>215,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	215,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>215,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

IOWA AMERICAN WATER PLANT

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: MAINTENANCE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### FLOOD CONCEPT PLANNING: RIVER DRIVE

**PROJECT # 60028**

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: GLEASON, N.

#### DESCRIPTION

To create a comprehensive plan that addresses how to maintain access to River Drive and protect community assets along the Mississippi River during flood events.

#### JUSTIFICATION

Flooding from the Mississippi River can cause direct and indirect damages to public and private property as well as disturbs commerce throughout the region.

#### SOURCES OF FUNDS

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>						
350,000	0	350,000	0	0	0	700,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>350,000</b>	<b>0</b>	<b>350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700,000</b>

#### PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	350,000
CAPITAL SHARE REMAINING	350,000
<b>PROJECT TOTAL</b>	<b>700,000</b>

#### KEY PERFORMANCE PILLAR

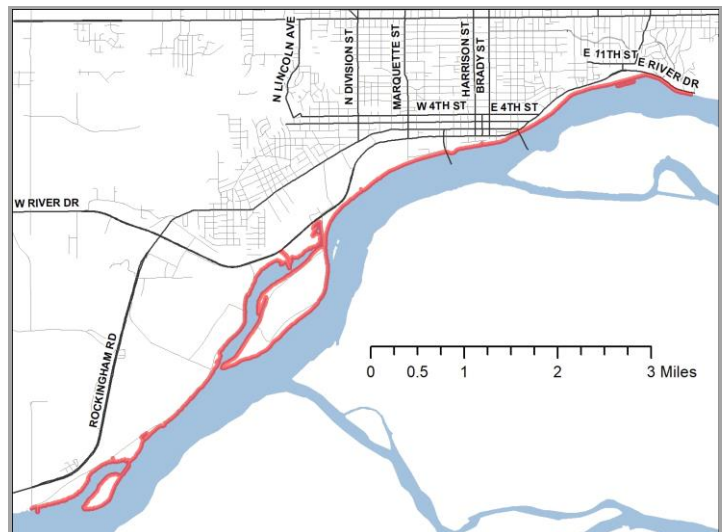
SUSTAINABLE INFRASTRUCTURE

#### PROJECT LOCATION

RIVERFRONT

#### IMPACT ON OPERATING BUDGET

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

DAVENPORT NOW

PROJECT # 61002

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: BERGER, B.

DESCRIPTION

Funding is for the annual payments to property owners who participated in the Davenport NOW program.

JUSTIFICATION

The Davenport NOW program expired in fiscal year 2019; the funding set aside is for the annual rebates for property owners who are already part of the program.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	915,000	900,000	885,000	865,000	800,000	780,000	5,145,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>915,000</b>	<b>900,000</b>	<b>885,000</b>	<b>865,000</b>	<b>800,000</b>	<b>780,000</b>	<b>5,145,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	915,000
CAPITAL SHARE REMAINING	4,230,000
<b>PROJECT TOTAL</b>	<b>5,145,000</b>

KEY PERFORMANCE PILLAR

WELCOMING NEIGHBORHOODS

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE







CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

IMPROVE BUS SHELTER PROGRAM

PROJECT # FP071

PROGRAM: GENERAL GOVERNMENT

PROJECT MANAGER: POWELL, J.

DESCRIPTION

Improve the aesthetics of bus shelters while adding bus timing information to the shelters.

JUSTIFICATION

To improve the quality of existing bus shelters throughout the city in order to enhance transit riders experience.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	40,000	0	40,000	0	40,000	120,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>40,000</b>	<b>120,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	120,000
<b>PROJECT TOTAL</b>	<b>120,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**IT CAPITAL IMPROVEMENT PROGRAM**

**PROJECT # 67002**

PROGRAM: INFORMATION TECHNOLOGY

PROJECT MANAGER: PERKINS, R.

**DESCRIPTION**

Citywide digital communication network equipment, end-user work devices, software licensing renewals and replacements.

**JUSTIFICATION**

Support for citywide data and voice equipment upgrades based on replacement schedules for all city department business applications and new projects.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>EQUIPMENT BONDS</i>						
250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,500,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	250,000
CAPITAL SHARE REMAINING	1,250,000
<b>PROJECT TOTAL</b>	<b>1,500,000</b>

**KEY PERFORMANCE PILLAR**  
HIGH-PERFORMING GOVERNMENT

**PROJECT LOCATION**  
CITYWIDE

**IMPACT ON OPERATING BUDGET**  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CITY FIBER NETWORK MAINTENANCE PROGRAM**

**PROJECT # 67006**

PROGRAM: INFORMATION TECHNOLOGY

PROJECT MANAGER: PERKINS, R.

DESCRIPTION

Support and maintenance of city's fiber optic communications network.

JUSTIFICATION

Maintenance and repairs of the city-owned fiber optic network that provides all voice and data communications for daily business use between 38 city facilities.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>EQUIPMENT BONDS</i>	50,000	50,000	50,000	50,000	50,000	50,000	300,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>300,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	50,000
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>300,000</b>

KEY PERFORMANCE PILLAR  
HIGH-PERFORMING GOVERNMENT

PROJECT LOCATION  
CITYWIDE

IMPACT ON OPERATING BUDGET  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

CITY FIBER EXPANSION PROGRAM

PROJECT # 67007

PROGRAM: INFORMATION TECHNOLOGY

PROJECT MANAGER: PERKINS, R.

DESCRIPTION

To expand the city-owned fiber system.

JUSTIFICATION

Increasing needs for more connected areas of town and traffic signals.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	75,000	100,000	0	100,000	100,000	100,000	475,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>75,000</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>475,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	75,000
CAPITAL SHARE REMAINING	400,000
<b>PROJECT TOTAL</b>	<b>475,000</b>

KEY PERFORMANCE PILLAR

HIGH-PERFORMING GOVERNMENT

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**LIBRARY MATERIALS PROGRAM**

**PROJECT # 66014**

PROGRAM: LIBRARY SERVICES

PROJECT MANAGER: GROSKOPF, A.

**DESCRIPTION**

Library users at all the three library locations rely on a materials collection that is up-to-date and large enough to meet their education, information and entertainment needs.

**JUSTIFICATION**

Davenport’s economy benefits when business people use library resources to make wise business decisions, employees use it to improve job skills, and the disadvantaged use it to help break the cycle of poverty. Access to print reading materials is one of the most important factors in success in learning to read. The purchase of books, magazines, CDs, and DVDs is the library’s largest ongoing capital expense.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>EQUIPMENT BONDS</i>	415,000	415,000	415,000	415,000	420,000	420,000	2,500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>415,000</b>	<b>415,000</b>	<b>415,000</b>	<b>415,000</b>	<b>420,000</b>	<b>420,000</b>	<b>2,500,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	415,000
CAPITAL SHARE REMAINING	2,085,000
<b>PROJECT TOTAL</b>	<b>2,500,000</b>

**KEY PERFORMANCE PILLAR**

WELCOMING NEIGHBORHOODS

**PROJECT LOCATION**

MAIN, FAIRMOUNT AND EASTERN BRANCHES

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**LIBRARY ELECTRONIC REPLACEMENT PROGRAM**

**PROJECT # 66015**

PROGRAM: LIBRARY SERVICES

PROJECT MANAGER: GROSKOPF, A.

DESCRIPTION

This funding is used to replace the library's electronic equipment on a schedule based on age and estimated useful life.

JUSTIFICATION

Replacement of old, outdated equipment maintains staff's ability to provide the best customer services possible. It also provides library users with access to up-to-date, well-functioning equipment such as public computers; printing; scanners, etc.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>EQUIPMENT BONDS</i>	110,000	110,000	110,000	110,000	110,000	110,000	660,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>660,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	110,000
CAPITAL SHARE REMAINING	550,000
<b>PROJECT TOTAL</b>	<b>660,000</b>

KEY PERFORMANCE PILLAR  
HIGH-PERFORMING GOVERNMENT

PROJECT LOCATION  
MAIN, FAIRMOUNT AND EASTERN BRANCHES

IMPACT ON OPERATING BUDGET  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**ENHANCE SELF-SERVICE FOR LIBRARY USERS**

**PROJECT # FP072**

PROGRAM: LIBRARY SERVICES

PROJECT MANAGER: GROSKOPF, A.

**DESCRIPTION**

The library currently offers a variety of self-service options for library users: self-check, printing and online payment for fines and fees. Currently, each of these services are completely separate from the other. This project would offer these services at one integrated kiosk allowing for a better user experience and easier staff assistance.

**JUSTIFICATION**

User-friendly self-service options provide better service to library users and also allow staff to spend less time on routine tasks and more time working with users on tasks such as resume writing, computer assistance and programs. This is one way that the library can offer new services without adding staff.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>							
0	0	0	60,000	0	0	60,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>60,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	60,000
<b>PROJECT TOTAL</b>	<b>60,000</b>

**KEY PERFORMANCE PILLAR**

HIGH-PERFORMING GOVERNMENT

**PROJECT LOCATION**

MAIN, FAIRMOUNT AND EASTERN BRANCHES

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PARK DEVELOPMENT PROGRAM**

**PROJECT # 64070**

PROGRAM: PARKS & RECREATION

PROJECT MANAGER: DYSON, C.

DESCRIPTION

This project is an annual program that allows the city council to allocate funding to specific park projects of their choosing.

JUSTIFICATION

This project is an annual program that allows the city council to allocate funding to specific park projects of their choosing.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	350,000	350,000	350,000	350,000	350,000	350,000	2,100,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>2,100,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	350,000
CAPITAL SHARE REMAINING	1,750,000
<b>PROJECT TOTAL</b>	<b>2,100,000</b>

KEY PERFORMANCE PILLAR

VIBRANT REGION

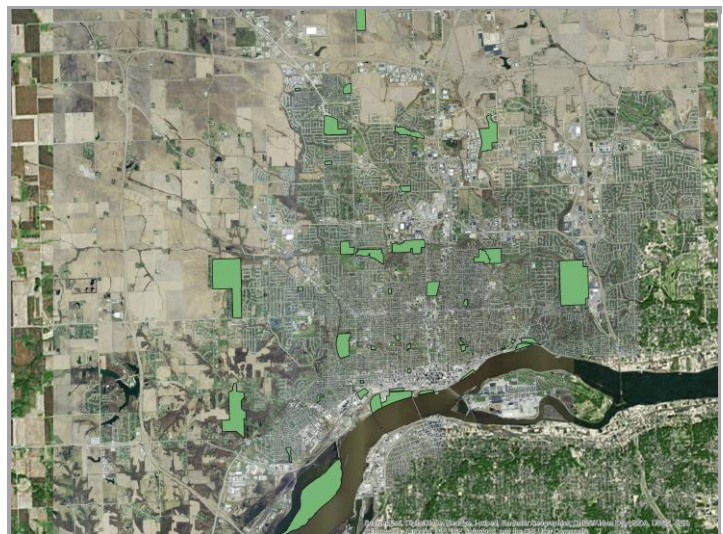
PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**GOLF COURSE IMPROVEMENTS PROGRAM**

**PROJECT # 64073**

PROGRAM: PARKS & RECREATION

PROJECT MANAGER: EVANS, T.

DESCRIPTION

To improve the overall appearance and functionality of the city's three golf courses.

JUSTIFICATION

Additional storage and maintenance facilities are needed at the courses along with various upgrades to existing greens and buildings. In order to stay competitive in today's golf market, municipal golf courses need to continue to improve their facilities. Continuous cart paths will allow our courses to stay open during inclement weather.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
300,000	0	0	225,000	0	0	525,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>225,000</b>	<b>0</b>	<b>0</b>	<b>525,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	300,000
CAPITAL SHARE REMAINING	225,000
<b>PROJECT TOTAL</b>	<b>525,000</b>

KEY PERFORMANCE PILLAR

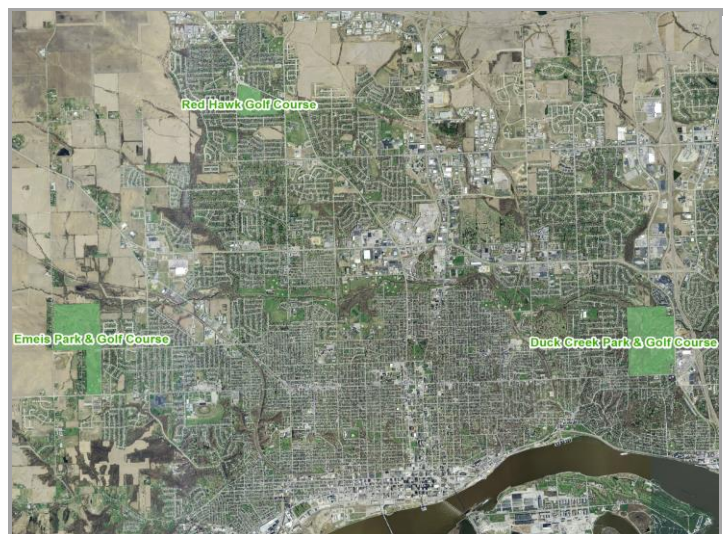
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

DUCK CREEK, RED HAWK AND EMEIS GOLF COURSES

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CITY CEMETERY IMPROVEMENTS**

**PROJECT # 64086**

PROGRAM: PARKS & RECREATION

PROJECT MANAGER: TUBBS, B.

**DESCRIPTION**

This annual program will include funding for replacement and repair of broken headstones, include upgrades and replacement of the perimeter fencing, and beautification projects.

**JUSTIFICATION**

While it is no longer an active cemetery, there is historical significance to the facility. These upgrades will keep the cemetery from falling into disrepair and make the historical tours that occur there easier to administer.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	10,000	10,000	10,000	10,000	10,000	10,000	60,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>60,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	10,000
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>60,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

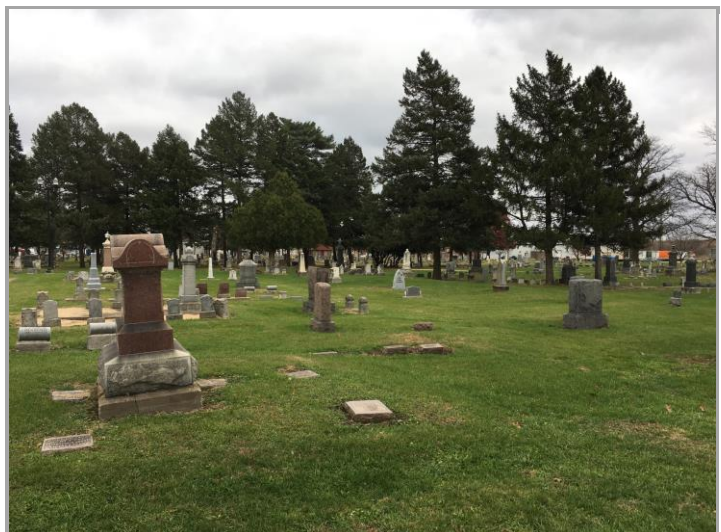
**PROJECT LOCATION**

1625 ROCKINGHAM ROAD

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PARK ROADS AND PARKING LOTS PROGRAM**

**PROJECT # 64087**

PROGRAM: PARKS & RECREATION

PROJECT MANAGER: TUBBS, B.

DESCRIPTION

This project is for the repair of large parking lots and long roads in community and regional parks.

JUSTIFICATION

On-going infrastructure repair and upgrades.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	35,000	35,000	35,000	35,000	35,000	35,000	210,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>210,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	35,000
CAPITAL SHARE REMAINING	175,000
<b>PROJECT TOTAL</b>	<b>210,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PARK AMENITY ADA ACCESS PROGRAM**

**PROJECT # FP073**

PROGRAM: PARKS & RECREATION

PROJECT MANAGER: TUBBS, B.

DESCRIPTION

The program will provide funding to create ADA access to city's park amenities. This includes sidewalks to playgrounds, shelters and restrooms.

JUSTIFICATION

The Americans with Disability Act was updated and requires all public amenities to be accessible. This will help bring the city's parks into compliance with the updated law.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	150,000	0	150,000	0	150,000	450,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>	<b>450,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	450,000
<b>PROJECT TOTAL</b>	<b>450,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FEJERVARY LEARNING CENTER PODS**

**PROJECT # FP074**

PROGRAM: PARKS & RECREATION

PROJECT MANAGER: TUBBS, B.

DESCRIPTION

This project will continue the enhancements and learning opportunities at the Fejervary Learning Center. The learning pods will be developed with the money allotted and will follow the established Mother Goose nursery rhyme themes (Jack Be Nimble, Twinkle Twinkle, Itsy Bitsy Spider, etc.)

JUSTIFICATION

The open area vacated when the old monkey/cougar island was cleaned has provided a space for new learning opportunities. This area will be planned out to maximize the space with a variety of hands on activities for youth of all ages.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	400,000	0	0	400,000	400,000	1,200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>1,200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,200,000
<b>PROJECT TOTAL</b>	<b>1,200,000</b>

KEY PERFORMANCE PILLAR

WELCOMING NEIGHBORHOODS

PROJECT LOCATION

1800 WEST 12TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**BALLFIELD COMPLEX PARKING**

**PROJECT # FP075**

PROGRAM: PARKS & RECREATION

PROJECT MANAGER: DYSON, C.

DESCRIPTION

This project would provide additional parking at three parks that house Little League ballfields.

JUSTIFICATION

Parking is at a premium at these parks during the Little League season. Northwest Park has one of the lowest parking space per participant ratios of all the baseball locations. Ridgeview and Prairie Heights Parks also have significant parking challenges during the baseball season.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	150,000	0	150,000	0	300,000	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>300,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	300,000
<b>PROJECT TOTAL</b>	<b>300,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

NORTHWEST, RIDGEVIEW & PRAIRIE HEIGHTS PARKS

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

SWIMMING POOL IMPROVEMENTS

PROJECT # FP076

PROGRAM: PARKS & RECREATION

PROJECT MANAGER: TUBBS, B.

DESCRIPTION

Enhancements are needed at the city's aquatic facilities to continue to make them attractive amenities for residents. These enhancements include a climbing wall, replacement of spray features, new splash pads at facilities and behind-the-scenes equipment such as an upgrade to the disinfectant system.

JUSTIFICATION

The aquatic facilities are a quality-of-life amenity offered to residents. Updating them to current aquatic trends helps provide a positive location for youth to spend summer days and evenings.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	250,000	250,000	0	0	500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>500,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	500,000
<b>PROJECT TOTAL</b>	<b>500,000</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 1800 WEST 12TH STREET

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**Soccer Complex Irrigation Replacement**

**PROJECT # FP077**

PROGRAM: PARKS & RECREATION

PROJECT MANAGER: TUBBS, B.

**DESCRIPTION**

To replace and expand the existing irrigation system at the Davenport Soccer Complex.

**JUSTIFICATION**

The 40-acre soccer complex is home to multiple leagues, games, and tournaments. The highly-used facility is in need of upgrades to the irrigation system that is over 20 years old and only serves certain sections of the facility.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	75,000	0	0	75,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>75,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	75,000
<b>PROJECT TOTAL</b>	<b>75,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

8991 NORTH DIVISION STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PARK SHELTER REPAIR PROGRAM**

**PROJECT # FP078**

PROGRAM: PARKS & RECREATION

PROJECT MANAGER: TUBBS, B.

DESCRIPTION

This program will repair various shelters and their surrounding areas throughout the park's system. These repairs would include but are not limited to concrete pad, roof and painting.

JUSTIFICATION

As the shelters age, parts of the structures are in need of repair or replacement. This program will keep shelters aesthetically pleasing and safe for users.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	50,000	0	0	50,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>50,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

CREATING CONNECTIONS PROGRAM

PROJECT # 28025

PROGRAM: PEDESTRIAN TRANSPORTATION

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

This program will create new sidewalks as well as replace damaged or missing sidewalks curbs and ramps.

JUSTIFICATION

This program will improve the pedestrian transportation system by extending and repairing existing infrastructure.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
200,000	300,000	300,000	300,000	300,000	300,000	300,000	1,700,000
<i>LOCAL SALES TAX</i>							
200,000	200,000	100,000	200,000	200,000	200,000	200,000	1,100,000
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>400,000</b>	<b>500,000</b>	<b>400,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>2,800,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	400,000
CAPITAL SHARE REMAINING	2,400,000
<b>PROJECT TOTAL</b>	<b>2,800,000</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 CITYWIDE

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CIVIC ACCESS PROGRAM**

**PROJECT # 28026**

PROGRAM: PEDESTRIAN TRANSPORTATION

PROJECT MANAGER: KRIZ, N.

**DESCRIPTION**

The installation or repair of ADA ramps throughout the city.

**JUSTIFICATION**

The city is required to retrofit all pedestrian ramps altered between 1992 and 2004 that do not comply with ADA requirements.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	250,000	250,000	0	250,000	250,000	250,000	1,250,000
<i>LOCAL SALES TAX</i>	0	0	0	150,000	150,000	150,000	450,000
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>250,000</b>	<b>250,000</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>1,700,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	250,000
CAPITAL SHARE REMAINING	1,450,000
<b>PROJECT TOTAL</b>	<b>1,700,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
CITYWIDE

**IMPACT ON OPERATING BUDGET**  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**VETERANS MEMORIAL PARKWAY TRAIL EXTENSION**      **PROJECT # 28027**

PROGRAM: PEDESTRIAN TRANSPORTATION

PROJECT MANAGER: SCHADT, B.

**DESCRIPTION**

To extend the 10 foot share-use-path on Veterans Memorial Parkway to East 59th Street.

**JUSTIFICATION**

The shared-use-path on Veterans Memorial Parkway ends west of Tremont. This project will extend the path to U.S. 61 and have it travel south until East 59th Street.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
240,000	0	0	0	0	0	0	240,000
<i>FEDERAL &amp; STATE GRANTS</i>							
535,201	0	0	0	0	0	0	535,201
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>775,201</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>775,201</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	775,201
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>775,201</b>

**KEY PERFORMANCE PILLAR**

WELCOMING NEIGHBORHOODS

**PROJECT LOCATION**

VMP - TREMONT TO EAST 59TH STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

WEST LOOP PHASE I

PROJECT # FP079

PROGRAM: PEDESTRIAN TRANSPORTATION

PROJECT MANAGER: SCHADT, B.

DESCRIPTION

The project constructs a ten-foot concrete path that extends the Duck Creek recreational trail from its current western most terminus in Emeis Park, north of Central Park Avenue and continue it south to Locust Street and then west to Wisconsin Avenue.

JUSTIFICATION

This approximately one-mile extension is the first phase of the West Loop project. The goal of the overall West Loop project, which will be completed in multiple phases, is to connect the Duck Creek trail to the Riverfront Trail. Once completed, this will provide a continuous loop for pedestrian and bicyclist through the cities of Davenport and Bettendorf.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	150,000	0	0	0	150,000
<i>FEDERAL &amp; STATE GRANTS</i>	0	0	522,770	0	0	0	522,770
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>672,770</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>672,770</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	672,770
<b>PROJECT TOTAL</b>	<b>672,770</b>

KEY PERFORMANCE PILLAR

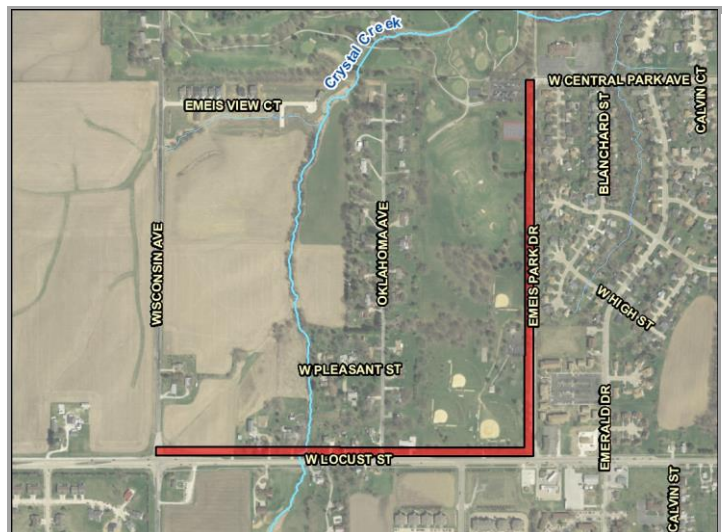
WELCOMING NEIGHBORHOODS

PROJECT LOCATION

DC TAIL: EMEIS PARK TO WISCONSIN AVE.

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### RECREATIONAL PATH RECONSTRUCTION PROGRAM PROJECT # FP080

PROGRAM: PEDESTRIAN TRANSPORTATION

PROJECT MANAGER: LEABHART, T.

**DESCRIPTION**

Resurfacing, repair and upgrade of the city's trail system.

**JUSTIFICATION**

Since the building of the trails in the 1980's, the trails have been one of Davenport's most popular systems. Continuous repair and upgrades are needed to keep them in safe and up to date condition for the convince of runners, walkers and bikers. The repairs include the spurs connecting neighborhoods to the trails.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>						
0	0	0	200,000	0	200,000	400,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>	<b>400,000</b>

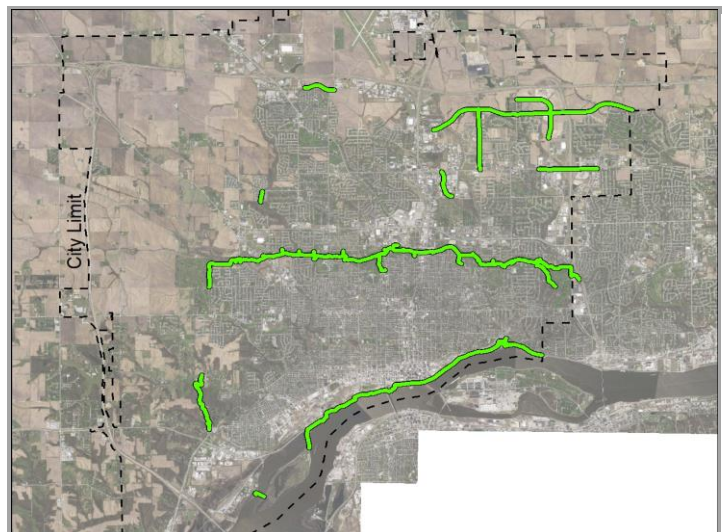
**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	400,000
<b>PROJECT TOTAL</b>	<b>400,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
CITYWIDE

**IMPACT ON OPERATING BUDGET**  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**RETAINING WALL REPAIR PROGRAM**

**PROJECT # FP081**

PROGRAM: PEDESTRIAN TRANSPORTATION

PROJECT MANAGER: LEABHART, T.

DESCRIPTION

This program is intended to repair or replace existing city-owned retaining walls.

JUSTIFICATION

As retaining walls deteriorate, they become safety hazards, pedestrian impairments, and are visually unsightly.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	0	70,000	0	70,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,000</b>	<b>0</b>	<b>70,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	70,000
<b>PROJECT TOTAL</b>	<b>70,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: (5,000)

DESCRIPTION: MAINTENANCE & OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

BIKE PATH SECTIONAL REPAIR PROGRAM

PROJECT # FP082

PROGRAM: PEDESTRIAN TRANSPORTATION

PROJECT MANAGER: LEABHART, T.

DESCRIPTION

Routine maintenance of bike paths, trails and pedestrian ways will prolong the need for full resurfacing or reconstruction. Typical maintenance could include methods such as transverse joint repair, microsurfacing and patching.

JUSTIFICATION

There are locations where isolated repairs are needed but the overall condition does not warrant the more expensive resurfacing. As with streets, preventative maintenance will prolong the life of the assets and mitigate the need for full resurfacing or reconstruction.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	0	0	50,000	0	50,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>50,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**HOWELL STREET PEDESTRIAN TUNNEL**

**PROJECT # FP083**

PROGRAM: PEDESTRIAN TRANSPORTATION

PROJECT MANAGER: LEABHART, T.

DESCRIPTION

Repair or replace the existing tunnel, dependent upon cost and safety requirements. This estimate assumes complete replacement.

JUSTIFICATION

The existing tunnel is 130 feet long, was constructed by the Works Progress Administration (WPA) in the 1930's and is made of plate steel. The condition of the tunnel has deteriorated with the steel plate having rusted through in several places.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	0	0	0	80,000	80,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>80,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	80,000
<b>PROJECT TOTAL</b>	<b>80,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

NORTH OF HOWELL STREET & 6TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PUBLIC AND TRAFFIC SAFETY CAMERA PROGRAM      PROJECT #    62007**

PROGRAM: PUBLIC SAFETY

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

The expansion of the city's video camera program.

JUSTIFICATION

Cameras are placed on intersections to provide data and recordings to the Police Department for public safety purposes along with the Traffic Engineering Division to study traffic flow and record annual average daily traffic and traffic accidents.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	100,000	100,000	100,000	100,000	100,000	100,000	600,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>600,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	100,000
CAPITAL SHARE REMAINING	500,000
<b>PROJECT TOTAL</b>	<b>600,000</b>

KEY PERFORMANCE PILLAR

WELL-PROTECTED COMMUNITY

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

RESCUE AND EXTRICATION EQUIPMENT

PROJECT # 63011

PROGRAM: PUBLIC SAFETY

PROJECT MANAGER: MACDOUGALL, R.

DESCRIPTION

Replacement of rescue and extrication equipment. Rescue equipment, also called "the jaws of life", is used to remove entrapped people from vehicles and industrial equipment following an accident.

JUSTIFICATION

Current gas powered rescue and extrication equipment requires additional maintenance as it ages and is much heavier to use during an extrication. The new battery powered equipment has become the industry standard. It is lighter, more powerful, and requires less maintenance.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	45,000	45,000	45,000	45,000	45,000	45,000	270,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>270,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	45,000
CAPITAL SHARE REMAINING	225,000
<b>PROJECT TOTAL</b>	<b>270,000</b>

KEY PERFORMANCE PILLAR

WELL-PROTECTED COMMUNITY

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 1,500

DESCRIPTION: MAINTENANCE & OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

LIFEPAK AND LUCAS REPLACEMENT

PROJECT # FP084

PROGRAM: PUBLIC SAFETY

PROJECT MANAGER: MACDOUGALL, R.

DESCRIPTION

Replace aging defibrillators, and automatic cardio pulmonary resuscitation (CPR) machines (Lucas Device) with updated equipment.

JUSTIFICATION

The manual defibrillators and CPR devices that the department uses for emergency medical care operate in harsh conditions. The equipment must be replaced on a regular basis to be reliable when needed. In addition to wear and tear, the technology also becomes outdated after approximately ten years.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>							
0	0	425,000	0	0	0	425,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>425,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>425,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	425,000
<b>PROJECT TOTAL</b>	<b>425,000</b>

KEY PERFORMANCE PILLAR

WELL-PROTECTED COMMUNITY

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 25,000  
 DESCRIPTION: OPERATIONS





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### STORM WARNING SIRENS UPGRADES

**PROJECT #    FP085**

PROGRAM: PUBLIC SAFETY

PROJECT MANAGER: MACDOUGALL, R.

#### DESCRIPTION

Upgrade current sirens and install two additional storm warning sirens to provide better coverage to the city.

#### JUSTIFICATION

The Fire Department is currently the responsible agency for installing and maintaining storm warning sirens. The existing sirens were installed in the late 1990's. A study, along with input from citizens and elected officials, has identified several gaps in siren coverage. Those gaps can only be closed by installing additional sirens. These identified locations cover areas that are densely populated.

#### SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	47,500	0	0	47,500	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,500</b>	<b>0</b>	<b>0</b>	<b>47,500</b>

#### PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	47,500
<b>PROJECT TOTAL</b>	<b>47,500</b>

#### KEY PERFORMANCE PILLAR

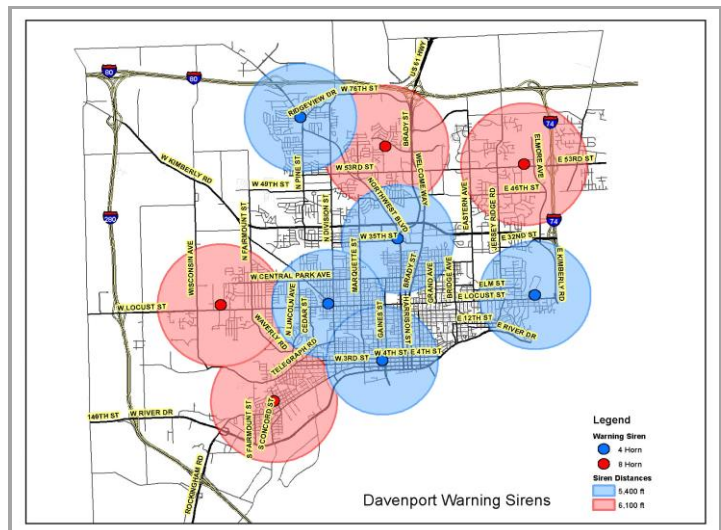
WELL-PROTECTED COMMUNITY

#### PROJECT LOCATION

CITYWIDE

#### IMPACT ON OPERATING BUDGET

AMOUNT:        (5,000)  
 DESCRIPTION: MAINTENANCE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**RIVERCENTER RENOVATION**

**PROJECT # 69014**

PROGRAM: RIVERCENTER/ADLER

PROJECT MANAGER: PALMER, R.

DESCRIPTION

This project will upgrade the existing mechanical, electrical, and structural infrastructure of the facility while also renovating its internal aesthetics.

JUSTIFICATION

Regional competition from Des Moines, Cedar Rapids, Coralville, Dubuque, Peoria, Madison, Rock Island, and Bettendorf has produced significantly newer facilities that make Davenport less competitive when seeking business that will bring people from outside the area into Davenport.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<u>HOTEL/MOTEL TAX</u>							
375,000	0	0	0	0	0	0	375,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>375,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>375,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	4,810,912
FY 2021 APPROVED ALLOCATION	375,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>5,185,912</b>

KEY PERFORMANCE PILLAR

VIBRANT REGION

PROJECT LOCATION

136 EAST 3RD STREET

IMPACT ON OPERATING BUDGET

AMOUNT: (50,000)

DESCRIPTION: MAINTENANCE & OPERATIONS





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### RIVERCENTER WIRELESS UPGRADE

**PROJECT # 69021**

PROGRAM: RIVERCENTER/ADLER

PROJECT MANAGER: PALMER, R.

**DESCRIPTION**

The upgrade of the wireless network to accommodate up to 3,000 visitors at any given time.

**JUSTIFICATION**

The wireless infrastructure at the RiverCenter/Adler Theatre needs to be upgraded to meet the technology demands for operational software in relation to points of sale, HVAC, and internet based platforms. The demand from clients and patrons to provide a wireless platform that has enough speed and band width is critical in meeting their expectations.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<b>LOCAL SALES TAX</b>	150,000	50,000	0	0	0	0	200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>150,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

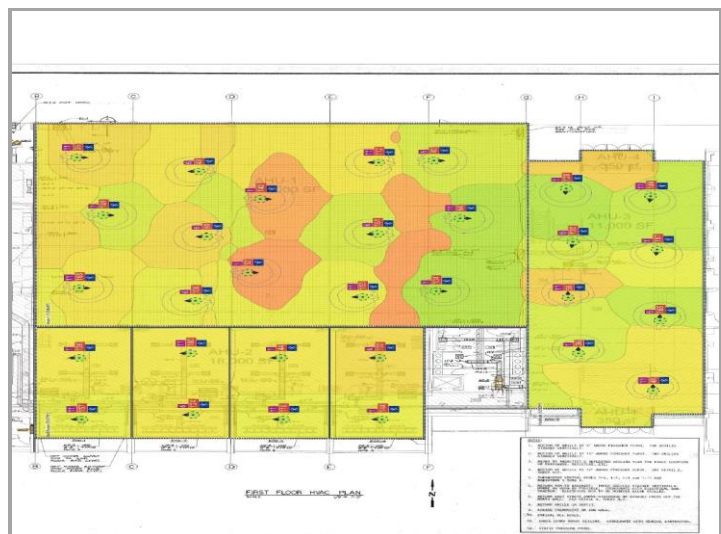
**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	150,000
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

**KEY PERFORMANCE PILLAR**  
HIGH-PERFORMING GOVERNMENT

**PROJECT LOCATION**  
RIVERCENTER/ADLER THEATRE

**IMPACT ON OPERATING BUDGET**  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**RIVERCENTER EQUIPMENT UPGRADE PROGRAM**

**PROJECT # 69027**

PROGRAM: RIVERCENTER/ADLER

PROJECT MANAGER: PALMER, R.

DESCRIPTION

Replacement and upgrade of event equipment at the River Center to maintain inventory levels and remain competitive.

JUSTIFICATION

Heavy use of equipment wears out, and event trends change. In order to maintain adequate inventory levels and keep with current trends, the city must be in a position each year to replace equipment.

SOURCES OF FUNDS

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<u>HOTEL/MOTEL TAX</u>						
25,000	50,000	75,000	50,000	75,000	200,000	475,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>25,000</b>	<b>50,000</b>	<b>75,000</b>	<b>50,000</b>	<b>75,000</b>	<b>200,000</b>	<b>475,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	25,000
CAPITAL SHARE REMAINING	450,000
<b>PROJECT TOTAL</b>	<b>475,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

136 EAST 3RD STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**RIVERCENTER SOUTH COMPLEX ROOF**

**PROJECT # 69028**

PROGRAM: RIVERCENTER/ADLER

PROJECT MANAGER: PALMER, R.

DESCRIPTION

To replace the original roof on the south complex of the Rivercenter facility.

JUSTIFICATION

The roof is under a state of constant repair and is nearing the end of its useful life and is scheduled to be replaced.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
525,000	0	0	0	0	0	0	525,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>525,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>525,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	525,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>525,000</b>

KEY PERFORMANCE PILLAR  
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
136 EAST THIRD STREET

IMPACT ON OPERATING BUDGET  
AMOUNT: 0  
DESCRIPTION: OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

ADLER THEATRE ROOF REPLACEMENT

PROJECT # FP086

PROGRAM: RIVERCENTER/ADLER

PROJECT MANAGER: PALMER, R.

DESCRIPTION

To replace the roof on the Adler Theatre.

JUSTIFICATION

In order to protect the integrity of the Adler Theatre, the roof needs to be replaced in the near to intermediate future.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<u>HOTEL/MOTEL TAX</u>	0	125,000	0	0	0	0	125,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	125,000
<b>PROJECT TOTAL</b>	<b>125,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

136 EAST THIRD STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

ADLER THEATRE RESTROOM UPGRADE

PROJECT # FP087

PROGRAM: RIVERCENTER/ADLER

PROJECT MANAGER: PALMER, R.

DESCRIPTION

To renovate the restrooms in the Adler Theatre.

JUSTIFICATION

Current restrooms have not been remodeled since 1984 and a number of elements such as the fixtures, stalls, counters, wall, and flooring need to be repaired and upgraded.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<u>HOTEL/MOTEL TAX</u>	0	200,000	0	0	0	0	200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

136 EAST THIRD STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**RIVERCENTER F&B EQUIPMENT UPGRADES**

**PROJECT # FP088**

PROGRAM: RIVERCENTER/ADLER

PROJECT MANAGER: PALMER, R.

DESCRIPTION

Replace and upgrade food-service equipment.

JUSTIFICATION

Maintain inventory levels and remain competitive with current trends.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>HOTEL/MOTEL TAX</i>	0	25,000	0	25,000	0	200,000	250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>200,000</b>	<b>250,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>250,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

136 EAST THIRD STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN

ADLER THEATRE PLASTER/PAINT REPAIR

PROJECT # FP089

PROGRAM: RIVERCENTER/ADLER

PROJECT MANAGER: PALMER, R.

DESCRIPTION

To repaint and repair plaster damages throughout the Adler Theatre.

JUSTIFICATION

The auditorium area has received emergency touch ups in the last few years, and the last painting project was in 1984.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>HOTEL/MOTEL TAX</i>	0	0	325,000	325,000	325,000	0	975,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>0</b>	<b>975,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	975,000
<b>PROJECT TOTAL</b>	<b>975,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

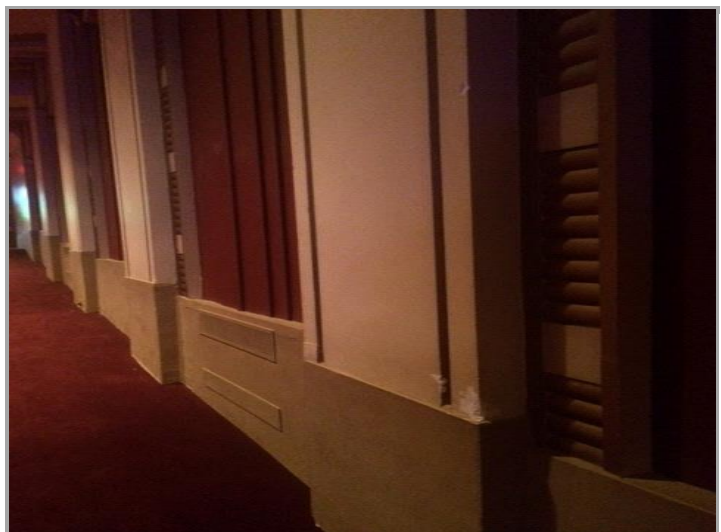
PROJECT LOCATION

136 EAST THIRD STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### MAIN STREET LANDING IMPROVEMENTS

**PROJECT # 68011**

PROGRAM: RIVERFRONT

PROJECT MANAGER: PETERSON, Z.

**DESCRIPTION**

This project will implement the design for the riverfront area between Harrison Street and Perry Street.

**JUSTIFICATION**

With the departure of the Rhythm City Casino, the site will be transformed into the centerpiece of the city's riverfront which will become a featured destination of local, regional and tourist populations. The space is intended to be programmed with activities to make it an all day, year-round destination.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	100,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,100,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>100,000</b>	<b>2,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>6,100,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	100,000
CAPITAL SHARE REMAINING	6,000,000
<b>PROJECT TOTAL</b>	<b>6,100,000</b>

**KEY PERFORMANCE PILLAR**

VIBRANT REGION

**PROJECT LOCATION**

BETWEEN PERRY STREET TO HARRISON STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CB&Q PARKING LOT REHABILITATION**

**PROJECT # 68012**

PROGRAM: RIVERFRONT

PROJECT MANAGER: AHRENS, S.

DESCRIPTION

The project will rehabilitate the existing parking lot.

JUSTIFICATION

Years of use and flooding have taken a toll on the lot, which is now adjacent to the new multi-use flex space at Main Street Landing.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
200,000	0	0	0	0	0	0	200,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	200,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

RIVER DRIVE AND PERRY STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

RIVER HERITAGE PARK RIVERWALK EXTENSION

PROJECT # 68013

PROGRAM: RIVERFRONT

PROJECT MANAGER: PETERSON, Z.

DESCRIPTION

This project will complete the riverwalk at River Heritage Park along the government seawall by adding an additional 700 feet of walk. Additional project scope to include underground utility work, lighting and electrical, creation of a "great lawn" event/informal recreation field, and repair and restoration of damaged and deteriorating seawall segments to improve wall aesthetics.

JUSTIFICATION

Seawall repair will need to take place on the River Heritage Park site before proposed riverwalk expansion initiatives can take place in future phases. When combined with the mound feature, the entire park will be open for public use.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
1,000,000	0	0	0	0	0	0	1,000,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	1,000,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>1,000,000</b>

KEY PERFORMANCE PILLAR

VIBRANT REGION

PROJECT LOCATION

615 EAST RIVER DRIVE

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CHANNEL CAT BOAT DOCK REPLACEMENT**

**PROJECT # 68014**

PROGRAM: RIVERFRONT

PROJECT MANAGER: AHRENS, S.

DESCRIPTION

The project represents the required local share to match 20% for the \$1.2M federal government grant received through the FTA. The project will replace the dock system which is used exclusively for the Channel Cat operations and is the sole Davenport dockage for the tourist vessel.

JUSTIFICATION

The City Council approved the local share match when submitting the grant application on March 27, 2019. The boat dock system is showing signs of age and is in need of replacement.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
300,000	0	0	0	0	0	0	300,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	300,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>300,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

LOWER LINDSAY PARK

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: MAINTENANCE & OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

VETERANS MEMORIAL PARK, PHASE II (B)

PROJECT # FP090

PROGRAM: RIVERFRONT

PROJECT MANAGER: PETERSON, Z.

DESCRIPTION

This project includes the construction of Phase 2B, the riverwalk connection and riverfront overlook, as well as performing site work for Phase 2A, in preparation for the future expansion of the memorial plaza.

JUSTIFICATION

The city has completed Phase II construction documents which makes this park portion shovel ready. Capital investment in Veterans Memorial Park will supplement grant funds being secured by the non-profit Friends of Veterans Memorial Park.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	500,000	0	0	0	0	0	500,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	500,000
<b>PROJECT TOTAL</b>	<b>500,000</b>

KEY PERFORMANCE PILLAR

VIBRANT REGION

PROJECT LOCATION

240 SOUTH MARQUETTE STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: MAINTENANCE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**ONEIDA LANDING SIGNAGE**

**PROJECT # FP091**

PROGRAM: RIVERFRONT

PROJECT MANAGER: AHRENS, S.

**DESCRIPTION**

The project will help brand Oneida Landing as an emerging place with restaurants, marinas, and ports of call for passenger vessels that visit the community on multiple occasions each year.

**JUSTIFICATION**

A fixed, permanent sign will assist wayfinding efforts for visitors and residents alike.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	40,000	0	0	40,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>40,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	40,000
<b>PROJECT TOTAL</b>	<b>40,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

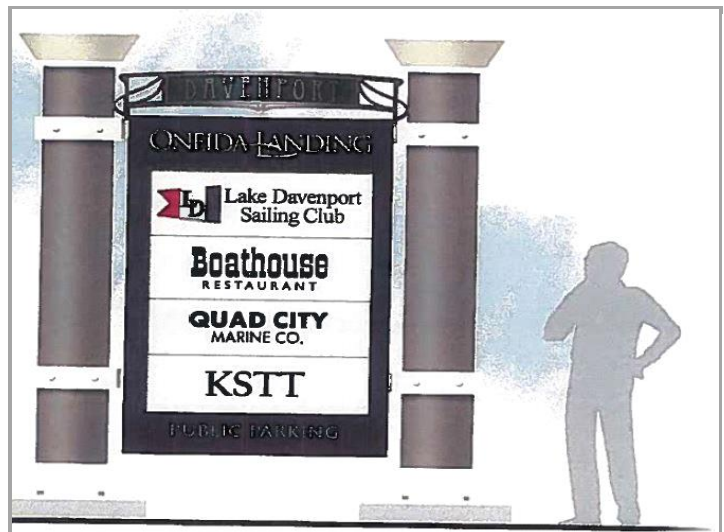
**PROJECT LOCATION**

ONEIDA LANDING

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

RIVER HERITAGE PARK PHASE III

PROJECT # FP092

PROGRAM: RIVERFRONT

PROJECT MANAGER: PETERSON, Z.

DESCRIPTION

This project will provide construction funding for the landform focal point of River Heritage Park. Funding to include site grading, path/plaza construction, historic interpretive overlook areas and lighting/electric.

JUSTIFICATION

This feature will serve as the riverfront terminus of the First Bridge project and will serve as a connection between the riverfront and future redevelopment. The mound feature will provide an interpretive narrative about the historic events of local and national significance that that contributed to the founding of the City of Davenport.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	0	0	1,500,000	0	1,500,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>1,500,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,500,000
<b>PROJECT TOTAL</b>	<b>1,500,000</b>

KEY PERFORMANCE PILLAR

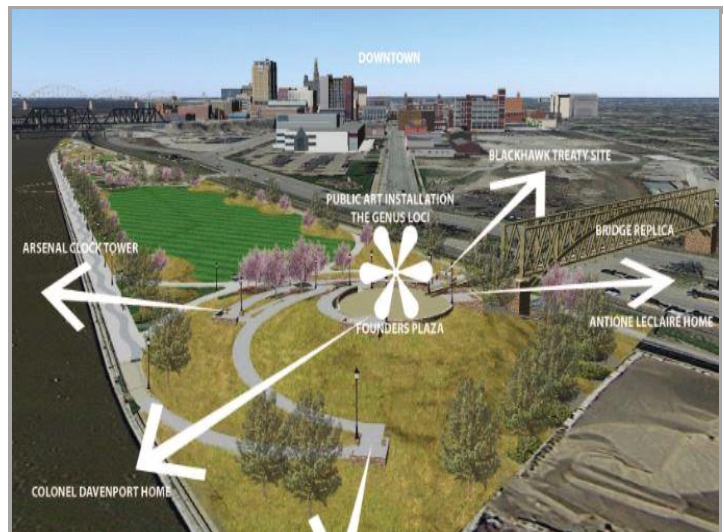
VIBRANT REGION

PROJECT LOCATION

615 EAST RIVER DRIVE

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: MAINTENANCE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

LIFT STATION REHABILITATION (SANITARY)

PROJECT # 30007

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

This program provides for the rehabilitation and upgrading of sanitary and storm sewer lift stations throughout the city.

JUSTIFICATION

Lift stations require routine maintenance and upgrades to function properly. Funds from this program are used to replace discharge pipes, floats, pumps, electrical wiring, etc. to keep the city's lift stations operating effectively.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>	50,000	50,000	50,000	50,000	50,000	50,000	300,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>300,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	50,000
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>300,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**1930'S SANITARY SEWER RIVERFRONT INTERCEPTOR      PROJECT #      30038**

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: GUY, B.

**DESCRIPTION**

This project would abandon large sections of the 1930's interceptor while rehabilitating certain sections connected to the 1970's interceptor for continued use.

**JUSTIFICATION**

The Iowa Department of Natural Resources' consent decree specifically details the abandonment of large sections of the interceptor sewer in order to remove inflow and infiltration from the city sewer system.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>						
4,200,000	300,000	0	0	0	0	4,500,000
<i>BONDS ABATED BY WPCP</i>						
365,000	0	0	0	0	0	365,000
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>4,565,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,865,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	4,400,000
FY 2021 APPROVED ALLOCATION	4,565,000
CAPITAL SHARE REMAINING	300,000
<b>PROJECT TOTAL</b>	<b>9,265,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

1930'S RIVERFRONT INTERCEPTOR

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**SANITARY SEWER LINING PROGRAM**

**PROJECT # 30050**

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: DORAN, S.

DESCRIPTION

This program lines various sections of aged sewers throughout the city with a cured-in-place pipe in an effort to prevent failures and extend the lives of these sewers.

JUSTIFICATION

This process repairs the sewers without excavating the street and results in a considerable cost savings. The sewers for this program are chosen through inflow and infiltration investigations by the Sewer Division based on current conditions observed through televising, dye testing, and past experiences.

SOURCES OF FUNDS

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>						
1,000,000	1,000,000	0	1,500,000	1,000,000	1,500,000	6,000,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>1,500,000</b>	<b>1,000,000</b>	<b>1,500,000</b>	<b>6,000,000</b>

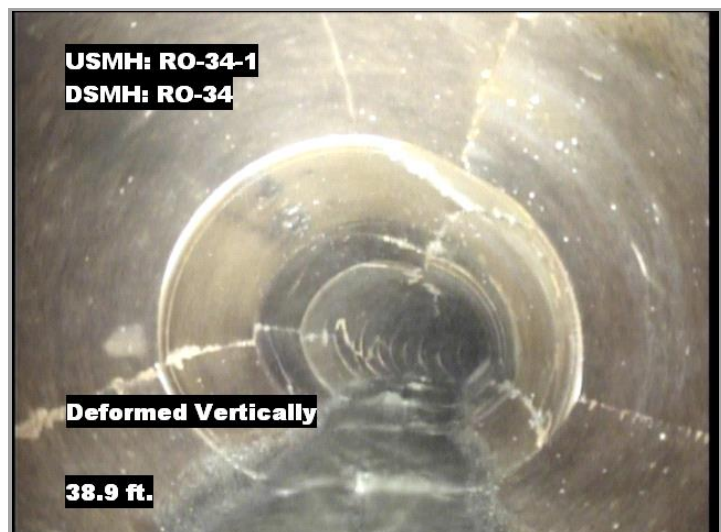
PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	1,000,000
CAPITAL SHARE REMAINING	5,000,000
<b>PROJECT TOTAL</b>	<b>6,000,000</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 CITYWIDE

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**SEWER LATERAL REPAIR PROGRAM**

**PROJECT # 30052**

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: GUY, B.

DESCRIPTION

This program is for the repair of sanitary sewer laterals between the property owner's home and the city's sewer main.

JUSTIFICATION

This program provides an amenity for homeowners within the City of Davenport by providing assistance in repairing sanitary sewer laterals. This program also provides the benefit of removing inflow and infiltration from the city's sanitary sewer system.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>6,000,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	1,000,000
CAPITAL SHARE REMAINING	5,000,000
<b>PROJECT TOTAL</b>	<b>6,000,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CONTRACT SEWER REPAIR PROGRAM (SANITARY)      PROJECT #    30053**

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: HOCKER, R.

**DESCRIPTION**

This project is an annual program to repair failed sanitary mains. The emphasis of this program is on emergency point repairs to supplement in-house efforts reducing the time needed to eliminate sewer-related sink holes.

**JUSTIFICATION**

The city's sanitary collection system experiences more failures each year than can be readily handled by city staff. The use of private contractors allows for a greatly reduced response time in repairing the infrastructure.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	7,500,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>7,500,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	1,250,000
CAPITAL SHARE REMAINING	6,250,000
<b>PROJECT TOTAL</b>	<b>7,500,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
CITYWIDE

**IMPACT ON OPERATING BUDGET**  
AMOUNT:        0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**TREMONT SANITARY INTERCEPTOR REPLACEMENT**      **PROJECT #**      **FP092**

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: DORAN, S.

**DESCRIPTION**

The existing interceptor is approximately 30 feet deep and in poor condition based on field observations of existing manholes. Existing manholes on this interceptor are in poor condition.

**JUSTIFICATION**

Replacement of the existing interceptor will have shallower depths and improve accessibility of manholes for long-term maintenance.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>						
0	1,000,000	2,150,000	0	0	0	3,150,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>0</b>	<b>1,000,000</b>	<b>2,150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,150,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	3,150,000
<b>PROJECT TOTAL</b>	<b>3,150,000</b>

**KEY PERFORMANCE PILLAR**

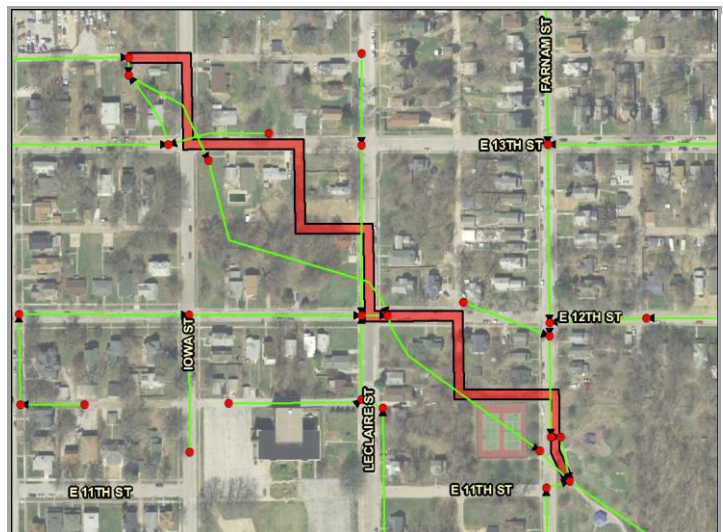
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

TREMONT SEWER BASIN

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**SILVER CREEK PARALLEL TRUNK SEWER**

**PROJECT # FP093**

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: DORAN, S.

**DESCRIPTION**

A parallel trunk sewer in the Silver Creek basin is needed to increase the sanitary sewer capacity in the Eastern Iowa Industrial Center and will facilitate future residential development in the area. As identified in a 2017 report, the current Silver Creek sewer is undersized and has excess inflow and infiltration.

**JUSTIFICATION**

The downstream trunk sewer (West Side Diversion Tunnel) has significant available capacity. The Silver Creek Parallel Trunk Sewer project is the least expensive and most immediate method to increase the sewer capacity in the Eastern Iowa Industrial Center and reduce stress on the current Silver Creek line.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>						
0	2,154,790	0	0	0	0	2,154,790
<i>FEDERAL &amp; STATE GRANTS</i>						
0	7,939,160	0	0	0	0	7,939,160
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>0</b>	<b>10,093,950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,093,950</b>

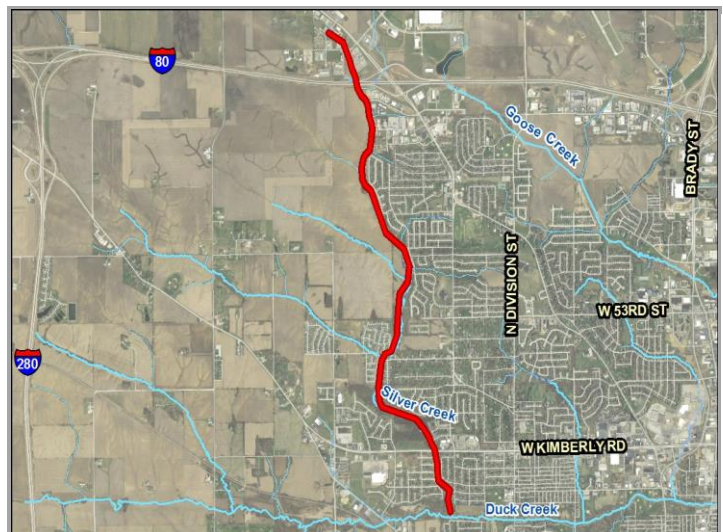
**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	10,093,950
<b>PROJECT TOTAL</b>	<b>10,093,950</b>

**KEY PERFORMANCE PILLAR**  
 SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
 DUCK CREEK TO EIIC

**IMPACT ON OPERATING BUDGET**  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### INFLOW AND INFILTRATION REMOVAL PROGRAM PROJECT # FP094

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: DORAN, S.

#### DESCRIPTION

This program seeks to remove inflow and infiltration (I&I) from entering into the sanitary sewer system by eliminating connections between the sanitary and storm sewer lines, point repairs, replacements and rehabilitation.

#### JUSTIFICATION

Removal of I&I reduces treatment costs, mitigates sewer backups and delays the need for treatment plant upgrades.

#### SOURCES OF FUNDS

2021	2022	2023	2024	2025	2026	TOTAL
<i>BONDS ABATED BY SEWER FUND</i>						
0	0	500,000	500,000	500,000	500,000	2,000,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>2,000,000</b>

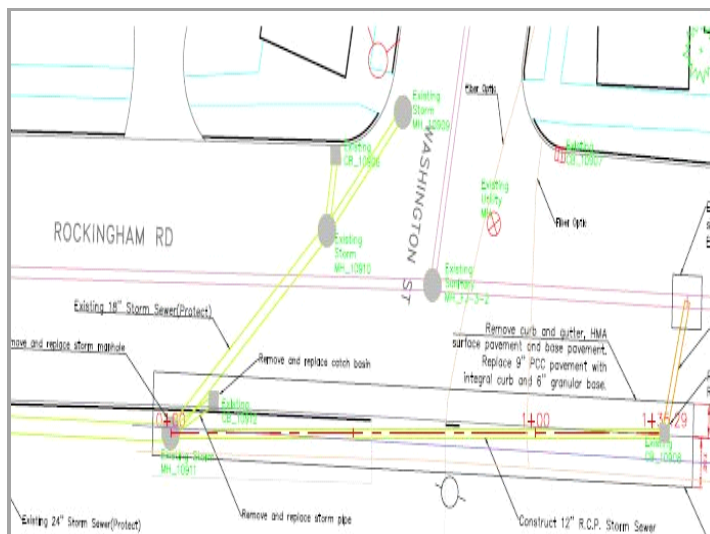
#### PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	2,000,000
<b>PROJECT TOTAL</b>	<b>2,000,000</b>

KEY PERFORMANCE PILLAR  
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
CITYWIDE

IMPACT ON OPERATING BUDGET  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

MANHOLE REHABILITATION PROGRAM

PROJECT # FP095

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: DORAN, S.

DESCRIPTION

The rehabilitation of existing manholes that are structurally deficient and allow inflow and infiltration (I&I) into the sanitary sewer system.

JUSTIFICATION

Recommended by inflow and infiltration studies, manhole rehabilitation provides a high cost-to-benefit ratio. Repairs have high reduction of I&I for dollars spent. Removal of inflow and infiltration improves the overall sewer system.

SOURCES OF FUNDS

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>						
0	0	1,000,000	355,000	500,000	1,000,000	2,855,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>355,000</b>	<b>500,000</b>	<b>1,000,000</b>	<b>2,855,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	2,855,000
<b>PROJECT TOTAL</b>	<b>2,855,000</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 CITYWIDE

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**DUCK CREEK NORTH EXTENSION PHASE I**

**PROJECT # FP096**

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: DORAN, S.

DESCRIPTION

To open undeveloped land in the Interstate 280 corridor for residential and commercial/industrial development, an extension of sanitary sewer service is required.

JUSTIFICATION

The West Side Diversion Tunnel has significant available capacity and extending the tunnel and trunk sewer to the west will expand the service area of the existing infrastructure.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>	0	0	200,000	80,000	2,700,000	0	2,980,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>80,000</b>	<b>2,700,000</b>	<b>0</b>	<b>2,980,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	2,980,000
<b>PROJECT TOTAL</b>	<b>2,980,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

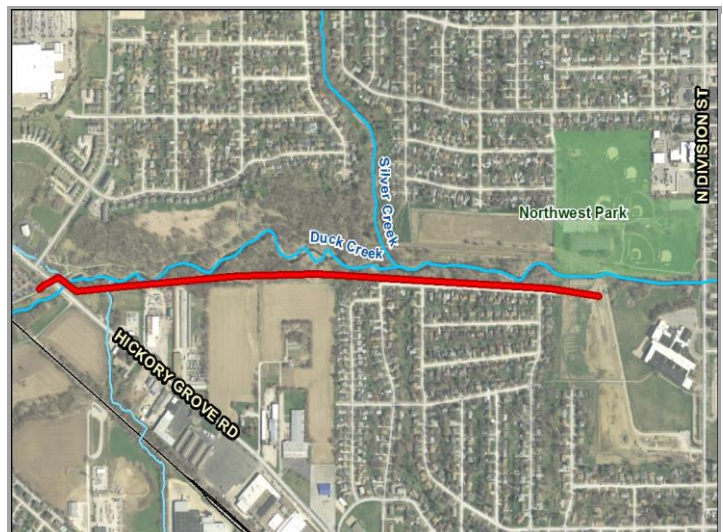
PROJECT LOCATION

MANHOLE WT-38 WEST TO MANHOLE DN-77

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FILLMORE ST. SEWER SEPARATION**

**PROJECT # FP097**

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: LEABHART, T.

**DESCRIPTION**

There are several stormwater intakes along the Fillmore Street corridor that are connected to the sanitary sewer system. They have been identified in the 2005 McClure Inflow and Infiltration Study.

**JUSTIFICATION**

Removal of stormwater from the sanitary sewer system will reduce basement backups, decrease treatment plant costs and help comply with the IDNR consent order.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>						
0	0	145,000	1,450,000	0	0	1,595,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>0</b>	<b>0</b>	<b>145,000</b>	<b>1,450,000</b>	<b>0</b>	<b>0</b>	<b>1,595,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,595,000
<b>PROJECT TOTAL</b>	<b>1,595,000</b>

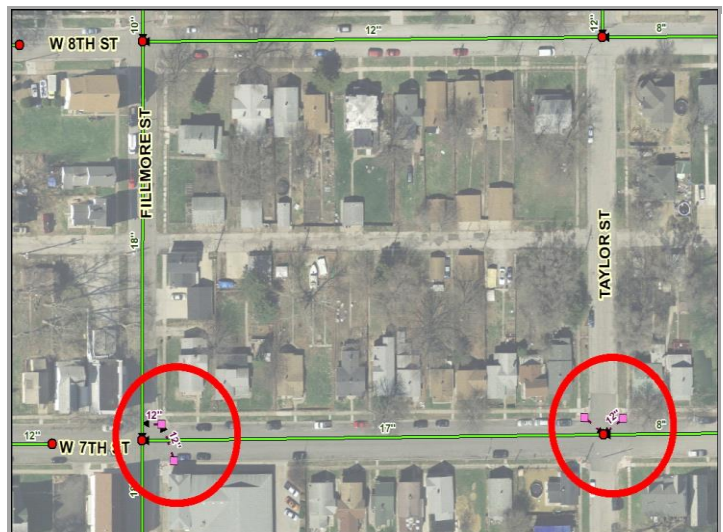
**KEY PERFORMANCE PILLAR**  
 SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

WEST 7TH: TAYLOR AND FILLMORE INTERSECTIONS

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### 1970'S INTERCEPTOR IMPROVEMENTS

PROJECT #    FP098

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: DORAN, S.

**DESCRIPTION**

An interceptor sewer conditions assessment was completed in September of 2019 and identifies improvements and long term maintenance strategies for the interceptor.

**JUSTIFICATION**

Per IDNR Administrative Consent Order Item 1., complete assessments and identify repairs/long term maintenance for interceptor.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY WPCP</i>						
0	0	2,500,000	2,500,000	0	0	5,000,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	5,000,000
<b>PROJECT TOTAL</b>	<b>5,000,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
1970'S RIVERFRONT INTERCEPTOR

**IMPACT ON OPERATING BUDGET**

AMOUNT:        0  
DESCRIPTION: NEGLIGIBLE







# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### GOOSE CREEK & CATERPILLAR CREEK BASIN IMPROV. PROJECT # FP099

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: DORAN, S.

**DESCRIPTION**

As a result of a previous study, areas were identified for further investigation for removal of inflow and infiltration (I&I) which includes cleaning & televising of sanitary sewers including a PACP report, smoke testing, dye testing, and manhole assessments that will direct repairs and long-term maintenance planning for the basins.

**JUSTIFICATION**

An I&I study of a sewer basin provides a detailed investigation and analysis of the condition of the infrastructure in place. The report also provides recommended repairs, replacements, rehabilitations, point repairs, and elimination of cross connections for reducing inflow and infiltration into the system.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>						
0	0	0	500,000	0	0	500,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>500,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	500,000
<b>PROJECT TOTAL</b>	<b>500,000</b>

**KEY PERFORMANCE PILLAR**

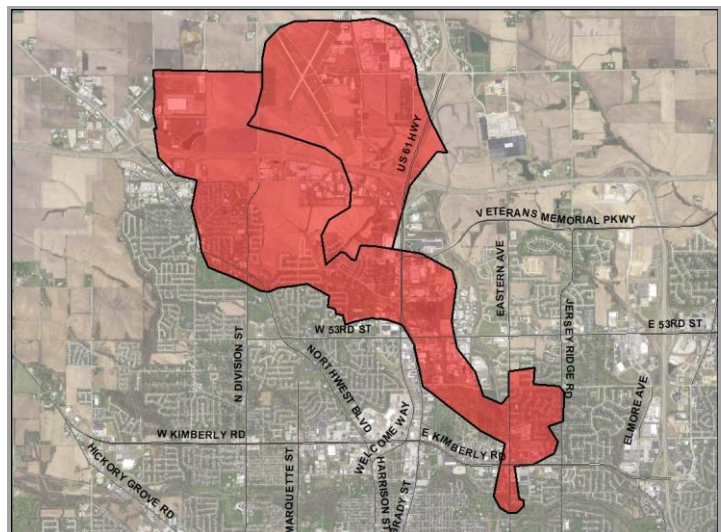
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

GOOSE AND CATERPILLAR SEWER BASINS

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**IOWA STREET SANITARY SEWER REPLACEMENT**

**PROJECT # FP100**

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: LEABHART, T.

**DESCRIPTION**

The June 2013 McClure Evaluation Survey Analysis of the Iowa Street basin found that the existing 36" stone sanitary sewer in Iowa Street to be structurally deficient and contributing inflow and infiltration to the sanitary sewer system. This project would replace the existing sanitary sewer (approx. 1,400 linear feet).

**JUSTIFICATION**

The sanitary sewer pipe and manhole structures are structurally deficient. This work will remove inflow and infiltration from the sanitary sewer system.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>						
0	0	0	300,000	1,250,000	0	1,550,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>1,250,000</b>	<b>0</b>	<b>1,550,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,550,000
<b>PROJECT TOTAL</b>	<b>1,550,000</b>

**KEY PERFORMANCE PILLAR**  
 SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

IOWA STREET BETWEEN 2ND AND 5TH STREET

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### ROBIN CREEK & NORTH PARK BASIN IMPROVEMENTS      PROJECT #      FP101

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: DORAN, S.

**DESCRIPTION**

As a result of a previous study, areas were identified for further investigation for removal of inflow and infiltration (I&I) which includes cleaning & televising of sanitary sewers including a PACP report, smoke testing, dye testing, and manhole assessments that will direct repairs and long-term maintenance planning for the basins.

**JUSTIFICATION**

An I&I study of a sewer basin provides a detailed investigation and analysis of the condition of the infrastructure in place. The report also provides recommended repairs, replacements, rehabilitations, point repairs, and elimination of cross connections for reducing inflow and infiltration into the system.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>						
0	0	0	0	500,000	0	500,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	500,000
<b>PROJECT TOTAL</b>	<b>500,000</b>

**KEY PERFORMANCE PILLAR**

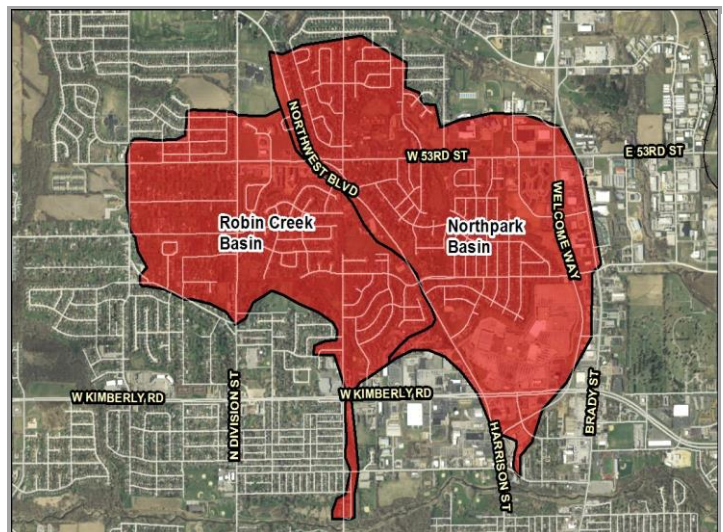
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

ROBIN CREEK & NORTH PARK SEWER BASINS

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**SEWER CLEANING & TELEVISIONING PROGRAM**

**PROJECT # FP102**

PROGRAM: SANITARY SEWERS

PROJECT MANAGER: DORAN,S.

DESCRIPTION

A cleaning and televising program will provide a baseline of existing conditions for the sewer system.

JUSTIFICATION

Data obtained through cleaning and televising provides data for conditions of sewers to the Sewer Maintenance Division and Engineering Division for prioritization of lining, point repairs, and cleaning. All data will be accessible in GIS/cartograph.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>	0	0	0	0	0	200,000	200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CONTRACT SEWER REPAIR PROGRAM (STORM)**

**PROJECT # 33001**

PROGRAM: STORMWATER

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

This project is an annual program to repair failed storm mains. The emphasis on this program is on emergency point repairs to supplement in-house efforts reducing the time needed to eliminate sewer-related sink holes.

JUSTIFICATION

The city's sewer collection system experiences more failures each year than can be readily handled by city staff. The use of private contractors allows for a greatly reduced response time in repairing the infrastructure.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	300,000	250,000	250,000	300,000	300,000	300,000	1,700,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>300,000</b>	<b>250,000</b>	<b>250,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>1,700,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	300,000
CAPITAL SHARE REMAINING	1,400,000
<b>PROJECT TOTAL</b>	<b>1,700,000</b>

KEY PERFORMANCE PILLAR  
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
CITYWIDE

IMPACT ON OPERATING BUDGET  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

LIFTSTATION REHABILITATION (STORM)

PROJECT # 33025

PROGRAM: STORMWATER

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

This program provides for the rehabilitation and upgrading of storm sewer lift stations throughout the city.

JUSTIFICATION

Lift stations require routine maintenance and upgrades to function properly. Funds from this program are used to replace discharge pipes, floats, pumps, electrical wiring, etc. to keep the city's lift stations operating effectively.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	25,000	0	0	25,000	25,000	25,000	100,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>100,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	25,000
CAPITAL SHARE REMAINING	75,000
<b>PROJECT TOTAL</b>	<b>100,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

INTAKE REPAIR PROGRAM

PROJECT # 33034

PROGRAM: STORMWATER

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

The repair of various intakes throughout the city.

JUSTIFICATION

There are a number of storm sewer intakes that need to be replaced or repairs. This program provides the necessary funding to bundle those fixes into a large contract.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	85,000	50,000	85,000	100,000	150,000	150,000	620,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>85,000</b>	<b>50,000</b>	<b>85,000</b>	<b>100,000</b>	<b>150,000</b>	<b>150,000</b>	<b>620,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	85,000
CAPITAL SHARE REMAINING	535,000
<b>PROJECT TOTAL</b>	<b>620,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**HIGHWAY 61 BRIDGE OVER HIGHWAY 22**

**PROJECT # 33037**

PROGRAM: STORMWATER

PROJECT MANAGER: SCHADT, B.

DESCRIPTION

The Iowa Department of Transportation (IDOT) has planned to replace the existing bridge on Highway 61 over Highway 22 (Rockingham Road). This project is for the city's portion of storm sewer to be constructed as part of this project.

JUSTIFICATION

The existing bridge is in need of replacement. Per Iowa Code, municipalities are responsible for various costs associated with Iowa DOT projects.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
30,000	0	0	0	0	0	0	30,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	35,000
FY 2021 APPROVED ALLOCATION	30,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>65,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

HIGHWAY 61 OVER HIGHWAY 22

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE







CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

**BLACKHAWK CREEK STABILIZATION**

**PROJECT # 33038**

PROGRAM: STORMWATER

PROJECT MANAGER: KAY, A.

DESCRIPTION

The expansion of the stabilization project funded in FY 2021. This additional funding would increase the scope of work from Homestead to Clark.

JUSTIFICATION

Unstable banks and erosion threaten road and sanitary sewer infrastructure. This section of stream, Identified by in a recent study as a high priority area to stabilize the bank thereby reducing mass wasting of sediment in to the stream.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>							
400,000	0	0	0	0	0	0	400,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	150,000
FY 2021 APPROVED ALLOCATION	400,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>550,000</b>

KEY PERFORMANCE PILLAR

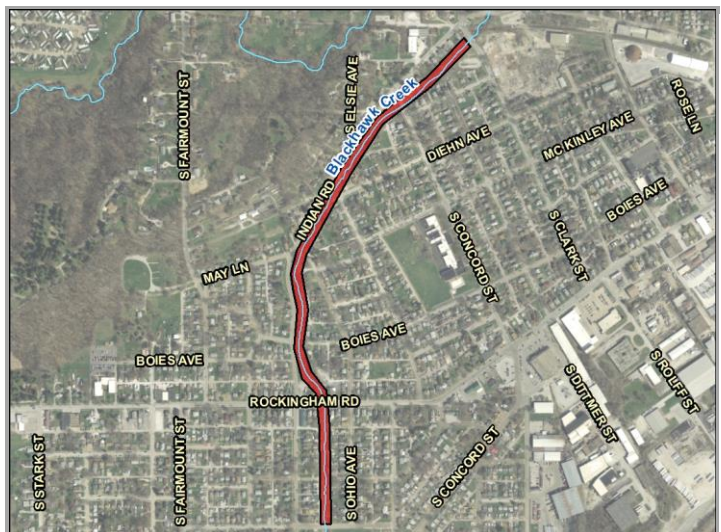
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

BLACKHAWK CREEK; SOUTH OF CLARK

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PUBLIC/PRIVATE COST-SHARE STORMWATER BMPS      PROJECT #      33045**

PROGRAM: STORMWATER

PROJECT MANAGER: KAY, A.

**DESCRIPTION**

This project will provides funds for watershed specific cost share projects for commercial and residential properties to install stormwater management best management practices such as permeable pavement parking lots, bio-retention cells, detention basin outlet structure modification, and soil quality restoration above and beyond ordinance requirements.

**JUSTIFICATION**

Altered hydrology and changes in rainfall patterns have seriously degraded steams and have accelerated soil loss rates on stream banks. This erosion affects property values and the safety of property owners. Infiltrating, treating, and attenuating rainfall and runoff on a watershed-wide scale will serve to improve creek stabilization, water quality, and overall watershed health.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	20,000	20,000	40,000	100,000	40,000	40,000	260,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>20,000</b>	<b>20,000</b>	<b>40,000</b>	<b>100,000</b>	<b>40,000</b>	<b>40,000</b>	<b>260,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	20,000
CAPITAL SHARE REMAINING	240,000
<b>PROJECT TOTAL</b>	<b>260,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

CITYWIDE

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**W. 51ST STREET CULVERT REPLACEMENT**

**PROJECT # 33046**

PROGRAM: STORMWATER

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

This project will replace the existing twin CMP culverts located at 1925 W. 51st St. It is likely that the pipe capacity will need to be increased to handle additional storm water flows that were directed to this area when 53rd Street was built.

JUSTIFICATION

The existing culverts have reached the end of their useful life, and failure is imminent. Collapse of the culverts will affect not only storm water drainage, but the traffic on W. 51st St. Additionally, an adjacent driveway approach is being affected by the erosion of the drainage ditch.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>							
100,000	0	0	0	0	0	0	100,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	100,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>100,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

1925 WEST 51ST STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: MAINTENANCE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### HYDRAULIC STUDY - MARQUETTE/HICKORY GROVE PROJECT # 33047

PROGRAM: STORMWATER

PROJECT MANAGER: KAY, A.

**DESCRIPTION**

To conduct an assessment to determine solutions to frequent flooding in the Marquette and Hickory Grove area.

**JUSTIFICATION**

Undersized storm sewers and proximity to the flood plain leave streets, yards, and basements flooded during heavy rain events. A study is needed to determine the most cost-efficient methods to mitigate flood waters and future property damage.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	55,000	0	0	0	0	0	55,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>55,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	55,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>55,000</b>

**KEY PERFORMANCE PILLAR**

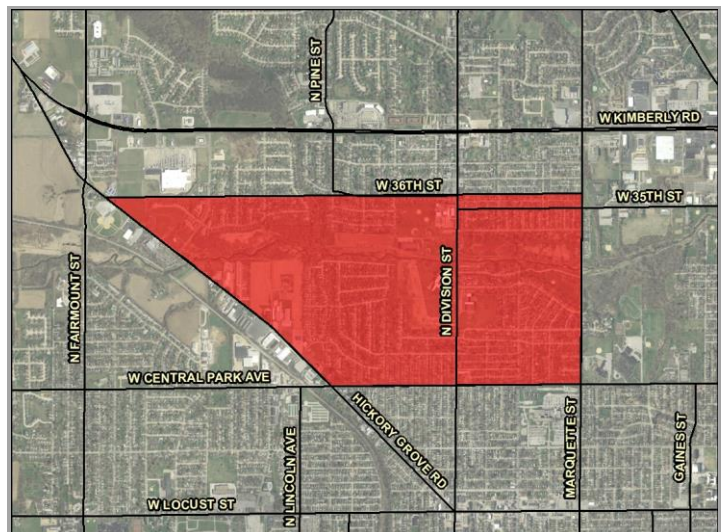
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

HICKORY GROVE - LOCUST TO MARQUETTE

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**PERMEABLE ALLEY ASSESSMENT PARTNERSHIP**

**PROJECT # FP103**

PROGRAM: STORMWATER

PROJECT MANAGER: KAY, A.

DESCRIPTION

To provide funding in order to partner with the Alley Assessment Program so clean water goals can be accomplished during alley repairs.

JUSTIFICATION

Leveraging dollars from multiple sources promotes fiscal responsibility. When rainfall storage and water quality treatment can be incorporated into alley reconstruction projects, this funding will be available to incorporate those clean water goals interdepartmentally.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	0	50,000	50,000	50,000	50,000	50,000	250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>250,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>250,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 3,000

DESCRIPTION: MAINTENANCE & OPERATIONS





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

SUMP PUMP ABATEMENT PROGRAM

PROJECT # FP104

PROGRAM: STORMWATER

PROJECT MANAGER: KAY, A.

DESCRIPTION

To implement storm sewers and sub-drains to provide proper drainage outlets for sump pump discharges.

JUSTIFICATION

Clay soils, high water tables, and a lack of standardized sub-drain installation for citizens to hook up their sump pump lines leads to icing in streets during the winter months and bacteria and algal growth in the streets during the spring and summer.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	0	50,000	0	0	100,000	100,000	250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>250,000</b>

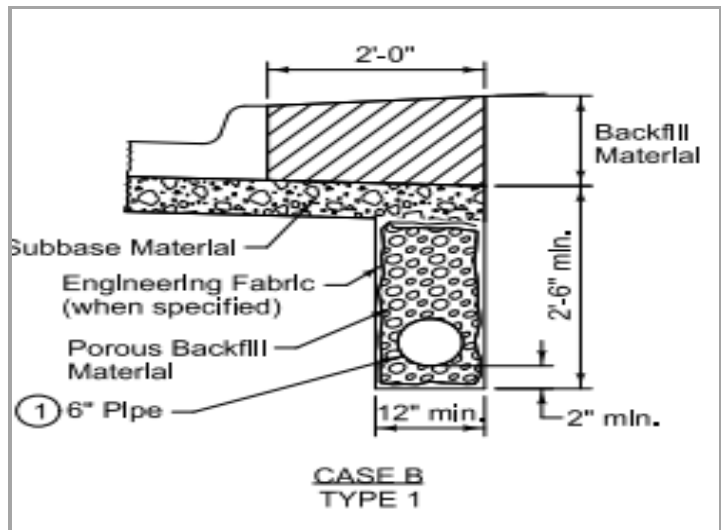
PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>250,000</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 CITYWIDE

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

NEW STORM SEWER: 1800 BLOCK OF PINEACRE

PROJECT # FP105

PROGRAM: STORMWATER

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

This project will reroute the existing storm sewer which runs behind properties on the east side of the block to the right-of-way of Pineacre Ave. and Locust St.

JUSTIFICATION

The existing storm sewer is in poor condition, and is believed to run underneath the garage of at least one property. The pipe is broken in this area. The area experiences flooding during heavy rains, possibly due to capacity issues, but also likely attributable to a partial blockage in the line.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	0	200,000	0	0	0	0	200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 1800 BLOCK OF PINEACRE

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: MAINTENANCE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### WATERSHED & NATURAL RESOURCE ASSESSMENT

PROJECT # FP106

PROGRAM: STORMWATER

PROJECT MANAGER: KAY, A.

**DESCRIPTION**

In conjunction with Park's Master Plan update, this portion will fund a comprehensive, system-wide assessment on the city's various watersheds, streams, greenway corridors, and localized flooding potential.

**JUSTIFICATION**

This comprehensive assessment is an Iowa DNR permit requirement. This will replace outdated assessments; update data, flood risk modeling, the city's master plan and public/private stream information. As a partner document of the Park's Master Plan update, a better understanding of systems-wide resource management for stormwater and interdepartmental goal setting and priorities will be identified.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	0	150,000	0	0	0	0	150,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>

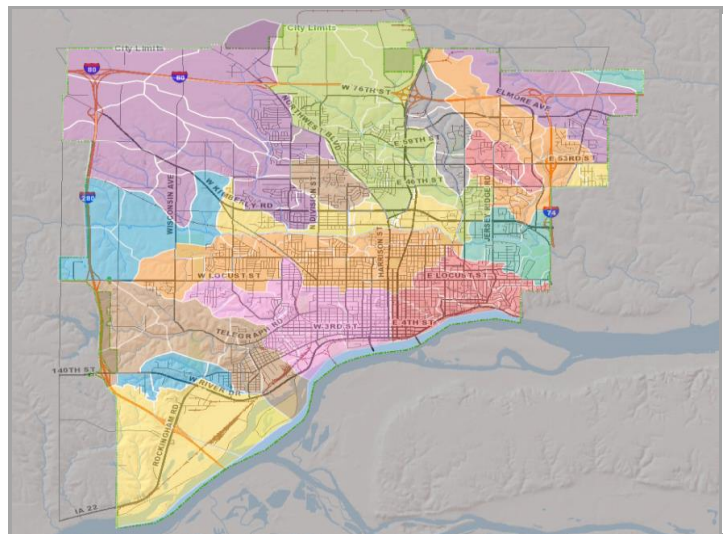
**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	150,000
<b>PROJECT TOTAL</b>	<b>150,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
CITYWIDE

**IMPACT ON OPERATING BUDGET**  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**RED HAWK DITCH TO BIOSWALE CONVERSION**

**PROJECT # FP107**

PROGRAM: STORMWATER

PROJECT MANAGER: KAY, A.

DESCRIPTION

Convert the ditch on Northwest Boulevard along Pine at Red Hawk Golf Course into a bioswale.

JUSTIFICATION

Multiple benefits derived from this project include municipal golf course beautification, attenuation of rainfall in the landscape, reduce runoff volumes to receiving waters, and provide water quality improvements.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>							
0	0	25,000	0	0	0	25,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	25,000
<b>PROJECT TOTAL</b>	<b>25,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

RED HAWK GOLF COURSE; ALONG PINE STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 500  
DESCRIPTION: MAINTENANCE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**FLOOD MITIGATION: DUCK CREEK GOLF COURSE**      **PROJECT #**    **FP108**

**PROGRAM:** STORMWATER

**PROJECT MANAGER:** KAY, A.

**DESCRIPTION**

Grading of low lying areas and reconfiguring tees at Duck Creek Golf Course along Duck Creek.

**JUSTIFICATION**

To reduce long term flooding, annual flood repair efforts, and recovery costs to the golf course.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	0	0	100,000	0	0	0	100,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	100,000
<b>PROJECT TOTAL</b>	<b>100,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

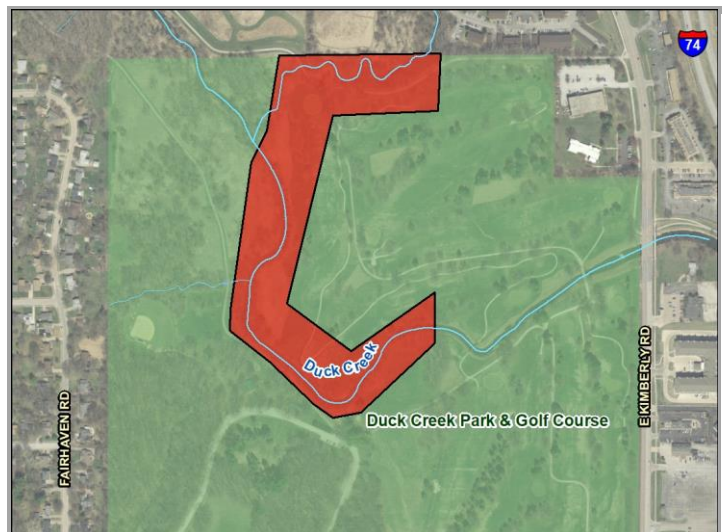
**PROJECT LOCATION**

DUCK CREEK GOLF COURSE

**IMPACT ON OPERATING BUDGET**

AMOUNT:      0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**STORM SEWER EXTENSION: DUGGLEBY STREET**

**PROJECT # FP109**

PROGRAM: STORMWATER

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

This project will extend the storm sewer to intercept problem sump pump discharges in the area.

JUSTIFICATION

This project will help mitigate icing in this area in the right-of-way and ensure the safety of residents.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	0	0	50,000	0	0	0	50,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	50,000
<b>PROJECT TOTAL</b>	<b>50,000</b>

KEY PERFORMANCE PILLAR

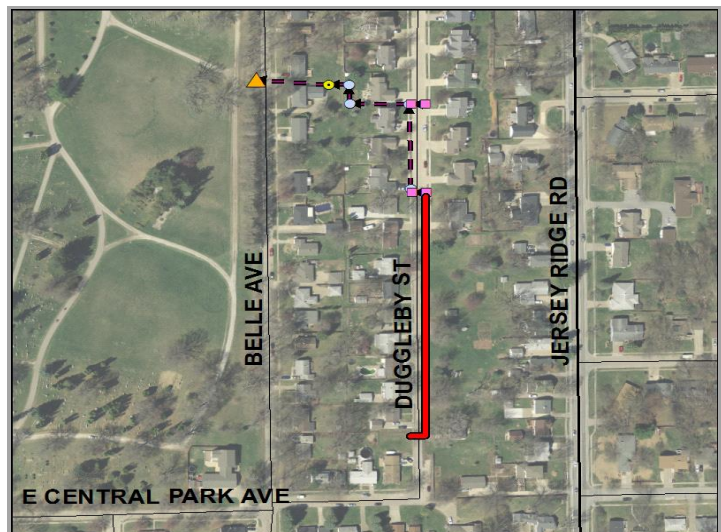
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

DUGGLEBY STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: MAINTENANCE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

TREE DEBRIS CLEARING ON STREAMS

PROJECT # FP110

PROGRAM: STORMWATER

PROJECT MANAGER: KAY, A.

DESCRIPTION

Removal of dead, dangerous, or potentially hazardous fallen or standing trees along city-owned property on stream corridors.

JUSTIFICATION

Several past programs have addressed the removal of trees that may advance erosion, channel degradation, and property loss along city-owned stream corridors. Due to the volume of concerns from residents and several years since a large project, a new internal assessment is needed throughout the city to prioritize areas for tree removals.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>							
	0	0	100,000	100,000	0	0	200,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**MANHOLE/INTAKE BOXOUT REPAIR (STORM)**

**PROJECT # FP111**

PROGRAM: STORMWATER

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

This program allows for the repair of manholes and intake paving block outs. The work may entail minor rehabilitation of the manhole or catch basin in conjunction with the replacement of paving block out.

JUSTIFICATION

This project will supplement in-house efforts to repair blockouts, enhancing the safety of city streets. Work on a sewer manhole block outs will also contribute to a reduction of inflow and infiltration into the collection system.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
0	0	0	100,000	100,000	0	200,000	
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>200,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	200,000
<b>PROJECT TOTAL</b>	<b>200,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**66TH STREET STORM SEWER EXTENSION**

**PROJECT # FP112**

PROGRAM: STORMWATER

PROJECT MANAGER: KAY, A.

DESCRIPTION

To extend the storm sewer along the 1600 block of 66th Street for sump pump connections.

JUSTIFICATION

Clay soils, high water tables, and a lack of standardized sub-drain installation for citizens to hook up their sump pump lines leads to icing in streets during the winter months and bacteria and algal growth in the streets during the spring and summer.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	0	0	0	100,000	0	0	100,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>100,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	100,000
<b>PROJECT TOTAL</b>	<b>100,000</b>

KEY PERFORMANCE PILLAR  
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

1646-1608 WEST 66TH STREET

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**STREAM STABILIZATION PROGRAM**

**PROJECT # FP113**

PROGRAM: STORMWATER

PROJECT MANAGER: KAY, A.

DESCRIPTION

The program will fund larger stabilization efforts throughout the city.

JUSTIFICATION

The city has a number of streams and creeks; this program provides funding to assist staff in reducing erosion and head cutting throughout the system.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>CLEAN WATER FUND</i>	0	0	0	0	110,000	110,000	220,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110,000</b>	<b>110,000</b>	<b>220,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	220,000
<b>PROJECT TOTAL</b>	<b>220,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

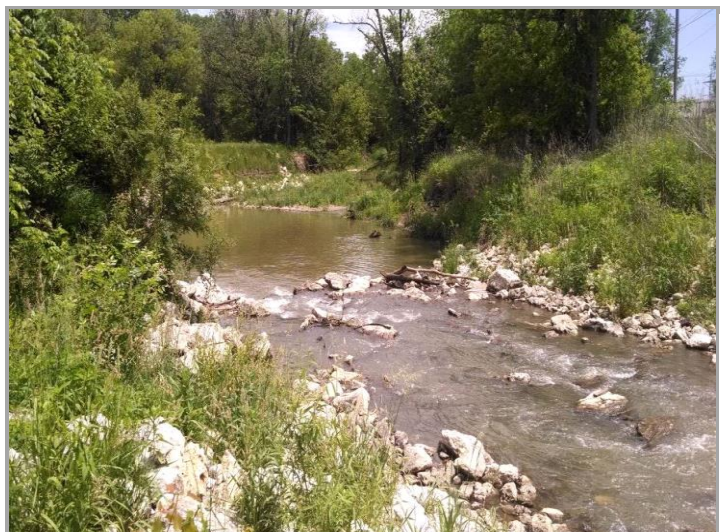
PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**53RD STREET RECONSTRUCTION**

**PROJECT # 35031**

PROGRAM: STREETS

PROJECT MANAGER: MATH, S.

DESCRIPTION

The reconstruction and widening of 53rd Street from Brady to Elmore Circle.

JUSTIFICATION

The roadway is in poor condition and is in need of repair. The project will include removal of the current infrastructure along with repairs to the sub-base, base, sidewalk, and roadway surface.

SOURCES OF FUNDS

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>						
1,000,000	1,400,000	0	0	0	0	2,400,000
<i>FEDERAL &amp; STATE GRANTS</i>						
0	3,851,078	0	0	0	0	3,851,078
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>1,000,000</b>	<b>5,251,078</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,251,078</b>

PROJECT COST

PRIOR CAPITAL FUNDING	5,304,222
FY 2021 APPROVED ALLOCATION	1,000,000
CAPITAL SHARE REMAINING	5,251,078
<b>PROJECT TOTAL</b>	<b>11,555,300</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

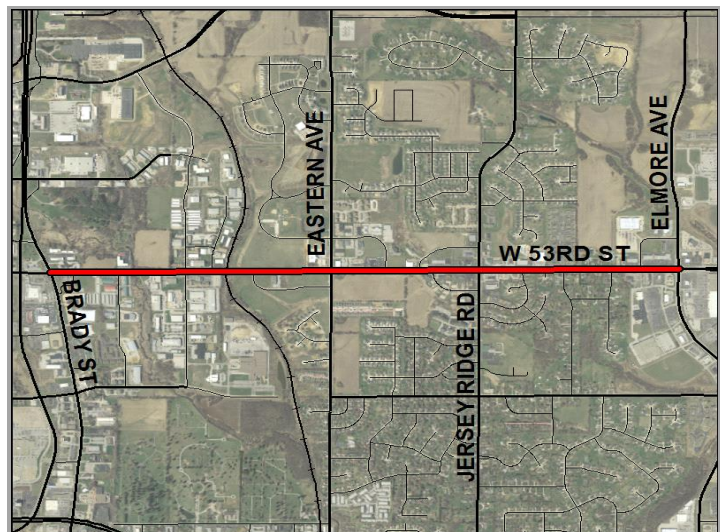
PROJECT LOCATION

53RD STREET: BRADY TO ELMORE CIRCLE

IMPACT ON OPERATING BUDGET

AMOUNT: (25,000)

DESCRIPTION: MAINTENANCE & OPERATIONS







CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

ALLEY REPAIR PROGRAM

PROJECT # 35038

PROGRAM: STREETS

PROJECT MANAGER: LEABHART, T.

DESCRIPTION

This program repairs alleys throughout the city. Alleys are selected upon request of the adjacent property owners and residential alley costs are split 50/50 between adjacent owners and the city.

JUSTIFICATION

Funding provides the up front assessment costs and the City portion.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	250,000	250,000	0	250,000	250,000	250,000	1,250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>250,000</b>	<b>250,000</b>	<b>0</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,250,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	250,000
CAPITAL SHARE REMAINING	1,000,000
<b>PROJECT TOTAL</b>	<b>1,250,000</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 CITYWIDE

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CONTRACT MILLING PROGRAM**

**PROJECT # 35041**

PROGRAM: STREETS

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

This program will employ private contractors to perform the asphalt rotomilling required prior to street resurfacing. City crews will prepare the base and pave the street.

JUSTIFICATION

It is not cost effective for the city to purchase and operate a large milling machine. Contracting this work out is expected to reduce the base preparation time for a street by 60%. This outsourcing contract will allow in-house crews to devote less time to base preparation and more time toward paving streets.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
200,000	200,000	200,000	200,000	250,000	250,000	250,000	1,350,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,350,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	200,000
CAPITAL SHARE REMAINING	1,150,000
<b>PROJECT TOTAL</b>	<b>1,350,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

HIGH VOLUME STREET REPAIR PROGRAM

PROJECT # 35046

PROGRAM: STREETS

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

The restoration, rehabilitation, and resurfacing of the street network that carries a high volume of traffic on a daily basis.

JUSTIFICATION

Utilizing various treatments and rejuvenation technique, repairs will be performed on city roads that carry a high volume of traffic.

SOURCES OF FUNDS

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>ROAD USE TAX</i>						
1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	9,600,000
<i>GO BONDS</i>						
4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	24,000,000
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>5,600,000</b>	<b>5,600,000</b>	<b>5,600,000</b>	<b>5,600,000</b>	<b>5,600,000</b>	<b>5,600,000</b>	<b>33,600,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	5,600,000
CAPITAL SHARE REMAINING	28,000,000
<b>PROJECT TOTAL</b>	<b>33,600,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

NEIGHBORHOOD STREET REPAIR PROGRAM

PROJECT # 35047

PROGRAM: STREETS

PROJECT MANAGER: MERRITT, C.

DESCRIPTION

The restoration, rehabilitation, and maintenance of concrete, asphalt, brick, composite, and gravel streets located within neighborhoods.

JUSTIFICATION

This program provides funding for in-house and contracted street maintenance and repair work.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	8,700,000
<i>GO BONDS</i>	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	12,000,000
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>3,450,000</b>	<b>3,450,000</b>	<b>3,450,000</b>	<b>3,450,000</b>	<b>3,450,000</b>	<b>3,450,000</b>	<b>20,700,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	3,450,000
CAPITAL SHARE REMAINING	17,250,000
<b>PROJECT TOTAL</b>	<b>20,700,000</b>

KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
 CITYWIDE

IMPACT ON OPERATING BUDGET  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

DOWNTOWN STREETSCAPING PROGRAM

PROJECT # 35049

PROGRAM: STREETS

PROJECT MANAGER: WALKER, J.

DESCRIPTION

Installation of streetscaping improvements such as sidewalk, ornamental streetlights, ADA improvements, street trees, furniture, and brick pavers in the downtown area. The Downtown Partnership is committing funding to the project.

JUSTIFICATION

This program provides city assistance to property owners who are performing substantial rehabs on properties within the downtown district.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	180,000	180,000	180,000	180,000	180,000	180,000	1,080,000
<i>PRIVATE CONTRIBUTION</i>	90,000	90,000	90,000	90,000	90,000	90,000	540,000
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>	<b>1,620,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	270,000
CAPITAL SHARE REMAINING	1,350,000
<b>PROJECT TOTAL</b>	<b>1,620,000</b>

KEY PERFORMANCE PILLAR

WELCOMING NEIGHBORHOODS

PROJECT LOCATION

DOWNTOWN DAVENPORT

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**STURDEVANT STREET/STORM SEWER RECON.**

**PROJECT # 35050**

PROGRAM: STREETS

PROJECT MANAGER: HOCKER, R.

DESCRIPTION

This project includes the replacement of the 60" segmental block storm sewer in the 100 block of Sturdevant St., as well as the reconstruction of the street between structures within the project limits.

JUSTIFICATION

The storm sewer has failed in one location, creating a sinkhole in the street. The top of the storm sewer pipe lies just below the bottom of the pavement, which would make a proper repair impossible. Because the pipe and the street are in very poor condition, replacing both with the same project is the most efficient course of action. The top of the pipe can be lowered so that future street repairs do not conflict with the sewer.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
500,000	0	0	0	0	0	0	500,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	500,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>500,000</b>

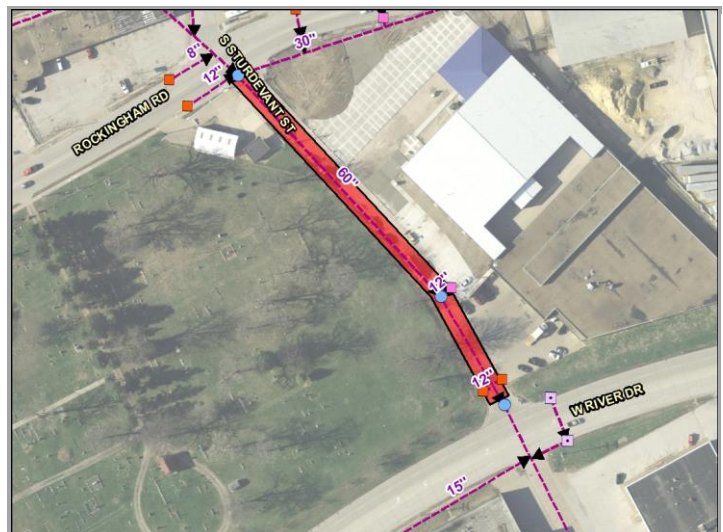
KEY PERFORMANCE PILLAR  
 SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

1545 ROCKINGHAM ROAD

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: MAINTENANCE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### 3RD & 4TH STREET REHABILITATION

**PROJECT #    FP114**

PROGRAM: STREETS

PROJECT MANAGER: SCHADT, B.

**DESCRIPTION**

The rehabilitation of 3rd and 4th Street, from Telegraph to Harrison.

**JUSTIFICATION**

Throughout the entire length of the project, the existing pavement is a combination of concrete patching, asphalt and composite surface of which the vast majority is in poor condition.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>						
0	0	1,814,847	0	0	0	1,814,847
<i>FEDERAL &amp; STATE GRANTS</i>						
0	0	7,259,388	0	0	0	7,259,388
0	0	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>9,074,235</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,074,235</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	9,074,235
<b>PROJECT TOTAL</b>	<b>9,074,235</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

3RD & 4TH: TELEGRAPH TO HARRISON

**IMPACT ON OPERATING BUDGET**

AMOUNT:        0  
 DESCRIPTION:  NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CHRISTIE STREET IMPROVEMENTS**

**PROJECT # FP115**

PROGRAM: STREETS

PROJECT MANAGER: BERGER, B.

DESCRIPTION

This project would transform a portion of Christie Street between 11th and 12th Streets into a multi-purpose festival space providing exhibit area, utility hookups, streetscaping, parking, stormwater mitigation, and other amenities.

JUSTIFICATION

This project will continue the implementation of the Village of East Davenport Master Plan. The project will expect to increase flexibility and capacity for festivals and events in the village, which should increase visitors, retail sales, property values, and generate additional development activity.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	0	0	0	300,000	300,000
<i>PRIVATE CONTRIBUTION</i>	0	0	0	0	0	50,000	50,000
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>350,000</b>	<b>350,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	350,000
<b>PROJECT TOTAL</b>	<b>350,000</b>

KEY PERFORMANCE PILLAR

WELCOMING NEIGHBORHOODS

PROJECT LOCATION

CHRISTIE STREET: 11TH TO 12TH

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**6TH & VINE TRAFFIC CIRCLE**

**PROJECT # 38012**

PROGRAM: TRAFFIC ENGINEERING

PROJECT MANAGER: SCHADT, B.

**DESCRIPTION**

The installation of a concrete curb where the temporary traffic circle exist with permeable pavers on the inside.

**JUSTIFICATION**

The temporary traffic circle has proven to be a successful way at moving vehicular traffic through the intersection. This project would remove the temporary curb for a permanent solution

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>							
75,000	0	0	0	0	0	0	75,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	75,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>75,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

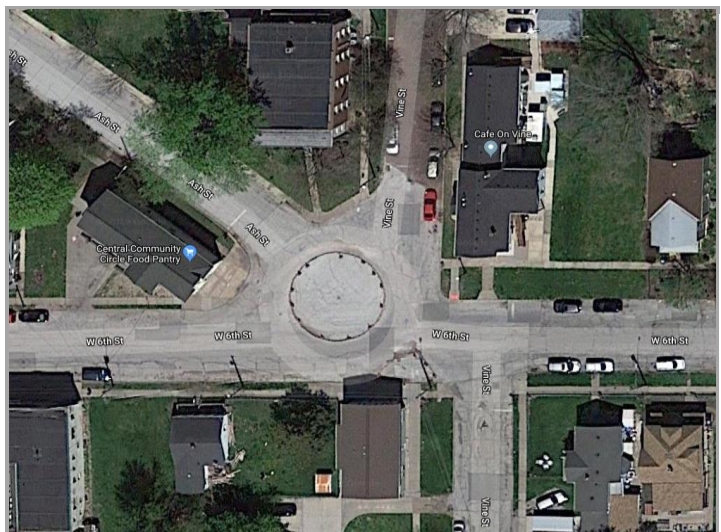
**PROJECT LOCATION**

6TH AND VINE INTERSECTION

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**STREET SIGNAGE REPLACEMENT PROGRAM**

**PROJECT # FP116**

PROGRAM: TRAFFIC ENGINEERING

PROJECT MANAGER: STATZ, G.

DESCRIPTION

An annual program, for contracted services, that augments city staff's efforts at replacing street signage throughout the city.

JUSTIFICATION

The city has over 25,000 signs in its inventory and this program will assist staff in replacing those that are beyond their useful life. The replacement of advanced warning signs will be the first priority of the program.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	50,000	50,000	50,000	50,000	50,000	250,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>250,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	250,000
<b>PROJECT TOTAL</b>	<b>250,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### SIGNAL BATTERY BACKUP

**PROJECT #    FP117**

PROGRAM: TRAFFIC ENGINEERING

PROJECT MANAGER: STATZ, G.

**DESCRIPTION**

Installation of battery backup systems at traffic signals along 53rd Street and Kimberly Road.

**JUSTIFICATION**

Battery backup systems exist along key intersections at 53rd and Kimberly; this project would allow for more systems to be put in place and allow for consistent traffic flow during power outages.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>FEDERAL &amp; STATE GRANTS</i>						
0	98,800	0	0	0	0	98,800
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>	<b>98,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>98,800</b>

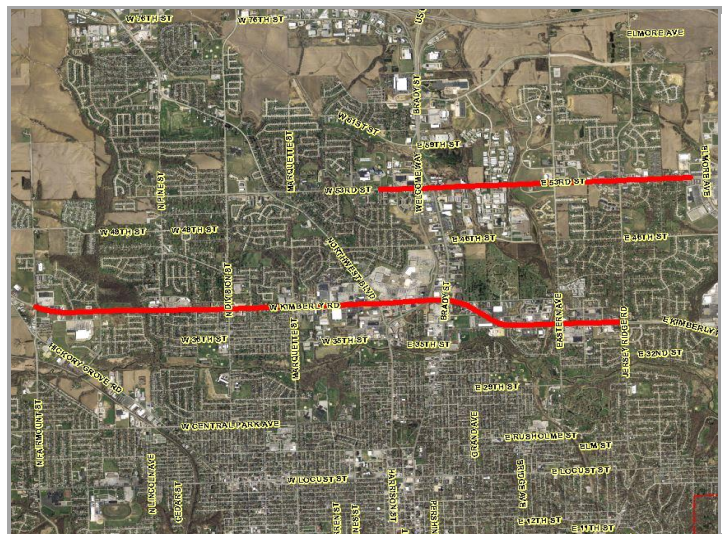
**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	98,800
<b>PROJECT TOTAL</b>	<b>98,800</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
ALONG KIMBERLY RD AND 53RD ST CORRIDORS

**IMPACT ON OPERATING BUDGET**  
AMOUNT:        0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**TRAFFIC SIGNAL CONTROLLER UPGRADE PROGRAM      PROJECT #      FP118**

PROGRAM: TRAFFIC ENGINEERING

PROJECT MANAGER: STATZ, G.

**DESCRIPTION**

To change old controllers that operate the signals at intersections throughout the city.

**JUSTIFICATION**

New controllers are fiber compatible and have more modern programming features that will allow for better traffic flow that results in less fuel consumption, less delay, and fewer crashes.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	40,000	0	0	30,000	70,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>70,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	70,000
<b>PROJECT TOTAL</b>	<b>70,000</b>

**KEY PERFORMANCE PILLAR**  
 SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
 CITYWIDE

**IMPACT ON OPERATING BUDGET**  
 AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### 3RD & 4TH STREET TWO-WAY CONVERSION

PROJECT #    FP119

PROGRAM: TRAFFIC ENGINEERING

PROJECT MANAGER: MERRITT, C.

#### DESCRIPTION

The project will convert the traffic signals on 3rd and 4th to allow for two-way traffic. The Downtown Davenport Partnership has indicated the desire to assist in the cost of the project at approximately \$600,000.

#### JUSTIFICATION

The conversion of 3rd and 4th Street from Marquette to River Drive to two-way traffic.

#### SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>	0	0	1,700,000	0	0	0	1,700,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>1,700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,700,000</b>

#### PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,700,000
<b>PROJECT TOTAL</b>	<b>1,700,000</b>

#### KEY PERFORMANCE PILLAR

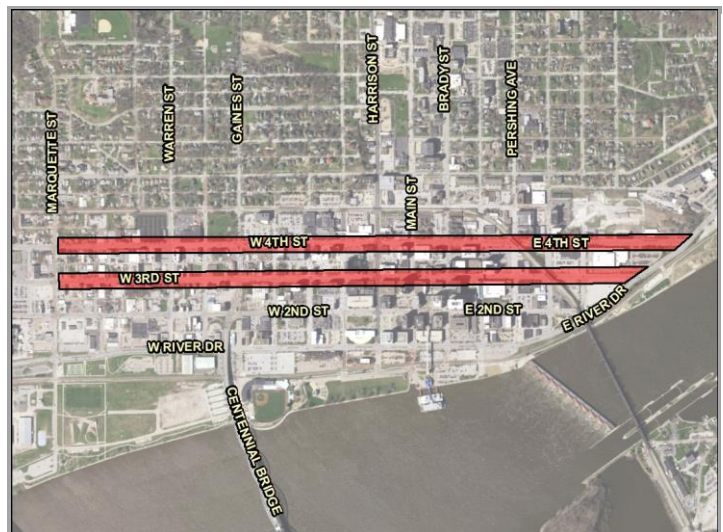
SUSTAINABLE INFRASTRUCTURE

#### PROJECT LOCATION

3RD & 4TH STREET: MARQUETTE TO RIVER DRIVE

#### IMPACT ON OPERATING BUDGET

AMOUNT:        0  
 DESCRIPTION:  NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**LOCUST ST AT CLARK ST SIGNAL UPGRADE**

**PROJECT # FP120**

PROGRAM: TRAFFIC ENGINEERING

PROJECT MANAGER: STATZ, G.

DESCRIPTION

Replacement of signal poles and equipment at the intersection of Locust and Clark Street.

JUSTIFICATION

Equipment and poles are in need of being replaced; new equipment will allow turn arrows for left turns off of Locust Street. In addition, the project will upgrade the post to signal mast arms for better visibility.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>							
0	0	0	100,000	0	0	100,000	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>100,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	100,000
<b>PROJECT TOTAL</b>	<b>100,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

INTERSECTION OF LOCUST ST AT CLARK ST

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**EASTERN AT VETERANS MEM PKWY ROUNDABOUT      PROJECT #      FP121**

PROGRAM: TRAFFIC ENGINEERING

PROJECT MANAGER: STATZ, G.

**DESCRIPTION**

The design and construction of a roundabout at the intersection of Eastern and Veterans Memorial Parkway.

**JUSTIFICATION**

In the near future, traffic volumes at this intersection will meet standards for traffic signals. A roundabout is proposed as a safer alternate that partners with the existing one at the intersection of Veterans Memorial Parkway and Jersey Ridge.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>GO BONDS</i>						
0	0	0	200,000	0	0	200,000
<i>FEDERAL &amp; STATE GRANTS</i>						
0	0	0	800,000	0	0	800,000
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,000,000
<b>PROJECT TOTAL</b>	<b>1,000,000</b>

**KEY PERFORMANCE PILLAR**

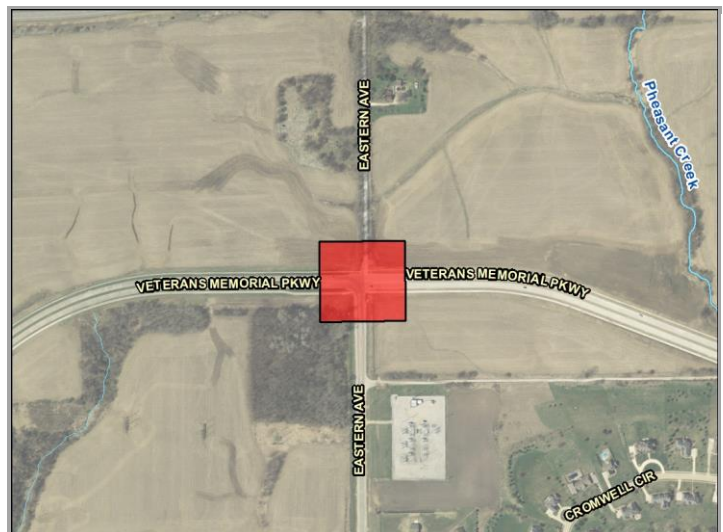
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

EASTERN AVE AT VETERANS MEMORIAL PARKWAY

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

COUNTDOWN PEDESTRIAN SIGNAL REPLACEMENT PROJECT # FP123

PROGRAM: TRAFFIC ENGINEERING

PROJECT MANAGER: STATZ, G.

DESCRIPTION

Change old pedestrian signals to new LED countdown signals throughout the city.

JUSTIFICATION

The countdown signals are now required by the Manual on Uniform Traffic Control Devices, and this project ensures they will be replaced in a reasonable timeframe.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	0	25,000	0	25,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	25,000
<b>PROJECT TOTAL</b>	<b>25,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

CITYWIDE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE







**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**HARRISON ST AT 12TH ST SIGNAL UPGRADE**

**PROJECT # FP124**

PROGRAM: TRAFFIC ENGINEERING

PROJECT MANAGER: STATZ, G.

DESCRIPTION

Installation of new signal poles and equipment at the intersection of Harrison and 12th Streets.

JUSTIFICATION

The poles are in poor condition, and the equipment needs to be upgraded.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>							
0	0	0	0	0	90,000	0	90,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90,000</b>	<b>0</b>	<b>90,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	90,000
<b>PROJECT TOTAL</b>	<b>90,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

INTERSECTION OF HARRISON ST AT 12TH ST.

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





CITY OF DAVENPORT  
 FY 2021-26 CAPITAL IMPROVEMENT PLAN

LOCUST AT GRAND SIGNAL UPGRADE

PROJECT # FP125

PROGRAM: TRAFFIC ENGINEERING

PROJECT MANAGER: STATZ, G.

DESCRIPTION

Replacement of signal poles and equipment at the intersection of Locust and Grand.

JUSTIFICATION

The equipment and poles are nearing the end of their useful lives and need to be replaced.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
LOCAL SALES TAX	0	0	0	0	0	120,000	120,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,000</b>	<b>120,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	120,000
<b>PROJECT TOTAL</b>	<b>120,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

INTERSECTION OF LOCUST ST AT GRAND AVE

IMPACT ON OPERATING BUDGET

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**4TH AT FILLMORE SIGNAL UPGRADE**

**PROJECT # FP126**

**PROGRAM: TRAFFIC ENGINEERING**

**PROJECT MANAGER: STATZ, G.**

**DESCRIPTION**

Replacement of signal poles and equipment at the intersection of Fillmore and 4th Streets.

**JUSTIFICATION**

The equipment and poles are nearing the end of their useful lives and need to be replaced.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>LOCAL SALES TAX</i>	0	0	0	0	0	115,000	115,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115,000</b>	<b>115,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	115,000
<b>PROJECT TOTAL</b>	<b>115,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

INTERSECTION OF 4TH ST AT FILLMORE ST

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**DISINFECTION OF TREATMENT PLANT EFFLUENT**

**PROJECT # 39005**

PROGRAM: WPCP

PROJECT MANAGER: MIERS, D.

DESCRIPTION

Disinfection of treatment plant effluent to meet Iowa Department of Natural Resources permit requirements.

JUSTIFICATION

The project is specified in the Iowa Department of Natural Resources consent order.

SOURCES OF FUNDS

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY WPCP</i>						
7,000,000	0	0	0	0	0	7,000,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>TOTAL</b>						
<b>7,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	5,710,000
FY 2021 APPROVED ALLOCATION	7,000,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>12,710,000</b>

KEY PERFORMANCE PILLAR  
SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION  
2606 SOUTH CONCORD

IMPACT ON OPERATING BUDGET  
AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**CLARIFIER DRIVE REPAIR & REPLACEMENT PROGRAM    PROJECT #    39009**

PROGRAM: WPCP

PROJECT MANAGER: MIERS, D.

**DESCRIPTION**

Replacement of the clarifier drives at the Water Pollution Control Plant.

**JUSTIFICATION**

Clarifier drives are a critical asset to the treatment process. Aged equipment increases liability to remain operational. Each clarifier drive lost reduces the secondary treatment flow by 25% of capacity or around 11 million gallons per day.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>WPCP</i>							
	370,000	500,000	400,000	0	0	0	1,270,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>370,000</b>	<b>500,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,270,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	370,000
CAPITAL SHARE REMAINING	900,000
<b>PROJECT TOTAL</b>	<b>1,270,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

2606 SOUTH CONCORD

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0

DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**NUTRIENT REDUCTION STUDY & IMPROVEMENTS**      **PROJECT # 39010**

PROGRAM: WPCP

PROJECT MANAGER: MIERS, D.

**DESCRIPTION**

The Iowa Nutrient Reduction Strategy requires by permit that the city prepare and submit a report that evaluates the feasibility and reasonableness of reducing the amounts of nitrogen and phosphorous discharged into the surface water. The report must be submitted no later than July 1, 2022.

**JUSTIFICATION**

Required by Davenport's Iowa NPDES Permit # 8222003, issued on August 1, 2014 and expires July 31, 2019. I am waiting on cost verification from V&K for the evaluation study.

**SOURCES OF FUNDS**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>WPCP</i>							
70,000	0	0	0	0	0	0	70,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	70,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>70,000</b>

**KEY PERFORMANCE PILLAR**

SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**

WPCP

**IMPACT ON OPERATING BUDGET**

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT**  
**FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**SECURITY ENHANCEMENTS AT THE WPCP**

**PROJECT # 39011**

PROGRAM: WPCP

PROJECT MANAGER: MIERS, D.

DESCRIPTION

To enhance the security within and around the Water Pollution Control Plant.

JUSTIFICATION

To enhance the security within and around the Water Pollution Control Plant.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>WPCP</i>							
110,000	0	0	0	0	0	0	110,000
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>110,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	110,000
CAPITAL SHARE REMAINING	0
<b>PROJECT TOTAL</b>	<b>110,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

2606 SOUTH CONCORD

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
 DESCRIPTION: NEGLIGIBLE





**CITY OF DAVENPORT  
FY 2021-26 CAPITAL IMPROVEMENT PLAN**

**DIGESTER CLEANING & REPAIR PROGRAM**

**PROJECT # FP127**

PROGRAM: WPCP

PROJECT MANAGER: MIERS, D.

DESCRIPTION

The cleaning, repair and replacement of the digester equipment at the Water Pollution Control Plant.

JUSTIFICATION

The digester equipment is often in need of cleaning and repairs due to the chemical buildup in the treatment process.

SOURCES OF FUNDS

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>WPCP</i>							
	0	280,000	400,000	0	400,000	400,000	1,480,000
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>280,000</b>	<b>400,000</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>1,480,000</b>

PROJECT COST

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,480,000
<b>PROJECT TOTAL</b>	<b>1,480,000</b>

KEY PERFORMANCE PILLAR

SUSTAINABLE INFRASTRUCTURE

PROJECT LOCATION

2606 SOUTH CONCORD

IMPACT ON OPERATING BUDGET

AMOUNT: 0  
DESCRIPTION: NEGLIGIBLE







# CITY OF DAVENPORT

## FY 2021-26 CAPITAL IMPROVEMENT PLAN

### WEST LOCUST SEWER LAGOON

**PROJECT #    FP128**

PROGRAM: WPCP

PROJECT MANAGER: MIERS, D.

**DESCRIPTION**

New permit requirements to meet ammonia and E-Coli limits. The compliance strategy must be completed by May 1, 2019. Compliance with final effluent limits must be completed April 1, 2023.

**JUSTIFICATION**

The project is mandated by the NPDES permit held by the Joint Use Cities.

**SOURCES OF FUNDS**

<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>TOTAL</u>
<i>BONDS ABATED BY SEWER FUND</i>						
0	340,000	700,000	0	0	0	1,040,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<b>0</b>	<b>340,000</b>	<b>700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,040,000</b>

**PROJECT COST**

PRIOR CAPITAL FUNDING	0
FY 2021 APPROVED ALLOCATION	0
CAPITAL SHARE REMAINING	1,040,000
<b>PROJECT TOTAL</b>	<b>1,040,000</b>

**KEY PERFORMANCE PILLAR**  
SUSTAINABLE INFRASTRUCTURE

**PROJECT LOCATION**  
WEST LOCUST LAGOON

**IMPACT ON OPERATING BUDGET**  
AMOUNT:        0  
DESCRIPTION:  NEGLIGIBLE





City of Davenport

**BUDGET** **FY 2021**

**Appendix & Glossary**

City of Davenport

**Action / Date**  
**3/18/2020**

Agenda Group:  
Department: Finance  
Contact Info: Brandon Wright 563-326-7750  
Wards:

Subject:  
Resolution adopting the FY21 Operating Budget, FY21 Capital Improvement Budget, and the FY21 - FY26 Capital Improvement Plan.  
[All Wards]

Recommendation:  
Adopt the Resolution.

Background:  
The City has held three budget work sessions on the operating and capital budgets. The recommended FY21 Budget presented to the Council is balanced, satisfies City Council liquidity policies, and maintains the current tax levy rate at \$16.78 per \$1,000 of taxable valuation. The overall budget for FY21 is \$230,988,524 and is up 1.38% from FY20.

This budget continues the City's practice of developing two-year budget plans. Two-year budget plans have proven successful in increasing fund balances and providing for long-term budget planning. The six-year Capital Improvement Plan includes more than \$250 million of capital projects.

Under the laws of the State of Iowa, the City is required to adopt an annual budget and certify it to the County Auditor no later than March 31 of each year. The City Administrator's Recommended Budget is presented prior to the required Public Hearing on March 18, 2020.

ATTACHMENTS:

Type	Description
<input type="checkbox"/> Resolution Letter	Resolution
<input type="checkbox"/> Backup Material	FY 2021 Budget File

REVIEWERS:

Department	Reviewer	Action	Date
Finance		Approved	3/11/2020 - 11:51 AM
Finance Committee		Approved	3/11/2020 - 11:51 AM
City Clerk	Admin, Default	Approved	3/12/2020 - 4:51 PM

Resolution No. 2020-146

Resolution offered by Alderman Condon

RESOLVED by the City Council of the City of Davenport.

RESOLUTION adopting the FY 2021 Operating Budget, FY 2021 Capital Improvement Budget, and the FY 2021 - FY 2026 Capital Improvement Plan.

WHEREAS, it is necessary for the City of Davenport, Iowa to have an annual budget; and

WHEREAS, the City Administrator has prepared such a budget, reflecting any apparent Council majority support; and

WHEREAS, the FY 2021 Budget incorporates negotiated general wage increases for represented employees and a 1.0% general wage increase for non-represented employees; and

WHEREAS, the FY 2021 Budget incorporates and authorizes increases as follows in utility rates beginning July 1, 2020: 7% increase in sewer rates as approved by ordinance; 3% increase in solid waste fees to monthly rates of \$13.41 for small carts, \$17.09 for medium carts, and \$20.80 for large carts; and 3% increase in the clean water fee to monthly rates of \$2.88 per ERU.


WHEREAS, the City Council is required to adopt the budget after public hearing;

NOW, THEREFORE, BE IT RESOLVED, by the City Council of the City of Davenport that the recommendations contained in the proposed budgets are hereby adopted for the City of Davenport for Fiscal Year 2021; and

BE IT FURTHER RESOLVED, that the adopted budget is authorized to be published and distributed.

Approved:

Attest:

  
\_\_\_\_\_  
Mike Matson, Mayor

  
\_\_\_\_\_  
Brian Krup, Deputy City Clerk



**CITY OF DAVENPORT**  
**ADOPTED BUDGET SUMMARY**  
**YEAR ENDED JUNE 30, 2021**

**Fiscal Years**

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)
		GENERAL	SPECIAL REVENUES	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	PROPRIETARY	BUDGET 2021	RE-ESTIMATED 2020	ACTUAL 2019
		(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)
<b>Revenues &amp; Other Financing Sources</b>											
Taxes Levied on Property	1	43,731,184	24,787,183		9,768,481	0			78,286,848	74,667,390	74,795,733
Less: Uncollected Property Taxes-Levy Year	2	0	0		0	0			0	0	1,776,404
Net Current Property Taxes	3	43,731,184	24,787,183		9,768,481	0			78,286,848	74,667,390	73,019,329
Delinquent Property Taxes	4	0	0		0	0			0	0	111,783
TIF Revenues	5			5,999,999					5,999,999	6,318,150	6,995,589
Other City Taxes	6	6,741,182	17,722,598		391,669	0			24,855,449	24,864,710	22,377,108
Licenses & Permits	7	1,919,300	70,000					30,000	2,019,300	2,015,300	2,098,620
Use of Money and Property	8	803,200	300,000	0	15,000	0	0	789,910	1,908,110	1,898,310	3,453,102
Intergovernmental	9	2,459,024	22,698,787	0	341,061	3,396,421		2,342,858	31,238,151	35,566,943	42,661,509
Charges for Fees & Service	10	3,925,890	280,000		0	0	0	69,003,095	73,208,985	69,894,476	69,426,347
Special Assessments	11	0	7,500		20,000	0		0	27,500	32,500	36,345
Miscellaneous	12	2,480,603	1,216,923		708,000	90,000	0	284,700	4,780,226	9,011,482	11,278,071
Sub-Total Revenues	13	62,060,383	67,082,991	5,999,999	11,244,211	3,486,421	0	72,450,563	222,324,568	224,269,261	231,457,803
<b>Other Financing Sources:</b>											
<b>Total Transfers In</b>	14	23,842,057	1,920,383	0	9,757,000	7,651,500	0	6,598,807	49,769,747	38,155,796	48,801,031
Proceeds of Debt	15	0	0	0	0	37,266,000		0	37,266,000	28,448,250	14,435,000
Proceeds of Capital Asset Sales	16	0	0	0	0	0	0	0	0	0	0
<b>Total Revenues and Other Sources</b>	17	85,902,440	69,003,374	5,999,999	21,001,211	48,403,921	0	79,049,370	309,360,315	290,873,307	294,693,834
<b>Expenditures &amp; Other Financing Uses</b>											
Public Safety	18	49,173,657	510,819	0			0		49,684,476	47,503,471	48,004,412
Public Works	19	3,757,157	15,681,655	0			0		19,438,812	19,659,449	18,916,458
Health and Social Services	20	0	0	0			0		0	0	0
Culture and Recreation	21	13,587,437	343,383	0			0		13,930,820	13,396,896	12,694,237
Community and Economic Development	22	1,047,098	11,566,540	3,532,100			0		16,145,738	15,990,613	12,385,853
General Government	23	12,055,029	208,354	0			0		12,263,383	11,307,643	10,500,207
Debt Service	24	0	73,500	4,080,632	18,430,119		0		22,584,251	22,754,795	22,644,957
Capital Projects	25	0	0	0		46,527,921	0		46,527,921	48,214,169	36,438,001
<b>Total Government Activities Expenditures</b>	26	79,620,378	28,384,251	7,612,732	18,430,119	46,527,921	0		180,575,401	178,827,036	161,584,125
Business Type Proprietary: Enterprise & ISF	27							76,934,832	76,934,832	74,093,494	65,180,949
<b>Total Gov &amp; Bus Type Expenditures</b>	28	79,620,378	28,384,251	7,612,732	18,430,119	46,527,921	0	76,934,832	257,510,233	252,920,530	226,765,074
<b>Total Transfers Out</b>	29	6,214,790	38,675,557	275,000	828,400	1,876,000	0	1,900,000	49,769,747	38,155,796	48,801,031
<b>Total ALL Expenditures/Fund Transfers Out</b>	30	85,835,168	67,059,808	7,887,732	19,258,519	48,403,921	0	78,834,832	307,279,980	291,076,326	275,566,105
Excess Revenues & Other Sources Over (Under) Expenditures/Transfers Out	31	67,272	1,943,566	-1,887,733	1,742,692	0	0	214,538	2,080,335	-203,019	19,127,729
<b>Beginning Fund Balance July 1</b>	33	24,104,747	24,641,875	9,790,449	584,685	20,290,682	0	90,101,945	169,514,383	169,717,402	150,589,673
<b>Ending Fund Balance June 30</b>	34	24,172,019	26,585,441	7,902,716	2,327,377	20,290,682	0	90,316,483	171,594,718	169,514,383	169,717,402

EXPENDITURES SCHEDULE PAGE 1

Fiscal Year Ending 2021

Fiscal Years

GOVERNMENT ACTIVITIES (A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2021 (J)	RE-ESTIMATED 2020 (K)	ACTUAL 2019 (L)
<b>PUBLIC SAFETY</b>											
Police Department/Crime Prevention	1	28,101,372	338,819						28,440,191	28,146,987	27,475,129
Jail	2								0	0	0
Emergency Management	3								0	0	0
Flood Control	4								0	0	0
Fire Department	5	19,884,495	172,000						20,056,495	19,356,484	19,500,897
Ambulance	6								0	0	0
Building Inspections	7	1,066,042							1,066,042	0	944,284
Miscellaneous Protective Services	8								0	0	0
Animal Control	9	121,748							121,748	0	0
Other Public Safety	10								0	0	84,102
TOTAL (lines 1 - 10)	11	49,173,657	510,819				0		49,684,476	47,503,471	48,004,412
<b>PUBLIC WORKS</b>											
Roads, Bridges, & Sidewalks	12	3,507,247	13,741,372						17,248,619	17,448,734	15,725,173
Parking - Meter and Off-Street	13								0	0	0
Street Lighting	14	236,147	1,526,781						1,762,928	1,797,882	1,552,175
Traffic Control and Safety	15								0	0	0
Snow Removal	16								0	0	0
Highway Engineering	17	13,763	413,502						427,265	412,833	387,119
Street Cleaning	18								0	0	0
Airport (if not Enterprise)	19								0	0	0
Garbage (if not Enterprise)	20								0	0	0
Other Public Works	21								0	0	1,251,991
TOTAL (lines 12 - 21)	22	3,757,157	15,681,655				0		19,438,812	19,659,449	18,916,458
<b>HEALTH &amp; SOCIAL SERVICES</b>											
Welfare Assistance	23								0	0	0
City Hospital	24								0	0	0
Payments to Private Hospitals	25								0	0	0
Health Regulation and Inspection	26								0	0	0
Water, Air, and Mosquito Control	27								0	0	0
Community Mental Health	28								0	0	0
Other Health and Social Services	29								0	0	0
TOTAL (lines 23 - 29)	30	0	0				0		0	0	0
<b>CULTURE &amp; RECREATION</b>											
Library Services	31	5,593,025							5,593,025	5,449,793	5,055,689
Museum, Band and Theater	32	753,000							753,000	753,000	753,000
Parks	33	3,810,845	149,000						3,959,845	3,662,254	3,818,442
Recreation	34	1,934,567	194,383						2,128,950	2,135,849	1,881,441
Cemetery	35								0	0	0
Community Center, Zoo, & Marina	36								0	0	0
Other Culture and Recreation	37	1,496,000							1,496,000	1,396,000	1,185,665
TOTAL (lines 31 - 37)	38	13,587,437	343,383				0		13,930,820	13,396,896	12,694,237

EXPENDITURES SCHEDULE PAGE 2

Fiscal Year Ending 2021

Fiscal Years

GOVERNMENT ACTIVITIES CONT. (A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2021 (J)	RE-ESTIMATED 2020 (K)	ACTUAL 2019 (L)
<b>COMMUNITY &amp; ECONOMIC DEVELOPMENT</b>											
Community Beautification	39								0	0	0
Economic Development	40	762,582	2,901,612	3,532,100					7,196,294	6,743,655	2,800,777
Housing and Urban Renewal	41	6,800	8,165,478						8,172,278	8,418,388	6,329,448
Planning & Zoning	42	277,716	499,450						777,166	828,570	826,570
Other Com & Econ Development	43								0	0	15,368
TIF Rebates	44								0	0	2,413,690
<b>TOTAL (lines 39 - 44)</b>	<b>45</b>	<b>1,047,098</b>	<b>11,566,540</b>	<b>3,532,100</b>			<b>0</b>		<b>16,145,738</b>	<b>15,990,613</b>	<b>12,385,853</b>
<b>GENERAL GOVERNMENT</b>											
Mayor, Council, & City Manager	46	1,851,053							1,851,053	1,790,414	1,577,383
Clerk, Treasurer, & Finance Adm.	47	2,133,684	25,000						2,158,684	1,969,448	1,900,074
Elections	48								0	0	0
Legal Services & City Attorney	49								0	0	0
City Hall & General Buildings	50	1,073,500	59,408						1,132,908	1,159,799	997,025
Tort Liability	51	1,607,876							1,607,876	1,231,885	707,865
Other General Government	52	5,388,916	123,946						5,512,862	5,156,097	5,317,860
<b>TOTAL (lines 46 - 52)</b>	<b>53</b>	<b>12,055,029</b>	<b>208,354</b>	<b>0</b>			<b>0</b>		<b>12,263,383</b>	<b>11,307,643</b>	<b>10,500,207</b>
<b>DEBT SERVICE</b>	<b>54</b>		<b>73,500</b>	<b>4,080,632</b>	<b>18,430,119</b>				<b>22,584,251</b>	<b>22,754,795</b>	<b>22,644,957</b>
Gov Capital Projects	55					46,527,921			46,527,921	48,214,169	36,438,001
TIF Capital Projects	56								0	0	0
<b>TOTAL CAPITAL PROJECTS</b>	<b>57</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>46,527,921</b>	<b>0</b>		<b>46,527,921</b>	<b>48,214,169</b>	<b>36,438,001</b>
<b>TOTAL Government Activities Expenditures (lines 11+22+30+38+45+53+54+57)</b>	<b>58</b>	<b>79,620,378</b>	<b>28,384,251</b>	<b>7,612,732</b>	<b>18,430,119</b>	<b>46,527,921</b>	<b>0</b>		<b>180,575,401</b>	<b>178,827,036</b>	<b>161,584,125</b>
<b>BUSINESS TYPE ACTIVITIES</b>											
<b>Proprietary: Enterprise &amp; Budgeted ISF</b>											
Water Utility	59								0	0	0
Sewer Utility	60						14,013,381		14,013,381	13,922,891	13,602,138
Electric Utility	61								0	0	0
Gas Utility	62								0	0	0
Airport	63						316,904		316,904	316,721	260,334
Landfill/Garbage	64						5,753,290		5,753,290	5,394,412	5,394,321
Transit	65						7,200,721		7,200,721	6,542,972	7,025,751
Cable TV, Internet & Telephone	66								0	0	0
Housing Authority	67						366,499		366,499	354,131	1,054,326
Storm Water Utility	68						2,478,896		2,478,896	2,243,288	1,888,537
Other Business Type (city hosp., ISF, parking, etc.)	69						36,712,537		36,712,537	35,545,289	34,119,477
Enterprise DEBT SERVICE	70						10,092,604		10,092,604	9,773,790	1,836,065
Enterprise CAPITAL PROJECTS	71								0	0	0
Enterprise TIF CAPITAL PROJECTS	72								0	0	0
<b>TOTAL Business Type Expenditures (lines 59 - 73)</b>	<b>73</b>						<b>76,934,832</b>		<b>76,934,832</b>	<b>74,093,494</b>	<b>65,180,949</b>
<b>TOTAL ALL EXPENDITURES (lines 58+74)</b>	<b>74</b>	<b>79,620,378</b>	<b>28,384,251</b>	<b>7,612,732</b>	<b>18,430,119</b>	<b>46,527,921</b>	<b>0</b>	<b>76,934,832</b>	<b>257,510,233</b>	<b>252,920,530</b>	<b>226,765,074</b>
Regular Transfers Out	75	6,214,790	38,675,557		828,400	1,876,000		1,900,000	49,494,747	37,880,796	42,203,165
Internal TIF Loan / Repayment Transfers Out	76			275,000					275,000	275,000	6,597,866
<b>Total ALL Transfers Out</b>	<b>77</b>	<b>6,214,790</b>	<b>38,675,557</b>	<b>275,000</b>	<b>828,400</b>	<b>1,876,000</b>	<b>0</b>	<b>1,900,000</b>	<b>49,769,747</b>	<b>38,155,796</b>	<b>48,801,031</b>
<b>Total Expenditures &amp; Fund Transfers Out (lines 75+78)</b>	<b>78</b>	<b>85,835,168</b>	<b>67,059,808</b>	<b>7,887,732</b>	<b>19,258,519</b>	<b>48,403,921</b>	<b>0</b>	<b>78,834,832</b>	<b>307,279,980</b>	<b>291,076,326</b>	<b>275,566,105</b>
<b>Ending Fund Balance June 30</b>	<b>79</b>	<b>24,172,019</b>	<b>26,585,441</b>	<b>7,902,716</b>	<b>2,327,377</b>	<b>20,290,682</b>	<b>0</b>	<b>90,316,483</b>	<b>171,594,718</b>	<b>169,514,383</b>	<b>169,717,402</b>

\* A continuing appropriation is the unexpended budgeted amount from a prior year's capital project. The entry is made on the Con Approps page that must accompany the budget forms if used. SEE INSTRUCTIONS FOR USE.

The last two columns will fill in once the Re-Est forms are completed

REVENUES DETAIL  
Fiscal Year Ending 2021

Fiscal Years

(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)
		GENERAL	SPECIAL REVENUES	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	PROPRIETARY	BUDGET 2021	RE-ESTIMATED 2020	ACTUAL 2019
		(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)
<b>REVENUES &amp; OTHER FINANCING SOURCES</b>											
	1	43,731,184	24,787,183		9,768,481	0			78,286,848	74,667,390	74,795,733
	2								0	0	1,776,404
	3	43,731,184	24,787,183		9,768,481	0			78,286,848	74,667,390	73,019,329
	4								0	0	111,783
	5			5,999,999					5,999,999	6,318,150	6,995,589
<b>Other City Taxes:</b>											
	6	1,783,682	1,122,598		383,669	0			3,289,949	3,400,710	0
	7	760,000							760,000	760,000	770,971
	8								0	0	0
	9	1,200,000							1,200,000	1,100,000	1,192,290
	10	57,500			8,000				65,500	64,000	71,484
	11	2,940,000							2,940,000	2,940,000	2,811,433
	12		16,600,000						16,600,000	16,600,000	17,530,930
	13	6,741,182	17,722,598		391,669	0			24,855,449	24,864,710	22,377,108
	14	1,919,300	70,000					30,000	2,019,300	2,015,300	2,098,620
	15	803,200	300,000		15,000			789,910	1,908,110	1,898,310	3,453,102
<b>Intergovernmental:</b>											
	16	125,000	8,613,067			3,396,421		1,912,858	14,047,346	18,846,471	19,701,224
	17		12,500,000						12,500,000	12,300,000	12,956,227
	18	1,964,024	985,720	0	341,061	0		430,000	3,720,805	3,353,792	9,208,016
	19	370,000	600,000						970,000	1,066,680	796,042
	20	2,459,024	22,698,787	0	341,061	3,396,421		2,342,858	31,238,151	35,566,943	42,661,509
<b>Charges for Fees &amp; Service:</b>											
	21								0	0	4,258
	22							22,000,637	22,000,637	22,021,154	23,406,901
	23								0	0	0
	24								0	0	0
	25							1,165,500	1,165,500	1,122,500	1,272,997
	26							202,900	202,900	202,900	207,752
	27							6,540,000	6,540,000	6,272,832	6,325,718
	28								0	0	0
	29							269,600	269,600	430,500	455,642
	30								0	0	0
	31							60,000	60,000	75,000	466,141
	32							3,030,000	3,030,000	2,887,899	2,905,435
	33	3,925,890	280,000					35,734,458	39,940,348	36,881,691	34,381,503
	34	3,925,890	280,000		0	0	0	69,003,095	73,208,985	69,894,476	69,426,347
	35		7,500		20,000				27,500	32,500	36,345
	36	2,480,603	1,216,923		708,000	90,000		284,700	4,780,226	9,011,482	11,278,071
<b>Other Financing Sources:</b>											
	37	23,567,057	1,920,383		9,757,000	7,651,500		6,598,807	49,494,747	37,880,796	42,203,165
	38	275,000							275,000	275,000	6,597,866
	39	23,842,057	1,920,383	0	9,757,000	7,651,500	0	6,598,807	49,769,747	38,155,796	48,801,031
	40								37,266,000	28,448,250	14,435,000
	41								0	0	0
	42	23,842,057	1,920,383	0	9,757,000	44,917,500	0	6,598,807	87,035,747	66,604,046	63,236,031
<b>Total Revenues except for beginning fund balance (lines 3, 4, 5, 13, 14, 15, 20, 34, 35, 36, &amp; 41)</b>											
	43	85,902,440	69,003,374	5,999,999	21,001,211	48,403,921	0	79,049,370	309,360,315	290,873,307	294,693,834
	44	24,104,747	24,641,875	9,790,449	584,685	20,290,682	0	90,101,945	169,514,383	169,717,402	150,589,673
	45	110,007,187	93,645,249	15,790,448	21,585,896	68,694,603	0	169,151,315	478,874,698	460,590,709	445,283,507



**LONG TERM DEBT SCHEDULE**  
**GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS**  
**PAGE 1**

City Name:           DAVENPORT          

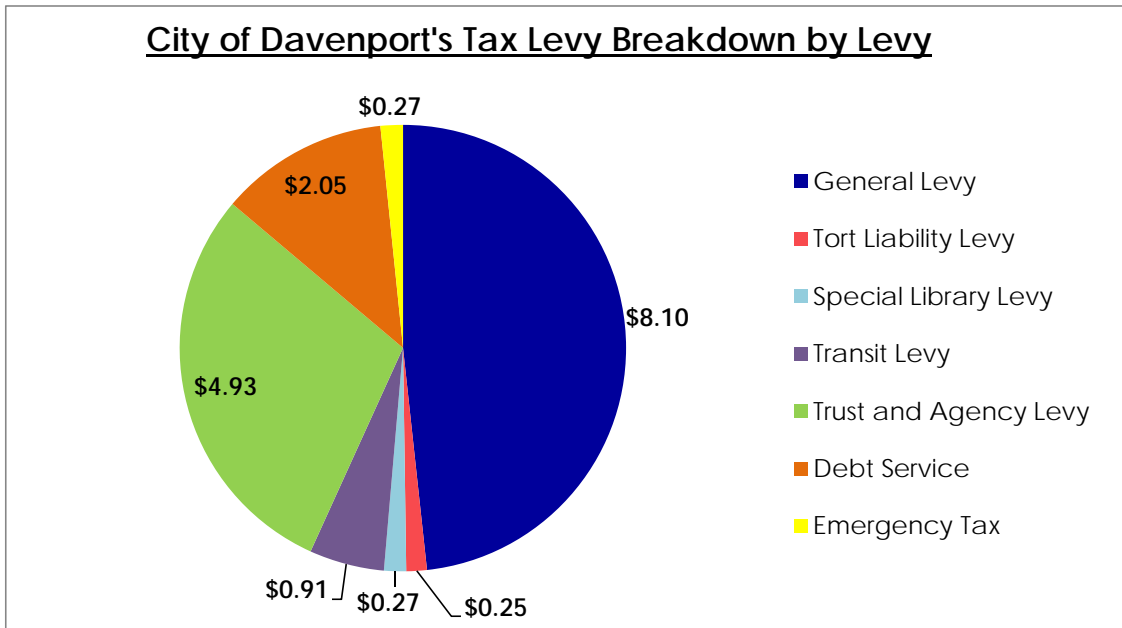
Fiscal Year  
2021

GO - TOTAL	23,640,000	7,393,814	31,033,814	0	0	20,881,664	10,152,150
NON-GO TOTAL	0	0	0	0	0	0	0
GRAND TOTAL	23,640,000	7,393,814	31,033,814	0	0	20,881,664	10,152,150

Debt Name (A)	Amount of Issue (B)	Type of Debt Obligation (C)	Debt Resolution Number (D)	Principal Due FY 2021 (E)	Interest Due FY 2021 (F)	Total Obligation Due FY 2021 =(G)	Bond Reg./ Paying Agent Fees Due FY 2021 +(H)	Reductions due to Refinancing or Prepayment of Certified Debt -(I)	Paid from Funds OTHER THAN Current Year Debt Service Taxes -(J)	Amount Paid Current Year Debt Service Levy =(K)
(1) 2012A		GO	2012-46	1,845,000	539,800	2,384,800			1,995,500	389,300
(2) 2012B		GO	2012-97	235,000	20,927	255,927			255,927	0
(3) 2012D		GO	2012-99	1,180,000	188,250	1,368,250			0	1,368,250
(4) 2013A		GO	2013-40	1,105,000	333,437	1,438,437			1,413,950	24,487
(5) 2014A		GO	2014-31	1,370,000	523,363	1,893,363			1,245,138	648,225
(6) 2014B		GO	2014-32	1,755,000	134,250	1,889,250			669,950	1,219,300
(7) 2015A		GO	2015-74	1,025,000	438,994	1,463,994			858,600	605,394
(8) 2016A		GO	2016-77	2,800,000	1,083,850	3,883,850			3,835,750	48,100
(9) 2016B		GO	2016-78	735,000	76,723	811,723			811,723	0
(10) 2016C		GO	2016-79	1,025,000	117,950	1,142,950			93,400	1,049,550
(11) 2017A		GO	2017-69	1,390,000	587,281	1,977,281			1,102,969	874,312
(12) 2017B		GO	2017-70	550,000	158,400	708,400			0	708,400
(13) 2017C		GO	2017-71	1,845,000	439,850	2,284,850			1,373,150	911,700
(14) 2018A		GO	2018-85	3,185,000	1,104,437	4,289,437			3,337,543	951,894
(15) 2018B		GO	2018-86	830,000	218,215	1,048,215			1,048,215	0
(16) 2019A		GO	2019-53	1,330,000	892,550	2,222,550			1,571,950	650,600
(17) 2020A		GO		1,435,000	535,537	1,970,537			1,267,899	702,638
(18)		NO SELECTION				0				0
(19)		NO SELECTION				0				0
(20)		NO SELECTION				0				0
(21)		NO SELECTION				0				0
(22)		NO SELECTION				0				0
(23)		NO SELECTION				0				0
(24)		NO SELECTION				0				0
(25)		NO SELECTION				0				0
(26)		NO SELECTION				0				0
(27)		NO SELECTION				0				0
(28)		NO SELECTION				0				0
(29)		NO SELECTION				0				0
(30)		NO SELECTION				0				0
<b>TRANSFER OF FUNDS INTO DEBT SERVICE FUND NEEDED TO COVER GO DEBT PAYMENTS</b>			TOTALS	23,640,000	7,393,814	31,033,814	0	0	20,881,664	10,152,150

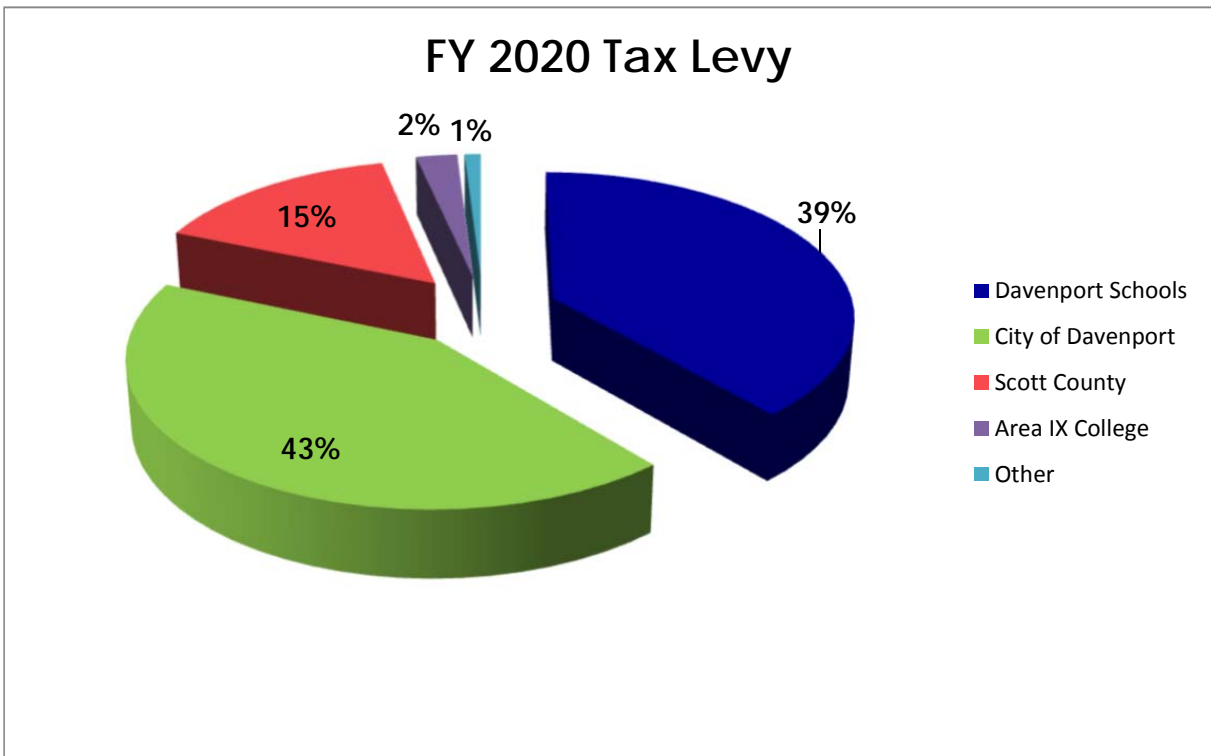
CITY OF DAVENPORT, IOWA  
CITY TAX LEVY HISTORY BY LEVY TYPE  
FY 2013 - FY 2021

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
General Levy	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10	\$8.10
Tort Liability Levy	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25
Special Library Levy	\$0.27	\$0.27	\$0.27	\$0.27	\$0.27	\$0.27	\$0.27	\$0.27	\$0.27
Transit Levy	\$0.91	\$0.91	\$0.91	\$0.91	\$0.91	\$0.91	\$0.91	\$0.91	\$0.91
Trust and Agency Levy	\$4.93	\$4.93	\$4.93	\$4.83	\$4.83	\$4.93	\$4.93	\$4.93	\$4.93
Debt Service	\$2.05	\$2.05	\$2.05	\$2.15	\$2.15	\$2.05	\$2.05	\$2.05	\$2.05
Emergency Tax	\$0.27	\$0.27	\$0.27	\$0.27	\$0.27	\$0.27	\$0.27	\$0.27	\$0.27
<b>Total City Levy</b>	<b>\$16.78</b>	<b>\$16.78</b>	<b>\$16.78</b>	<b>\$16.78</b>	<b>\$16.78</b>	<b>\$16.78</b>	<b>\$16.78</b>	<b>\$16.78</b>	<b>\$16.78</b>



**CITY OF DAVENPORT, IOWA  
OVERLAPPING TAX LEVY HISTORY  
FY 2012 - FY 2020**

	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
Davenport Schools	\$17.05	\$17.05	\$16.66	\$15.84	\$15.68	\$15.37	\$15.37	\$15.46	\$15.27
City of Davenport	\$15.53	\$16.78	\$16.78	\$16.78	\$16.78	\$16.78	\$16.78	\$16.78	\$16.78
Scott County	\$6.38	\$6.30	\$6.24	\$6.13	\$6.00	\$5.82	\$5.82	\$5.82	\$5.99
Area IX College	\$1.02	\$0.92	\$0.92	\$0.93	\$0.97	\$1.01	\$1.01	\$1.03	\$0.99
Other	\$0.32	\$0.38	\$0.37	\$0.44	\$0.42	\$0.39	\$0.39	\$0.39	\$0.39
<b>Total City Levy</b>	<b>\$40.30</b>	<b>\$41.43</b>	<b>\$40.97</b>	<b>\$40.12</b>	<b>\$39.85</b>	<b>\$39.37</b>	<b>\$39.37</b>	<b>\$39.48</b>	<b>\$39.42</b>





## Budget Glossary 2021 Budget

**Accrual Accounting:** A basis of accounting in which debits and credits are recorded at the time that they are incurred rather than when they are spent. For example, paychecks for employees for the last month in June are not issued until July (the start of a new fiscal year) but are accounted for as prior year expenditures.

**ADA:** American with Disabilities Act of 1990. A United States labor law that prohibits unjustified discrimination based on disability.

**Allocated Costs:** An expense that is directly associated with and can be readily assigned to a certain process, project, or department. Typically, these goods or services are charged to departments or divisions based on estimated calculations. An example includes the allocation of information technology costs that are charged to departments and division based on the number and type of computers in that area.

**Annual Budget:** Outlines revenue and expenditures that are expected to be received and paid over a 12-month period.

**Appropriation:** An authorization made by the city council allowing the expenditure of resources and allowing the city to incur obligations.

**Appropriation Resolution:** The official action by the city council which establishes the budget for the next fiscal year.

**Assessed Valuation:** The value established for real or personal property as a basis for levying property taxes.

**Asset:** Any item of economic value owned by a governmental unit.

**Audit:** A comprehensive review of the manner in which the government's resources were utilized. The main purpose of an audit is to issue an opinion over the presentation of financial statements and to test the controls over the safekeeping of assets while making recommendations for improvements where necessary.

**Balanced Budget:** A budget in which revenues are equal to expenditures.

**Bond:** A written promise to pay a sum of money on a specific date at a specific interest rate. The city issues bonds to finance its Capital Improvement Program. The length of the bond is usually not longer than the useful life of the improvement.

**Budget:** A financial plan for the city that accounts for revenues in a given period and allocates resources to city programs.

**Budget Amendment:** A formal action approved by the city council allowing for the modification of the operating and capital budgets. Budget amendments must be approved by the city council and forwarded to the county auditor and Iowa Department of Management.

**Budget Calendar:** The time frame under which the city develops and adopts the operating and capital budgets.



# Budget Glossary

## 2021 Budget

**Budget Overview:** The section of the budget highlighting the annual operating and capital budgets. This section includes a letter from the city administrator known as the budget message and a review of key changes to the operating and capital budget.

**Business Plan:** A description of a division within a department that includes core and semi-core services, service enhancements, and a history of performance measures. The plan is used by management to effectively direct resources.

**Capital Improvement Program:** A five-year plan developed by the city to plan for improvements to the city's infrastructure such as buildings, roadways, and other improvements.

**Capital Budget:** A budget that deals with large expenditures for items financed largely through borrowing. Capital items typically have a long life span and are physical in nature (i.e. sewers, streets, buildings).

**Capital Expenditures:** The amounts spent for tangible assets over \$5,000 that will be used for more than one year.

**Cash Accounting:** Accounting method where receipts are recorded during the period they are received and expenses are recorded in the period they are actually paid.

**Current Service Level:** The cost of providing the same level of service that was budgeted in one fiscal year in the following fiscal year. In many cases the current service level budget increases due to inflation or wage increases.

**Current Taxes:** Taxes that are levied and due within the current fiscal year.

**Debt:** A credit obligation of the city.

**Debt Service:** The city's payment of principal and interest according to a pre-determined payment schedule to cover the obligations of the city's sale of bonds.

**Delinquent Taxes:** Taxes unpaid after the date for which they are due. After the due date a penalty for non-payment is attached.

**Department:** A unit within the city for which certain functions are assigned. Examples include the Finance Department and Public Works Department.

**Depreciation:** Accounting method of allocating the cost of a tangible asset over its useful life.

**DNR:** Iowa Department of Natural Resources. The DNR manages fish and wildlife programs, ensures the health of Iowa's forests and prairies, and provides recreational opportunities in Iowa's state parks.

**DOT:** Iowa Department of Transportation. The DOT is responsible for helping maintain and develop the nation's transportation systems and infrastructure.

**EMS:** Emergency medical services.



## Budget Glossary

### 2021 Budget

**ERU:** Equivalent residential unit. This is a measurement equal to 2,600 square feet of impervious area for purposes of funding the clean water utility. This amount is used to bill each residential property and one ERU per 2,600 square feet of impervious area for commercial, industrial, and public properties

**Enterprise Fund:** A fund which accounts for its revenue and expenses similar to a business. In most cases these funds are self-supporting. Examples include the golf course fund and the sewer fund.

**Equipment:** An expenditure category that includes tangible assets purchased by the City of Davenport to provide services to citizens and businesses. Examples include the purchase of replacement vehicles and large maintenance machinery.

**Expenditure:** Funds spent in accordance with budgeted appropriations on goods and services obtained.

**Fiscal Year:** The twelve month period designated as the operating year for an entity. The city's fiscal year runs from July 1st through June 30th.

**FTE:** Full time equivalent; a position which is authorized to work 2,080 hours (2,772 hours for fire personnel) in a given fiscal year.

**Fund:** A self-balancing set of accounting, segregated for specific purposes in accordance with laws and regulations or special restrictions and limitations.

**Fund Accounting:** An accounting system emphasizing accountability rather than

profitability. The aim is to control the expenditure of funding to ensure that it will be spent only for the purpose intended.

**Fund Balance:** The excess of assets over liabilities in a fund.

**GDP:** Gross domestic product. One of the primary indicators used to gauge the health of a country's economy. It represents the total dollar value of all goods and services produced over a specific time period.

**General Fund:** The main operating fund for the city. It is used to account for resources and expenditures of most of the city's services except those that are required to be accounted for in a separate fund. These services include public safety, culture and recreation, community planning and economic development, civil rights, and general government operations.

**General Obligation Bonds:** Bonds that finance a variety of capital improvement projects including roads, buildings, and other improvements. The repayment of these bonds is made from the debt service levy and local option sales tax.

**Generally Accepted Accounting Principles (GAAP):** A widely accepted set of rules, conventions, standards, and procedures for reporting financial information. GAAP is a combination of authoritative standards set by policy boards for the purpose of recording and reporting accounting information.

**GIS:** A geographic information system designed to capture, store, analyze, manage, and present spatial or geographic data.



## Budget Glossary 2021 Budget

**Grant:** A source of funding received from an outside entity for a specific purpose and does not require repayment.

**HVAC:** Heating, ventilation, and air conditioning system is the technology of indoor and vehicular environmental comfort.

**I&B Development:** Industrial and business development. This program is one of the classifications of Capital Improvement Program projects.

**Intergovernmental Revenue:** Revenue received from another government for a specific purpose. Road use tax receipts are an intergovernmental revenue source that must be used for the maintenance of the city's road system.

**Internal Service Fund:** Funds used to account for the revenues and expenses provided by one department to another.

**Levy:** To impose taxes for the operation of the city.

**Line-Item Budget:** A budget format that presents the exact amount that will be spent for specific goods and services.

**Modified Accrual Accounting:** This accounting technique is a combination of cash and accrual accounting as it records expenses as they are incurred, but does not recognize revenue until it is received. This basis provides for a conservative financial approach and is a recommended standard for most governmental funds.

**NPDES:** The National Pollutant Discharge Elimination System addresses water pollution

by regulating point sources that discharge pollutants to waters of the United States.

**OSHA:** The Occupational Safety and Health Administration is an agency of the United States Department of Labor that assures safe and healthful working conditions for working men and women by setting and enforcing standards and by providing training, outreach, education, and assistance.

**Object Code:** Specific accounts in the budget. These codes are also known as line items.

**Operating Budget:** The current year budget that guides the city's everyday activities and on-going programs.

**Performance Measures:** A method of detailing the output of an organization for the funding provided. An example is the number of miles of streets maintained for a specific funding level.

**Property Tax:** A revenue source for the city. Property tax is assessed by the local governments (city, county, school board, etc.) based on property values.

**Quality Measure:** A method of relating qualitative standards for the service provided. This includes the ability to meet industry standards or achieve a certain level of customer satisfaction.

**RDA:** Riverboat Development Authority. The RDA is the non-profit organization that holds the gaming license for the City of Davenport.

**Revenue:** Funding sources for city to provide services to citizens. These include taxes, charges for service, fines, and grants.



## **Budget Glossary**

### **2021 Budget**

**Risk Management:** The city's efforts to protect its assets from loss. Risk management includes the city's property and tort (liability) insurance.

**Salaries & Benefits:** An expenditure category that includes employee salaries (full time, part time, and seasonal) along with all of the benefits employees receive pursuant to applicable employee contracts or agreements. These benefits include everything from the city's portion of health insurance, FICA payments, and pension contributions to uniform allowances, tool allowances, and education incentives.

**SECC:** Scott Emergency Communication Center. In 2008, all public safety entities in Scott County began the process of consolidating public safety emergency communications services to the newly formed SECC. The SECC is governed by a 28E agreement between the participating entities.

**Special Revenue Fund:** A fund used to account for revenues derived from specific sources which are usually restricted for specific uses and therefore must be accounted for in separate funds.

**Supplies & Services:** An expenditure category that includes the costs of goods and services consumed by the City of Davenport in its charge to provide services to the citizens and businesses of Davenport.

**TIE:** Tax increment financing; an economic development tool utilized by municipal governments to encourage the beneficial development of property.